



Evaluation of the 2017 Public Service Company of New Mexico Energy Efficiency and Demand Response Programs

Final Report - Appendices

April 5, 2018



Table of Contents

APPENDIX A - COMMERCIAL COMPREHENSIVE PARTICIPANT SURVEY INSTRUMENT	1
APPENDIX B - MULTIFAMILY AND NEW CONSTRUCTION PARTICIPANT INTERVIEW GUIDE.....	22
APPENDIX C - POWER SAVER DETAILED EVALUATION METHODS AND FINDINGS	30
APPENDIX D - PEAK SAVER DETAILED EVALUATION METHODS AND FINDINGS	56
APPENDIX E - COMMERCIAL COMPREHENSIVE DESK REVIEW RESULTS SUMMARY	70

Appendix A – Commercial Comprehensive Participant Survey Instrument

Hello, my name is (*YOUR NAME*) from Research & Polling, Inc. I am calling on behalf of PNM. May I please speak with _____?

A. (Once correct respondent is reached) Hello, my name is (*YOUR NAME*) from Research & Polling, Inc. I am calling on behalf of PNM.

I'm calling because our records show that you recently completed an energy efficiency project where you installed [MEASURE_1] at your business located at [SITE_ADDRESS] and received a rebate through the PNM [REBATE PROGRAM] program. I'd like to ask a short set of questions about your experience with the [REBATE PROGRAM] program. Your time will help us improve this program for other customers like you. Are you the best person to talk to about the/these energy efficiency upgrade(s) and energy use at your firm?

1. Yes
2. No (Ask, Who would be the best person to talk to about the [MEASURE(S)] installed and energy use at your business? (REPEAT INTRO WHEN CORRECT PERSON COMES ON LINE; ARRANGE CALLBACK IF NECESSARY)
3. Never installed (*VOLUNTEERED SKIP TO Q.5*)

(IF NEEDED) PNM would like to better understand how businesses like yours think about and manage their energy use. The [REBATE_PROGRAM] program is designed to help firms with energy saving efforts. Your input is very important to help PNM improve its energy rebate programs.

SECTION A [MEASURE_1]

1. (A 1) Our records show in 2017 your business got a rebate through PNM for installing [MEASURE_1]. Are you familiar with this project?

1. Yes
2. No (*SKIP TO Q.2*)
3. Never installed (*VOLUNTEERED*) (*SKIP TO Q.5*)
4. Don't know (*SKIP TO Q.2*)

1a. Our records show it was installed at [SITE_ADDRESS] in [SITE_CITY]. Is that correct?

1. Yes (*SKIP TO Q. 3*)
2. No (*GO TO Q. 1b*)
3. Never installed (*VOLUNTEERED*) (*SKIP TO Q.5*)
4. Don't know (*SKIP TO Q.2*)

1b. Where was [MEASURE_1] installed? (RECORD LOCATION)

_____ (*SKIP TO Q. 3*)

99. Never installed (*SKIP TO Q. 5*)

2. (A 1a) Is there someone else in your company who would know about buying the [MEASURE_1]?

1. Yes (Ask to be transferred to better contact and go back to intro)
2. Yes (Unable to be transferred, record contact's and number to call back)

3. No (THANK AND TERMINATE)

4. Don't know (THANK AND TERMINATE)

3. (A 2) Thinking about the [MEASURE_1] for which you received a rebate, is the [MEASURE_1] still installed in your facility?

1. Yes (SKIP TO Q. 6)
2. No
3. Prefer not to answer (SKIP TO Q. 6)
4. Don't know (SKIP TO Q. 6)

4a. (A 3) Was the [MEASURE_1] removed?

01. Yes, it was removed (SKIP TO Q.5)
02. No (CONTINUE TO Q.4b)
03. Prefer not to answer (DO NOT READ) (SKIP TO Q.7)
99. Don't know (DO NOT READ) (SKIP TO Q.7)

Other (SPECIFY) _____

4b. (A 3) Was the [MEASURE_1] never installed?

01. Yes, never installed
02. Prefer not to answer (DO NOT READ) (SKIP TO Q.7)
99. Don't know (DO NOT READ) (SKIP TO Q.7)

Other (SPECIFY) _____

5. (A3a) Why was the [MEASURE_1] removed/never installed? (OPEN VERBATIM)

(SKIP TO SECTION A [MEASURE_2])

6. (A 4) Is the [MEASURE_1] still functioning as intended?

1. Yes

2. No
3. Prefer not to answer (*DO NOT READ*)
4. Don't know (*DO NOT READ*)

7. (A 5) Did your firm use a contractor to install the [MEASURE_1] or did internal staff do the work?

01. Contractor (*SKIP TO SECTION A [MEASURE_2]*)
02. Internal Staff
03. Prefer not to answer (*SKIP TO SECTION A [MEASURE_2]*)
99. Don't know (*SKIP TO SECTION A [MEASURE_2]*)

Other (*SPECIFY*) _____
(*SKIP TO SECTION A [MEASURE_2]*)

8. (A 6) Why did your firm choose to use internal staff instead of a contractor?

98. Prefer not to answer
99. Don't know

SECTION A [MEASURE_2]

1. (A 1) Our records also show in 2017 your business got a rebate through PNM for installing a (MEASURE_2). Do you remember this?

1. Yes
2. No (*SKIP TO Q.2*)
3. Never installed (*VOLUNTEERED*) (*SKIP TO Q.5*)
4. Don't know (*SKIP TO Q.2*)

1a. Our records show it was installed at [SITE_ADDRESS] in [SITE_CITY]. Is that correct?

1. Yes (*SKIP TO Q. 3*)
2. No (*GO TO Q. 1b*)
3. Never installed (*VOLUNTEERED*) (*SKIP TO Q.5*)
4. Don't know (*SKIP TO Q.2*)

1b. Where was [MEASURE_2] installed? (*RECORD LOCATION*)

_____*(SKIP TO Q. 3)*

99. Never installed *(SKIP TO Q. 5)*

2. VACANT

3. (A 2) Thinking about the [MEASURE_2] for which you received a rebate, is the [MEASURE_2] still installed in your facility?

1. Yes *(SKIP TO Q. 6)*
2. No
3. Prefer not to answer *(SKIP TO Q. 6)*
4. Don't know *(SKIP TO Q. 6)*

4a. (A 3) Was the [MEASURE_2] removed?

01. Yes, it was removed *(SKIP TO Q.5)*
02. No *(CONTINUE TO Q.4b)*
03. Prefer not to answer *(DO NOT READ) (SKIP TO Q.7)*
99. Don't know *(DO NOT READ) (SKIP TO Q.7)*

Other *(SPECIFY)* _____

4b. (A 3) Was the [MEASURE_2] never installed?

01. Yes, never installed
02. Prefer not to answer *(DO NOT READ) (SKIP TO Q.7)*
99. Don't know *(DO NOT READ) (SKIP TO Q.7)*

Other *(SPECIFY)* _____

5. (A3a) Why was the [MEASURE_2] removed/never installed? *(OPEN VERBATIM)*

(SKIP TO INTRO TO Q. 10)

6. (A 4) Is the [MEASURE_2] still functioning as intended?

1. Yes
2. No
3. Prefer not to answer *(DO NOT READ)*
4. Don't know *(DO NOT READ)*

7. (A 5) Did your firm use a contractor to install the [MEASURE_2] or did internal staff do the

work?

- 01. Contractor (*SKIP TO Q. 9*)
- 02. Internal Staff
- 03. Prefer not to answer (*SKIP TO Q. 9*)
- 99. Don't know (*SKIP TO Q. 9*)
- Other (*SPECIFY*) _____ (*SKIP TO Q. 9*)

8. (A 6) Why did your firm choose to use internal staff instead of a contractor?

- 98. Prefer not to answer
- 99. Don't know

9. (A 7) Was your [MEASURE_1] AND [MEASURE_2], installed/purchased together as a single project or were these done separately?

- 1. Together as one project
- 2. Separately
- 3. Prefer not to answer (*DO NOT READ*)
- 4. Don't know (*DO NOT READ*)

SECTION B

Now I have some questions about how your company became aware of the PNM rebate program.

10. (B 1) How did your company FIRST learn about the program?
(*DO NOT READ CATEGORIES*) (*TAKE ONE RESPONSE*)

- 01. Word of mouth (business associate, coworker)
- 02. Utility program staff
- 03. Utility website
- 04. Utility bill insert
- 05. Utility representative
- 06. Utility advertising
- 07. Email from utility
- 08. Contractor/distributor
- 09. Building audit or assessment
- 10. Television Advertisement – Mass Media
- 11. Other mass media (sign, billboard, newspaper/magazine ad)

- 12. Event (conference, seminar workshop)
- 13. Online search, web links
- 14. Participated or received rebate before

- 98. No way in particular
- 99. Don't know

Other (SPECIFY) _____

11. (B 2) What other sources did your company use to gather information about the program....Were there any others? (DO NOT READ CATEGORIES) (TAKE UP TO THREE RESPONSES)

- 01. Word of mouth (business associate, co-worker)
- 02. Utility program staff
- 03. Utility website
- 04. Utility bill insert
- 05. Utility representative
- 06. Utility advertising
- 07. Email from utility
- 08. Contractor/distributor
- 09. Building audit or assessment
- 10. Television Advertisement – Mass Media
- 11. Other mass media (sign, billboard, newspaper/magazine ad)
- 12. Event (conference, seminar, workshop)
- 13. Online search, web links
- 14. Participated or received rebate before

- 98. None (SKIP TO POLLER NOTE BEFORE Q. 13)
- 99. Don't know (SKIP TO POLLER NOTE BEFORE Q. 13)

Other (SPECIFY) _____

12. (B 3) Of all the sources you mentioned, which did you find most useful in helping you decide to participate in the program?

- 97. None in particular
- 98. Prefer not to answer
- 99. Don't know

SECTION C

POLLER NOTE:

If Respondent's answer to Q. 9 was:

Together as one project, prefer not to answer, or don't know then READ:

“For the remainder of this survey we will refer to your equipment upgrades collectively as a single project.

If Respondent's answer Q. 9 was:

Seperately, READ:

“For the remainder of this survey we will refer only to the project where you installed [MEASURE_1]

POLLER NOTE: WAS MEASURE INSTALLED?

- 1. **Yes (GO TO Q. 13a)**
- 2. **No (GO TO Q. 13b)**

13a. (C 1) Did the equipment that your firm installed replace existing equipment?

- 1. Yes (i.e. all equipment was replacing old equipment) *(SKIP TO Q. 14a)*
- 2. Some equipment was a replacement and some was a new addition *(SKIP TO Q. 14a)*
- 3. No (i.e. all equipment was an addition to existing equipment) *(SKIP TO INTRO TO Q. 17)*
- 4. Prefer not to answer *(SKIP TO INTRO TO Q. 17)*
- 5. Don't know *(SKIP TO INTRO TO Q. 17)*

13b. (C 1) Is the equipment that your firm purchased intended to replace existing equipment?

- 1. Yes (i.e. all equipment is replacing old equipment) *(SKIP TO Q. 14b)*
- 2. Some equipment is a replacement and some was a new addition *(SKIP TO Q. 14b)*
- 3. No (i.e. all equipment is an addition to existing equipment) *(SKIP TO INTRO TO Q. 17)*
- 4. Prefer not to answer *(SKIP TO INTRO TO Q. 17)*
- 5. Don't know *(SKIP TO INTRO TO Q. 17)*

14a. (C 2) Was the replaced equipment...(READ CATEGORIES)

- 1. Fully functional and not in need of repair? *(SKIP TO Q. 15a)*
- 2. Functional, but needed minor repairs? *(SKIP TO Q. 15a)*
- 3. Functional, but needed major repairs? *(SKIP TO Q. 15a)*

4. Not functional? (*SKIP TO INTRO TO Q. 17*)
5. Prefer not to answer (*DO NOT READ*) (*SKIP TO INTRO TO Q. 17*)
6. Don't know (*DO NOT READ*) (*SKIP TO INTRO TO Q. 17*)

14b. (C 2) Is the equipment you intend to replace...(READ CATEGORIES)

1. Fully functional and not in need of repair? (*SKIP TO Q. 15b*)
2. Functional, but needed minor repairs? (*SKIP TO Q. 15b*)
3. Functional, but needed major repairs? (*SKIP TO Q. 15b*)
4. Not functional? (*SKIP TO INTRO TO Q. 17*)
5. Prefer not to answer (*DO NOT READ*) (*SKIP TO INTRO TO Q. 17*)
6. Don't know (*DO NOT READ*) (*SKIP TO INTRO TO Q. 17*)

**15a. (C 3) About how old, in years, was the equipment prior to replacement?
(Probe if necessary: Best guess is fine.)**

_____ (Record Years)

499. Prefer not to answer
500. Don't know

ALL ANSWERS TO 15a GO TO Q. 16

**15b. (C 3) About how old, in years, is the equipment you are replacing?
(Probe if necessary: Best guess is fine.)**

_____ (Record Years)

499. Prefer not to answer
500. Don't know

ALL ANSWERS TO 15b. GO TO Q.16

16. (C 2) How much longer (in years) do you think your old equipment would have lasted if you had not replaced it? (Probe if necessary: Best guess is fine.)

1. Less than a year
2. 1 – 2 years
3. 3 – 5 years
4. 6 – 10 years
5. More than 10 years
6. Prefer not to answer

7. Don't know

(C 3a-g) Next I will read a list of reasons your firm may have considered when you decided to conduct your project. For each one, please tell me if it was *not at all important, a little important, somewhat important, very important or extremely important.*

How important was... on your decision to conduct your project?

(RANDOMIZE)

Extremely Important Very Important Somewhat Important A little Important Not important At All Don't Know/ Won't Say

- 17. (C5a) Reducing environmental impact of the business 5 4 3 2 1 6
- 18. (C5b) Upgrading out-of-date equipment 5 4 3 2 1 6
- 19. (C5c) Improving comfort at the business 5 4 3 2 1 6

POLLER NOTE: Was HVAC Measure installed?

- 1. Yes (CONTINUE TO Q. 20)
- 2. No (SKIP to Q. 21)

- 20. (C5d) Improving air quality 5 4 3 2 1 6
- 21. (C5e) Receiving the rebate 5 4 3 2 1 6
- 22. (C5f) Reducing energy bill amounts 5 4 3 2 1 6

POLLER NOTE: Did respondent answer Contractor in Q.7?

- 1. Yes (CONTINUE TO Q. 23)
- 2. No (SKIP TO INTRO Q. 24)

- 23. (C5g) The contractor recommendation 5 4 3 2 1 6



SECTION D (INTRO TO Q.24)

Next, I'm going to ask a few questions about your decision to participate in the program, and choose equipment that was energy efficient

(D 1A-N). I'm going to ask you to rate the importance of each of the following factors on your decision to determine how energy efficient your project would be. Please rate the importance of each of these factors in determining your project's energy efficiency level using a scale from 0 to 10, where 0 means *not at all important* and 10 means *extremely important*. Please let me know if the factor is not applicable.

First I would like to read you some factors related to the rebate program itself.

POLLER NOTE: Did respondent answer Contractor in Q.7?

1. Yes (CONTINUE TO Q. 24)
2. No (CIRCLE [12 N/A] ON Q. 24 AND SKIP TO Q. 25)

How important was (read below)...in determining how energy efficient your project would be?

(RANDOMIZE) _____ *Extremely Important* _____ *Not at all Important* _____ *DK/WS*
 _____ *N/A*

Program Factors

24.	(D1A) The <u>contractor</u> who performed the work.....	10	09	08	07	06	05	04	03	02	01	00	11	12
25.	(D1B) The dollar amount of the rebate.....	10	09	08	07	06	05	04	03	02	01	00	11	12
26.	(D1C) Technical assistance received from PNM staff.....	10	09	08	07	06	05	04	03	02	01	00	11	12
27.	(D1D) Endorsement or recommendation by your PNM account manager or other PNM staff.....	10	09	08	07	06	05	04	03	02	01	00	11	12
28.	(D1E) Information from PNM marketing or informational materials.....	10	09	08	07	06	05	04	03	02	01	00	11	12
29.	(D1F) Previous participation in a PNM program.....	10	09	08	07	06	05	04	03	02	01	00	11	12
30.	(D1G) Endorsement or recommendation by a contractor.....	10	09	08	07	06	05	04	03	02	01	00	11	12
31.	(D1H) Endorsement or													



recommendation by a vendor
or distributor.....10 09..... 08..... 070605 04..... 03.....02 ...01 ... 00... 11 12

32. (D1I) VACANT

Now, I would like to read you some factors that are not related to the rebate program. Using the same scale from 0 to 10, where 0 means *not at all important* and 10 means *extremely important*, please rate the following non program factors importance in determining your project’s energy efficiency.

How important was (read below).....in determining your project’s energy efficiency?

(RANDOMIZE) *Extremely Important* *Not at all Important* *DK/WS N/A*

Non-program Factors

33. (D1J) The age or condition of the old equipment.....10 09..... 08..... 070605 04..... 03.....02 ...01 ... 00... 11 12

34. (D1K) Corporate policy or guidelines10 09..... 08..... 070605 04..... 03.....02 ...01 ... 00... 11 12

35. (D1L) Minimizing operating cost 10 09 08 070605 04 03

36. (D1M) Scheduled time for routine maintenance10 09..... 08..... 070605 04..... 03.....02 ...01 ... 00... 11 12

37. (D2) Of the items I just asked you about, think of the program factors as relating to assistance provided by the utility, such as the rebate, marketing from PNM, recommendation by a contractor and technical assistance from PNM. I also asked you about some non-program factors, which included the age and condition of the old equipment, company policy, operating costs and routine maintenance.

If you had to divide 100% of the influence on your decision to determine how energy efficient your new equipment would be between the PNM program and non-program factors, what percent would you give to the importance of the program factors? [IF NEEDED: Again, these are things like the rebate, marketing from PNM, recommendation by a contractor and technical assistance from PNM]

_____ % = Program Factors

499. Prefer not to answer (SKIP TO Q.39)

500. Don’t know (SKIP TO Q. 39)

38. D3. And what percent would you give to the importance of the non-program factors? (IF NEEDED: These include things like the age and condition of the old equipment, company policy, operating costs and routine maintenance.)

_____ %= Non Program Factors

499. Prefer not to answer (SKIP TO Q.39)

500. Don't know (SKIP TO Q.39)

POLLER NOTE: INSURE ANSWERS TO Q. 37 AND Q. 38 EQUAL 100%

39. (D 5) Did you first learn about the [REBATE_PROGRAM] program BEFORE or AFTER you decided how energy efficient your equipment would be?

1. Before
2. After
3. Prefer not to answer
4. Don't know

40. (D6) Using a scale from 0 to 10, where 0 means *not at all likely* and 10 means *extremely likely*, please rate the likelihood that you would have installed the same equipment with the exact same level of energy efficiency if the [REBATE_PROGRAM] program was not available.

*Extremely
Likely*

*Not at all
Likely*

*DK/
WS*

10 09 08 GO TO Q. 41	07 06 05 04 03 SKIP TO Q. 43	02 01 00 GO TO Q. 42 11 SKIP TO Q. 43
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POLLER NOTE: IF ANSWER TO Q. 40 IS 8 OR HIGHER AND ANY RESPONSE TO Q. 24-Q.32 IS 8 OR HIGHER, THEN GO TO Q. 41. IF ANSWER TO Q. 40 IS 2 OR LESS AND ANY RESPONSE TO Q.24-Q.32 IS 2 OR LESS THEN GO TO Q. 42.

41. (D7) You just rated your likelihood to install the same equipment without any assistance from the program as a(n) [RATE RESPONSE FROM Q. 40] out of 10. Earlier, when I asked you to rate the importance of each program factor on your decision, the highest rating you gave was a [HIGHEST RATING FROM Q.24-Q.32] out of 10 for the importance of [RE-READ WORDING FOR HIGHEST RESPONSES Q.24-Q.32, PAGE 10].

Can you briefly explain why you were likely to install the equipment without the program but also rated the program factors as highly influential in your decision?
(RECORD VERBATIM)

(SKIP TO Q. 43)

42. (D8) You just rated your likelihood to install the same equipment without any assistance from the program as a(n) [RATE RESPONSE FROM Q. 40] out of 10. Earlier, when I asked you to rate the importance of each program factor on your decision, the highest rating you gave was a [LOWEST RATING FROM Q.24-Q.32, Page 10] out of 10.

Can you briefly explain why you said you were not likely to install the equipment without help from the program, yet did not rate the program as highly influential in your decision? (*RECORD VERBATIM*)

43. (D 9) If the [REBATE_PROGRAM] program was not available, would you have delayed starting the project to a later date?

1. Yes
2. No (*SKIP TO Q. 46*)
3. Would not have done the project at all (*SKIP TO Q. 46*)
4. Prefer not to answer (*SKIP TO Q. 46*)
5. Don't know (*SKIP TO Q. 46*)

44. (D10) Approximately how much later would you have done the project if the [REBATE_PROGRAM] program was not available? Would it have been... (*READ CATEGORIES*)

1. Within one year
2. Between 12 months and less than 2 years (*SKIP TO Q. 46*)
3. Between 2 years and 3 years (*SKIP TO Q. 46*)
4. Greater than 3 years (*SKIP TO Q. 46*)
5. Or would you not have installed the equipment at all (*SKIP TO Q. 46*)
6. Prefer not to answer (*SKIP TO Q. 46*)
7. Don't know (*SKIP TO Q. 46*)

45. (D11) Using a scale from 0 to 10, where 0 means *not at all likely* and 10 means *extremely likely*, please rate the likelihood that you would have conducted this project within 12 months of when you actually completed this project if the [REBATE_PROGRAM] program was not available.

<i>Extremely</i>	<i>Not at all</i>	<i>DK/</i>
<u>Likely</u>	<u>Likely</u>	<u>WS</u>
10.....09.....08.....07.....06.....05.....04.....03.....02.....01.....00.....11		

SECTION E

Now I have some questions about your satisfaction with various aspects of PNM and the [REBATE_PROGRAM] program.

(E 1A-K). For each of the following, please tell me if you were *very dissatisfied, somewhat dissatisfied, neither satisfied nor dissatisfied, somewhat satisfied or very satisfied*.

46. (E1A) PNM as an energy provider

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q. 48*)
4. Somewhat Satisfied (*SKIP TO Q. 48*)
5. Very Satisfied (*SKIP TO Q. 48*)
6. Not applicable (*SKIP TO Q. 48*)
7. Prefer not to answer (*SKIP TO Q. 48*)
8. Don't know (*SKIP TO Q. 48*)

47. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

48. (E1B) The rebate program overall

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.50*)
4. Somewhat Satisfied (*SKIP TO Q.50*)
5. Very Satisfied (*SKIP TO Q.50*)
6. Not applicable (*SKIP TO Q.50*)
7. Prefer not to answer (*SKIP TO Q.50*)
8. Don't know (*SKIP TO Q.50*)

49. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

50. (E1C) The equipment installed through the program

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.52*)
4. Somewhat Satisfied (*SKIP TO Q.52*)
5. Very Satisfied (*SKIP TO Q.52*)
6. Not applicable (*SKIP TO Q.52*)
7. Prefer not to answer (*SKIP TO Q.52*)
8. Don't know (*SKIP TO Q. 52*)

51. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

POLLER NOTE: WAS INSTALLATION DONE BY A CONTRACTOR (Q.7)?

