

Energy Efficiency and Demand Response Potential Study

Public Service Company of New Mexico



Eli Morris, Fuong Nguyen, Tommy Williams

January 27, 2026

Introductions and Agenda



Eli Morris, Senior Director
Project Director

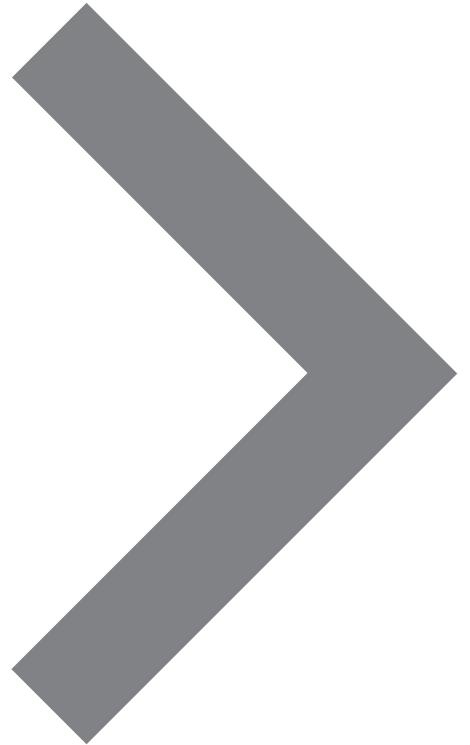


Fuong Nguyen, Manager
Project Manager and Energy Efficiency Lead



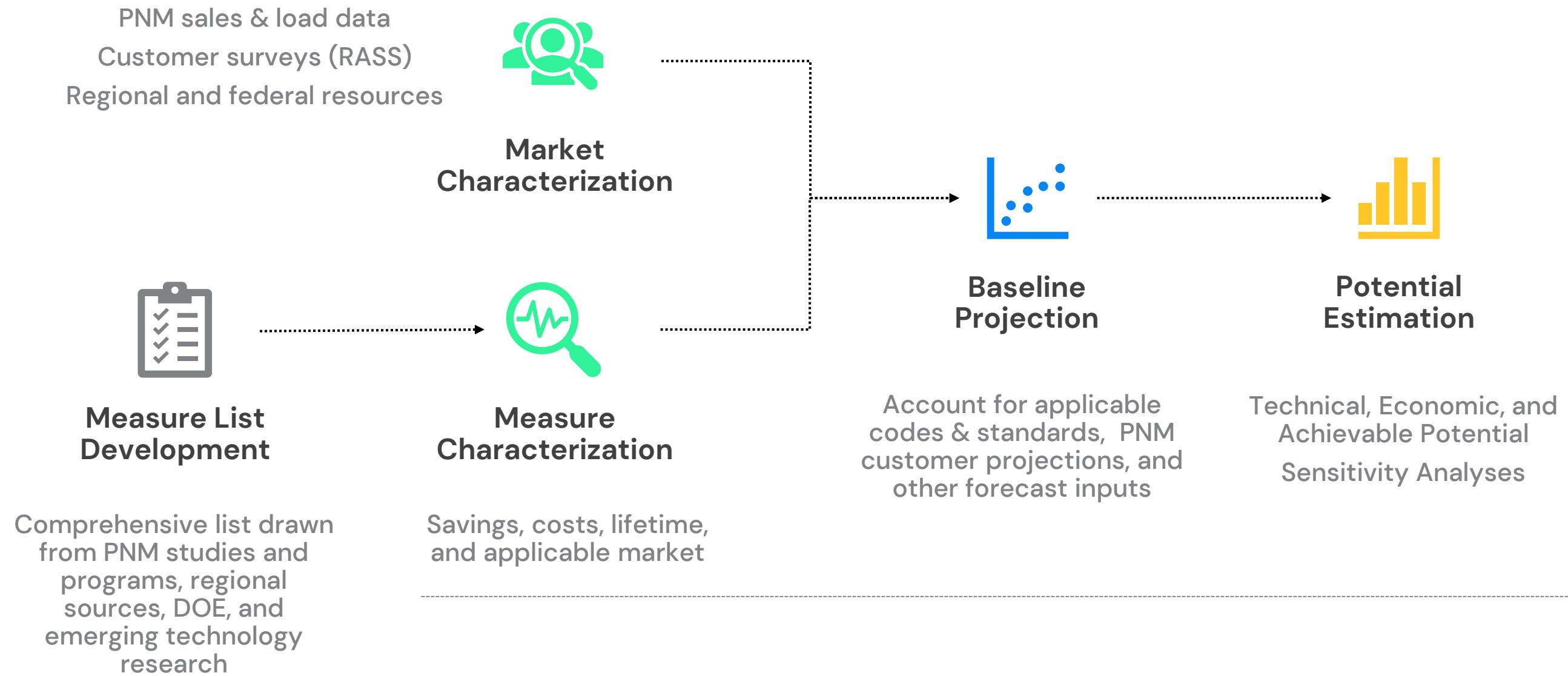
Tommy Williams, Senior Manager
Demand Response Lead

- **Introductions**
- **Energy Efficiency Potential Study**
- **Energy Efficiency Resource Bundling**
- **Demand Response Potential Study**
- **Q&A**



Energy Efficiency Potential Study

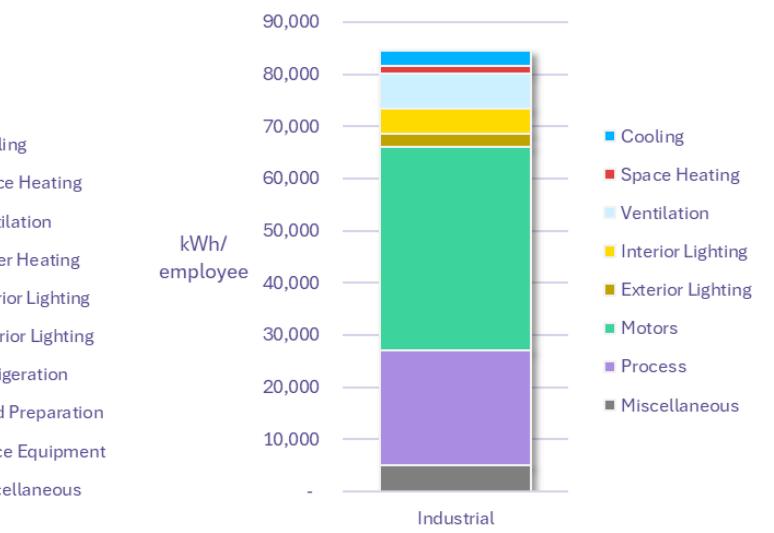
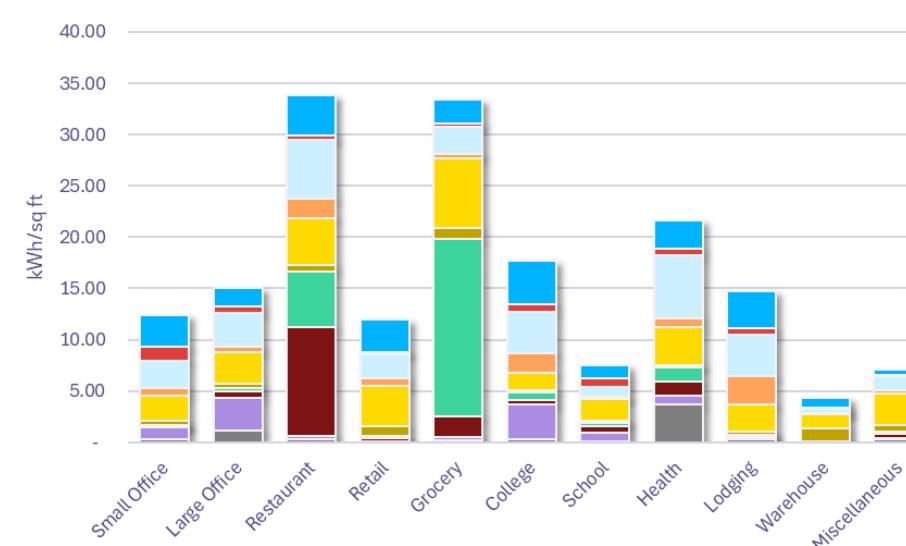
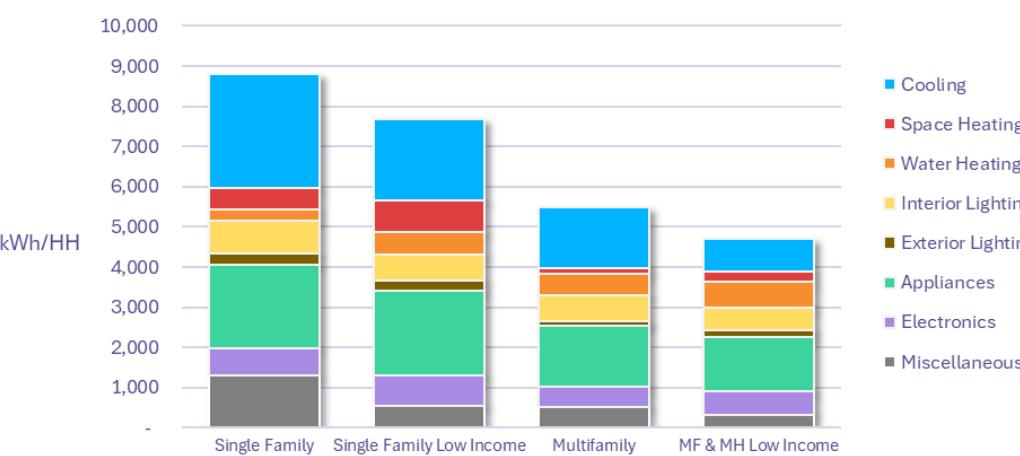
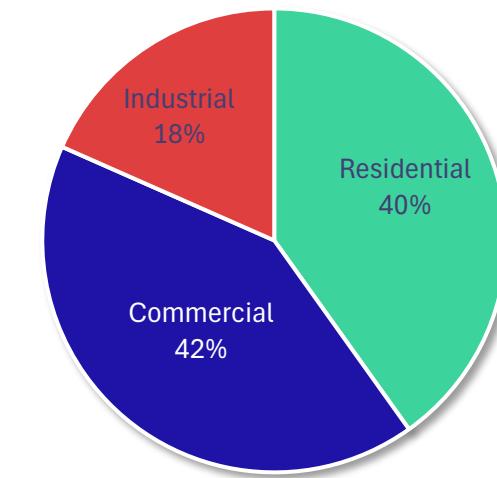
Energy Efficiency Potential Methodology



Base-Year Electric Consumption

- The commercial sector represents the largest portion of electric use, but only slightly more than residential
- Each end use contains one or more technologies that have their own saturation and annual consumption estimates for each sector and segment
 - Residential cooling is the largest share of the load, followed by appliances
 - Commercial usage is mostly in lighting and ventilation end uses, except for some segment-specific end uses (e.g., grocery refrigeration)
 - Industrial is dominated by motors and process activities

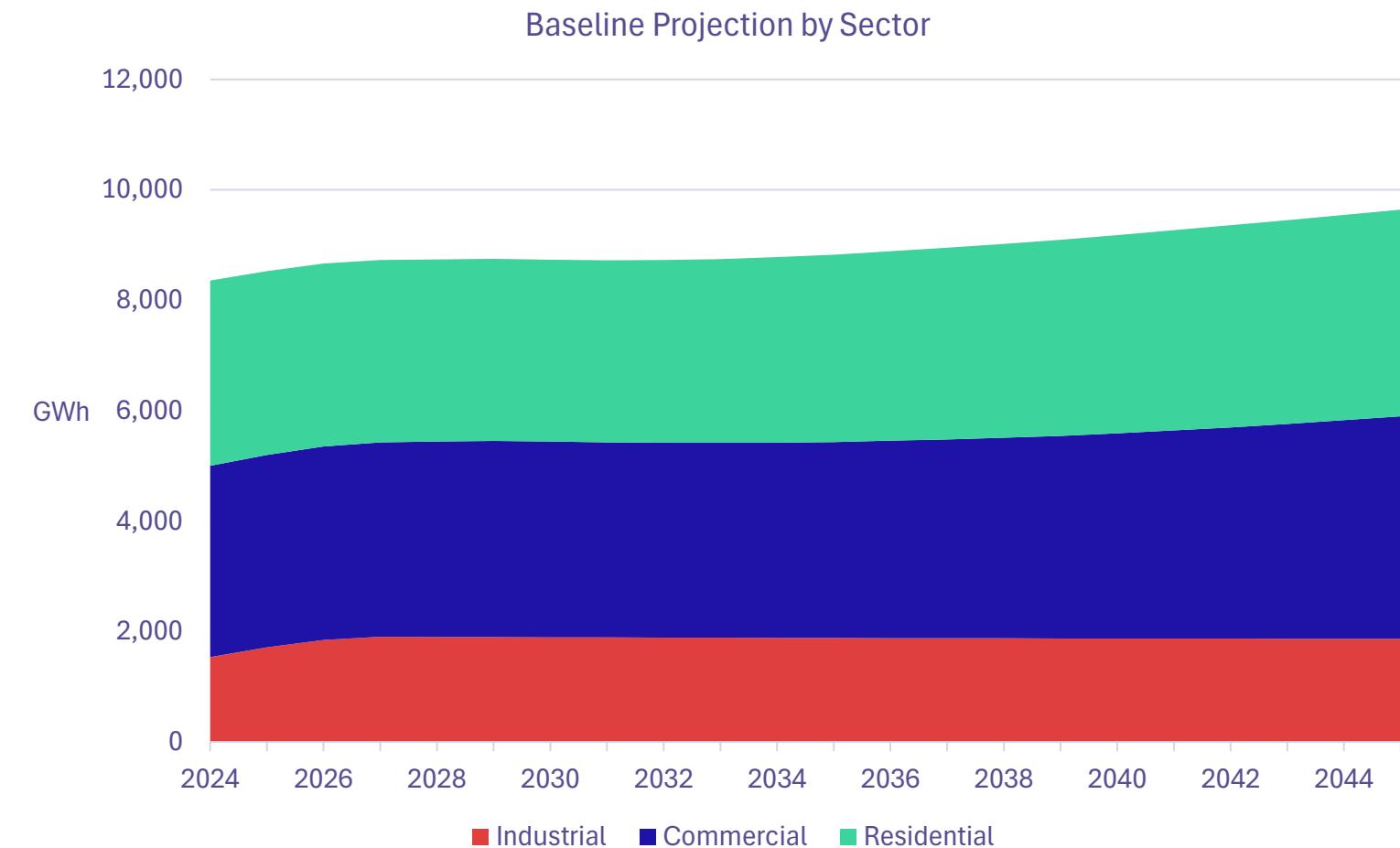
Electric Use by Sector



Baseline Projection

The baseline projection includes expected customer growth in PNM's territory provided by the load forecasting team and the expected impacts of applicable codes and standards.

By 2045, total electric consumption is projected to rise 15%, to over 9,600 GWh.