1. Yes (**CONTINUE TO Q. 52**)
2. No (**SKIP TO Q. 54**)

52. (E1D) The contractor who installed the equipment

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.56*)
4. Somewhat Satisfied (*SKIP TO Q.56*)
5. Very Satisfied (*SKIP TO Q.56*)
6. Not applicable (*SKIP TO Q.56*)
7. Prefer not to answer (*SKIP TO Q.56*)
8. Don't know (*SKIP TO Q.56*)

53. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

54. (E1E) The overall quality of the equipment installation

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.60*)
4. Somewhat Satisfied (*SKIP TO Q.60*)
5. Very Satisfied (*SKIP TO Q.60*)
6. Not applicable (*SKIP TO Q.60*)
7. Prefer not to answer (*SKIP TO Q.60*)
8. Don't know (*SKIP TO Q.60*)

55. Can you tell me why you gave that rating? (RECORD VERBATIM)

56. (E1F) The amount of time it took to receive your rebate for your equipment

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.58*)
4. Somewhat Satisfied (*SKIP TO Q.58*)
5. Very Satisfied (*SKIP TO Q.58*)
6. Not applicable (*SKIP TO Q.58*)
7. Prefer not to answer (*SKIP TO Q.58*)
8. Don't know (*SKIP TO Q.58*)

57. Can you tell me why you gave that rating? (RECORD VERBATIM)

58. (E1G). The dollar amount of the rebate for the equipment

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.60*)
4. Somewhat Satisfied (*SKIP TO Q.60*)
5. Very Satisfied (*SKIP TO Q.60*)
6. Not applicable (*SKIP TO Q.60*)
7. Prefer not to answer (*SKIP TO Q.60*)
8. Don't know (*SKIP TO Q.60*)

59. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

60. (E1H) Interactions with PNM

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.62*)
4. Somewhat Satisfied (*SKIP TO Q.62*)
5. Very Satisfied (*SKIP TO Q.62*)
6. Not applicable (*SKIP TO Q.62*)
7. Prefer not to answer (*SKIP TO Q.62*)
8. Don't know (*SKIP TO Q.62*)

61. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

62. (E1I) The overall value of the equipment your company received for the price you paid

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.64*)
4. Somewhat Satisfied (*SKIP TO Q.64*)

5. Very Satisfied (*SKIP TO Q.64*)
6. Not applicable (*SKIP TO Q.64*)
7. Prefer not to answer (*SKIP TO Q.64*)
8. Don't know (*SKIP TO Q.64*)

63. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

64. (E1J) The amount of time and effort required to participate in the program

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.66*)
4. Somewhat Satisfied (*SKIP TO Q.66*)
5. Very Satisfied (*SKIP TO Q.66*)
6. Not applicable (*SKIP TO Q.66*)
7. Prefer not to answer (*SKIP TO Q.66*)
8. Don't know (*SKIP TO Q.66*)

65. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

66. (E1K) The project application process

1. Very Dissatisfied
2. Somewhat Dissatisfied
3. Neither Satisfied Nor Dissatisfied (*SKIP TO Q.68*)
4. Somewhat Satisfied (*SKIP TO Q.68*)
5. Very Satisfied (*SKIP TO Q.68*)
6. Not applicable (*SKIP TO Q.68*)
7. Prefer not to answer (*SKIP TO Q.68*)
8. Don't know (*SKIP TO Q.68*)

67. Can you tell me why you gave that rating? (*RECORD VERBATIM*)

68. (E2) Do you have any recommendations for improving the [REBATE_PROGRAM] program?

01. Yes (*RECORD VERBATIM*)

97. No

98. Prefer not to answer

99. Don't know

SECTION: CHARACTERISTICS AND DEMOGRAPHICS

69. (Gen 1) Finally, I have a few questions about your firm for classification purposes only. Do you own or lease your building where the project was completed?

01. Own

02. Lease / Rent

03. Prefer not to answer (*SKIP TO Q. 71*)

99. Don't know (*SKIP TO Q. 71*)

Other (*SPECIFY*) _____

70. (Gen1a) Does your firm pay your PNM bill, or does someone else (e.g., a landlord)?

1. Pay own

2. Someone else pays

3. Prefer not to answer

4. Don't know

71. (Gen2) Approximately what is the total square footage of the building where the project was completed? (READ CATEGORIES IF NEEDED)

1. Less than 1,000 square feet

2. Between 1,000 and 1,999 square feet
3. Between 2,000 and 4,999 square feet
4. Between 5,000 and 9,999 square feet
5. Between 10,000 and 49,999 square feet
6. Between 50,000 and 99,999 square feet
7. 100,000 square feet or more
8. Prefer not to answer (*DO NOT READ*)
9. Don't know (*DO NOT READ*)

72. (Gen3) Approximately what year was your firm's building built? (READ CATEGORIES IF NEEDED)

1. 1939 or earlier
2. 1940 to 1949
3. 1950 to 1959
4. 1960 to 1969
5. 1970 to 1979
6. 1980 to 1989
7. 1990 to 1999
8. 2000 to 2009
9. 2010 and later
10. Prefer not to answer (*DO NOT READ*)
11. Don't know (*DO NOT READ*)

73. (Gen4) Approximately, How many full-time equivalent (FTE) employees does your company currently have in the state of New Mexico?

1. Less than 5
2. 5-9
3. 10-19
4. 20 - 49
5. 50 - 99
6. 100 - 249
7. 250 - 499
8. 500 - 999
9. 1,000 - 2,500
10. More than 2,500
11. Prefer not to answer

12. Don't know

74. (Gen5) And this is my last question. How long has your company been in business?

(Poller : Please be specific, by writing in months and years.)

98. Prefer not to answer

99. Don't know

THIS CONCLUDES OUR SURVEY. THANK YOU FOR YOUR TIME. HAVE A GOOD DAY.

NOTE TO INTERVIEWER, WAS RESPONDENT:

1. Male
2. Female

Unique ID #: _____

Respondent's Phone Number: _____

Interviewer's Name: _____

Interviewer's Code: _____

Appendix B – Multifamily and New Construction Participant Interview Guide

Background Information to Retrieve during Interview Prep

Contact Person		Project Information	
Name		Utility	
Title / Role		Program	
Company		Implementer	
Contact Info		Calendar Year	
Building Information			
Address			
Other			
Rebated Measures			
	Type / description	Quantity	Direct install flag / savings est. or rebate \$s
Measure 1			
Measure 2			
Measure 3			
Measure 4+			

Introduction

Talking points for recruitment

- Evergreen Economics is conducting an evaluation of utility energy efficiency programs for the New Mexico Public Service Commission and PNM
- We have identified selected efficiency projects that were supported by the efficiency programs in 2017 for brief telephone interviews; one of those was an upgrade in

[insert general description of end-uses, not specific measures] at the building at [address].

- You were listed as the project contact. Are you the best person to discuss the efficiency upgrade, the decision-making behind it, and your organization's experiences with the rebate program? Or is there someone else involved in the project who would better be able to answer questions?
- We would need about 15-20 minutes for the interview.
- Your responses will be anonymous, but will be very helpful in helping the state's utilities ensure their energy efficiency programs best serve their customers.
- When would be a good time to talk?

Talking points for starting the interview

- Identify self.
- Thank you for taking the time to talk about the efficiency upgrades at [building name/address] that were conducted with support from [utility's] [program name].
- This should take about 15-20 minutes.
- Your responses will be anonymous, so please feel free to speak candidly.
- What we hear from you and other program participants will be helpful to the state's utilities to ensure their programs best serve their customers.
- Do you have any questions before we begin?
- Would you feel comfortable if I record this call for note taking purposes? We will not share the recording with anyone outside our company and will not attribute anything you say back to you.

Context and Measures

Let's begin with a couple of background questions....

A1. Please tell me a little bit about the building or complex.

Probe on:

- size
- location
- building age or when completed
- who pays for the energy use in the building

A2. Please tell me a bit about your role and connection with the building.

Probe enough to understand:

- temporary or long-term role
- level or sphere of decision-making authority

A3. Next, I just want to confirm the efficiency upgrades you installed with utility support. I will read the main items on my list. Afterwards, please tell me if anything on my list didn't get installed, or if I missed anything important. According to my records, you installed [summarize the primary measures from program records].

Probe on:

- anything missing
- anything on my list that didn't get installed

A4. How have those efficiency upgrades or equipment worked out for you?

Probe specifically to understand:

- did everything get installed to your satisfaction?
- is everything still functioning as expected?
- has anything been replaced?

A5. Was a contractor involved in installing any rebated equipment? [INTERVIEWER NOTE: USED FOR SKIP INSTRUCTIONS IN SECTION D]

A6. [FOR NEW CONSTRUCTION] Did you receive a rebate based on the overall efficiency of the design of the building or for including specific equipment?

Overall Entree and Role of Utility Program

B1. Now I'd be interested to understand how and when the [utility name] rebates first entered the picture. When and where did you first hear about the rebates program?

Probe to understand:

- information source
- timing – before or during consideration of the project

B2. Can you describe the role that the [utility name] program played in this project?

B3a. [if B2 <> d or f] Please elaborate on how the program or rebates changed your plans.

If needed, probe by group of measures to understand:

- what would you have done differently
- how/why did the [utility name] program influence your choices?
- (for new construction) how much better than code did you end up and how much better than code would the building have been without the [utility name] program input and incentives?

B3b. [if B2 = d or f] So, just to confirm, the [utility name] program didn't really change what you did, but made it less costly. Is that correct?

B4. [FOR MULTIFAMILY] How much longer would the equipment that was in place have lasted before it would have needed replacement?

Quantitative Program Influence Questions

Next, I'd like to try to quantify some of what we've been talking about, as best as possible. For these next questions, please step back and think about the efficiency improvements made to the building [FOR NEW CONSTRUCTION, ADD: compared to code requirements] [FOR MULTIFAMILY, ADD: from the upgrades you did as part of this project].

[IF NEEDED: Let's talk specifically about [refer to most impactful measure or group of measures].]

C1. For this next question, I will read a number of factors that might have played a role in the upgrade of the building's efficiency [FOR MULTIFAMILY, ADD: from what it was] [FOR NEW CONSTRUCTION, ADD: compared to code]. For each one, please indicate how important that factor was in influencing the energy efficiency level you ended up

with on a scale from 0 to 10. Zero means the factor was not at all important, and 10 means it was extremely important. If something just isn't applicable, let me know that too.

[READ AS NEEDED: How important was ... [insert items below] ... in influencing the ultimate efficiency level?]

- a) [SKIP IF NO CONTRACTOR INVOLVED] the contractor who performed the work and any distributor or vendor involved in supplying the equipment
- b) the rebate available from [utility name]
- c) any technical assistance, recommendations, or information from [utility name] or its program representatives
- d) your (or your colleagues') previous participation in a [utility name] program
- e) [SKIP FOR NEW CONSTRUCTION] the age or condition of the old equipment
- f) [SKIP FOR NEW CONSTRUCTION] routine maintenance practices
- g) corporate policy, guidelines or pre-existing energy efficiency goals
- h) the financial benefits of the efficiency upgrade through reduced operating costs

C2. Some of the factors we just talked about are related to the [utility name] program, while others are completely independent of the utility. I'd like you to assign 100 points across both the utility program elements and the non-utility factors based on how much they contributed to the upgrade in efficiency [FOR NEW CONSTRUCTION, ADD: compared to code].

[PARAPHRASE AS NEEDED BASED ON PRIOR RESPONSES in C1, REFERRING TO ITEMS THAT SCORED 7-10 OR THE HIGHER RATED ONES:] Again, the utility program elements were the rebate and any technical assistance, recommendations, and information from the utility or its program partners, and your prior participation in the utility rebate programs. The non-utility factors are everything else, like the financial benefits of the upgrade on its own, corporate policy, maintenance and operational needs, and so forth.

- a) [HIGH PRIORITY QUESTION] How much of the efficiency upgrades was due to the program elements together?
- b) How much was due to non-program factors together?

[REVISIT / CLARIFY IF THE TWO NUMBERS DO NOT ADD TO 100.]

C3. Now, please consider what you would have done if the [utility name] program hadn't existed at all. Using that 0-10 scale, how likely is it that you would have [FOR MULTIFAMILY: installed the same equipment with the same efficiency level] [FOR NEW CONSTRUCTION: reached the same building energy efficiency level (or higher)]? Zero means not at all likely, and 10 means extremely likely.

C4. [FOR MULTIFAMILY - HIGH PRIORITY QUESTION] If you had done the same things or something similar, when would you have made those upgrades?

Probe to categorize:

- within one year
- between 12 months and less than 2 years
- between 2 and 3 years
- greater than 3 years
- not at all

C5. [AS NEEDED IF WE ARE GETTING A MIXED MESSAGE ON PROGRAM INFLUENCE OVERALL BASED ON RESPONSES TO SECTIONS B2, C1, and C3.]

Please help me understand just how and how much the utility efforts influenced the efficiency upgrade for this building. I feel like I am hearing that [DESCRIBE THE MIXED MESSAGE, SUCH AS: the utility had a high influence, but you would have done the same thing anyway]. I may have misunderstood something. Can you elaborate?

Program Satisfaction

Finally, I have some questions about your satisfaction with [utility name] and its rebate program.

D1. For each of the following, please tell me how satisfied you are on a scale of 1 to 5, where 1 is "very dissatisfied", and 5 is "very satisfied". If you are dissatisfied with anything specific, please tell me a bit more about that too.

[READ AS NEEDED: How satisfied were you with ... [insert items below]?)

[INTERVIEWER NOTE: OKAY TO ACCEPT "NOT APPLICABLE," "PREFER NOT TO ANSWER," AND "DON'T KNOW." WE JUST DON'T WANT TO OFFER THOSE AS STANDARD OPTIONS.]

a) [utility name] as an energy provider

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

b) the rebate program overall

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

c) the equipment installed through the program [INTERVIEWER NOTE: THIS MAY NOT APPLY TO SOME NEW CONSTRUCTION PARTICIPANTS. RECORD "NOT APPLICABLE" AS NEEDED.]

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

d) [IF CONTRACTOR INVOLVED] the contractor who installed the equipment

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

e) [IF CONTRACTOR INVOLVED] the overall quality of the equipment installation

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

f) the amount of time it took to receive your rebate

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

g) the dollar amount of the rebate

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

h) interactions with [utility name]

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

i) the overall value of the equipment your company received for the price you paid [INTERVIEWER NOTE: MAY NOT APPLY FOR NEW CONSTRUCTION IF THE REBATE WAS BASED ON BUILDING DESIGN RATHER THAN EQUIPMENT.]

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

j) the amount of time and effort required to participate in the program

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

k) the project application process

[IF RATING = 1 OR 2] Can you tell me why you gave that rating?

D2. Do you have any recommendations for [utility name] concerning their energy efficiency program?

Closing

E1. Those are all the questions I have. Is there anything else you would like to comment on?

[Thank the interviewee.]

Appendix C – Power Saver Detailed Evaluation Methods and Findings

The Power Saver program is a direct load control program offered to residential, small commercial (< 50 kW), and medium commercial (50 kW – 150 kW) Public Service New Mexico (PNM) customers. To facilitate load control, participants must have a device attached to the exterior of their air conditioning unit. This device is capable of receiving a radio signal that will turn off the unit’s compressor for an interval of time. Such signals are typically sent on the hottest weekday afternoons of the summer, with the goal being to reduce peak demand. Residential and small commercial participants receive an annual \$25 incentive for their participation. Medium commercial participants receive an annual incentive of \$9 per ton of refrigerated air conditioning, which is approximately \$25 per kW reduction.

There were six Power Saver events during the summer 2017 demand response (DR) season, which began June 1st and ended September 30th. Table 1 provides some information on these six 2017 DR events.

Table 1: 2017 Power Saver Event Summary

Date	Day of Week	Start Time (MDT)	End Time (MDT)	Daily High at KABQ (F)
June 19	Monday	4:00 PM	8:15 PM	99
June 20	Tuesday	2:00 PM	6:00 PM	101
June 21	Wednesday	4:20 PM	7:50 PM	102
July 3	Monday	2:00 PM	6:00 PM	96
July 10	Monday	2:00 PM	6:00 PM	94
July 26	Wednesday	4:00 PM	8:00 PM	95

Shortly after the conclusion of the summer 2017 season, Itron provided the Evergreen team with a series of datasets for the evaluation. These files included:

- For residential and small commercial sites, 5-minute load data from 6/1/2015 to 9/30/2015, 6/1/2016 to 9/30/2016, and 6/1/2017 to 9/30/2017
- For residential and small commercial sites, an M&V list that provided the location type (residential or commercial), the group (control or curtailment), and the dates each load control device was active

- For medium commercial sites, 5-minute load data from 6/1/2017 to 7/31/2017
- For medium commercial sites, an M&V list that provided the dates each load control device was active

The Evergreen team also received Itron's Power Saver impact evaluation report, which detailed the methods Itron employed in calculating customer baselines (CBLs) for the three different participant classes. A CBL is an estimate of what participant loads would have been absent the DR event dispatch. By customer class, the report also showed the load impact, which is the difference between the CBL and the metered load, for each 5-minute interval of each curtailment day. The key steps in the Evergreen verified savings analysis were:

- 1) For each customer class, reproduce the performance estimates calculated by Itron using the contractually-agreed upon CBL method.
- 2) Modify the CBL methodology and produce ex post estimates of what the per-device impact was during the 2017 DR season.
- 3) Where possible, leverage additional historical data from 2015 and 2016 to produce ex ante estimates of what the per-device impact at peaking conditions will be in future summers.
- 4) Use the CBL methodology developed in (2) to estimate the net energy savings associated with each DR event. In estimating energy savings, the Evergreen team looked at net energy impacts from the beginning of each event through the end of the event day.

Table 2 summarizes our findings. The main driver in the difference between Itron and Evergreen load reduction estimates is that Itron commonly summarized impacts with the maximum (e.g., the largest of twelve 15-minute rolling average impacts in a one-hour interval is the impact for that interval), whereas the Evergreen team summarized impacts with an average. Multiplying our per-device reduction estimates by the number of devices in each class (shown in Table 2) leads to an average total estimated load reduction of approximately 24.7 MW, 1.7 MW, and 2.2 MW in the Residential, Small Commercial, and Medium Commercial customer classes respectively. In aggregate, the average total estimated load reduction capability is 28.6 MW. This is approximately 62% of Itron's estimate (46.2 MW). The energy savings estimates shown in Table 2 represent the sum of the kWh savings (per device) from the onset of each event through the end of each event day across the six events. Dividing the values in that row by six would yield an average kWh savings estimate per device per event day. In aggregate, the total estimated kWh savings were 327,198 kWh.

Table 2: High Level Results

Customer Class	Number of Devices Installed	Itron Load Reduction Estimate (kW/device)	Evergreen Load Reduction Estimate (kW/device)	Evergreen Energy Savings Estimate (kWh/device)
Residential	35,291	1.02	0.70	8.07
Small Commercial	3,720	1.90	0.47	8.86
Med. Commercial	3,220	0.93	0.67	2.94

I Residential and Small Commercial

The impact evaluation for the residential and small commercial customers relied on the same method – a control group comparison. For this reason, these two customer classes will be discussed in tandem. In the remainder of this section, impact estimation methodology will be described in detail. Additionally, the Evergreen team will weigh in on any issues we see with the methods used.

I.1 Evaluation Methodology

The impact evaluation for the residential and small commercial classes relies on a control group comparison. Under this approach, load in the control group serves as a proxy for what curtailment group load would have been if the DR event had not been initiated. Table 3 shows the sample sizes for each customer class and for the control and curtailment groups. Note that M&V groups 24 and 44 made up the control group, and M&V groups 25 and 45 made up the curtailment groups.¹ Thus, the residential control and curtailment groups consisted of 156 and 135 participants, respectively. The small commercial control and curtailment groups each consisted of 17 participants.

¹ This information was not given in Itron’s report. The Evergreen team figured this out when trying to duplicate Itron’s impact estimates.

Table 3: M&V Group Sizes

Customer Class	M&V Group						Total
	24	25	44	45	94	95	
Residential	154	133	2	1	1	1	292
Small Commercial	17	16	0	1	1	0	35
Total	171	149	2	2	2	1	327

Within each customer class, impact estimates were derived using 5-minute interval kW data. Steps taken are as follows:

1. For both the control and curtailment groups, calculate the average demand (kW) for each 5-minute interval.
2. For both the control and curtailment groups, calculate a fifteen-minute rolling average demand. Suppose the average demand for the control group is 3 kW during interval t , 4 kW during interval $t + 1$, and 5 kW during interval $t + 2$. The fifteen-minute rolling average demand for interval t would then be 4 kW.
3. For each interval, find the difference between the rolling averages for the control and curtailment groups (where difference = control - curtailment).
4. The impact for any given event hour is the greatest difference (as calculated in step 3) observed during that hour.
5. The maximum difference across all qualified event hours² is the kW per device impact estimate for the 2017 DR season.

1.2 Validation of Calculations

After receiving the participant load data from Itron, the Evergreen team attempted to reproduce the impacts in Itron's Power Saver impact evaluation report. For each event hour, the Evergreen team was able to replicate Itron's impact estimates for both customer classes. For reference, residential impact estimates are shown in Table 4 and small commercial impact estimates are shown in Table 5. Note that an asterisk (*) denotes a qualified event hour. The maximum impact during qualified event hours was 0.79 kW³ for the residential class and 1.90 kW for the small commercial class.

² 'Qualified' hours were defined as hours where the outdoor temperature exceeds 96 degrees (F).

³ This result was ultimately tossed in favor of the 2016 result of 1.02 kW per device.

Table 4: Residential Impact Estimates (kW) by Date and Time

Date	Hour Beginning (MDT)						
	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM
6/19/2017			0.91	0.57*	0.61*	0.50	0.38
6/20/2017	0.77	0.78*	0.79*	0.75*			
6/21/2017			0.61	0.69*	0.66*	0.54*	
7/03/2017	0.48	0.61	0.51	0.56			
7/10/2017	0.58	0.67	0.74	0.73			
7/26/2017			0.60	0.54	0.48	0.43	

Table 5: Small Commercial Impact Estimates (kW) by Date and Time

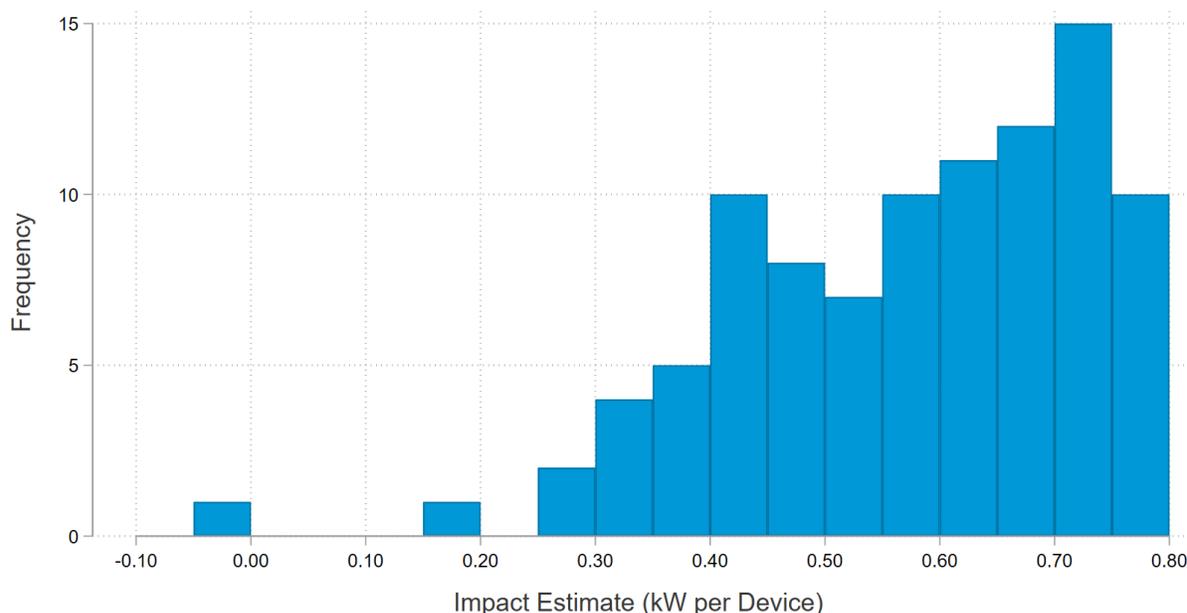
Date	Hour Beginning (MDT)						
	2:00 PM	3:00 PM	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM
6/19/2017			1.33	0.43*	0.39*	0.57	-0.19
6/20/2017	1.60	1.37*	1.69*	1.90*			
6/21/2017			1.07	0.88*	0.55*	0.52*	
7/03/2017	1.35	1.54	1.64	1.51			
7/10/2017	1.08	1.23	1.18	1.36			
7/26/2017			0.59	0.70	1.11	1.04	

1.3 Evergreen Impacts – Residential

For the residential class, Itron’s per device kW impact estimate for the 2017 season is the maximum difference between fifteen-minute rolling average loads for the control and curtailment groups (0.79 kW). (See Section 1.1 for more details.) The critical word here is *maximum*. The Evergreen team feels that using the maximum difference overstates the amount of load shed produced by a typical Power Saver DR event by counting favorable noise. This is especially true from a system planning perspective, as using the maximum is a poor basis for the estimated load relief upon dispatch.

Across all qualifying event intervals, Figure 1 shows the distribution of 15-minute rolling average impacts (measured at 5-minute intervals per Itron’s impact methodology) for the residential class. Note that the average of this distribution is 0.57 kW, the median is 0.60 kW, and the maximum is 0.79 kW.

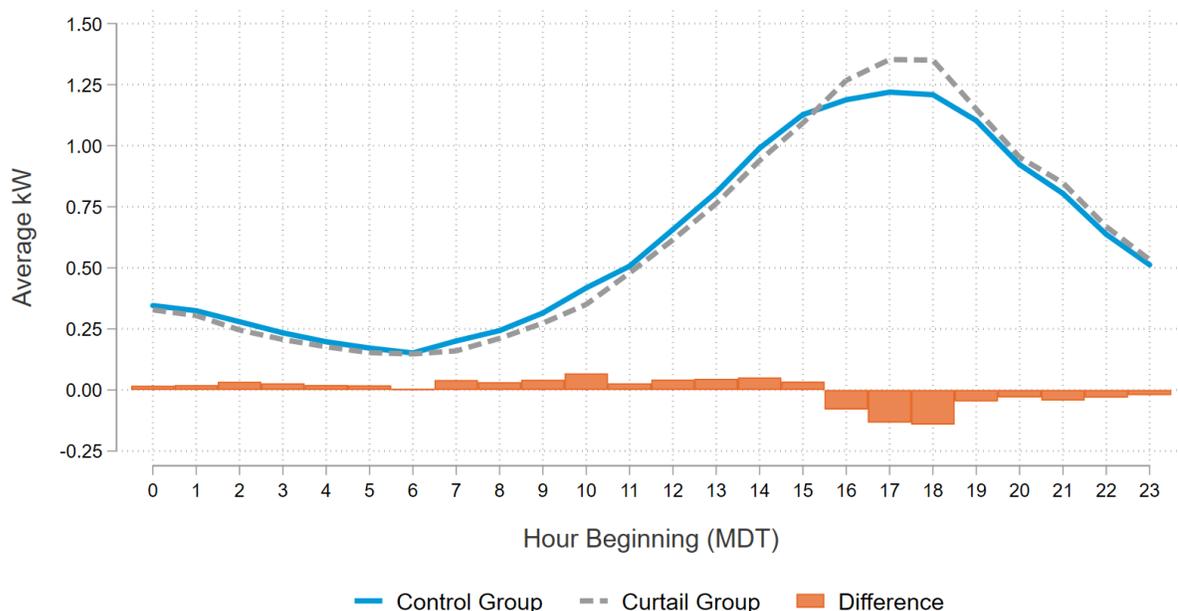
Figure 1: Residential Impacts Across Qualifying Event Intervals



The Evergreen team feels that using an average impact across an hour (rather than a maximum) returns an unbiased estimate of Power Saver program impacts during DR events. However, simply looking at the difference between average control and curtailment group loads could systematically bias the conclusions if one does not take differences between the M&V groups into consideration. On that note, Figure 2 shows the average hourly load profile for the control and curtailment groups on event-like non-event days (e.g., non-holiday, non-event weekdays when maximum outdoor temperature exceeds 94 degrees – there were seven such days in 2017⁴). Note that the greatest difference between groups occurs during common event hours (4:00 PM – 8:00 PM).

⁴ In order, the dates were 6/15, 6/16, 6/22, 6/23, 6/29, 7/6, and 7/11.

Figure 2: Residential Load Shapes on Event-Like Days



Due to the differences observed between control group load and curtailment group load on non-event days, the Evergreen team took a difference-in-difference approach in crafting our 2017 ex post impact estimates. Steps taken were as follows:

1. Start with 5-minute interval data for the 2017 summer for the 291 M&V accounts (156 in the control group, or Group A, and 135 in the curtailment group, or Group B).
2. By experimental group, calculate the mean kW for each 5-minute interval. This returns 5-minute interval data for the control and curtailment groups.
3. Across event-like non-event days, calculate the average hourly load profile for the control and curtailment groups. (See the blue and gray lines in Figure 2.) Additionally, calculate the difference between the group averages for each hour (where difference = control - curtail). (See the orange bars in Figure 2.)
4. Across all event hours, calculate the difference between average control group load and average curtailment group load (where difference = control - curtail). Disregard any hour that was not a full event hour. (If curtailment begins at 2:30 PM, disregard the hour from 2:00 until 3:00.)
5. By hour, subtract non-event day differences (as calculated in Step 3) from raw kW differences (as calculated in Step 4). As an example, consider the first event hour (hour beginning 16) on 6/19. The difference between average control group and curtailment group loads is 0.387. Subtracting the non-event day difference for the corresponding hour (-0.080) from this difference yields an impact estimate of 0.467

kW for this hour. Table 6 shows the inputs for each event hour in the DR season of summer 2017. Note that the values in the 'Non-Event Diff.' column vary by hour but not by date.

Table 6: Difference-in-Difference Calculations

Date	Hour	Control kW	Curtail kW	Temp.	Full Event Hour?	Raw kW Diff.	Non-Event Diff.	DID
6/19	16	1.235	0.848	96	Yes	0.387	-0.080	0.467
6/19	17	1.346	0.960	97	Yes	0.386	-0.134	0.520
6/19	18	1.366	0.925	98	Yes	0.442	-0.142	0.584
6/19	19	1.224	0.836	94	Yes	0.387	-0.047	0.434
6/19	20	1.185	0.864	92	No	0.321	-0.030	---
6/20	14	1.267	0.671	95	Yes	0.596	0.051	0.546
6/20	15	1.348	0.656	97	Yes	0.692	0.034	0.658
6/20	16	1.504	0.756	98	Yes	0.748	-0.080	0.828
6/20	17	1.457	0.773	101	Yes	0.684	-0.134	0.817
6/21	16	1.309	0.838	100	No	0.472	-0.080	---
6/21	17	1.281	0.710	101	Yes	0.572	-0.134	0.705
6/21	18	1.292	0.709	99	Yes	0.583	-0.142	0.725
6/21	19	1.153	0.707	99	No	0.447	-0.047	---
7/3	14	1.004	0.550	92	Yes	0.454	0.051	0.403
7/3	15	1.094	0.601	94	Yes	0.492	0.034	0.458
7/3	16	1.147	0.714	95	Yes	0.433	-0.080	0.512
7/3	17	1.156	0.692	96	Yes	0.464	-0.134	0.597
7/10	14	0.946	0.513	87	Yes	0.433	0.051	0.383
7/10	15	1.102	0.576	90	Yes	0.527	0.034	0.492
7/10	16	1.237	0.654	92	Yes	0.583	-0.080	0.663
7/10	17	1.339	0.684	93	Yes	0.655	-0.134	0.789
7/26	16	1.120	0.738	93	Yes	0.382	-0.080	0.461
7/26	17	1.116	0.710	95	Yes	0.406	-0.134	0.540
7/26	18	1.116	0.701	93	Yes	0.415	-0.142	0.557

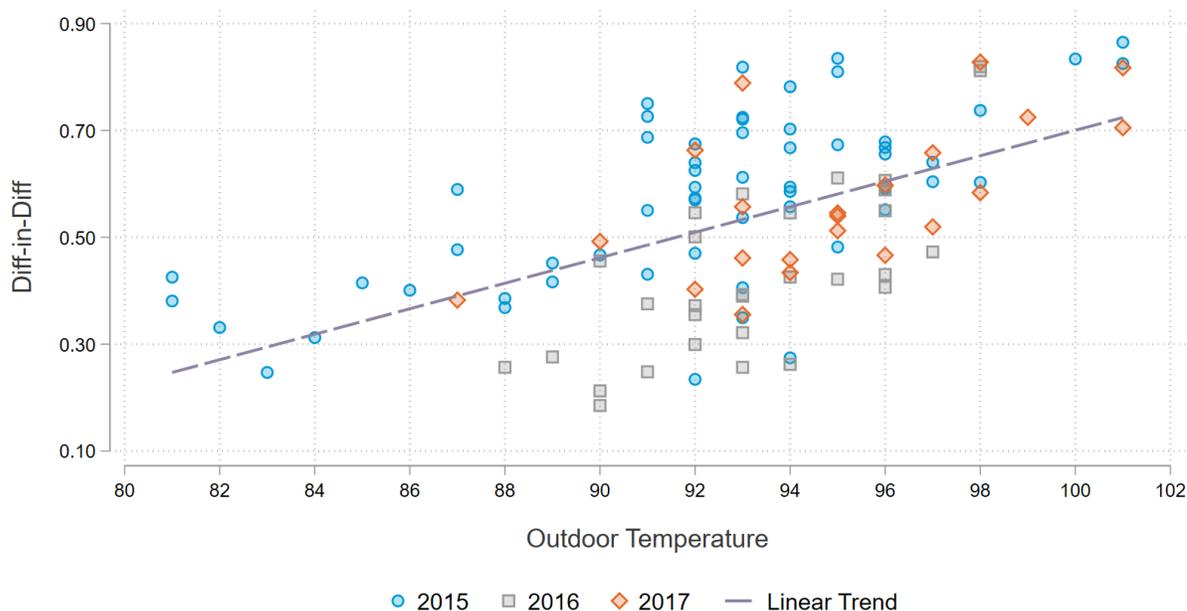
Date	Hour	Control kW	Curtail kW	Temp.	Full Event Hour?	Raw kW Diff.	Non-Event Diff.	DID
7/26	19	0.975	0.666	93	Yes	0.309	-0.047	0.356

The average difference-in-difference during full event hours was 0.57 kW. Amongst full event hours, the average DID during qualified event hours was 0.69 kW.

To produce an ex ante impact estimate, the Evergreen team leveraged 2015 and 2016 summer load data in addition to the 2017 summer load data. Our team ran the historical load data through the exact same steps outlined in the previous section, but with one difference. There were not many non-event weekdays during the summer of 2015 where the maximum outdoor temperature exceeded 94 degrees (F), so a threshold of 91 degrees (F) was used for the 2015 data instead. The temperature threshold for the summer of 2016 was 94 degrees (F), just like the threshold for the summer of 2017. Figure 3 compares the difference-in-difference (DID) impact estimate for each event hour with the outdoor air temperature for that hour. (Weather data, which was provided to the Evergreen team by Itron, comes from weather station KABQ in Albuquerque.) There is a clear trend in the figure – the hotter it is outside, the greater the impacts tend to be.⁵ Using the observed relationship between DID impacts and outdoor air temperature, the Evergreen team predicts that the impact of a Power Saver DR event at peaking conditions (outdoor temperature at 100 degrees) is 0.70 kW per device.

⁵ The equation of the regression line is: $Predicted\ DID = -1.68491 + 0.02385 * (Temp)$

Figure 3: Hourly Impacts against Outdoor Temperature (F)



1.3.1 Time-Temperature Matrix

In addition to showing a relationship with outdoor temperature, hourly impacts also varied by hour of the day. Figure 4 shows regression output where hourly DID impact estimates are modeled by outdoor temperature and hour of the day. Note that the hours shown in the output represent hour beginning (MDT). Also note that only full event hours were used in the regression. (If an event started at 2:20 PM, for example, then the first forty minutes of the event were disregarded.)

The practical interpretation of the 'temp' regression coefficient is that, holding the hour of the day constant, DID impact estimates increase by approximately 0.02 kW for each one degree increase in outdoor temperature. Impacts during hours beginning 15, 16, and 17 were found to be greater, on average, than impacts during hour beginning 14. These differences were statistically significant. There were no statistically significant difference between impacts in hours beginning 18 and 19 (as compared to hour 14). One potential explanation here is that DR events were seldom ongoing during hours beginning 18 and 19, so there is simply not enough information to determine if impacts during those hours differ from impacts during other hours.

Figure 4: Regression Output

Source	SS	df	MS	Number of obs	=	111
				F(6, 104)	=	12.15
Model	1.2734463	6	.21224105	Prob > F	=	0.0000
Residual	1.81718344	104	.017472918	R-squared	=	0.4120
				Adj R-squared	=	0.3781
Total	3.09062974	110	.028096634	Root MSE	=	.13219

did	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]	
temp	.0194938	.0034277	5.69	0.000	.0126965	.0262911
hour						
14	0	(base)				
15	.0839576	.0387693	2.17	0.033	.0070767	.1608385
16	.1272499	.0385843	3.30	0.001	.0507357	.2037641
17	.1212806	.0388502	3.12	0.002	.0442392	.198322
18	.1010571	.0837702	1.21	0.230	-.0650623	.2671765
19	-.0642411	.0978736	-0.66	0.513	-.2583281	.1298458
_cons	-1.363607	.3109542	-4.39	0.000	-1.980241	-.7469733

Using the regression coefficients shown in Figure 4, the Evergreen team created a time-temperature matrix (TTM) that shows expected load reductions (per device) for different outdoor temperatures and at different times of the day. The TTM is shown in Table 7. As noted, Power Saver DR events have historically been infrequent during hours beginning 18 and 19, so the values in those columns are informed by fewer data points.

Table 7: Time-Temperature Matrix

Temp	Hour 14	Hour 15	Hour 16	Hour 17	Hour 18	Hour 19
85	0.293	0.377	0.421	0.415	0.394	0.229
86	0.313	0.397	0.440	0.434	0.414	0.249
87	0.332	0.416	0.460	0.454	0.433	0.268
88	0.352	0.436	0.479	0.473	0.453	0.288
89	0.371	0.455	0.499	0.493	0.472	0.307
90	0.391	0.475	0.518	0.512	0.492	0.327
91	0.410	0.494	0.538	0.532	0.511	0.346
92	0.430	0.514	0.557	0.551	0.531	0.366

Temp	Hour 14	Hour 15	Hour 16	Hour 17	Hour 18	Hour 19
93	0.449	0.533	0.577	0.571	0.550	0.385
94	0.469	0.553	0.596	0.590	0.570	0.405
95	0.488	0.572	0.616	0.610	0.589	0.424
96	0.508	0.592	0.635	0.629	0.609	0.444
97	0.527	0.611	0.655	0.649	0.628	0.463
98	0.547	0.631	0.674	0.668	0.648	0.483
99	0.566	0.650	0.694	0.688	0.667	0.502
100	0.586	0.670	0.713	0.707	0.687	0.522
101	0.605	0.689	0.733	0.727	0.706	0.541
102	0.625	0.709	0.752	0.746	0.726	0.561
103	0.644	0.728	0.772	0.766	0.745	0.580
104	0.664	0.748	0.791	0.785	0.765	0.600
105	0.683	0.767	0.810	0.805	0.784	0.619

To get an idea of what the Power Saver resource is worth on aggregate, the number of active devices can be multiplied by the values shown in the TTM (Table 7). As of the end of summer 2017, there were 35,291 active residential devices. Thus, the expected aggregate impact of an event hour beginning at 4:00 PM (MDT) when the outdoor temperature is 100 degrees would be 25.2 MW.

1.3.2 Net Energy Savings

To estimate the net energy impacts on DR event days, the Evergreen team took an approach that was mostly identical to the approach outlined at the beginning of this section (leveraging DIDs). To account for potential snapback, we examined hourly DIDs from the beginning of each event through the end of each event day. To this end, Figure 5 shows cumulative energy savings from the onset of each event through the end of the event day for all six events. Note that there was considerable snapback most days (look for negative slopes), but all event days resulted in net energy savings. Table 8 shows the energy savings estimates (per device) for each event day. On average, per device savings were 1.34 kWh per event day. Across the six event days, this means there were 8.07 kWh of energy savings per device. Multiplying this estimate by the number of active devices (35,291 per Itron's report) yields an aggregate savings estimate of 284,774 kWh for the Residential customer class.

Figure 5: Cumulative Savings per Device

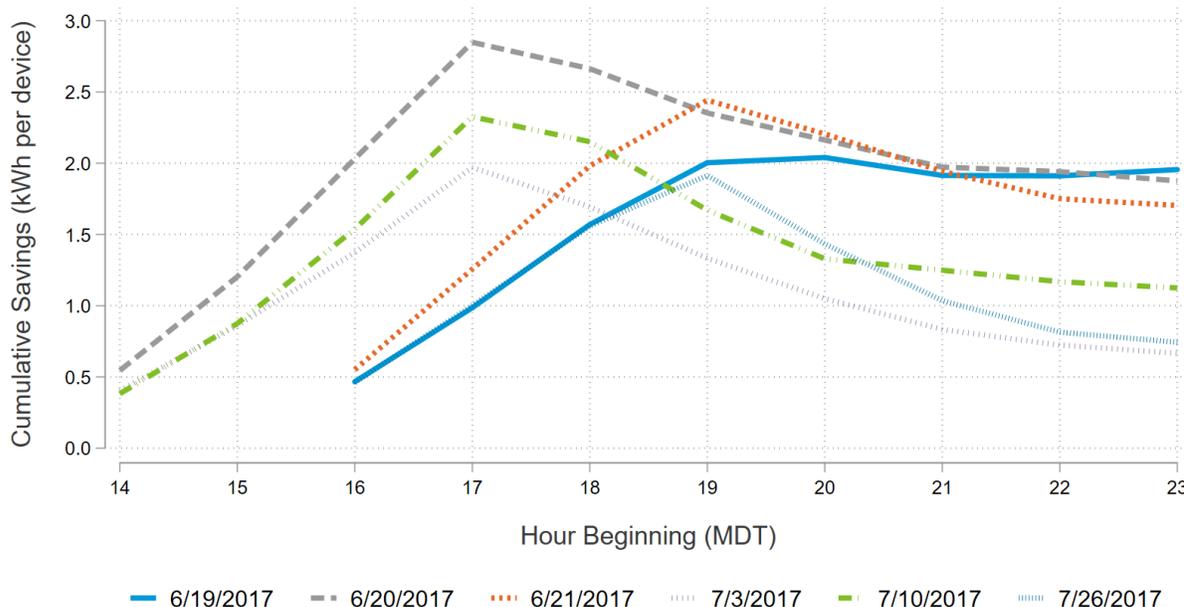


Table 8: Per Device Energy Savings by Event Day

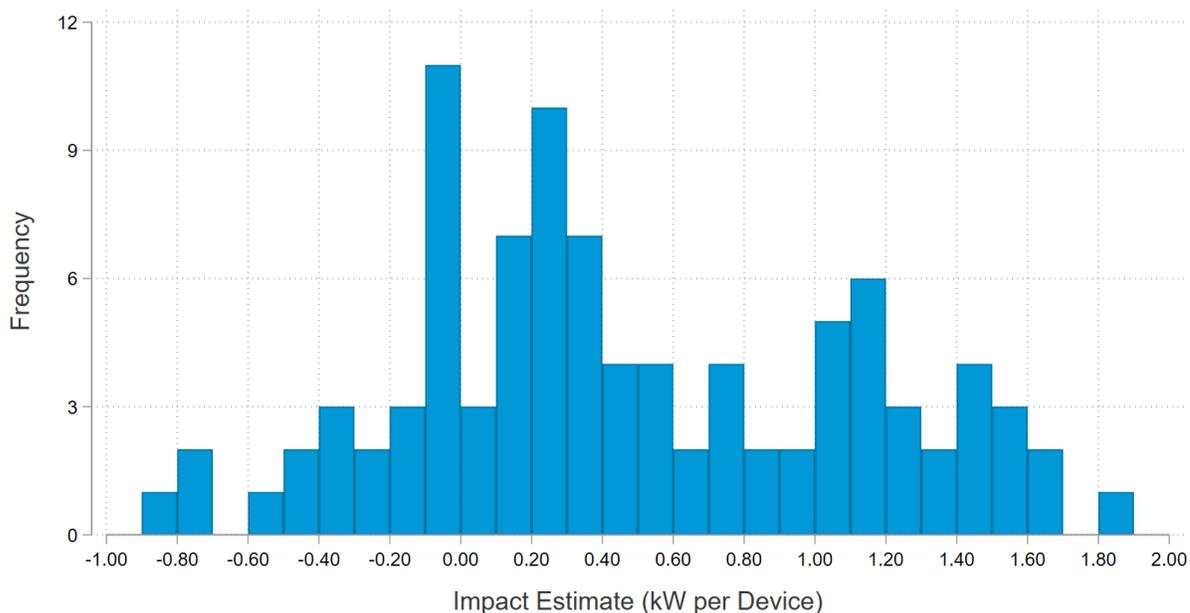
Date	Event Start (MDT)	Event Savings (kWh)	Snapback (kWh)	Net Savings (kWh)
6/19/2017	4:00 PM	2.04	-0.08	1.96
6/20/2017	2:00 PM	2.85	-0.97	1.88
6/21/2017	4:20 PM	2.44	-0.74	1.70
7/3/2017	2:00 PM	1.97	-1.31	0.67
7/10/2017	2:00 PM	2.33	-1.20	1.12
7/26/2017	4:00 PM	1.91	-1.17	0.74
Total		13.54	-5.47	8.07

1.4 Evergreen Impacts – Small Commercial

Like with the residential class, Itron’s per device kW impact estimate for the small commercial class (1.90 kW) is the maximum difference between fifteen-minute rolling average loads for the control and curtailment groups. (See Section 1.1 for more details.) As before, the Evergreen team feels that using the maximum difference is a biased calculation that overstates resource size. Across all qualifying event intervals, Figure 6 shows the distribution of 5-minute interval impacts (according to Itron’s impact methodology) during qualifying event intervals for the small commercial class. Note that the average of

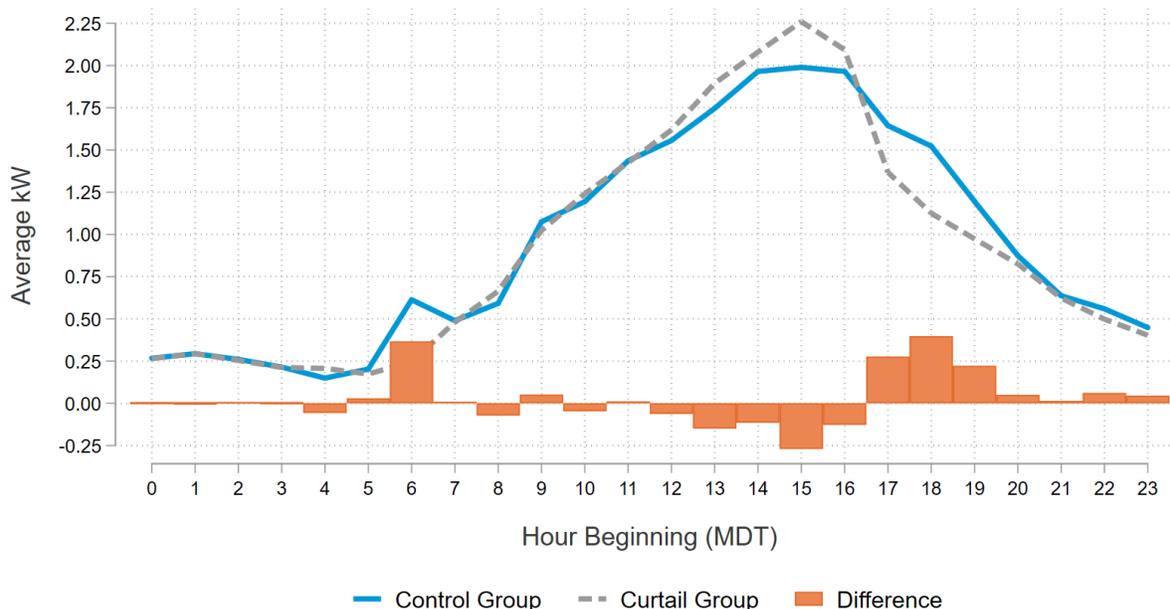
this distribution is 0.48 kW, the median is 0.34 kW, and the maximum is 1.90 kW. The Evergreen team believes estimating that the small commercial component of Power Saver delivers 1.90 kW (per device) is a biased result. Small sample sizes lead to noise and this noise needs to be managed in an unbiased manner, not leveraged to produce inflated impact estimates.