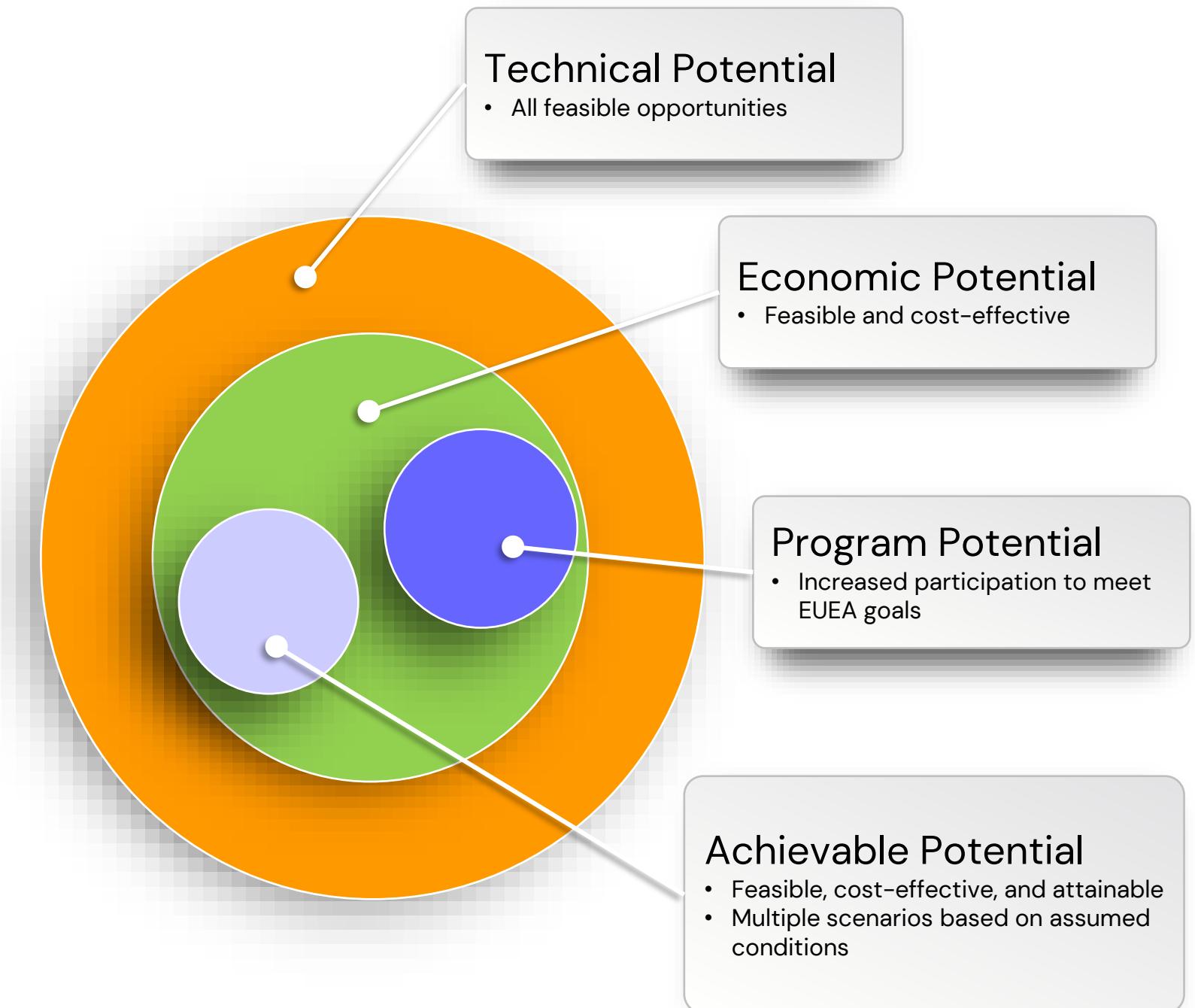


Estimating Energy Efficiency Potential

Potential is estimated by creating an alternate sales forecast incorporating efficient measure adoption and calculating the change from the baseline

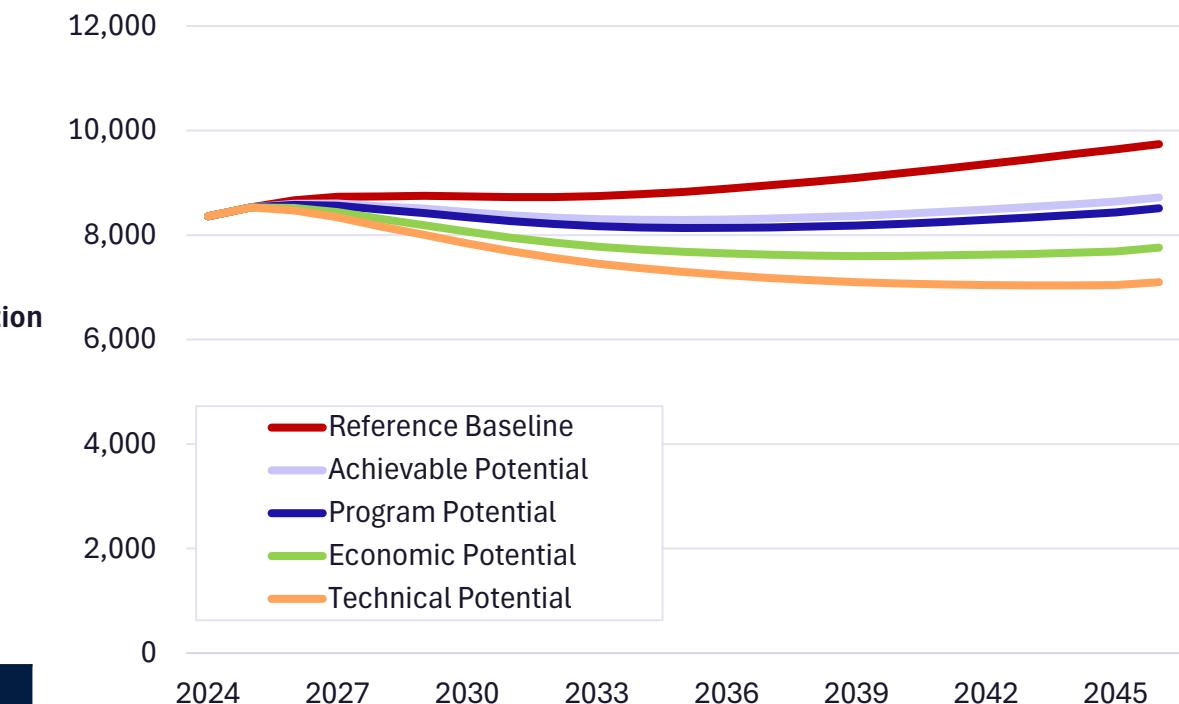
ICF calculated multiple distinct levels of potential:

- **Technical** includes all opportunities, regardless of cost or expected customer uptake
- **Economic** screens measures for cost-effectiveness from the Utility Cost Test perspective
- **Achievable** applies adoption rates to economic potential
- **Program Potential** applies increased adoption rates to reach EUA goals
- **Achievable Technical** applies adoption rates to technical potential, without screening for cost-effectiveness. Used to provide inputs for the IRP.



Energy Efficiency Potential Summary

Total achievable potential across all sectors reach 127 GWh, or 1.5% of the baseline over the next biennium (2026–2027), rising to 538 GWh, or 6.1% of the baseline over 10 years.