Figure 6: Small Commercial Impacts Across Qualifying Event Intervals



The Evergreen team developed independent impact estimates for the Small Commercial customer class in the same way that we developed impact estimates for the residential class – a DID approach. We felt a DID approach was necessary after examining hourly load profiles for the control and curtailment group on event-like non-event weekdays. Figure 7 compares the two groups across non-event non-holiday weekdays where the maximum outdoor temperature exceeded 94 degrees (F). Between 1:00 PM and 8:00 PM, load shapes for the two groups are consistently different, on average.

Figure 7: Small Commercial Load Shapes on Event-Like Days



The methods used to estimate DID impacts are identical to the methods discussed in Section 1.3. Table 9 shows the inputs for each event hour in the DR season of summer 2017. Note that the values in the ‘Non-Event Diff.’ column vary by hour but not by date.

Table 9: Difference-in-Difference Calculations

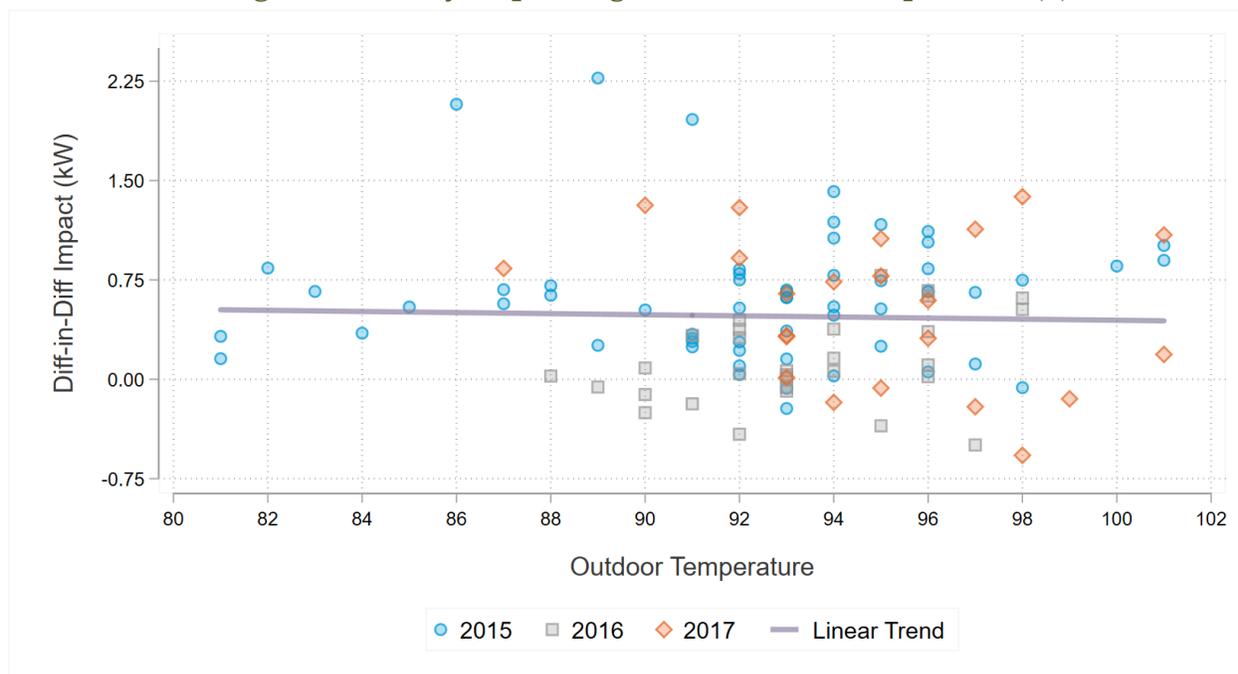
Date	Hour	Control kW	Curtail kW	Temp.	Full Event Hour?	Raw kW Diff.	Non-Event Diff.	DID
6/19	16	1.788	1.605	96	Yes	0.182	-0.128	0.310
6/19	17	1.529	1.460	97	Yes	0.069	0.276	-0.207
6/19	18	1.274	1.449	98	Yes	-0.176	0.397	-0.573
6/19	19	1.240	1.192	94	Yes	0.048	0.222	-0.174
6/19	20	1.074	1.406	92	No	-0.331	0.049	---
6/20	14	2.577	1.630	95	Yes	0.947	-0.115	1.062
6/20	15	2.648	1.787	97	Yes	0.862	-0.271	1.132
6/20	16	2.757	1.507	98	Yes	1.250	-0.128	1.378
6/20	17	2.574	1.208	101	Yes	1.366	0.276	1.090
6/21	16	2.087	1.455	100	No	0.632	-0.128	---

Date	Hour	Control kW	Curtail kW	Temp.	Full Event Hour?	Raw kW Diff.	Non-Event Diff.	DID
6/21	17	1.662	1.197	101	Yes	0.464	0.276	0.188
6/21	18	1.633	1.383	99	Yes	0.250	0.397	-0.147
6/21	19	1.502	1.097	99	No	0.405	0.222	---
7/3	14	1.922	1.122	92	Yes	0.800	-0.115	0.915
7/3	15	1.831	1.366	94	Yes	0.465	-0.271	0.736
7/3	16	1.905	1.254	95	Yes	0.652	-0.128	0.779
7/3	17	1.589	0.718	96	Yes	0.871	0.276	0.595
7/10	14	2.242	1.520	87	Yes	0.722	-0.115	0.837
7/10	15	2.420	1.377	90	Yes	1.043	-0.271	1.314
7/10	16	2.406	1.238	92	Yes	1.168	-0.128	1.296
7/10	17	1.967	1.044	93	Yes	0.923	0.276	0.646
7/26	16	1.924	1.729	93	Yes	0.194	-0.128	0.322
7/26	17	1.494	1.284	95	Yes	0.210	0.276	-0.066
7/26	18	1.617	1.207	93	Yes	0.410	0.397	0.012
7/26	19	1.729	1.177	93	Yes	0.551	0.222	0.330

The average difference-in-difference during full event hours was 0.54 kW. Amongst full event hours, the average DID during qualified event hours was 0.41 kW.

The Evergreen team leveraged 2015-2017 summer load data for the Power Saver M&V DR population to develop an ex ante estimate of per device DR impacts. The method used is identical to the method used for the Residential customer class. The most relevant finding was that the weather relationship that was clear for the Residential customer class was not detected for the Small Commercial customer class. Figure 8 plots DID impacts estimates against temperature. Larger or smaller DID estimates show no association with higher or lower temperatures.

Figure 8: Hourly Impacts against Outdoor Temperature (F)



Additionally, DID impacts for this class were hardly time dependent. Hour beginning 18 was found to be the only hour that significantly differed from hour beginning 14. Because of the lack of a relationship between DID impacts and temperature (and the minimal relationship between DID impacts and time), the Evergreen team did not develop a time-temperature matrix for the Small Commercial customer class. Instead, we’re simply taking the average impact - 0.47 kW - as our ex ante per-device impact estimate.

1.4.1 Net Energy Savings

As with the Residential customer class, the Evergreen team estimated net energy impacts for the Small Commercial customer class by summing DID impacts from the onset of each event through the end of the event day. The calculation of DID impacts is exactly as described earlier in this section. Table 10 shows the energy savings estimates (per device) for each event day. On average, per device savings were 1.48 kWh per event day. Across the six event days, this means there were 8.86 kWh of energy savings per device. Multiplying this estimate by the number of active devices (3,720 per Itron’s report) yields an aggregate savings estimate of 32,951 kWh for the Small Commercial customer class.

Table 10: Per Device Energy Savings by Event Day

Date	Event Start (MDT)	Event Savings (kWh)	Snapback (kWh)	Net Savings (kWh)
6/19/2017	4:00 PM	-0.65	-1.51	-2.15

Date	Event Start (MDT)	Event Savings (kWh)	Snapback (kWh)	Net Savings (kWh)
6/20/2017	2:00 PM	4.66	-0.35	4.32
6/21/2017	4:20 PM	0.89	-1.55	-0.66
7/3/2017	2:00 PM	3.03	1.18	4.20
7/10/2017	2:00 PM	4.09	-1.19	2.90
7/26/2017	4:00 PM	0.60	-0.35	0.25
Total		12.63	-3.77	8.86

2 Medium Commercial

For the Medium Commercial customer class, usage during the curtailment event is compared to usage on high load days preceding the event. The remainder of this section provides greater detail on this impact evaluation method, the Evergreen team’s efforts to reproduce the impacts, and issues the Evergreen team sees with the methodology.

2.1 Evaluation Methodology

The impact evaluation for the medium commercial class relies on a “high X of Y” customer baseline (CBL) approach with a multiplicative day-of adjustment. Under this approach, the average load for three of the previous ten eligible⁶ days is used as a proxy for what load would have been if the DR event had not been called. In selecting which three days to use, the criterion is greatest maximum load during the event window. For a hypothetical event that lasts from 3:00 PM until 7:00 PM, the steps to calculating the impact estimate are as follows:

1. Calculate the unadjusted baseline.
 - For each of the ten eligible days prior to the event day, calculate the average demand during event hours across the entire M&V population. Select the three days with the greatest average demand (i.e., “high 3 of 10”).
 - Across the three baseline days, calculate the average demand across the entire M&V population for each 5-minute interval. This essentially collapses the three baseline days into one baseline day.
 - For each 5-minute interval, calculate a 15-minute rolling average kW load. As an example, suppose the average 5-minute interval load is 10 kW at time t , 12 kW at time $t + 1$, and 14 kW at time $t + 2$. The 15-minute rolling average

⁶ Eligible days are weekdays that are neither holidays or DR event days.

kW load at time t would be $(10 + 12 + 14)/3 = 12$ kW. This value (12 kW) would be the unadjusted CBL at time t .

2. Calculate 15-minute rolling average demand (kW) for the entire M&V population.
 - Across the entire M&V population, calculate average demand for each 5-minute interval.
 - For each 5-minute interval, calculate a 15-minute rolling average as described above.
3. Calculate the multiplicative adjustment factor.
 - For the twelve 5-minute intervals preceding the event, sum up the 15-minute rolling average demand for the unadjusted baseline.
 - For the twelve 5-minute intervals preceding the event, sum up the 15-minute rolling average demand for the M&V population.
 - Divide the second sum by the first sum. This quotient is the adjustment factor.
4. Calculate the impact.
 - Multiply the unadjusted baseline by the adjustment factor. This yields the adjusted CBL.
 - For each 5-minute interval, subtract the 15-minute rolling average demand for the entire M&V population (as calculated in Step 2) from the adjusted baseline. Note that this yields 12 impacts in every hour.
 - For each event hour, take the maximum 5-minute impact. This value serves as the impact estimate for the event hour.
 - The maximum 5-minute impact across all qualified event hours (temperature exceeds 96°F) is the 2017 Power Saver impact estimate.

2.2 Validation of Calculations

After receiving the participant load data from Itron, the Evergreen team attempted to reproduce the impacts in Itron's Power Saver impact evaluation report. The only issue the Evergreen team encountered was in duplicating unadjusted baselines for all intervals on 7/3 and 7/10. Note that, by and large, the Evergreen team was able to replicate adjusted baselines and impacts on these two days. Our hypothesis is that Table 65 and Table 66 in Appendix D of Itron's Power Saver impact evaluation report have the wrong values shown in the unadjusted baseline column.

For each event hour except for three, the Evergreen team was able to replicate Itron's impact estimates. For the three event hours for which the Evergreen team could not duplicate Itron's impact, the magnitude of differences did not exceed 0.01. For reference, impact estimates are shown in Table 11. Note that the impacts shown are per facility, not per device. Qualifying event hours are denoted with an asterisk (*).

Table 11: Medium Commercial Impact Estimates

Date	Hour Beginning (MDT)	Temp (F)	Itron Impact (kW)	Evergreen Impact (kW)	Difference
6/19/2017	4:00 PM	96	6.86	6.86	0.00
6/19/2017*	5:00 PM	97	3.46	3.46	0.00
6/19/2017*	6:00 PM	98	4.88	4.88	0.00
6/19/2017	7:00 PM	94	2.78	2.78	0.00
6/19/2017	8:00 PM	92	1.08	1.08	0.00
6/20/2017	2:00 PM	95	5.67	5.67	0.00
6/20/2017*	3:00 PM	97	6.43	6.43	0.00
6/20/2017*	4:00 PM	98	7.18	7.18	0.00
6/20/2017*	5:00 PM	101	6.40	6.40	0.00
6/21/2017 ⁷	4:00 PM	100	3.37	3.37	0.00
6/21/2017*	5:00 PM	101	6.85	6.85	0.00
6/21/2017*	6:00 PM	99	6.19	6.19	0.00
6/21/2017*	7:00 PM	99	5.81	5.81	0.00
7/03/2017	2:00 PM	92	2.63	2.62	0.01
7/03/2017	3:00 PM	94	2.99	2.99	0.00
7/03/2017	4:00 PM	95	3.00	3.01	-0.01
7/03/2017	5:00 PM	96	2.09	2.09	0.00
7/10/2017	2:00 PM	87	2.33	2.33	0.00
7/10/2017	3:00 PM	90	3.59	3.59	0.00
7/10/2017	4:00 PM	92	3.18	3.19	-0.01
7/10/2017	5:00 PM	93	1.64	1.64	0.00
7/26/2017	6:00 PM	93	3.78	3.78	0.00
7/26/2017	5:00 PM	95	1.31	1.31	0.00
7/26/2017	6:00 PM	93	0.72	0.72	0.00
7/26/2017	7:00 PM	93	-0.13	-0.13	0.00

⁷ Though the temperature for this hour exceeds 96 degrees, the event did not begin until 4:20 PM. Presumably, this is why the first hour of this event is not a 'qualifying' event hour.

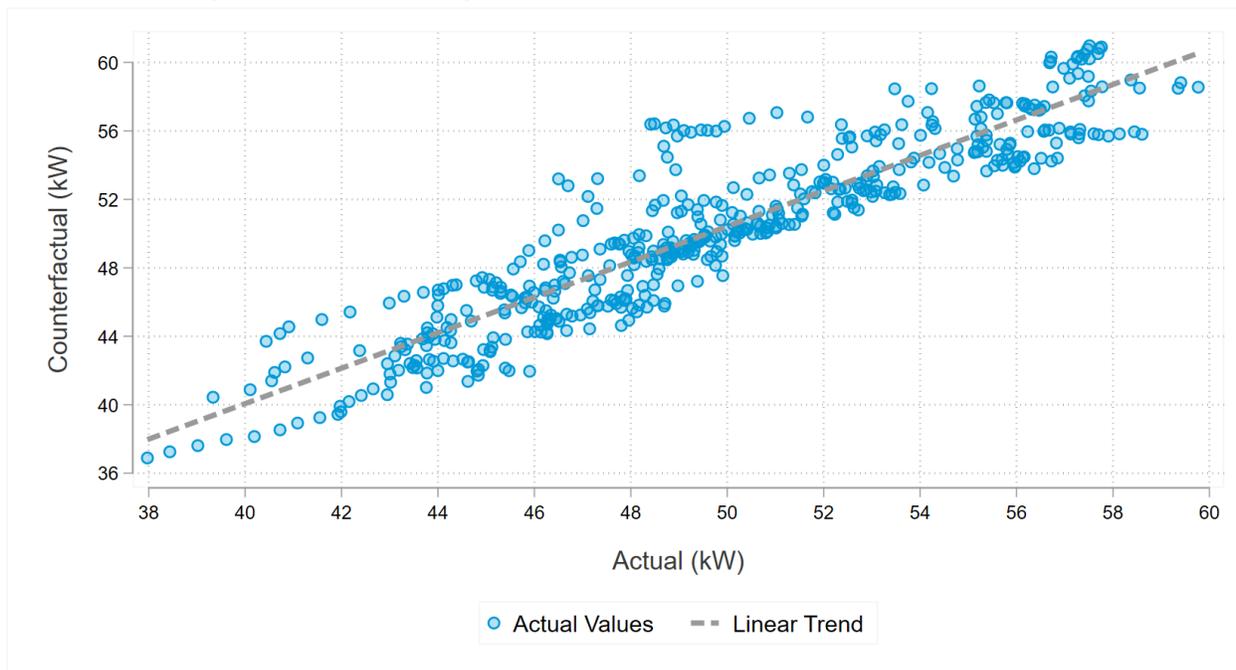
The largest impact shown in Table 11 is 7.18 kW, thus this was Itron's load reduction estimate for the Medium Commercial class (per facility). Itron reported a per-device estimate of 0.93 kW, but the Evergreen team is not sure how this value was calculated. Table 3 of Itron's Power Saver report shows there are a total of 3,220 load control devices in 437 Medium Commercial facilities, suggesting an average of 7.37 devices per facility. Dividing the per facility estimate (7.18) by the average number of devices per facility (7.37) yields 0.97, not 0.93.

2.3 Baseline Accuracy

This section serves as a summary of the Evergreen team's assessment of the impact estimation methodology for the Medium Commercial customer class. Specifically, we focus on the decision to use the maximum hourly impact as the per device kW impact estimate for the 2017 season by testing the accuracy of the selected CBL on non-event days. To this end, the Evergreen team used the method outlined in Section 2.1 to predict impacts during common event hours (hours beginning 14-19) on event-like non-event days⁸. Because there were no curtailment events on these event-like non-event days, the estimated baseline should mirror the actual load (or, more appropriately, the estimated 15-minute rolling baseline should mirror the 15-minute rolling average load), and the impacts should be centered around zero. Regarding the first point, the estimated load and the actual load line up well at the 5-minute interval level – the correlation between the two is 0.92. Figure 9 shows a scatterplot comparing the variables. Note that each point represents a different 5-minute interval during common event hours on the selected event-like days.

⁸ These were non-event non-holiday weekdays where the maximum daily temperature exceeded 94 degrees. During the 2017 DR season, there were seven such days: 6/15, 6/16, 6/22, 6/23, 6/29, 7/6, and 7/11.

Figure 9: Comparing CBL and Actual Load at the 5-Minute Level



The next step in the impact estimation method is to take the difference between the counterfactual load and actual load during each 5-minute interval, then take the *maximum* difference during each hour for each event-like day. The maximum serves as the impact estimate for the hour. By date and hour, Figure 10 shows the impacts. Recall that the days being examined were not actual event days, so the impacts should be centered around zero. This is decidedly not the case – the average impact is 1.45 kW. Even if impacts from 6/22 are ignored (6/22 is the orange line in Figure 10), the average impact is 0.79 kW – still well above 0 kW. Also note that Itron did not average the hourly impacts. Instead, the greatest hourly impact (during event hours where the temperature exceeded 96 degrees) was taken as the load reduction estimate. Ignoring the event on 6/22 (where the greatest hourly ‘impact’ is 7.98 kW), the greatest hourly impact is 3.65. The Evergreen team does not believe that it make sense to use a methodology that estimates 3.65 kW of load reduction when the true reduction is 0 kW.

Figure 10: Impacts on Event-Like Days Using Itron CBL Methodology

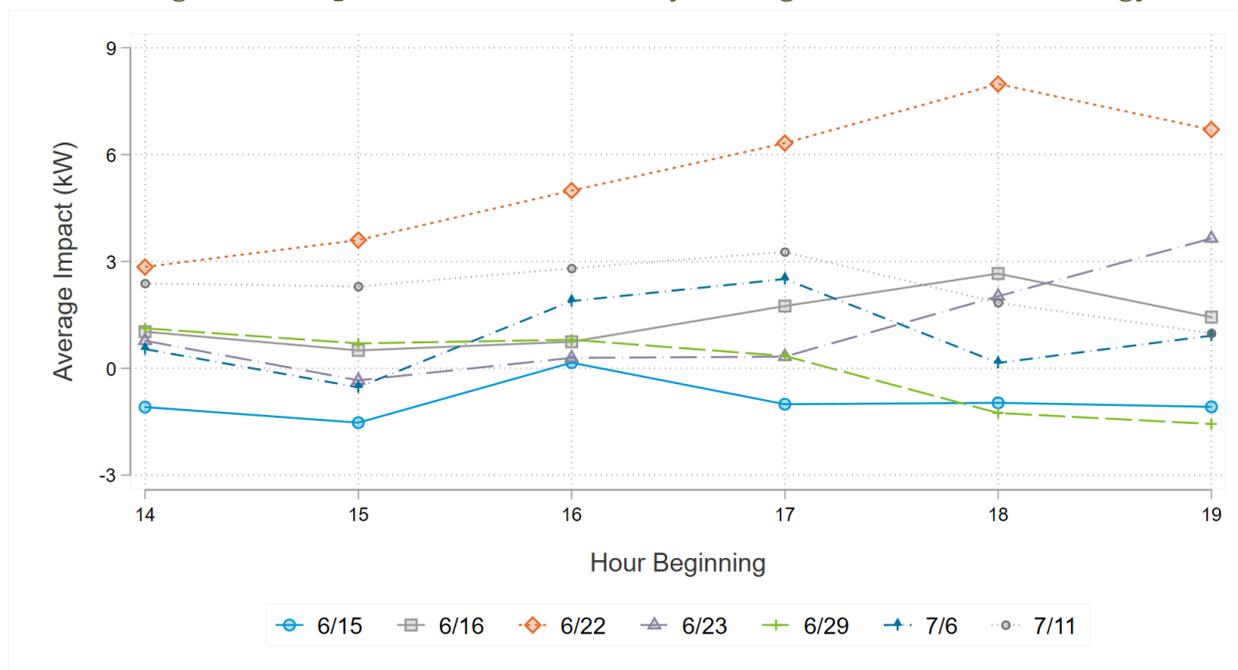


Table 12 shows the average (not maximum) impact for each of the common event hours. This table also shows what the average impacts would be if impacts were selected using either the mean of the 5-minute interval impacts or the median of the 5-minute interval impacts. Both the mean and the median perform much better than the maximum does. If the impacts from 6/22 are ignored, then the average impacts using the maximum, mean, and median would be 0.79, -0.13, and -0.13 respectively. Again, using one of the measures of central tendency produces impacts that are closer to the true impact on non-event days, which is no impact at all.

Table 12: Average Hourly Impacts

Hour Beginning	Average Impact using Maximum	Average Impact using Mean	Average Impact using Median
14	1.09	-0.08	0.01
15	0.67	-0.15	-0.10
16	1.67	0.37	0.21
17	1.93	0.62	0.59
18	1.78	1.05	1.02
19	1.58	0.67	0.64
Total	1.45	0.41	0.38

The Evergreen team tried adjusting “high X of Y” component of the CBL methodology (e.g., using high 4 of 10 rather than high 3 of 10) but did not find a method with results demonstrably better than the high 3 of 10 method.