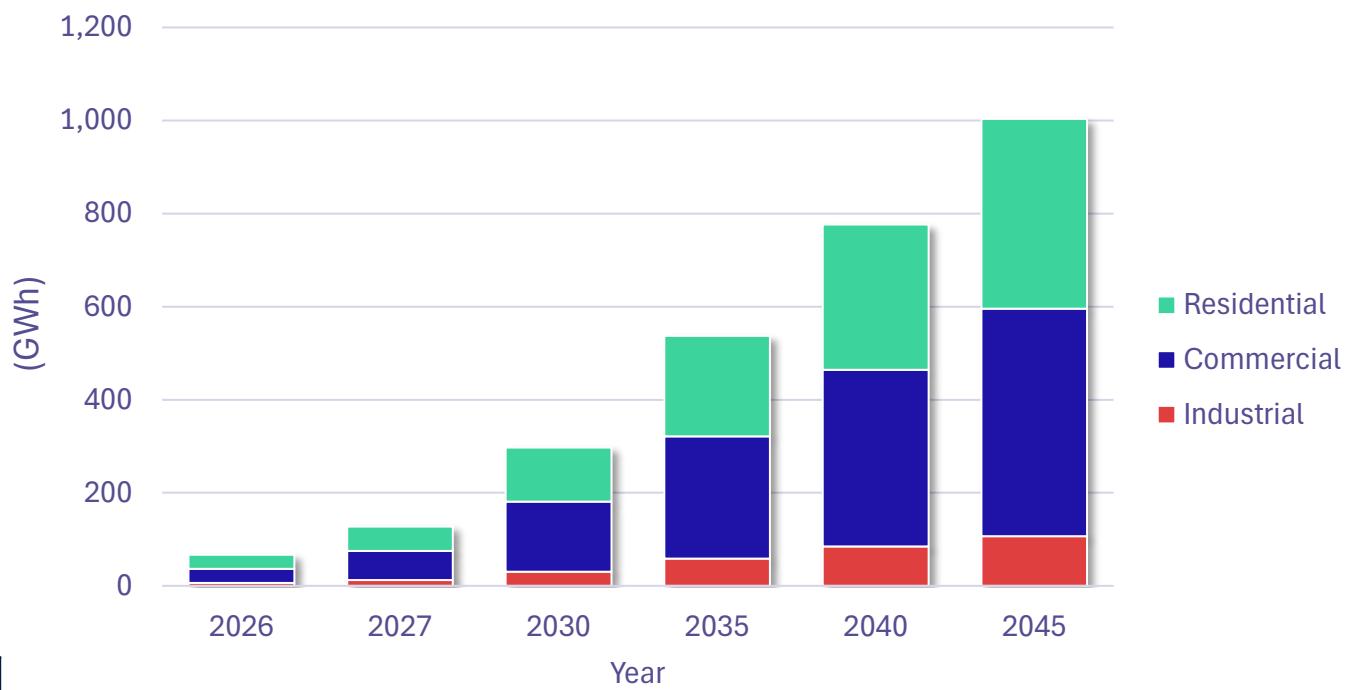
Summary of Energy Savings (GWh), Selected Years	2026	2027	2030	2035	2040	2045
Baseline Forecast (GWh)	8,667	8,731	8,736	8,826	9,180	9,642
Cumulative Savings (GWh)						
Achievable Potential	67	127	297	538	776	1,003
Program Potential	89	171	394	691	966	1,211
Economic Potential	148	290	672	1,149	1,578	1,953
Technical Potential	199	390	895	1,535	2,107	2,601
Energy Savings (% of Baseline)						
Achievable Potential	0.8%	1.5%	3.4%	6.1%	8.5%	10.4%
Program Potential	1.0%	2.0%	4.5%	7.8%	10.5%	12.6%
Economic Potential	1.7%	3.3%	7.7%	13.0%	17.2%	20.3%
Technical Potential	2.3%	4.5%	10.2%	17.4%	23.0%	27.0%

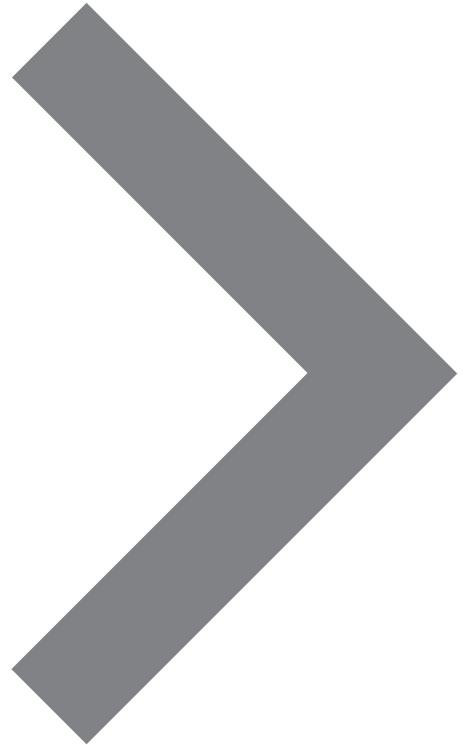
Energy Efficiency Potential by Sector

Commercial sector savings contribute the highest portion of achievable potential at 151 GWh by 2030, followed by the residential sector savings of 116 GWh.

Program potential reaches 394 GWh by 2030, which reflects PNM's increased program activity to meet the EUA requirement of 5% savings relative to 2025 sales.

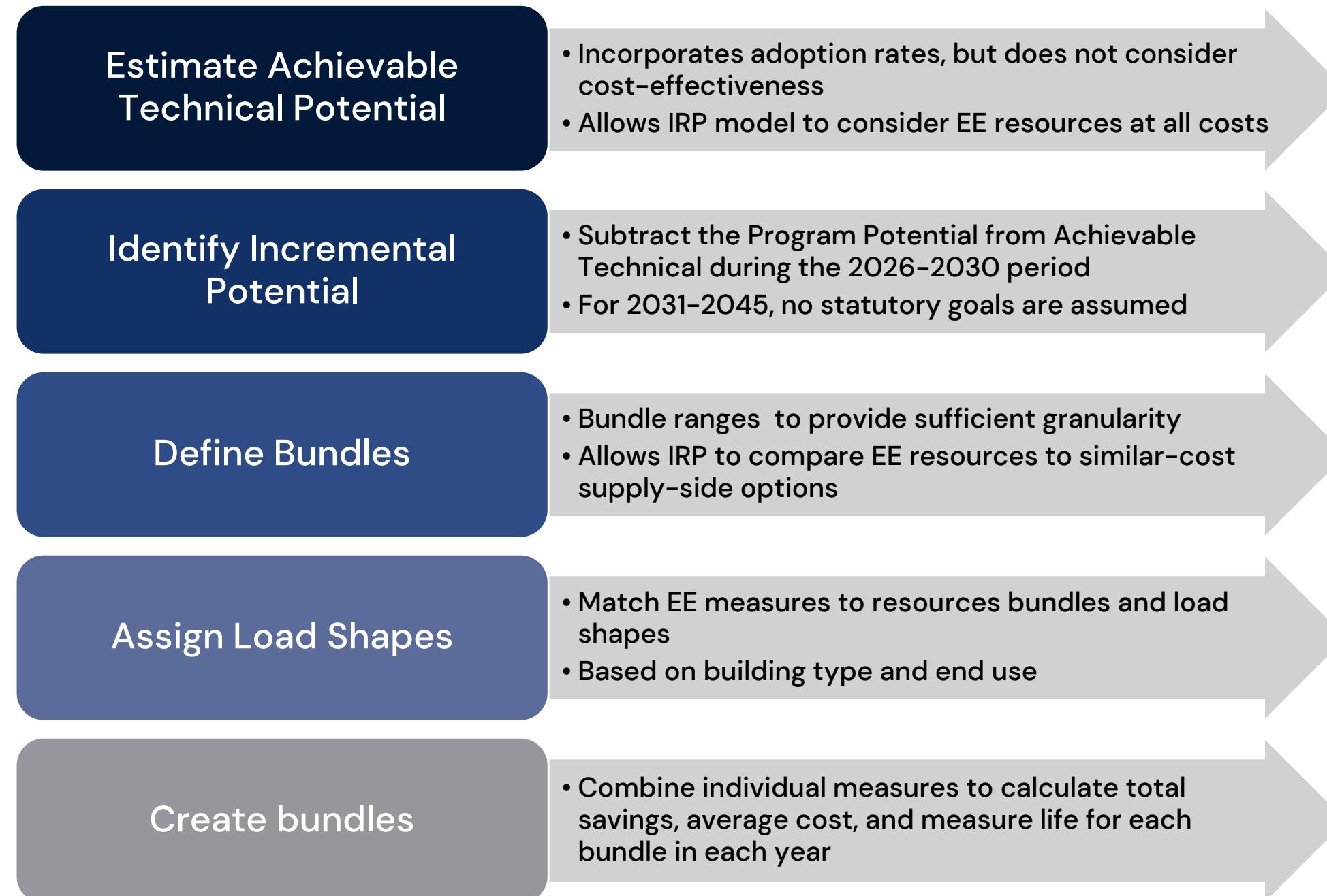
Summary of Energy Savings (GWh), Selected Years	2026	2027	2030	2035	2040	2045
Achievable Potential Cumulative Savings (GWh)						
Residential	30	52	116	216	312	407
Commercial	31	62	151	263	379	489
Industrial	6	13	30	58	84	107
Total	67	127	297	538	776	1,003
Program Potential Cumulative Savings (GWh)						
Residential	38	69	154	281	394	500
Commercial	42	85	201	337	469	584
Industrial	8	17	39	73	102	126
Total	89	171	394	691	966	1,211