The critical takeaway from this section is that the methodology Itron used in estimating impacts for the Medium Commercial customer class will produce impact estimates that systematically overstate the true impact. On event-like non-event days, their method produces a load reduction estimate of 7.98 kW (or 3.65 kW if 6/22 is ignored) when in fact there was no load reduction at all. To reduce bias, the Evergreen team recommends using either the mean or the median in any place where the maximum is used.

2.4 Evaluated Impacts

As discussed in the previous section, the Evergreen team thinks the method used to estimate impacts for the Medium Commercial customer class overstates the true DR performance. For each event hour during the 2017 DR season, Table 13 compares Itron impact estimates with estimates produced by the Evergreen team. Our methods differed from theirs just slightly – in any place where a maximum was called for, we replaced it with the mean.

Table 13: Results Comparison

Date	Hour	Temp.	Full Event Hour?	Itron Impact (kW)	Evergreen Impact (kW)
6/19	16	96	Yes	6.86	1.82
6/19	15	97	Yes	3.46	2.55
6/19	17	98	Yes	4.88	3.84
6/19	18	94	Yes	2.78	1.96
6/19	20	92	No	1.08	0.25
6/20	14	95	Yes	5.67	4.32
6/20	15	97	Yes	6.43	5.70
6/20	16	98	Yes	7.18	5.95
6/20	17	101	Yes	6.40	5.82
6/21	16	100	No	3.37	2.81
6/21	17	101	Yes	6.85	5.24
6/21	18	99	Yes	6.19	5.51
6/21	19	99	No	5.81	4.63

Date	Hour	Temp.	Full Event Hour?	Itron Impact (kW)	Evergreen Impact (kW)
7/3	14	92	Yes	2.63	1.67
7/3	15	94	Yes	2.99	2.42
7/3	16	95	Yes	3.00	2.10
7/3	17	96	Yes	2.09	0.98
7/10	14	87	Yes	2.33	1.90
7/10	15	90	Yes	3.59	2.85
7/10	16	92	Yes	3.18	2.25
7/10	17	93	Yes	1.64	0.96
7/26	16	93	Yes	3.78	1.65
7/26	17	95	Yes	1.31	0.08
7/26	18	93	Yes	0.72	-0.31
7/26	19	93	Yes	-0.13	-1.16
Maximum	---	---	---	7.18	5.95
Average	---	---	---	3.76	2.63

Itron’s reduction estimate is the maximum of the values in the ‘Itron Impact (kW)’ column during qualified event hours, which is 7.18 kW. Our reduction estimate is the average of the values in the ‘Evergreen Impact (kW)’ during qualified event hours, which is 4.94 if only considering full event hours. It is important to note that these impacts are per facility, not per device. Itron notes that there were 3,220 devices installed at 437 facilities at the end of the 2017 DR season, indicating there were approximately 7.37 devices per facility. Thus, Evergreen’s per-device estimate is 0.67 kW.

2.4.1 Net Energy Savings

To estimate the net energy savings associated with the 2017 DR events, the Evergreen team used the high 3 of 10 CBL method described in 2.1 to estimate baselines for each hour after the event began through the end of the day. (When implementing the 3 of 10 CBL, note that our team used means where Itron used maximums.) This enabled us to estimate snapback and, consequently, net energy savings. Table 14 shows the energy savings estimates (per device) for each event day. On average, per device savings totaled 0.49 kWh per event day. Across the six event days, this means there were 2.94 kWh of energy savings per device. Multiplying this estimate by the number of active devices (3,220 per

Itron's report) yields an aggregate savings estimate of 9,474 kWh for the Medium Commercial customer class.

Table 14: Per Device Energy Savings by Event Day

Date	Event Start (MDT)	Event Savings (kWh)	Snapback (kWh)	Net Savings (kWh)
6/19/2017	4:00 PM	1.38	-0.90	0.48
6/20/2017	2:00 PM	2.96	0.71	3.67
6/21/2017	4:20 PM	2.37	-0.47	1.91
7/3/2017	2:00 PM	0.97	-2.28	-1.31
7/10/2017	2:00 PM	1.32	-1.19	0.13
7/26/2017	4:00 PM	0.26	-1.97	-1.94
Total		9.04	-6.10	2.94

Appendix D – Peak Saver Detailed Evaluation Methods and Findings

Public Service New Mexico (PNM) offers the Peak Saver program to non-residential customers with peak load contributions of at least 150 kW. The program compensates participants for reducing electric load upon dispatch during periods of high system load. In 2017, Peak Saver was implemented by EnerNOC, who managed the enrollment, dispatch, and settlement with participating customers. There were 106 participating facilities during summer 2017. The committed load reductions vary by participant with the largest being 6,600 kW and 22 participants committing just 5 kW each. Two-thirds of the committed reductions come from three participants.

There were five Peak Saver events during the summer 2017 demand response season which began June 1st and ended September 30th. Table 15 summarizes the 2017 events.

Table 15: 2017 Peak Saver Event Summary

Date	Weekday	Event Type	Nomination (MW)	Start Time (MDT)	End Time (MDT)	Daily High at KABQ (F)
June 19	Monday	Voluntary	15.8	3:55 pm	7:55 pm	99
June 20	Tuesday	Mandatory	15.8	2:00 pm	6:00 pm	101
June 21	Wednesday	Mandatory	15.8	4:32 pm	7:00 pm	102
July 3	Monday	Mandatory	16.8	2:00 pm	6:00 pm	96
July 10	Monday	Mandatory	16.8	2:00 pm	6:00 pm	94

Shortly after the conclusion of the summer 2017 season, EnerNOC provided the Evergreen team with a series of datasets for the evaluation. These files included:

- Dispatch reports with participant-level and aggregate performance calculations for each event
- Five-minute load data for each participating facility
- 1-minute load data for the 8th, 9th, and 10th minute of each event. For the 6/21 event, this dataset also included load measurements for the 4th, 5th, and 6th minutes of the event window.

The dispatch reports contained load impacts calculated using a customer baseline (CBL) method detailed in the contract between PNM and EnerNOC. A CBL is an estimate of

what participant loads would have been absent the DR event dispatch. Load impacts are the difference between the CBL and the metered load during the event. The three key steps in the Evergreen verified savings analysis were:

- 1) Reproduce the performance estimates calculated by EnerNOC using the contractually-agreed upon CBL method.
- 2) Assess the accuracy of the contract CBL by examining its ability to predict loads on non-event weekdays.
- 3) Modify the CBL methodology to reduce bias and calculate verified impacts for each event.

I Performance Metrics

The Peak Saver CBL method is a type of moving average where each 5-minute interval of a day's CBL is equal to:

$$\sum_{i=1}^{288} 0.9 * \text{Prior Day CBL}_i + 0.1 * \text{Prior Day kW}_i$$

The calculation is performed separately for each of the 288 5-minute intervals in a given day. The CBL method also includes a 'weather adjustment' component that compares loads for the two hours preceding the event to the unadjusted CBL. If the event day loads are higher than the unadjusted CBL, the average difference is added to the participant's CBL during the event hours. If the average load on the event day during the adjustment window is less than the unadjusted CBL, no weather adjustment is applied. If events are called on consecutive days, the higher of the event day weather adjustment or the prior day's weather adjustment is used to adjust the CBL (provided one adjustment is positive).

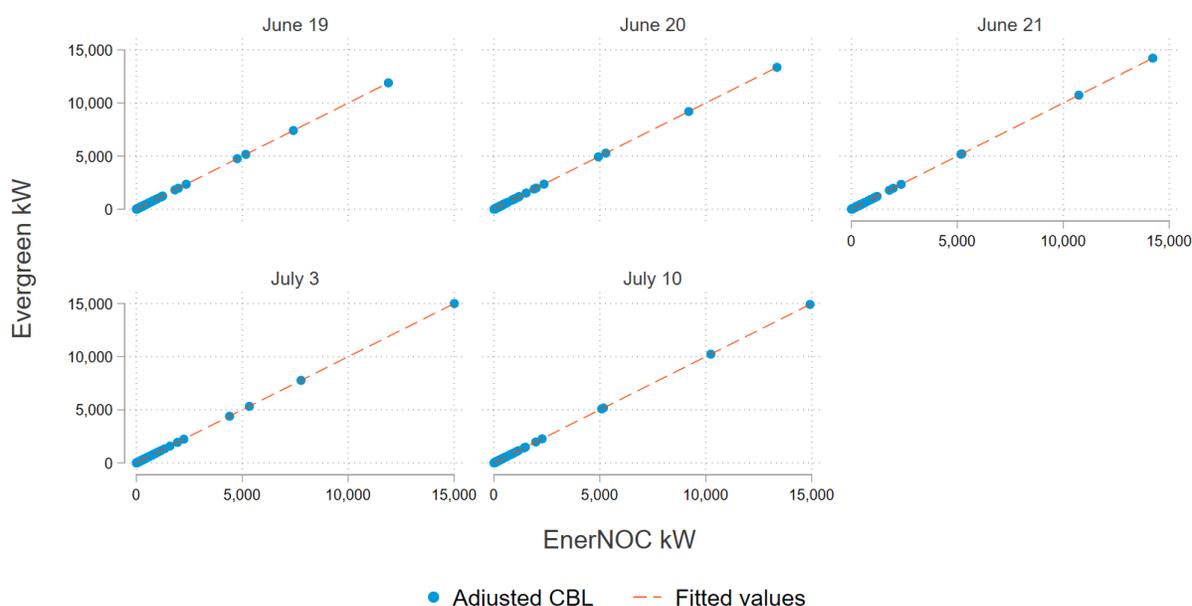
The adjusted CBL is then used calculate a series of performance metrics:

- **Energy Performance** – the difference (in kWh) between the adjusted CBL and the metered load summed over all 5-minute intervals of the DR event.
- **10-Minute Capacity Performance** – The difference between the adjusted CBL and the lowest demand measurement in the 8th, 9th, or 10th minute of the event.
- **Average Capacity Performance** – The average difference (in kW) between the adjusted CBL and metered load for each 5-minute interval after the 5-minute interval comprising the 10-Minute Capacity Performance Measurement.
- **Verified Capacity Performance** – This is a weighted average of the 10-Minute Capacity Performance metric and the Average Capacity Performance metric, calculated as follows: $0.6 * (10\text{-Minute Capacity Performance}) + 0.4 * (\text{Average Capacity Performance})$

2 Validation of Settlement Calculations

After receiving the participant load data from EnerNOC, the Evergreen team coded the CBL method and performance calculations in an effort to independently reproduce the values in the EnerNOC dispatch reports. Figure 11 provides a scatterplot of the Evergreen team’s average adjusted CBL during each event against the average adjusted CBL reported by EnerNOC in the event dispatch reports. The values are almost identical across all sites and events.

Figure 11: Site-Level Adjusted CBL Comparison by Event Date



In Table 16, the same data is aggregated to the event level and compared. The tiny differences can be attributed to rounding error with the exception of June 21. We believe that the 4:32 pm start time led to some slight differences in the Evergreen and EnerNOC calculations. The Evergreen team only had 5-minute data to work with, so we re-coded the event start time as 4:30 pm.

Table 16: Aggregate CBL Comparison by Event

Event Date	EnerNOC Aggregate CBL (kW)	Evergreen Aggregate CBL (kW)	Ratio (Evergreen/EnerNOC)
6/19/2017	59,833	59,834	100.00%
6/20/2017	67,736	67,740	100.01%
6/21/2017	68,272	68,320	100.07%
7/3/2017	63,784	63,786	100.00%
7/10/2017	68,540	68,543	100.00%

2.1 Energy Performance

The Evergreen team used the adjusted CBL to calculate energy performance for each site and event. Table 17 summarizes the results by event. It is puzzling that energy performance estimates were different when the CBL calculations match so closely.

Table 17: Initial Energy Performance Comparison

Event Date	EnerNOC Energy Performance (kWh)	Evergreen Energy Performance (kWh)	Ratio (Evergreen/EnerNOC)
6/19/2017	49,695	45,538	91.6%
6/20/2017	82,279	81,795	99.4%
6/21/2017	55,295	55,393	100.2%
7/3/2017	96,855	95,785	98.9%
7/10/2017	90,563	89,411	98.7%

Differences on June 21 can be explained by the Evergreen team having an extra two minutes of event to accrue kWh savings. Upon closer examination of the EnerNOC dispatch reports, the Evergreen team noted that 37 of 106 participants recorded an energy performance value of 0 kWh for June 19. For each of these 37 sites, the Evergreen team calculated negative energy performance totaling 4,157 kWh. Negative performance indicates that the site's average load during the event was higher than the adjusted CBL. Negative performance was less common on the mandatory event days, with the number of sites showing negative energy performance ranging from 10 to 19 on the four mandatory event days. The largest participant to show negative energy performance was a site with a 1,000 kW nomination that had negative performance on the July 3rd event.

Table 18 compares the energy performance estimates once the Evergreen team applied a “floor” rule that energy performance value less than zero kWh were recoded as zero kWh.

Table 18: Energy Performance Comparison with Zero kWh Floor Applied

Event Date	EnerNOC Energy Performance (kWh)	Evergreen Energy Performance (kWh)	Ratio (Evergreen/EnerNOC)
6/19/2017	49,695	49,695	100.0%
6/20/2017	82,279	82,271	100.0%
6/21/2017	55,295	55,810	100.9%
7/3/2017	96,855	96,855	100.0%
7/10/2017	90,563	90,563	100.0%

For customer settlement purposes, applying a floor of zero to the performance metrics makes sense. PNM doesn’t invoice participants for using more electricity than their CBL, they just don’t pay them anything. However, the Evergreen team disagrees with zeroing out values when aggregating performance to the program level. Individual customer baselines are inherently noisy. For any given event, there will be estimates that significantly over-estimate load reduction and others that significantly under-estimate load reduction (and even lead to negative values). In aggregate, these errors will generally cancel out. Zeroing out one side of the distribution prevents errors from cancelling out and biases the aggregate program impacts upwards.

2.2 10-Minute Capacity Performance

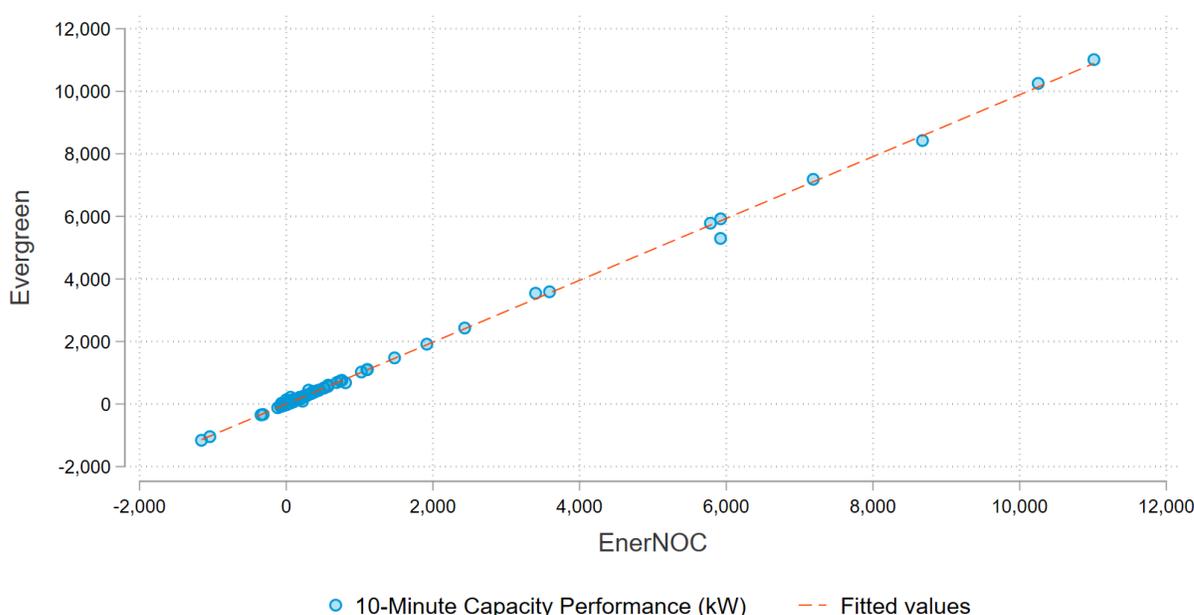
The Evergreen team was able to readily reproduce the EnerNOC 10-minute capacity impacts within ± 1 kW for each event day except for June 21. Recall that 1-minute load data was provided for a total of six minutes for that event day. Initially Evergreen used the intervals ending 4:40, 4:41, and 4:42 to calculate 10-minute capacity performance, but the 10-minute capacity values were over 7% larger than EnerNOC’s dispatch reports in aggregate. Evergreen modified the code to select the lowest demand from the intervals ending 4:36, 4:37, and 4:38 and the 10-minute capacity performance estimates were much better aligned. Table 19 shows the alignment of performance estimates once the performance window was adjusted for June 21. In the evaluated impact estimates presented in Section 4, the correct 1-minute intervals were used to calculate 10-minute capacity performance.

Table 19: 10-Minute Capacity Performance Comparison

Event Date	EnerNOC 10-Minute Capacity (kW)	Evergreen 10-Minute Capacity (kW)	Ratio (Evergreen/EnerNOC)
19-Jun-17	4,623	4,623	100.0%
20-Jun-17	22,259	22,259	100.0%
21-Jun-17	24,896	25,078	100.7%
3-Jul-17	27,916	27,916	100.0%
10-Jul-17	23,495	23,495	100.0%

Figure 12 compares the participant-level estimates across all events. Notice that the EnerNOC values were reported as negative for this performance metric in the event dispatch reports. However, any negative values were zeroed out prior to the calculation of verified capacity performance.

Figure 12: Scatterplot of 10-Minute Capacity Performance Estimates



2.3 Average Capacity Performance

Average capacity performance was not included in EnerNOC’s event dispatch reports. The values can be inferred as they make up 40% of the verified capacity performance statistic.

2.4 Verified Capacity Performance

After zeroing out any negative values for 10-minute capacity and average capacity performance and altering the 10-minute performance period for June 21, the Evergreen team was able to replicate the EnerNOC verified capacity performance estimates. Table 20 compares the aggregate values by event. The June 21 values were slightly different, which we believe is a function of the event start time not falling cleanly at the beginning of a 5-minute interval.

Table 20: Verified Capacity Performance Comparison

Event Date	EnerNOC Verified Capacity (kW)	Evergreen Verified Capacity (kW)	Ratio (Evergreen/EnerNOC)
6/19/2017	9,034	9,034	100.0%
6/20/2017	22,315	22,317	100.0%
6/21/2017	24,160	24,257	100.4%
7/3/2017	26,637	26,637	100.0%
7/10/2017	23,360	23,360	100.0%

Based on our independent replication of the EnerNOC settlement calculations, we believe the math is generally sound and site-level performance is being calculated in accordance with contract terms. It does appear the wrong 3-minute window was used to calculate 10-minute performance on June 21. The contract between PNM and EnerNOC does not address negative performance estimates.

Though the math may be sound, the method is not. The settlement CBL approach in the contract has several rules that bias the adjusted CBL upwards and overstate DR impacts. The following section analyzes the extent of the bias in the settlement CBL.

3 Assessment of CBL Accuracy

Baseline accuracy cannot be assessed on demand response event days because we do not know the correct answer. However, on non-event weekdays when there was no demand response, a CBL should accurately predict the metered load. Stated another way – we know that the true DR impact is 0 kW on a non-event weekday, so any impact estimate other than zero is error. Individual errors are inevitable, but with a good CBL the central tendency of the error should be close to zero.

To assess the accuracy of the settlement CBL, the Evergreen team wrote a loop to add each non-event weekday to the list of 2017 events and calculate both the CBL and average

capacity performance. Without 1-minute data, the 10-minute performance can't be assessed. In any given iteration of the loop there were six events – the five actual DR events and the placebo event being examined. The placebo events were each assumed to begin at 2:00 pm and end at 6:00 pm. Negative impacts were not zeroed out. Table 21 shows the results.

Table 21: CBL Accuracy Test – Placebo Event Summary

Placebo Event Day	High Temp at KABQ	Aggregate CBL (kW)	Aggregate Metered Load (kW)	Error (kW)
6/2/2017	78	57,163	50,183	6,896
6/5/2017	93	57,678	53,253	4,369
6/6/2017	88	57,894	50,328	7,571
6/7/2017	90	59,065	54,831	4,099
6/8/2017	93	58,223	54,786	3,485
6/9/2017	95	58,014	52,716	5,322
6/12/2017	93	59,130	56,302	2,874
6/13/2017	86	60,203	59,521	576
6/14/2017	90	58,084	54,878	3,159
6/15/2017	96	59,408	49,120	10,427
6/16/2017	98	60,965	47,920	13,273
6/22/2017	103	71,670	68,113	3,448
6/23/2017	100	66,758	58,196	8,861
6/26/2017	90	64,517	62,521	1,934
6/27/2017	92	61,024	56,807	4,137
6/28/2017	95	60,833	59,492	1,313
6/29/2017	96	63,255	59,949	3,378
6/30/2017	95	60,229	53,111	7,102
7/5/2017	94	65,364	53,015	12,205
7/6/2017	98	63,038	62,932	41
7/7/2017	94	59,774	54,720	5,064
Average	93	61,061	55,843	5,216

For all 21 days, note that the aggregate CBL exceeded the aggregate metered load. On average, the settlement CBL over-estimates actual demand by approximately 5,200 kW. This means the settlement CBL has a positive bias of 9.3% (5,216/55,843). If the CBL is too high, load reduction estimates will be overstated. This means that, on average, the settlement CBL method produces aggregate load reduction estimates that are 5.2 MW too high. This is a concerning amount of error for a program with 16 MW of DR commitments.

In practice, DR event days are not like average days. The reason DR is being called is typically because of extreme heat in the region leading to peak loads that approach the limits of the system. If a CBL performs poorly on mild day, but well on very hot days, that would be acceptable because we are really concerned with the ability to accurately estimate loads on DR event days. Table 21 shows no real relationship between temperature and error that suggests the settlement performs better at extreme temperatures.

The major bias culprit in the settlement CBL is the asymmetric weather adjustment. By allowing the baseline to be adjusted up, but not down, the settlement CBL is actually less accurate than if no weather adjustment was applied. Adjusting the baseline using event-day loads has consistently been shown to improve accuracy, but the adjustment needs to be symmetric. In RTO demand response markets like PJM and ISO New England, this is referred to as a symmetric additive adjustment (SAA). The Evergreen team modified the CBL methodology to apply the weather adjustment to the unadjusted baseline regardless of whether it was positive or negative and performed a second accuracy test. In this test, the rule about selecting the larger of two weather adjustments in the case of consecutive events was also removed (it would only apply to June 22nd and July 5th). Table 22 shows the results.