Energy Efficiency Resource Bundling

Supply Curve Bundling Methodology

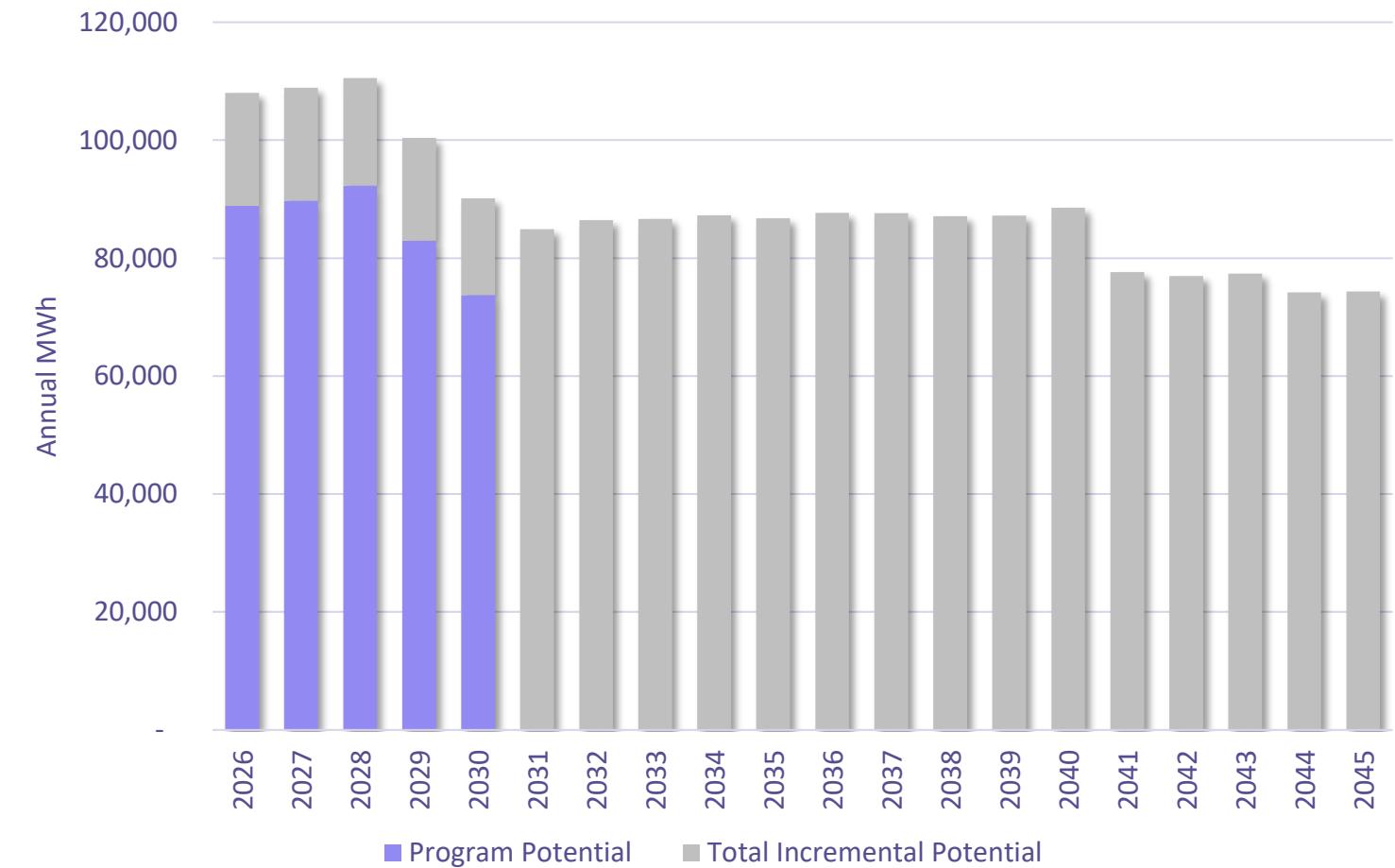


Supply Curve Bundling Methodology (Continued)

Step 1: Calculate “Achievable Technical” potential, incorporating achievability rates, but not cost-effectiveness screening.

Step 2: Identify measure-level incremental potential beyond statutory goals

- 2026 – 2030: Incremental Potential = Achievable Technical – Program Potential
- 2031 – 2045: Incremental Potential = Achievable Technical



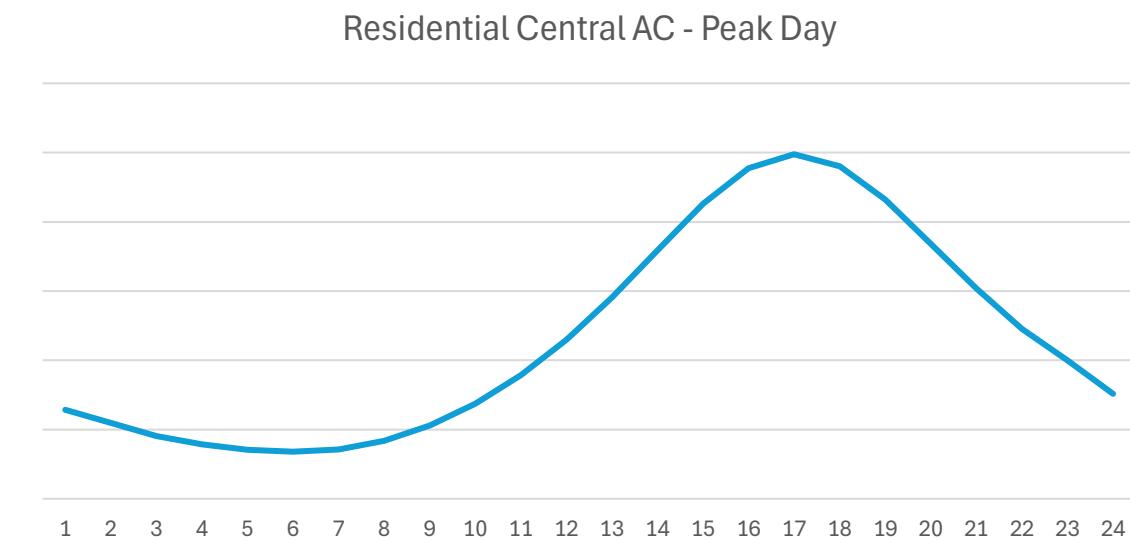
Supply Curve Bundling Methodology (Continued)

Step 3: Define bundles based on leveled cost of conserved energy. Leveled costs are in 2024\$

Step 4: Match energy efficiency measures to resource bundles and calibrated load shapes.

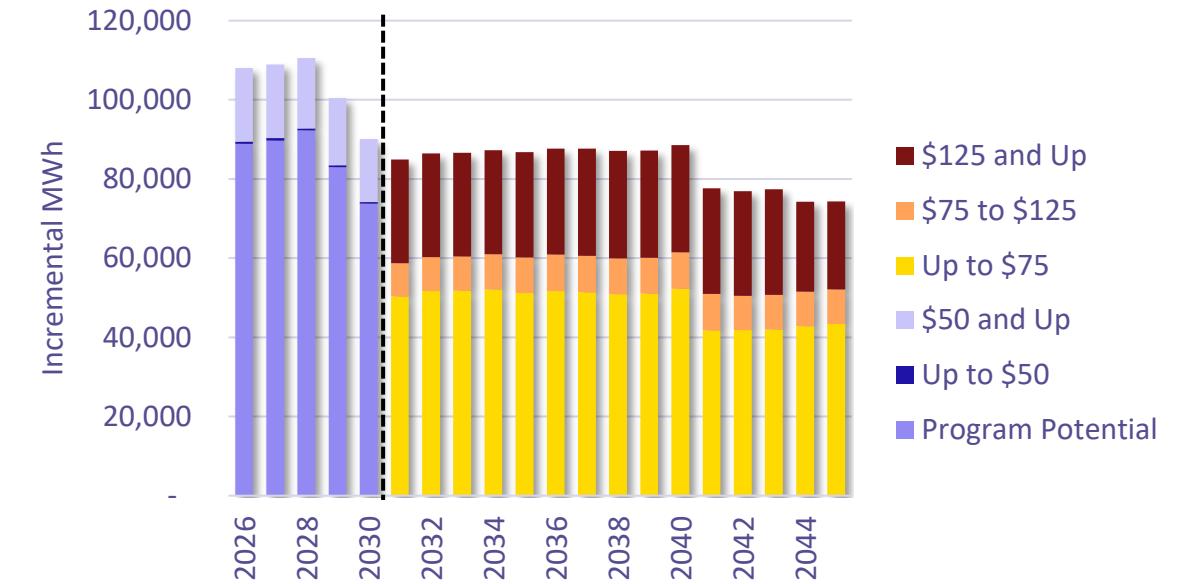
- ICF assigned each measure in the potential study to a bundle in each year based on
 - whether it was included in the program potential, and
 - its leveled cost.
- Each measure was similarly matched to a calibrated load shape by building type and end use.

Statutory Period 2026-2030	Post-Statutory Period 2031-2045
Program Potential	n/a
Up to \$50/MWh	Up to \$75/MWh
Over \$50/MWh	\$75/MWh to \$125/MWh Over \$125/MWh



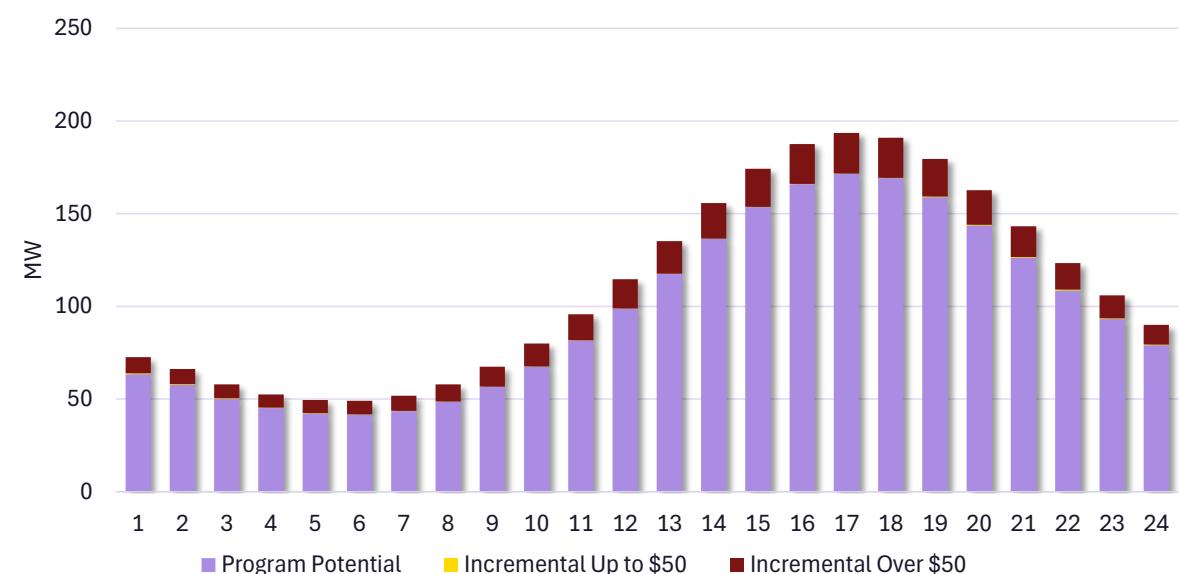
Supply Curve Bundling Methodology (Continued)

Step 5. Calculate annual incremental energy savings and weighted average cost and measure life for each bundle based on included measures.



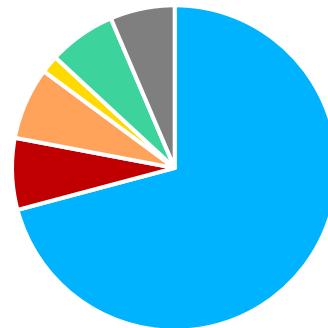
Step 6. Develop hourly impacts for each bundle by spreading measure-level impacts over calibrated end use load shapes

Example – 2026 Bundle Impacts – Peak Day



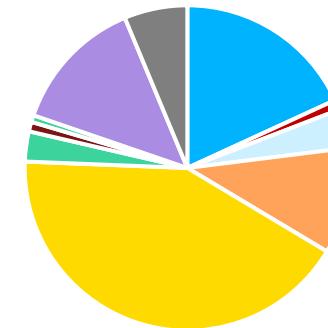
Example Bundle Composition

Residential



- Cooling
- Heating
- Water Heating
- Lighting
- Appliances
- Electronics
- Miscellaneous

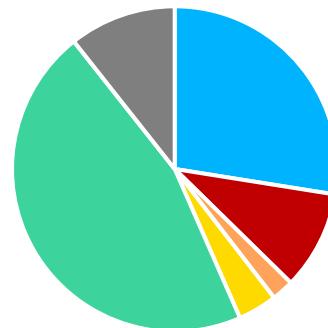
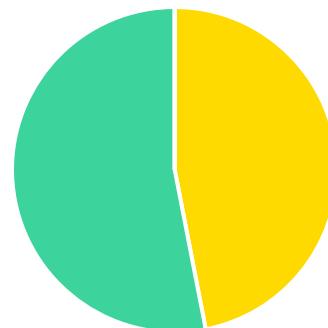
Non-Residential