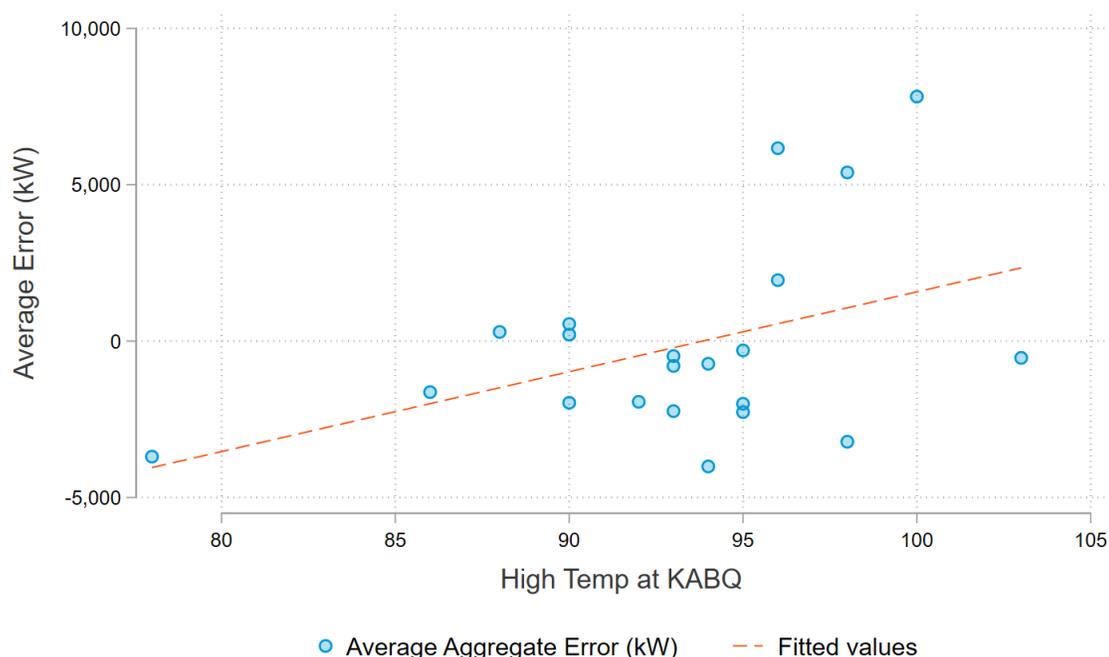
Table 22: Accuracy Assessment with SAA

Placebo Event Day	High Temp at KABQ	Aggregate CBL (kW)	Aggregate Metered Load (kW)	Error (kW)
6/2/2017	78	46,564	50,183	-3,692
6/5/2017	93	51,067	53,253	-2,237
6/6/2017	88	50,612	50,328	294
6/7/2017	90	52,992	54,831	-1,971
6/8/2017	93	54,254	54,786	-477
6/9/2017	95	50,677	52,716	-2,003
6/12/2017	93	55,461	56,302	-793
6/13/2017	86	57,991	59,521	-1,630
6/14/2017	90	55,473	54,878	548
6/15/2017	96	55,144	49,120	6,169
6/16/2017	98	53,078	47,920	5,393
6/22/2017	103	67,685	68,113	-536
6/23/2017	100	65,710	58,196	7,820
6/26/2017	90	62,787	62,521	209
6/27/2017	92	54,944	56,807	-1,941
6/28/2017	95	57,251	59,492	-2,268

Placebo Event Day	High Temp at KABQ	Aggregate CBL (kW)	Aggregate Metered Load (kW)	Error (kW)
6/29/2017	96	61,823	59,949	1,950
6/30/2017	95	52,823	53,111	-296
7/5/2017	94	49,149	53,015	-4,006
7/6/2017	98	59,781	62,932	-3,216
7/7/2017	94	53,979	54,720	-725
Average	93	55,678	55,843	-162

By implementing a symmetric weather adjustment, the average bias in the CBL drops from 9.3% to -0.3%. Closer to zero is a good thing. Negative bias in the CBL indicates that DR impacts will be understated on average. However, the bias in the modified CBL with SAA appears to be correlated with outdoor temperature. Figure 13 plots the relationship. On days with a daily maximum temperature of 95 degrees (F) or higher, this adjusted baseline over-estimates metered load by an average of 1.4 MW (2.5% bias).

Figure 13: Average Aggregate Baseline Error vs. Temperature



Based on the results of this review, the Evergreen team calculated evaluated Peak Saver impacts using a modified version of the settlement baseline with a symmetric additive adjustment.

4 Evaluated Impacts

Table 23 shows the results of the Evergreen team’s evaluation of the 2017 Peak Saver demand response events. On average, the evaluated verified capacity performance estimates are 76% of the totals reported by EnerNOC. The two main drivers of the lower estimates are the use of a symmetric weather adjustment and the fact that Evergreen did not zero out negative performance estimates. In cases where a site’s weather adjustment resulted in a negative CBL, Evergreen implemented a floor of zero kW.

Table 23: Evaluated Performance Summary by Event

Event Date	Nomination (kW)	10-Minute Capacity Performance (kW)	Average Capacity Performance (kW)	Verified Capacity Performance (kW)	Energy Performance (kWh)
6/19/2017	15,800	2,733	9,977	5,630	38,113
6/20/2017	15,800	20,887	19,164	20,198	76,656
6/21/2017	15,800	21,064	16,622	19,287	41,386
7/3/2017	16,800	15,430	11,707	13,941	47,142
7/10/2017	16,800	21,824	20,913	21,459	82,873
2017 Average	16,200	16,387	15,677	16,103	57,234
Mandatory Event Average	16,300	19,801	17,101	18,721	62,014

The number of participants with negative verified capacity performance ranged from 16 (July 10th) to 50 (June 19th). One participant showed negative performance for all five events despite a 70 kW nomination. Seven participants showed negative performance for four events.

Table 23 also includes a summary row that excludes the June 19 voluntary event. Because we believe that DR dispatch would be mandatory rather than voluntary in the event of true emergency grid conditions, the four mandatory events are the appropriate measurement of the capacity resource the Peak Saver program represents. Although the evaluated impacts are lower than the values reported in the dispatch reports, the 2017 Peak Saver program performance exceeded participant nominations on mandatory event days.

4.1 July 3, 2017

In 2017, Independence Day fell on a Tuesday. This made Monday, July 3rd an odd day for a demand response event. While technically a non-holiday weekday, some businesses and

workers elected to enjoy a 4-day weekday or operate a reduced schedule on July 3rd. Table 23 shows that the evaluated impacts were down for all capacity metrics for the July 3rd event. A closer inspection of the load data revealed that number of participants with an average adjusted CBL less than their nominated kW value was unusually high on July 3rd.

Figure 14: Number of Sites with CBL less than Nominated kW, by Event

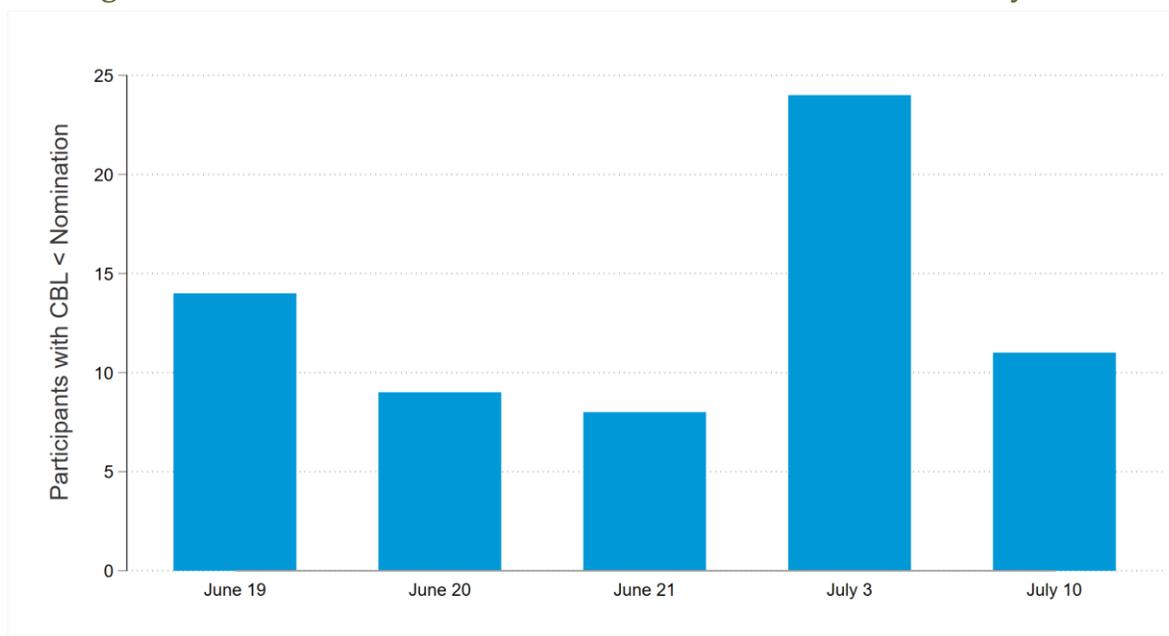
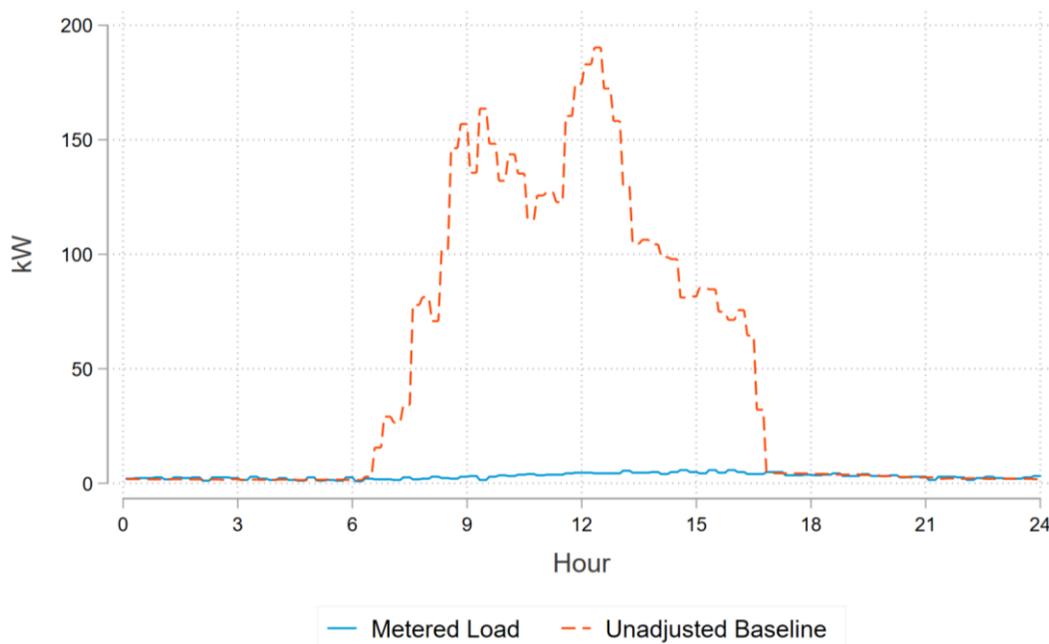


Figure 15 provides a visual example for a specific participant (PNM35811). This participant has a nominated kW value of 190 kW for each 2017 event. The unadjusted baseline trend for the day indicates what the typical recent load pattern for the site is – the site opens around 6:00 am and operates until about 5:00 pm most weekdays with peak loads approaching 200 kW. However, on July 3rd the site never records a 5-minute demand measurement over 6 kW. The business is clearly closed for the day. A symmetric adjustment picks up this closure and reduces the CBL to near-zero.

Figure 15: Metered Load vs. Baseline for Closed Site – July 3, 2017



This creates an interesting policy issue. If a site commits to reduce load upon request and nominates a kW value, that nomination will generally assume that they are operating and can turn off certain non-essential processes. On a day when the facility is already closed, there are two perspectives:

- 1) **Down-From** – The site has no load and therefore cannot provide any load reduction to the system
- 2) **Down-To** – The nomination value is a pledge to use less electricity during DR events. If the facility happens to be closed during the event, their load is down (just not because of dispatch). If the processes are already off, there is no way to reduce load further.

The settlement rules of Peak Saver are indicative of a ‘down-from’ program. In a ‘down-to’ program, the utility would ask customers to commit to reducing load to a certain level when dispatched and the load reduction would be measured against some historical average demand level. For example, if a site with a typical monthly peak demand of 500 kW commits to reducing their load to 100 kW when dispatched, that commitment would be considered a 400 kW capacity resource.

Weather conditions were not particularly extreme on July 3 in PNM service territory. Unless system loads were actually peaking, or there were unexpected resource outages that necessitated DR, Evergreen would recommend excluding the July 3rd event from

estimates of the size of the Peak Saver resource. Table 24 summarizes performance across the other three mandatory events.

Table 24: Abridged Event Summary

Event Date	Nomination (kW)	10-Minute Capacity Performance (kW)	Average Capacity Performance (kW)	Verified Capacity Performance (kW)	Energy Performance (kWh)
6/20/2017	15,800	20,887	19,164	20,198	76,656
6/21/2017	15,800	21,064	16,622	19,287	41,386
7/10/2017	16,800	21,824	20,913	21,459	82,873
Average	16,133	21,258	18,900	20,315	66,972

Based on the 2017 results, the Peak Saver program appears to be approximately a 20 MW capacity resource.

Appendix E – Commercial Comprehensive Desk Review Results Summary

Project ID	DI 13003	DI 14171	DI 14220	DI 14242
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Lighting	Lighting
Project Description	Installation of new exterior LED Pole Lights	Installation of new interior and exterior lighting	Installation of new exterior LED lighting	Interior and exterior lighting retrofits
Building Type	Residential - Multifamily	Office - Small	Lodging - Motel	Other:
Other Building Type				Heavy Industry
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	5,678		22,199	40,399
Gross Reported kW	0.00		5.33	0.00
Gross Verified kWh	5,330		24,207	37,921
Gross Verified kW	0.00		5.63	0.00
kWh Realization Rate	94%		109%	94%
kW Realization Rate	100%		106%	100%
Calculation Methodology	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)
Other Calculation Methodology	N/A			
Savings Source	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016
Other Savings Source	N/A			
Calculation Assessment		Evaluator deferred to TRM for all lighting hours		Evaluator deferred to the TRM for exterior lighting hours
TRM/Worksheet Assessment				
Reasons for RR(s) < 1	Exterior lighting hours changed to match TRM	Difference in operating hours between project and TRM	Difference in operating hours between project and TRM	Evaluator deferred to the TRM for exterior lighting hours
Include any other important observations here	Total kW reduced reported in calculator as 1.30; however, no kW savings reported in tracking database or post inspection form		Total kW reduced reported in calculator as 8.439; however, no kW savings reported in tracking database or post inspection form.	Excel calculator only lists the 19 40W LED Wall Pack savings. Possibly missing additional .xlsx file. We will want to confirm the hours I've used from the TRM are correct (currently, Manufacturing - Bio/Tech 3957 hours).

Project ID	DI 14297	DI 15476	DI 15518	DI 15570
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Lighting	Lighting
Project Description	Installation of new exterior LED pole lighting		Interior and exterior lighting retrofits	Interior lighting retrofits
Building Type	Restaurant - Fast-Food	Office - Small	Office - Small	Other:
Other Building Type				Warehouse
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	56,748		13,709	9,808
Gross Reported kW	0.00		5.41	2.36
Gross Verified kWh	53,267		12,542	8,786
Gross Verified kW	0.00		3.82	1.75
kWh Realization Rate	94%		91%	90%
kW Realization Rate	100%		71%	74%
Calculation Methodology	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)
Other Calculation Methodology				
Savings Source	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016
Other Savings Source				
Calculation Assessment	Exterior lighting hours are different than TRM without explanation - evaluator deferred to TRM	Evaluator deferred to TRM for all lighting hours	Evaluator deferred to TRM for lighting hours	
TRM/Workpaper Assessment				
Reasons for RR(s) < 1	Difference in operating hours between project and TRM	Evaluator deferred to TRM for all lighting hours	Evaluator deferred to TRM for lighting hours	Difference in operating hours between project and TRM
Include any other important observations here	Total kW reduced reported in calculator as 12.99; however, no kW savings reported in tracking database or post inspection form.	Project files do not include Excel calculator In the Evaluator Analysis tab you'll find my interpretation of the calculation for Occupancy Sensors - I'm curious to know if my interpretation is correct.		

Project ID	DI 15593	DI 15625	DI 15655	DI 15761
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Lighting	Lighting
Project Description	Interior and exterior lighting retrofits	Installation of new interior LED lighting	Installation of new exterior LED pole and flood lights	
Building Type	Lodging - Hotel	Lodging - Motel	Restaurant - Fast-Food	Other:
Other Building Type				Automotive/Service
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	144,086	33,533	43,960	312,573
Gross Verified kWh	45,90	7,16	0,00	98,93
Gross Verified kW	132,519	29,336	41,262	407,969
kWh Realization Rate	36,96	0,00	0,00	12,86
kW Realization Rate	92%	88%	94%	133%
Calculation Methodology	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)
Other Calculation Methodology				
Savings Source	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016
Other Savings Source				
Calculation Assessment		Exterior lighting hours are different than TRM without explanation evaluator deferred to TRM.	Exterior lighting hours are different than TRM without explanation evaluator deferred to TRM	Evaluator deferred to TRM for all lighting hours
TRM/Workpaper Assessment				
Reasons for RR(s) < 1		Difference in operating hours between project and TRM	Difference in operating hours between project and TRM	Difference in operating hours between project and TRM; kW savings claimed for exterior lighting when TRM states a coincident factor of 0, resulting in no kW savings
Include any other important observations here		15625 (Post Pic).pdf includes photos and notes of lighting that are not in the post inspection form or tracking database.		

Project ID	DI 16784	DI 16890	DI 16855	DI 16865
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Lighting	Lighting
Project Description	Interior and exterior lighting installation	New exterior LED lighting		
Building Type	Lodging - Hotel	Other:	Other:	Office - Small
Other Building Type		Car Dealer Lot	Automotive Service/Repair	
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	118,015		228,330	54,861
Gross Reported kW	37.36		71.76	10.24
Gross Verified kWh	119,939		294,360	46,973
Gross Verified kW	31.14		0.00	9.39
kWh Realization Rate	102%		129%	86%
kW Realization Rate	83%		0%	92%
Calculation Methodology	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)	Prescriptive (TRM)
Other Calculation Methodology				
Savings Source	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016
Other Savings Source				
Calculation Assessment	Evaluator deferred to TRM for all lighting hours	Exterior lighting hours are different than TRM without explanation - evaluator deferred to TRM		Evaluator deferred to TRM for all lighting hours
TRM/Worksheet Assessment				
Reasons for RR(s) < 1	Difference in operating hours between project and TRM	Difference in operating hours between project and TRM; kW savings claimed for exterior lighting when TRM states a coincident factor of 0, resulting in no kW savings		Difference in operating hours between project and TRM
Include any other important observations here				

Project ID	DJ 16924	DJ 7472	PM-17-00069	PM-17-00078
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Refrigeration	HVAC
Project Description	Installation of new LED exterior lighting	Installation of new exterior LED lighting	Midstream - distribution of HVAC and vending machine mixers	Midstream HVAC incentives
Building Type	Other:	Other:		Other:
Other Building Type	Warehouse	Car Dealership Lot		Multiple building types (majority office) - midstream
Site Visit Being Conducted	No	No		No
Gross Reported kWh	13,357		239,287	48,463
Gross Reported kW	3.06		0.00	66.50
Gross Verified kWh	12,538		265,934	48,463
Gross Verified kW	0.00		0.00	117.073
kWh Realization Rate	94%		113%	100%
kW Realization Rate	0%		100%	100%
Calculation Methodology	Prescriptive (TRM)	Prescriptive (TRM)	Other:	Prescriptive (TRM, Workpaper)
Other Calculation Methodology		N/A	Per Unit Savings	
Savings Source	New Mexico TRM - 2016	New Mexico TRM - 2016		Utility Workpaper
Other Savings Source		N/A		Evaluator deferred to TRM assumptions when possible
Calculation Assessment	Exterior lighting hours are different than TRM without explanation - evaluator deferred to TRM	Evaluator deferred to TRM for all lighting hours	No verification of installation	Some units no longer listed in AHRI directory - recommend including record of AHRI certified ratings TRM HVAC demand savings do not include CF - evaluator used CFs derived from WP savings assumptions VBF: Evaluator recommends using building-specific savings instead of midstream assumption, if possible/applicable
TRM/Workpaper Assessment				AC: TRM does not include a CF for demand savings VBF: WP savings have savings for midstream, however if building type is collected, more precise savings can be claimed for office and school
Reasons for RR(s) < 1	Difference in operating hours between project and TRM; kW savings claimed for exterior lighting when TRM states a coincident factor of 0, resulting in no kW savings	Difference in operating hours between project and TRM		AC: Evaluator used TRM algorithms HP, PTHP: Evaluator used building-specific savings values - unclear which values were assumed by implementer VBF: Evaluator recreated savings as best as possible using VBF information from implementer.
Include any other important observations here		Total kW reduced reported in calculator as 64.86; however, no kW savings reported in tracking database or post inspection form		

Project ID	PM-17-00084	PM-17-00088	PM-17-00091	PM-17-00094
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	HVAC	HVAC	Refrigeration	Refrigeration
Project Description	Midstream HVAC incentives	Midstream HVAC incentives	Midstream - distribution of HVAC and vending machine mizers	Midstream - distribution of HVAC and vending machine mizers
Building Type	Lodging - Hotel	Other:		
Other Building Type		Multiple building types - midstream		
Site Visit Being Conducted	No	No		
Gross Reported kWh	562,836		133,011	9,676
Gross Reported kW	159.97		37.63	0.00
Gross Verified kWh	576,817		129,146	9,676
Gross Verified kW	38.35		7.41	0.00
kWh Realization Rate	102%		97%	100%
kW Realization Rate	24%		20%	100%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Other:	Other:
Other Calculation Methodology			Per Unit Savings	Per Unit Savings
Savings Source	Utility Workpaper	Utility Workpaper		
Other Savings Source		Evaluator deferred to TRM assumptions when possible		
Calculation Assessment	Record of AHRI should be kept, as units may be removed from directory after time of application	Some units no longer listed in AHRI directory - recommend including record of AHRI certified ratings VRF savings based on information provided by implementer not in current workpapers TRM HVAC demand savings do not include CF - evaluator used CF's derived from WP savings assumptions VRF: Evaluator recommends using building-specific savings instead of midstream assumption, if possible/applicable	No verification of installation or average installation rate	No verification of installation or average installation rate
TRM/Workpaper Assessment	Calculations would be improved if specific unit efficiencies were factored into savings, and if NM-specific weather were used.	AC: TRM does not include a CF for demand savings VRF: WP savings have savings for midstream, however if building type is collected, more precise savings can be claimed for office and school		
Reasons for RR(s) < 1	Reason for large kW discrepancy is unclear - evaluator used EFLH and CF provided by implementer	AC: Evaluator used TRM algorithms HP Evaluator created EFLH calculation patterned after TRM algorithms		
Include any other important observations here				

Project ID	PM-17-00096	PM-17-00103	PM-17-00107	PM-17-00108
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	HVAC	Refrigeration	Refrigeration	Refrigeration
Project Description	Midstream HVAC incentives	Midstream - distribution of HVAC and vending machine mizers	Midstream - distribution of HVAC and vending machine mizers	Midstream - distribution of HVAC and vending machine mizers
Building Type	Other:			
Other Building Type	Multiple building types - midstream			
Site Visit Being Conducted	No			
Gross Reported kWh	82,280		38,700	24,586
Gross Reported kW	8.23		0.00	0.00
Gross Verified kWh	78,502		38,700	24,586
Gross Verified kW	14.24		0.00	0.00
kWh Realization Rate	95%		100%	100%
kW Realization Rate	173%		100%	100%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Other:	Other:	Other:
Other Calculation Methodology		Per Unit Savings	Per Unit Savings	Per Unit Savings
Savings Source	Utility Workpaper			
Other Savings Source	Evaluator deferred to TRM assumptions when possible			
Calculation Assessment	<p>Some units no longer listed in AHRI directory - recommend including record of AHRI certified ratings</p> <p>VRP: implementer provided calculations not in workpaper</p> <p>TRM HVAC demand savings do not include CF - evaluator used CFs derived from WP savings assumptions</p> <p>VRP: Evaluator recommends using building-specific savings instead of midstream assumption, if possible/applicable</p>	No verification of installation or averag installation rate	No verification of installation or averag installation rate	No verification of installation or averag installation rate
TRM/Workpaper Assessment	<p>AC: TRM does not include a CF for demand savings</p> <p>VRP: WP savings have savings for midstream, however if building type is collected, more precise savings can be claimed for office and school</p>			
Reasons for RR(s) < 1	<p>AC: Evaluator used TRM algorithms</p> <p>HP, PTHP: Evaluator used building-specific savings values - unclear which values were assumed by implementer</p>			
Include any other important observations here				