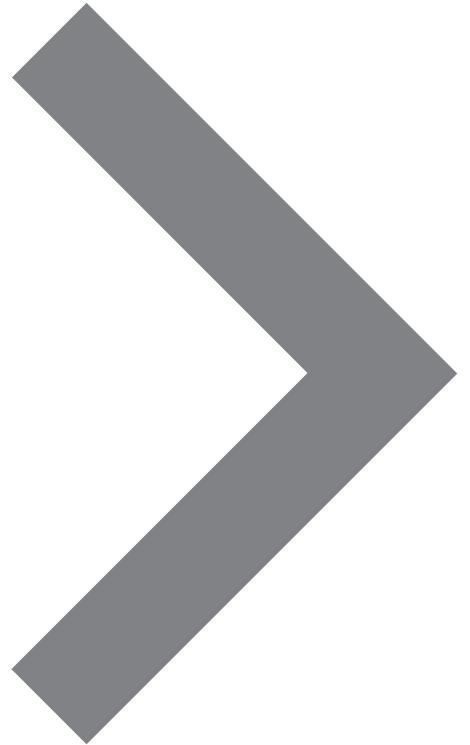
- Cooling
- Heating
- Ventilation
- Water Heating
- Lighting
- Refrigeration
- Com Food Prep
- Appliances
- Electronics
- Miscellaneous

Program Bundle

Up to
\$50/MWh
Bundle

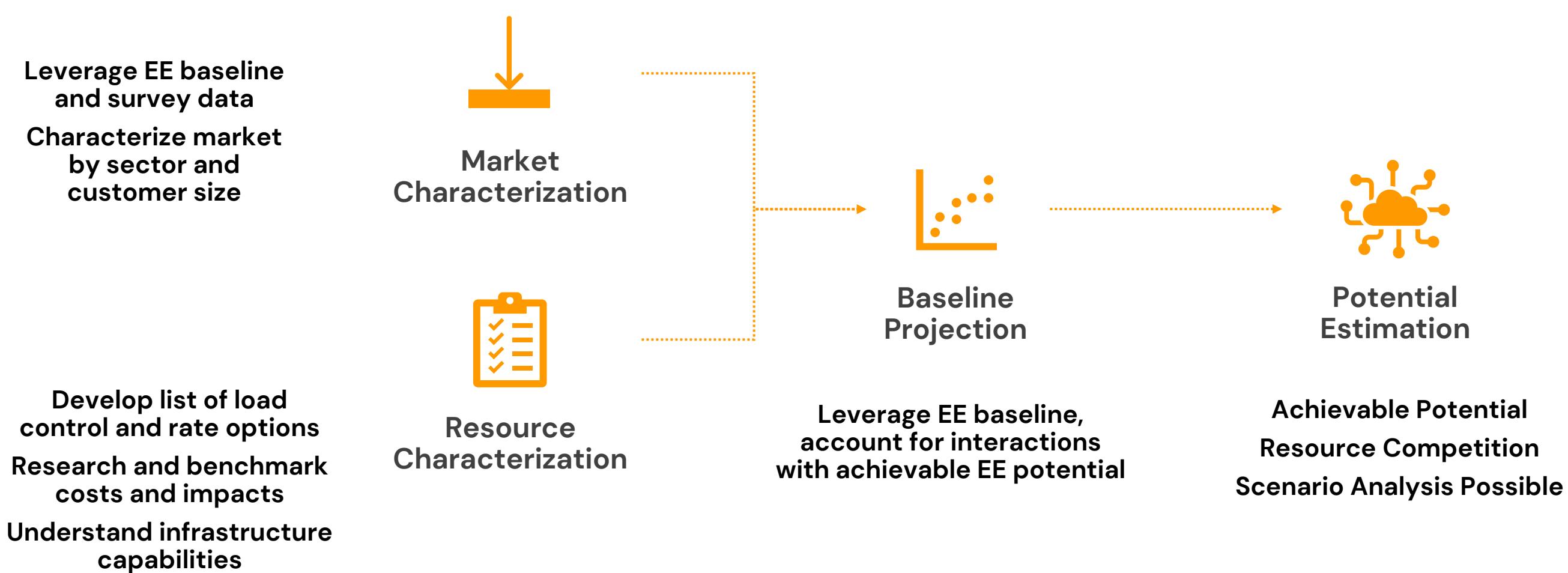


Over
\$50/MWh
Bundle



Demand Response Potential Study

Demand Response Potential Modeling



Demand Response Programs Modeled

Commercial and Industrial Curtailment

- Peak Saver

Direct Load Control

- Electric Vehicle Behavioral Charge Management
- Battery Energy Storage
- Power Saver – HVAC
- Power Saver – Connected Thermostats
- Domestic Hot Water Heater
- Grid Interactive Water Heater

Time-Varying Rates and Behavioral

- Electric Vehicle Time-of-Use Rates
- Behavioral Demand Response
- Time of Day Rates

* Peak Time Rebates and Critical Peak Pricing were considered, but screened out due to feasibility with PNM's current billing system. Future billing system upgrade may enable inclusion in future potential studies

Demand Response Program Characterization

Participation Rates

- Annual estimate of engagement based on appliance saturations, segmentation, and program hierarchy
- Informed by utility enrollment data, evaluations, pilots, and stakeholder input

Customer Impacts

- Estimated as percent of peak load or deemed kW reduction per customer/unit
- Based on utility programs, regional pilots, and tailored secondary sources

Programmatic Costs

- Program costs include development, administration, equipment, and installation
- Participant costs cover equipment, installation, operations and maintenance, marketing, recruitment, and incentives