Project ID	PMM-16-02293	PMM-16-02374	PMM-16-02378	PMM-16-02523
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Custom	RCx Study	RCx Study	RCx Study
Project Description	Centralized HVAC and lighting controls across 19 stores	Selection of low/no cost RCx measures	Several low/no cost RCx measures	Several low/no cost RCx measures
Building Type	Retail - Single-Story Large	Education - Community College	Education - Community College	Lodging - Hotel
Other Building Type				
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	397,149		395,872	236,813
Gross Reported kWh	0.00	0.00	0.00	0.00
Gross Verified kWh	397,149		395,872	236,813
Gross Verified kWh	0.00	0.00	0.00	0.00
kWh Realization Rate	100%	100%	100%	100%
kWh Realization Rate	100%	100%	100%	100%
Calculation Methodology	Billing Analysis	Building Energy Model	Building Energy Model	Utility Calculator
Other Calculation Methodology	Energy modeling also performed - final savings based on billing analysis.			
Savings Source	Custom Analysis	Custom Analysis	Custom Analysis	Other:
Other Savings Source				RCx Tool
Calculation Assessment	Analysis has numerous issues - see "Evaluator Analysis" tab for more details. Main issue is that no normalization/regression was performed with the billing data. However, savings are feasible, and there is not sufficient information to determine a firmer savings value.	Analysis employed iterative building energy modeling runs adjusting individual parameters each time for distinct measures. Percent savings for each measure from the calibrated model was applied to single year's actual energy consumption to develop a savings value for that measure. This method has two potential flaws. First, only one year of actual consumption data was used to calibrate the model and drive the calculation of savings. Not only did the usage data appear to have an anomaly from April - June, using only one year of data reduces accuracy. Second, a technique that employs iterative modeling runs for each measure, resulting in percent savings from total consumption, does not introduce interactive effects. For instance, two measures impacted supply air temperature (ECM 5 and ECM A5). Counting the interpolated savings from each of these measures independently almost certainly means overestimating savings.	Analysis employed iterative building energy modeling runs adjusting individual parameters each time for distinct measures. Percent savings for each measure from the calibrated model was applied to single year's actual energy consumption to develop a savings value for that measure and the consumption was based on a percentage of campus-wide consumption as a function of square footage. This method has two potential flaws. First, only one year of actual consumption data was used to calibrate the model and drive the calculation of savings. Not only does using a percentage of the entire campus' consumption reduce accuracy, using only one year of data also reduces accuracy. Second, a technique that employs iterative modeling runs for each measure, resulting in percent savings from total consumption, does not introduce interactive effects. Counting the interpolated savings from each of these measures independently almost certainly means overestimating savings.	This project appears to use a pre-configured RCx Tool Excel workbook geared towards use for Tier 1 RCx projects, however, this workbook is locked using a VBA macro which prevented the evaluator from reviewing actual calculations.
TRM/Workpaper Assessment	n/a - custom calculations	n/a	n/a	n/a
Reasons for RR(s) < 1	RR set to 100% due to savings feasibility, and lack of ability to sufficiently override savings. see "Evaluator Analysis" tab for more details and recommendations for improvement.	There is not enough information to develop an accurate ex post savings for this project, so ex post is set equivalent to ex ante. The utility should emphasize the need to estimate energy savings holistically when using this building energy modeling method.	There is not enough information to develop an accurate ex post savings for this project, so ex post is set equivalent to ex ante. The utility should emphasize the need to estimate energy savings holistically when using this building energy modeling method.	Savings output from one of four RCx measures in the RCx Tool workbook was different from the value entered into the application sheet and the project tracking database.
Include any other important observations here				

Project ID	PNM-16-02566	PNM-16-02603	PNM-16-02604	PNM-16-02617
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Custom	Custom
Project Description	2017 Retrofit - All Measures project including Exterior T8/T5 New Fluorescent Fixture w/Electronic Ballast or LED Replacing HID - Fixture at a Retail/Service business. (48809.3 kw/h, 0 kw) 2017 Retrofit - All Measures project including Interior T8/T5 New Fluorescent Fixture w/Electronic Ballast or LED replacing HID - Fixture at a Retail/Service business. (1026.53 kw/h, 0.29909869 kw)	2017 Retrofit - All Measures project including Exterior T8/T5 New Fluorescent Fixture w/Electronic Ballast or LED Replacing HID - Fixture at a Retail/Service business. (30295.72 kw/h, 0 kw) 2017 Retrofit - All Measures project including Exterior T8/T5 New Fluorescent Fixture w/Electronic Ballast or LED Replacing HID - Bulb only at a Retail/Service business. (23459.28 kw/h, 0 kw)	Upgrade of HVAC units at multiple cell tower locations	Lighting retrofit
Building Type	Retail/Service	Retail/Service	Other:	Retail - Small
Other Building Type			Cell towers	
Site Visit Being Conducted			No	No
Gross Reported kWh	49,836	53,655	153,280	15,560
Gross Reported kW	0.30	0.00	17.70	2.18
Gross Verified kWh	47,667	51,154	131,075	14,776
Gross Verified kW	0.31	0.00	7.89	2.16
kWh Realization Rate	96%	95%	86%	95%
kW Realization Rate	103%	100%	45%	99%
Calculation Methodology	Prescriptive (TRM)		Custom Spreadsheet	Other:
Other Calculation Methodology				Custom calculation in application
Savings Source	New Mexico TRM - 2016	New Mexico TRM - 2016	Custom Analysis	Custom Analysis
Other Savings Source				
Calculation Assessment	Evaluator manually checked business type with internet search. Business is a gas station. Gross Savings Exterior Lighting: Evaluator applied TRM value for HOU for exterior lighting 4100 hours. Evaluator applied HVAC factor of 1 for exterior lighting Interior Lighting: Evaluator used TRM value for HOU for Retail Small = 3253 Evaluator used TRM value for HVAC Factor for Albuquerque Retail/Service = 1.196 Gross Demand Exterior Lighting: Evaluator applied HVAC factor and CF of 1 for exterior lighting Interior Lighting: Evaluator used TRM value for HVAC Factor and CF for Retail/Service = 1.283 / 0.83	One place they used fixture wattage instead of bulb wattage for a bulb replacement.	General methodology is sound - however multiple issues described below in RR<1> comments	Evaluator re-created calculations do not have same result. HVAC interactive factors were not included - evaluator assumes this is due to fixtures being exterior or in unconditioned space. Evaluator used proposed wattage of 84.5 W from DLC listing
TRM/Worksheet Assessment	TRM could include instructions on how to categorize gas stations to ensure that savings values are applied uniformly.		n/a	n/a
Reasons for RR(1) < 1	Gross Demand - Gross Peak Demand Savings for exterior lighting project recorded as 0 in tracking database. Should be 11.35. Interior lighting reported 0.29 in tracking data Gross savings differences attributable to use of TRM values for HOU and HVAC factor	One place they used fixture wattage instead of bulb wattage for a bulb replacement. One lamp's spec sheet differed from the invoice. The lamp specified in the invoice was not Energy Star and is thus excluded from the calculation.	Baseline unit inputs were modified to match the Marvair spec sheet provided, as this should be representative of existing units Calculations had a circular reference when determining free cooling capacity - this was fixed by removing the reference to the FJH in the free cooling capacity calculation Analyses only included 8,759 hours, missing 5:00 on 11/7. Additionally, all submitted calculations used Albuquerque weather data. New 8,760 weather data was input for all locations based on closest available TMY3 data. Many of the calculation inputs (R-value, shelter size, proposed units, etc.) did not match the "02604_Summary HVAC Rebate" spreadsheet. All calculations were modified to match this sheet, except where invoices showed otherwise for installed units. Calculations for Chihuahua, I-25, and ABQ Pyramid were not submitted. These were recreated based on the submitted calculations. No peak kW calculations were submitted. New peak kW calculations were created based on the hourly analyses.	Evaluator updated proposed fixture wattage and re-created calculations, yielding different results.
Include any other important observations here	The quantity field in the program tracking database recorded the wattage difference pre-post, not the quantity of units The exterior lighting project reported CO2N Peak kW of 0. Peer reviewer used CF of 1 for exterior lighting when it should be 0 per TRM		No documentation of peak kW demand reduction calculation was provided Not all calculations provided New unit spec sheets not provided	

Project ID	PNM-16-02662	PNM-16-02666	PNM-16-02683	PNM-16-02700
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Custom	Custom	Lighting	Lighting
Project Description	Replace existing 400W HID fixtures with 119W LED retrofit kit. Kits have built-in occupancy for Hi-Low operation.	New DDC System	Metal Halide lamps are replaced with high-bay LED lamps	Replacement of old lamps with more efficient LEDs
Building Type	Assembly	Office-Large	Other:	Manufacturing - Light Industrial
Other Building Type			Heavy industrial (gypsum manufacturing)	
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	235,356	45,669	694,589	647,040
Gross Verified kWh	0.00	23.34	79.29	63.40
Gross Verified kW	235,309	45,669	710,518	172,948
kWh Realization Rate	0.00%	27.48%	71.16%	18.70%
kW Realization Rate	100%	100%	100%	27%
kW Realization Rate	100%	100%	118%	90%
Calculation Methodology	Custom Spreadsheet	Billing Analysis	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)
Other Calculation Methodology				
Savings Source	Custom Analysis	Custom Analysis	New Mexico TRM - 2016	New Mexico TRM - 2016
Other Savings Source				
Calculation Assessment	Straightforward energy savings calculation based on wattage reduction and run hours. Three major assumptions are questionable: (1) which final fixture was installed (119w vs 134w), (2) the true wattage at 20% power, and (3) the actual number of hours at full vs. 20% wattage	Submitted analysis erroneously labels kW values as kWh values. The "Average kWh" value for each day is multiplied by 24. This only makes sense if the value is in units of kW (which it is), yielding kWh (daily kW x 24 hours/day = kWh). kWh savings methodology itself is sound. Analysis used peak period of 8am to 8pm on all weekdays - evaluator modified to used peak period of 3pm to 6pm on weekdays June-August.	The tracking data lists this facility as a warehouse, but the inspection notes lists this as a manufacturing facility. HVAC and coincident factors for 'heavy industry' are used in accordance with the inspection notes. Quantities in invoices do not match those on application	The baseline linear fluorescent fixtures listed in the application do not match those listed in the post inspection report. Evaluator changed baseline wattage based on baseline fixture types listed in post inspection report.
TRM/Workpaper Assessment		N/A	TRM and WP should be consolidated/reconciled	TRM and WP should be consolidated/reconciled.
Reasons for RR(s) < 1	Used DLC wattage for "120w" fixture of 119.4 watts instead of 119 which was input in ex ante calculation based on specification sheet	Submitted analysis used peak period of 8am to 8pm on all weekdays - evaluator modified to used peak period of 3pm to 6pm on weekdays June-August. See "LP_DOW Baseline_EcoMetric" and "LP_DOW / Post_EcoMetric" tabs	HVAC and coincident factors for heavy industry used. Quantities from invoice used instead of those in application	Evaluator revised baseline fixture wattages for linear fluorescent fixtures based on post inspection report.
Include any other important observations here		IDI was conducted, confirming DDC system is still operating as intended/reflected in analysis, no major changes have been made, and building operates on same assumed schedule. No further adjustments needed based on IDI.		

Project ID	PNM-16-02701	PNM-16-02707	PNM-16-02708	PNM-16-02709
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	HVAC	Lighting	Custom	HVAC
Project Description	High-Efficiency HVAC Units	Efficient LEDs tubes replacing T8 fixtures	Interior and exterior lighting retrofits	High-Efficiency HVAC Units
Building Type	Retail - Single-Story Large	Retail - Small	Lodging - Hotel	Restaurant - Sit-Down
Other Building Type				
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	196,889	193,338	78,096	16,411
Gross Reported kW	52.55	55.78	1.14	6.29
Gross Verified kWh	115,222	243,495	69,070	10,966
Gross Verified kW	54.12	58.26	1.12	3.44
kWh Realization Rate	59%	126%	88%	67%
kW Realization Rate	58%	104%	99%	58%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)
Other Calculation Methodology			WP plus custom lighting calculation for exterior LEDs	
Savings Source	Utility Workpaper	New Mexico TRM - 2016	Utility Workpaper	Utility Workpaper
Other Savings Source			Evaluator deferred to TRM when possible	
Calculation Assessment	Implementer used WP, evaluator used TRM Evaluator derived CFs from WP savings assumptions	Total installed wattages for old and replaced lamps were used as given in the post-inspection notes. Appropriate HVAC factors, HOU and coincident factors are used.	LED Bulbs: Evaluator used basecase of 60W incandescent, per LED spec sheets, and actual LED watts, instead of WP assumptions. Evaluator adjusted hours per hotel office and office restroom. Exterior T8: Exterior lighting hours are different than TRM without explanation - evaluator deferred to TRM Interior T8: TRM hours should be used instead of WP Custom: Exterior lighting hours are different than TRM without explanation - evaluator deferred to TRM	Implementer used WP, evaluator used TRM CF values derived from WP savings assumptions
TRM/Workpaper Assessment	TRM HVAC kW algorithms need CF	TRM and WP should be reconciled/consolidated	TRM and WP should be reconciled - TRM has more detailed hours than WP	WP savings determined by eQUEST models - the relationship between EER and EIR in eQUEST is debated, so this is worth reviewing TRM HVAC kW algorithms need CF
Reasons for RR(s) < 1	Evaluator used TRM instead of WP	Without reviewing calculations for the reported savings, a determination cannot be made.	LED Bulbs: Evaluator used basecase of 60W incandescent, per LED spec sheets, and actual LED watts, instead of WP assumptions. Evaluator adjusted hours per hotel office and office restroom. Exterior T8: Proposed fixture wattage adjusted to match specs Interior T8: Hours and interactive factors taken from TRM for hotel office Custom: Exterior lighting hours changed to match TRM	Evaluator used TRM instead of WP
Include any other important observations here	During IDI, project contact confirmed that all units are scheduled on 24/7, regardless of space types within building.		Exterior T8: Fixtures are recessed downlights and so should not be using T8 portion of application. This is more relevant to incentive amount paid than savings achieved	

Project ID	PNM-17-02725	PNM-17-02749	PNM-17-02750	PNM-17-02755
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	HVAC	Other	Other	Lighting
Project Description	Efficient lighting and HVAC	installation of Energy Star hot box	installation of Energy Star hot box	2017 New Construction - All Measures project including Lighting Density at a Miscellaneous business.
Building Type	Residential - Multifamily	Restaurant - Sit-Down	Restaurant - Sit-Down	Miscellaneous
Other Building Type				
Site Visit Being Conducted	No	No	No	
Gross Reported kWh	292,566		9,308	9,308
Gross Reported kW	68.98		2.13	2.13
Gross Verified kWh	292,701		3,807	3,807
Gross Verified kW	41.55		0.60	0.60
kWh Realization Rate	100%		41%	41%
kW Realization Rate	60%		28%	28%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	
Other Calculation Methodology				
Savings Source	Utility Workpaper	Utility Workpaper	Utility Workpaper	New Mexico TRM - 2016
Other Savings Source	HVAC, WP, Lighting, TRM			
Calculation Assessment	Appropriate WP algorithm used for HVAC. Used savings for miscellaneous - likely conservative since these are in residential units. TRM does not include algorithms for heat pumps, only AC. Lighting: Appears exterior assumptions were used for garage space - IDI confirmed exterior/photo cell operation of these lights.			Used lights listed on building map, new construction, and assumed that the space was assembly-office where misc. or religious building was unviable.
TRM/Workpaper Assessment	WP HVAC savings should be expanded to include multifamily building type WP and TRM should be consolidated for lighting, as there are various values that appear in one and not the other.			
Reasons for RR(s) < 1	HVAC: Evaluator created new EFLH calculation patterned off of TRM algorithms. Quantities and units adjusted based on IDI. Lighting: Most applicable values selected from those available in both TRM and WP.	unsure, reported calculations are much too high	unsure, reported calculations are much too high	Used lights listed on building map, new construction, and assumed that the space was assembly-office where misc. or religious building was unviable.
Include any other important observations here				Calculated as assembly-office. Unable to match lighting types on invoice to types listed on map of building. Can't confirm if equipment is DLP or Energy Star approved.

Project ID	PNM-17-02756	PNM-17-02765	PNM-17-02769	PNM-17-02772
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Refrigeration	Lighting	HVAC	HVAC
Project Description	Installation of Energy Star Reach-in Freezer	Efficient T8/T5 or LED replacing inefficient old lamps	High-efficiency air-source heat pumps	Lighting and motor upgrades
Building Type	Restaurant - Fast-Food	Retail - Small	Education - University	Education - University
Other Building Type				
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	1,695	146,979	3,068	102,150
Gross Reported kWh	0.20	35.62	0.93	28.39
Gross Verified kWh	1,666	147,442	3,183	107,734
Gross Verified kWh	0.19	37.18	1.33	29.24
kWh Realization Rate	98%	100%	104%	105%
kWh Realization Rate	95%	104%	143%	103%
Calculation Methodology	Utility Calculator	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)
Other Calculation Methodology				
Savings Source	Other:	New Mexico TRM - 2016	Utility Workpaper	Utility Workpaper
Other Savings Source	PNM CI Workbook (2016) pg. 130			Motors: WP VSD: WP used by DNV GL TRM used by evaluator Lighting: Evaluator deferred to TRM when possible
Calculation Assessment	uses old Energy Star standards	Total installed wattages for old and replaced lamps were calculated. Appropriate HVAC factors, HOU and coincident factors are used.	Appropriate workpaper algorithms used	Motors: Correct algorithms applied, but baseline efficiency taken from application is incorrect and does not match federal minimum. VSD: Evaluator has used TRM methodology instead of WP, as TRM is more detailed. Inspection report mentions VSDs are on fans, but site visit picture shows VSD labeled as "HWVS PUMP 1". Implementer did not provide reason for excluding VSD and occupancy sensor demand savings - evaluator has calculated these savings, but is following suit and excluding them from the gross verified savings. Justification of exclusions should be provided.
TRM/Workpaper Assessment		TRM and WP should be reconciled/consolidated	The workpaper includes savings for electric heat pump heating, but has no requirements for heat pump efficiency - these should be added to ensure accurate savings. Peak reductions should be based on EER instead of SEER.	Motors: Baseline efficiencies in application do not match baseline efficiencies in PNM workpaper - application is incorrect and does not match federal minimums VSD: WP simplifies VSD savings into one value for all HVAC applications, and bases run hours off of 2x lighting hours. TRM is more detailed and has different savings for specific applications and climates. However, unclear if TRM demand savings include a CF. Lighting: WP and TRM should be consolidated for consistency
Reasons for RR(s) < 1		The RR for both savings are within 5% of RR of 1 - Evaluator used values from TRM instead of WP when available	Reason is unclear - evaluator followed TRM algorithms, which resulted in similar, but not exactly the same values. Recommend PNM review calculations contained in program database.	Motors: Motor efficiency taken from submittals provided during IDI. Quantity changed to 1, as IDI confirmed one pump is redundant. VSD: Changed from WP algorithms to TRM algorithms. Quantity changed to 1, as IDI confirmed one pump is redundant. Lighting: No calculations provided; evaluator used TRM algorithms for watts reduced.
Include any other important observations here				

Project ID	PNM-17-02773	PNM-17-02795	PNM-17-02797	PNM-17-02802
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	HVAC	HVAC	Refrigeration
Project Description	Interior replacement of 78 fixtures by LEDs. Savings are claimed for 15 locations, the inspector visited 2 of the 15 sites.	Interior Lighting, VRF HVAC	High-Efficiency PTACs	Installation of Energy Star refrigerators, and lighting retrofit (T12s to LEDs)
Building Type	Retail - Small	Education - Primary School	Residential - Multifamily	Education - University
Other Building Type			Retirement Community	
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	316,730	379,867	115,302	44,422
Gross Reported kW	91.37	68.57	19.87	10.49
Gross Verified kWh	348,367	316,204	118,508	42,939
Gross Verified kW	95.28	84.07	30.20	10.92
kWh Realization Rate	130%	83%	100%	97%
kW Realization Rate	104%	123%	152%	104%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)
Other Calculation Methodology				
Savings Source	New Mexico TRM - 2016	New Mexico TRM - 2016	Utility Workpaper	Utility Workpaper
Other Savings Source		Lighting; TRM; HVAC; PNM Workpaper		
Calculation Assessment	Wattage difference between the installed old and efficient lamps for each location is given in the post-inspection notes. This wattage and HVAC and coincident factors for appropriate locations is used to calculate savings.	Lighting: Appropriate algorithms applied Unitary HVAC: Implementer used WP, evaluator used TRM; CF values derived from WP savings assumptions VRF: Implementer provided VRF savings not documented in current version of WP.	Unclear if savings/ton values from WP are used in database, or if savings are calculated with specific unit parameters. Units are SPVHPs, not PTHPs. However PTHP appears to be the most similar technology, and so approach is acceptable.	Savings difference between TRM and Workbook is minimal (see cell AC13 in Evaluator Analysis)
TRM/Workpaper Assessment	TRM and WP should be reconciled/consolidated	Lighting: TRM Algorithm has inconsistent units - does not convert W to kW Unitary HVAC: TRM HVAC kW algorithms need CF WP: WP lists minimum EER, while application lists minimum IER - same minimum values are used in both. Need to consistently use the correct label VRF: WP should be updated to include all VRF savings values	Accuracy would be improved with algorithms using specific unit efficiencies ERLCH should not be included in kW saving algorithm (likely a typo) Baseline efficiencies appear to be based on replacement units - new construction efficiencies should also be factored into calculations. PTAC/PTHP baseline efficiency equations include capacity bounds not included in WP calculations of baseline efficiencies. Additionally, PTAC and PTHP have different baseline efficiency equations, but WP uses the same baseline for both unit types SPVHPs are listed in later versions of IECC, and should be dealt with separately as they are tested using a different AHRI procedure than PTAC/PTHPs	can't find coincident factor for freezers in workbook. I applied both TRM and workbook savings calcs to the linear led measures and they were very close
Reasons for RR(s) < 1	Calculations are not reported and hence, a determination as to why the RR is greater than 1 cannot be made.	Lighting: appears to assume 4000 hours, no HVAC factor; evaluator changed to use education hours and interactive factors from TRM Unitary HVAC: Evaluator used TRM instead of WP	Unsure of discrepancy source - evaluator used kWh/ton and demand factor values from WP. Unclear if savings/ton values from WP are used in database, or if savings are calculated with specific unit parameters.	for demand, could not find coincident factor for refrigeration measures in workbook
Include any other important observations here				

Project ID	PNM-17-02808	PNM-17-02812	PNM-17-02813	PNM-17-02820
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	HVAC	Other	Other	Lighting
Project Description	Efficient unitary HVAC and lighting	Building Operator Certification	Building Operator Certification	
Building Type	Retail - Small	Education - Primary School	Education - Primary School	Retail - Single-Story Large
Other Building Type				
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	61,768		35,474	11,878
Gross Reported kW	18.62		0.00	0.00
Gross Verified kWh	52,130		35,474	11,878
Gross Verified kW	15.89		0.00	0.00
kWh Realization Rate	84%		100%	100%
kW Realization Rate	85%		100%	100%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)
Other Calculation Methodology				
Savings Source	New Mexico TRM - 2016	Utility Workpaper	Utility Workpaper	Utility Workpaper
Other Savings Source	Implementer used WP. Evaluator deferred to TRM instead of WP in cases of conflict - measures available in both.			Evaluator deferred to TRM when possible
Calculation Assessment	Lighting: Proper algorithms applied HVAC: Proper algorithms applied, however TRM should be used instead of WP. Evaluator derived CFs using WP savings assumptions	Straightforward based on building square footage of building being managed	Straightforward based on square footage of building being managed	TRM is preferred, and has different HVAC factors for different locations, improving accuracy Unclear if custom hours are used instead of WP hours when claiming savings
TRM/Workpaper Assessment	TRM HVAC savings should use IEER instead of EER for kWh. TRM HVAC savings need CF for kW WP HVAC savings sorted into large capacity buckets - overclaiming savings for bottom end of buckets			TRM and WP should be consolidated
Reasons for RR(s) < 1	Lighting: TRM followed, unsure of source of discrepancy HVAC: TRM used instead of WP - TRM accounts for specific unit capacities while WP uses average capacities for different size buckets			Evaluator deferred to TRM when possible - applied different HVAC factors based on store locations. Evaluator updated baseline wattages and quantities per "02820_TSC Multi-Site Project Cost" document, adding 4" 2 lamp fixture type and using quantities listed instead of matching proposed fixture quantities.
Include any other important observations here				