Average
Coincident
Peak Demand
by Customer
Type /
Technology



Average %
Impact or kW
Reduction



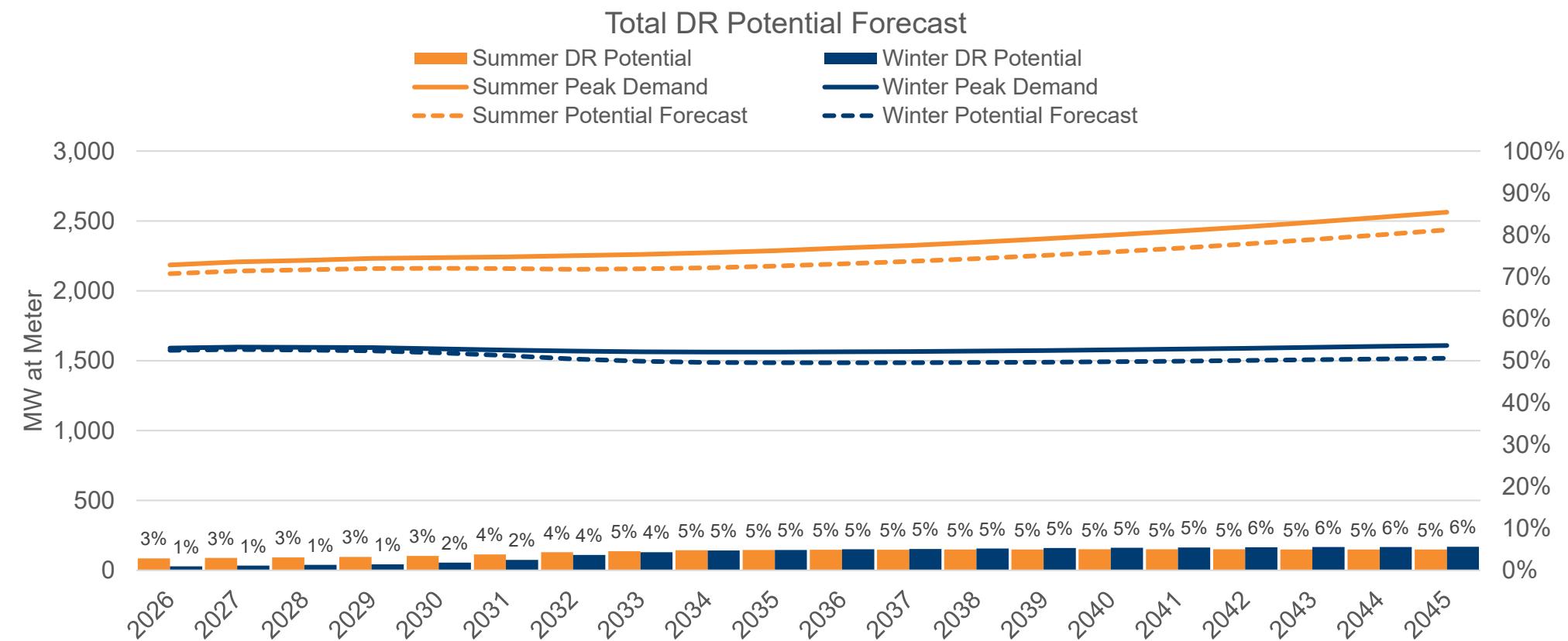
of Eligible
and
Participating
Customers



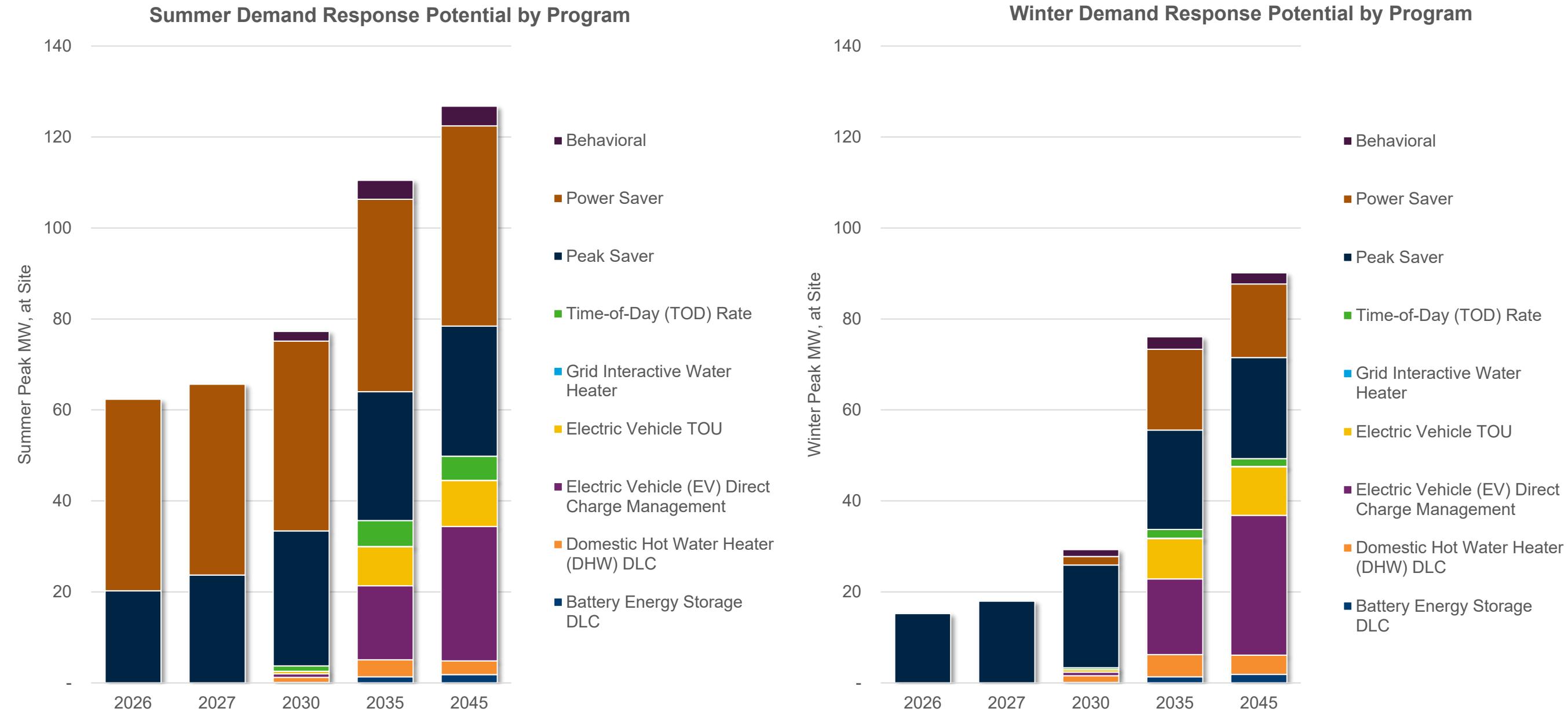
Aggregate
Demand
Response
Program
Impact

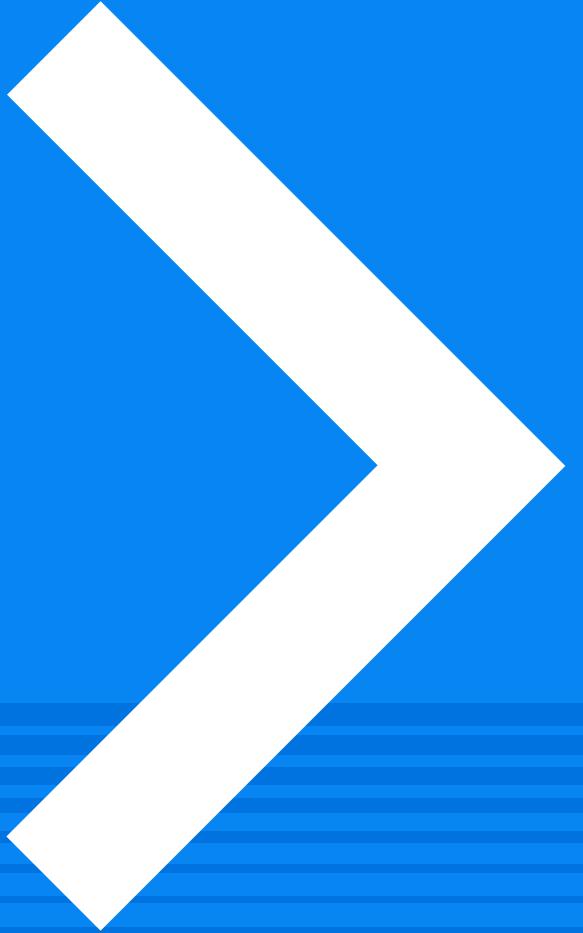
Demand Response Potential

- Demand response potential represents approximately 5%-6% of projected summer and winter peak demand.
- Most of the potential comes from the residential sector, where ICF estimated that residential programs have the potential to contribute 72% of the overall reduction in summer peak demand and 71% of winter peak demand by 2045

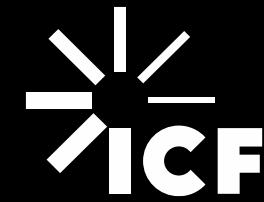


Demand Response Potential





Q&A



- [!\[\]\(df97338b4ed9c84de0aa8b40b09055fa_img.jpg\) linkedin.com/company/icf-international](https://www.linkedin.com/company/icf-international)
- [!\[\]\(b22c7e8560907ffb4e97a8ca6af278e9_img.jpg\) twitter.com/ICF](https://twitter.com/ICF)
- [!\[\]\(0a0ac6cc6d55a8d77e6e348c940ad042_img.jpg\) facebook.com/ThisIsICF](https://facebook.com/ThisIsICF)

About ICF

ICF (NASDAQ:ICFI) is a global consulting and digital services company with over 7,000 full- and part-time employees, but we are not your typical consultants. At ICF, business analysts and policy specialists work together with digital strategists, data scientists and creatives. We combine unmatched industry expertise with cutting-edge engagement capabilities to help organizations solve their most complex challenges. Since 1969, public and private sector clients have worked with ICF to navigate change and shape the future.