Project ID	PNM-17-02821	PNM-17-02829	PNM-17-02831	PNM-17-02835
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Custom	Custom
Project Description	Warehouse lighting upgrades		LED lighting and occupancy sensors	
Building Type	Manufacturing - Light Industrial	Other:	Storage - Refrigerated Warehouse	Retail - 3-Story Large
Other Building Type		Heavy Industrial		
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	382,955		406,165	17,357
Gross Reported kW	38.27		17.87	4.39
Gross Verified kWh	438,285		404,466	22,953
Gross Verified kW	37.11		18.29	3.21
kWh Realization Rate	114%		100%	134%
kW Realization Rate	97%		102%	73%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Custom Spreadsheet	Prescriptive (TRM, Workpaper)
Other Calculation Methodology			No calculations provided - assume simple LPD calc performed	WP prescriptive lighting and custom lighting calculation
Savings Source	Utility Workpaper	Utility Workpaper	Custom Analysis	Utility Workpaper
Other Savings Source	Evaluator deferred to TRM when possible	Evaluator deferred to TRM when possible	No calculations provided - assume simple LPD calc performed	Evaluator used TRM instead of WP when possible
Calculation Assessment	It appears that the implementer calculations used different operating hours for the interior lights and for the interior occupancy sensors. Hours should be consistent across measures applied to the same lighting system.	Clear indication should be provided when interactive factors and coincident factors deviate from standard assumptions (i.e. the interior future savings appear to be based on interactive factors and coincident factor of 100%)	No calculations provided - assume simple LPD calculation performed. Evaluator attempted to recreate savings based on submitted information and TRM algorithms	Unclear if custom lighting hours are used in prescriptive savings calculations as well - appears that prescriptive hours are used instead, creating inconsistency.
TRM/Workpaper Assessment	WP and TRM should be consolidated/reconciled	TRM and WP should be consolidated/reconciled	No additional TRM comments resulting from this review.	Ability to use custom lighting hours in prescriptive lighting measures would improve consistency/accuracy. Guidance regarding baseline bulb wattage selection (e.g. interpolation) would be helpful to include
Reasons for RR(s) < 1	Exterior: evaluator used exterior lighting hours from TRM instead of WP Interior: evaluator used TRM HVAC factors instead of WP Controls: evaluator used 8,760 hours, per interior lighting, instead of WP hours	Exterior: Evaluator used TRM exterior lighting hours instead of WP Interior: Evaluator used TRM demand and coincident factors	Evaluator recreated savings calculations using TRM. No savings calculations submitted, so source of discrepancy is unclear.	Evaluator used TRM instead of WP when possible. Evaluator added HVAC factors and coincidence factor to custom calculations
Include any other important observations here				

Project ID	PNM-17-02840	PNM-17-02842	PNM-17-02844	PNM-17-02853
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Lighting	Refrigeration
Project Description	Hospital lighting upgrades	Upgrade various lighting to LED	24/7 parking garage lighting retrofit from T12 to LED	LED strip lights in refrigerated cases, lighting retrofit kits
Building Type	Health/Medical - Hospital	Health/Medical - Hospital	Health/Medical - Hospital	Other: Pharmacy
Other Building Type				
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	399,185	2,928,933	1,303,536	71,255
Gross Reported kW	42.23	352.74	152.27	8.73
Gross Verified kWh	367,416	2,261,933	981,639	42,750
Gross Verified kW	39.38	286.38	158.94	11.89
kWh Realization Rate	92%	77%	80%	60%
kW Realization Rate	93%	81%	104%	136%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Utility Calculator	Utility Calculator	Prescriptive (TRM, Workpaper)
Other Calculation Methodology				
Savings Source	Utility Workpaper	New Mexico TRM - 2016	Custom Analysis	Utility Workpaper
Other Savings Source	Evaluator deferred to TRM when possible			
Calculation Assessment	Unclear if lighting hours used by implementer are consistent between bulb retrofits and fixture retrofits. Hours should be consistent. Since fixture-specific hours were determined, these should be used instead of applying blanket assumptions to the entire project.	Calculation of final savings value not explicit in final application. Ex ante savings approach estimated on Evaluator Analysis sheet.	Straightforward lighting wattage reduction and operating hours calculation, but involves load factor applied to operating hours. No source provided or justification for load factor. Only the post inspection report notes load factor.	
TRM/Workpaper Assessment	TRM and WP should be consolidated/reconciled	Part 1 of lighting application appears to use deemed savings for individual categories of lighting retrofits, but nowhere in the TRM are these deemed savings values detailed.	n/a	No application spreadsheet
Reasons for RR(s) < 1	Evaluator deferred to TRM when possible instead of WP Section 4 line 1 of revised application listed a lamp wattage of 8W for 4" tubes - actual lamp wattage is 13W per inspection notes Evaluator used fixture-specific hours of operation, as listed in annotated proposal (determined by adding average hours field to pivot table)	Ex post savings calculated using formula stipulated in 2016 NM TRM Operating hours taken from tables in TRM since post inspection report noted that ex ante hours were over estimated due to some spaces not operating 24/7. See Evaluator Analysis sheet for details on ex post savings calculation.	Post inspection report noted 70.7% load factor due to 8,760 nature of facility but no 24/7 use of specific rooms. It's unclear how this value was determined, but is likely most accurate. Ex ante savings appears to be calculated using higher load factor (roughly 80%).	No application spreadsheet to show the delta watts. I used the Quantity from Lighting application summary PDF. In a similar CVS project, PNM-17-02854, the quantity from the lighting application summary matched the delta watts of the lighting retrofits supported by Final application spreadsheet. So, I assumed delta watts was the quantity in this project as well
Include any other important observations here				

Project ID	PNM-17-02854	PNM-17-02863	PNM-17-02867	PNM-17-02872
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Refrigeration	Lighting	Lighting	Lighting
Project Description	LED strip lights in refrigerated cases, lighting retrofit kits	New Construction Garage Lighting	2017 Retrofit - All Measures project including Interior LED Replacing Linear Fluorescent - Bulb only at a Retail/Service business.	2017 Retrofit - All Measures project including Interior LED Replacing Linear Fluorescent - Bulb only at a Retail/Service business.
Building Type	Other:	Other:	Retail/Service	Retail/Service
Other Building Type	Pharmacy	Parking Garage		
Site Visit Being Conducted	No	No		
Gross Reported kWh	54,988		470,270	56,272
Gross Reported kW	9.35		48.65	14.34
Gross Verified kWh	49,280		470,270	57,600
Gross Verified kW	12.71		48.65	14.95
kWh Realization Rate	90%		100%	102%
kW Realization Rate	136%		100%	104%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)		
Other Calculation Methodology				
Savings Source	Utility Workpaper	New Mexico TRM - 2016	New Mexico TRM - 2016	New Mexico TRM - 2016
Other Savings Source				
Calculation Assessment		Wall packs should have been analyzed as exterior fixtures instead of interior fixtures. No clarification provided regarding how many of the total fixtures operate dusk to dawn as opposed to 24/7.	Inputs may differ, see reasons below.	See next tab.
TRM/Workpaper Assessment		TRM and WP values should be consolidated.	N/A	
Reasons for RR(s) < 1	quantity of LEDs installed in retrofit application does not match invoice	The analysis has two main issues: 1) Exterior wall packs were analyzed as interior fixtures (as they were listed on the interior COMcheck) 2) Fixture quantities were not clearly broken out by different operating hours However, no adjustments were made to the savings. Issue 1) would result in a lower as-built LPD and thus higher savings. Issue 2) cannot be addressed with the provided documentation, however the reported savings are lower than those resulting from assuming 24/7 operation for all fixtures, suggesting that different operating hours were accounted for. Since issue 1) results in conservative savings, and issue 2) appears to be accounted for in some undocumented way, the realization rates were set at 100%, as different realization rates cannot be precisely determined and justified.	Our calculations used bulb wattage, not fixture wattage. Operating hours may be different as well.	Application form used wattage from fixture, not lamps and since lamps were replaced we calculated using lamp quantity. Peer Review: we are using fixture wattage per the PNM workbook
Include any other important observations here			Evaluator analysis tab has additional information. Peer review = used fixture wattage instead of lamp wattage for base case, more in line with PNM workpaper	While 584 lamps were claimed to be removed, only 278 new ones were purchased. Assuming that all the lights were removed with the calculations here and that only 278 were replaced. Peer Review - using fixture wattage, fixture final invoice matches calculator. difference comes from hours

Project ID	PNM-17-02884	PNM-17-02889	PNM-17-02903	PNM-17-02911
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Refrigeration	Lighting	Rx Study	Lighting
Project Description	LED strip lights in refrigerated cases, lighting retrofit kits	2017 Retrofit - All Measures project including Interior Incan to LED at a Hotel/Motel business.	Selection of low/no cost Rcx measures	Exterior lighting upgrades
Building Type	Other:	Hotel/Motel	Education - Community College	Office - Large
Other Building Type	Pharmacy			
Site Visit Being Conducted	No		No	No
Gross Reported kWh	42,123		33,823	105,556
Gross Reported kW	10.47		4.11	0.00
Gross Verified kWh	44,631		21,279	105,556
Gross Verified kW	12.33		4.32	0.00
kWh Realization Rate	105%		63%	100%
kW Realization Rate	118%		105%	100%
Calculation Methodology	Prescriptive (TRM, Workpaper)	New Mexico TRM - 2016	Building Energy Model	Prescriptive (TRM, Workpaper)
Other Calculation Methodology				
Savings Source	Utility Workpaper	New Mexico TRM - 2016	Custom Analysis	Utility Workpaper
Other Savings Source				Evaluator deferred to TRM over WP when possible
Calculation Assessment	straight forward with correct data	Incomplete information provided. No record of wattage of baseline / pre - equipment. They are listed as incandescent. Using the unadjusted kW value of 4.81 listed in the application documentation, and the replacement lamp wattage of 17W, the original lamp wattage would be approx 85W. Evaluator has used this value to calculate estimated savings, but we will need to ask for more information.	Analysis employed iterative building energy modeling runs adjusting individual parameters each time for distinct measures. Percent savings for each measure from the calibrated model was applied to a single year's actual energy consumption to develop a savings value for that measure. This method has two potential flaws. First, only one year of actual consumption data was used to calibrate the model and drive the calculation of savings. Second, a technique that employs iterative modeling runs for each measure, resulting in percent savings from total consumption, does not introduce interactive effects. Counting the interpolated savings from each of these measures independently almost certainly means overestimating savings.	130W is not a possible wattage listed on the spec sheet for the pole arm fixtures. However no adjustment will be made since precise model number was not provided, and using 130W potentially results in conservative savings. No justification was provided for the low-setting wattages entered into the application.
TRM/Workpaper Assessment			n/a	TRM and WP should be reconciled/consolidated
Reasons for RR(s) < 1	could possibly have used a different building type for operating hours, not sure as we do not have their calculations	Incomplete information. Using the estimated baseline wattage of 85W as per cell B48, savings with TRM adjustments for hotel/motel do not match tracking database. Application calcs show around 85 wats for incandescent baselines but with no supporting docs we used the 75W from PNM workpaper	There is not enough information to develop an accurate ex post savings for this project, so ex post is set equivalent to ex ante. The utility should emphasize the need to estimate energy savings holistically when using this building energy modeling method.	Evaluator deferred to TRM over WP when possible - used TRM exterior hours instead of WP exterior hours. Demand reduction removed as these are exterior lights No confirmation provided regarding low-setting wattage for occupancy sensor-controlled fixtures. Spec sheet indicates factory default is 50%. Evaluator set low watts to 50% of total fixture output, as lighting controls are notorious for not receiving high levels of setup/commissioning.
Include any other important observations here		Incomplete information provided. No record of wattage of baseline / pre - equipment. They are listed as incandescent.		

Project ID	PNM-17-02940	PNM-17-02958	PNM-17-02959	PNM-17-02964
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Lighting	Lighting	Lighting	Custom
Project Description	<p>Multi site lighting project in government buildings.</p> <p>2017 Retrofit - All Measures project including Interior LED, T-1, or Electroluminescent Exit Signs at a Light Industry business (2242.96 kWh, 0.230733275 kw)</p> <p>2017 Retrofit - All Measures project including Interior CFL to LED at a Light Industry business (246.33 kWh, 0.085456769 kw)</p> <p>2017 Retrofit - All Measures project including Interior T8/T5 or LED replacing HID - Fixture at a Light Industry business (6013.85 kWh, 1.974051357 kw)</p> <p>2017 Retrofit - All Measures project including Exterior T8/T5 or LED Replacing HID - Fixture at a Light Industry business (45347.39 kWh, 14.87802343 kw)</p> <p>2017 Retrofit - All Measures project including Interior LED Replacing Linear Fluorescent - Fixture at a Light Industry business (15271.92 kWh, 4.426660619 kw)</p>	Lighting retrofits	2017 Retrofit - All Measures project including Interior LED Replacing Linear Fluorescent - Bulb only at a Medical business.	Renovation of Reibosmer Wing on CMMCC campus including upgrades to mechanical, electrical, plumbing systems for which custom incentive was granted
Building Type	Light Industry	Office - Large	Medical	Education - Community College
Other Building Type				
Site Visit Being Conducted		No		No
Gross Reported kWh	69,122		602,657	14,327
Gross Reported kW	21.58		147.23	2.40
Gross Verified kWh	91,711		695,225	15,747
Gross Verified kW	23.03		154.30	2.53
kWh Realization Rate	132%		115%	107%
kW Realization Rate	107%		105%	103%
Calculation Methodology		Prescriptive (TRM, Workpaper)	Prescriptive (TRM)	Billing Analysis
Other Calculation Methodology				
Savings Source	New Mexico TRM - 2016	Utility Workpaper	New Mexico TRM - 2016	Custom Analysis
Other Savings Source		Evaluator deferred to TRM over WP when possible		
Calculation Assessment	Used TRM calculate methodology	No documentation of specs for LED bulbs replacing CFLs provided - evaluator used average for A-line lamps in WP	Lighting Retrofit formula in 2016 TRM	This project appears to have no documentation of savings calculations at the measure level and only relies on weather-normalized pre- and post-retrofit consumption data to estimate annual energy savings.
TRM/Workpaper Assessment	TRM could include HOU, HVAC EF, and CF for government buildings	TRM and WP should be consolidated/reconciled	N/A	n/a
Reasons for RR(s) < 1	Difference in HOU and adjustment factors. Verification calculation uses TRM values. Unable to verify the HOU and adjustment factors used for tracking database. See notes in E16 and Evaluator Analysis Table for details.	Evaluator deferred to TRM over WP when possible No documentation of specs for LED bulbs replacing CFLs provided - evaluator used average for A-line lamps in WP	Different HOU and adjustment factors. Verified calculation uses HOU and adjustment factors from TRM.	Post inspection report notes higher kW/ton for chilled water production than used in ex site savings calculation. Ex post savings takes this adjustment into account as show in Evaluator Analysis sheet in Ex post savings calculation section.
Include any other important observations here	<p>Numerous problems with this project.</p> <p>A. Documentation does not match what is recorded in tracking database. Specifically:</p> <ol style="list-style-type: none"> Application form, lighting page lists 14 individual lighting records denoting project/lighting type, for a total of 162 individual fixtures. This matches what is recorded in the tracking database Application form multi-facility page lists 11 records for a total of 141 individual fixtures. Invoices provided that match 12 of the records (including the one record missing from the application form, lighting page). <p>B. Post inspection report matches what is in the tracking database, however, in both the tracking database and post inspection report, for three of five measure types, wattage reduced is entered in place of measure quantity. Conducted analysis on tab 2, table 3 to confirm measure qty matches wattage reduction.</p> <p>C. Unable to replicate the energy savings in the tracking database. Backed out hours of use (Table 4 in Tab 2) but cannot match these to anything in the TRM - does not match exterior TRM values, or Light Industrial TRM values.</p> <p>Action Taken by Evaluator: Calculated verified savings using only the projects listed on the post inspection report and in application form: lighting page. Used TRM values according to building type - see Table 5 fr details.</p>			

Project ID	PMM-17-02971	PMM-17-02975	PMM-17-02976	PMM-17-02977
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	HVAC	Custom	Lighting	Custom
Project Description	Guest Room Energy Management System	Efficient air-source heat pumps and lighting system	Lighting Retrofits	Lighting, HVAC, and Appliance Measures
Building Type	Lodging - Motel	Health/Medical - Hospital	Office - Large	Residential - Multifamily
Other Building Type		Medical Office Building/Clinic		Retirement Community
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	109,375	225,907	462,349	795,840
Gross Reported kW	32.81	23.94	115.82	136.58
Gross Verified kWh	109,375	142,839	509,079	850,183
Gross Verified kW	32.81	28.27	115.45	164.80
kWh Realization Rate	100%	62%	110%	100%
kW Realization Rate	100%	118%	100%	121%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)
Other Calculation Methodology		Exterior = custom calculation		Custom calculation used for exterior lighting
Savings Source	New Mexico TRM - 2016	Utility Workpaper	Utility Workpaper	Utility Workpaper
Other Savings Source		Evaluator deferred to TRM when possible	Evaluator deferred to TRM over WP when possible	Evaluator deferred to TRM instead of WP when possible
Calculation Assessment	Appropriate workpaper algorithms applied. Post-inspection report notes that one system was installed in the fitness center. This is likely to have different savings than a guest room. However specs are ambiguous as to what room types qualify. Recommend clarifying specific qualifying room types	HVAC units are WSHPs, not ASHPs - custom calculation should have been used instead of prescriptive ASHP algorithms	Invoice quantities do not match application quantities. See below for adjustments made No documentation of specs for LED bulbs replacing CFLs provided - evaluator used average for A-line lamps in WP	Oven: Savings for electric ovens were used, but installed ovens are gas Fryer: Full model number could not be provided by project contact. Since ovens are gas, it is assumed fryers are also gas. PTHP: Magic Pak units are SPVHP - PTHP is closest and so is acceptable, but these are different unit types and so should be dealt with separately in future TRM/WP versions HVAC: AHRI certified values should be used when possible instead of scheduled values Lighting: Implementer used WP, evaluator used TRM
TRM/Workpaper Assessment	Savings are based on estimated 500 hour runtime reduction and 15% demand savings. These estimates were verified against values developed for San Diego and Illinois. Recommend further refining estimates based on NM specific climate. Illinois TRM also includes more detail and different estimates for different configurations. Recommend expanding measure for different configurations. Savings values assume 1.25 kW/ton PTAC. Savings should be able to be adjusted to account for units which differ from this assumption - only adjustment is for different tonnages. There may also be differences in efficiency and heating type. Measure is contained in both the workpaper and the TRM (identical in both). Recommend measure only existing in one location for ease of maintenance and consistent referencing	WSHP measure type should be added and addressed separately from other unit types Lighting should be reconciled between TRM and WP	TRM and WP should be consolidated/reconciled	WP and TRM should be consolidated Oven: WP should specify that only electric ovens are eligible. PTHP: SPVHP should be addressed separately. PTHP baselines should account for size bounds, new vs. replacement, and PTHP vs. PTAC Application qualifying HVAC efficiencies do not match WP qualifying efficiencies
Reasons for RR(s) < 1	RR = 100%	HVAC: Evaluator created new calculation for WSHPs, using WSHP baseline efficiencies instead of ASHP baseline efficiencies. EFLH for office used, as hours confirmed during IDI (M-F 8-5, Sat 8-1) are closest to office Lighting: Evaluator deferred to TRM instead of WP when possible. EFLH for office used, as hours confirmed during IDI (M-F 8-5, Sat 8-1) are closest to office. Exterior hours were reduced as during IDI project contact stated all pole fixtures except 4 low-voltage poles close to building are dusk-to-midnight, not dusk-to-dawn.	Evaluator deferred to TRM over WP when possible Invoice shows 1,237 troffer kits, purchase. At time of inspection, some areas were still being remodeled. Evaluator will assume that 1,237 2-lamp fixtures were installed in total. Evaluator will assume that the additional 213 fixtures not listed on the application were installed in regular interior spaces, as these are likely the spaces which were still being remodeled. No documentation of specs for LED bulbs replacing CFLs provided - evaluator used average for A-line lamps in WP	Oven: installed units are gas, not electric Fryer: Full model number could not be provided by project contact. Since ovens are gas, it is assumed fryers are also gas. Ice maker: unclear which values used in implementer calculations - evaluator used judgment to select values from spec sheet and followed WP algorithms HVAC: Evaluator created EFLH calculations patterned off of TRM algorithms. For mini-split, application lists SEER 16, while spec sheets show SEER 22.5. AAOON units are ASHP, not unitary AC. Based on AHRI certificate AAOON RN-008 unit does not meet qualifying efficiency listed in WP Lighting: Evaluator deferred to TRM over WP
Include any other important observations here				

Project ID	PNM-17-02980	PNM-17-03016	PNM-17-03071	PNM-17-03076
Utility	PNM	PNM	PNM	PNM
Program	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive	Commercial Comprehensive
Measure Type	Refrigeration	Refrigeration	Lighting	Other
Project Description	ENERGY STAR Glass Door Reach-In Freezer	Grocery refrigeration measures	Lighting retrofits in hotel complex	Efficient steam cooker
Building Type	Grocery	Grocery	Lodging - Hotel	Lodging - Hotel
Other Building Type				
Site Visit Being Conducted	No	No	No	No
Gross Reported kWh	5,923	79,142	724,367	4,419
Gross Reported kW	0.59	1.50	257.19	0.71
Gross Verified kWh	7,408	102,971	339,125	0
Gross Verified kW	0.85	7.82	87.16	0.00
kWh Realization Rate	125%	130%	47%	0%
kW Realization Rate	143%	52%	34%	0%
Calculation Methodology	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Prescriptive (TRM, Workpaper)	Utility Calculator
Other Calculation Methodology				
Savings Source	Utility Workpaper	New Mexico TRM - 2016	Utility Workpaper	Utility Workpaper
Other Savings Source		Implementer used WP, Evaluator used TRM when possible	Evaluator deferred to TRM	
Calculation Assessment	Simple calc based on units installed, no clear coincident demand rate	Calculations should distinguish between coolers and freezers - average values applied to all measures. Invoices show many more doors/fans than claimed on application.	Given the discrepancies between implementer and evaluator savings, it is unclear what hours were assumed for non-24/7 fixtures by the implementer. Hours input into the reported savings calculations should be clearly indicated. Some quantities and wattages entered into the application do not match the invoice, and no documentation of other values was provided.	The invoice shows that the steam cooker purchased is gas, despite the spec sheet on file being for the electric version of this steam cooker.
TRM/Workpaper Assessment		WP and TRM should be consolidated/reconciled. TRM should direct individual projects to use specific savings for coolers and freezers and not average values for all.	TRM and WP should be consolidated/reconciled	This measure should clearly state that only electric units are eligible for incentives, and fuel type should be verified.
Reasons for RR(s) < 1	seems they used a 87.5% coincident demand rate	Evaluator used quantities from invoice - large discrepancy in number of doors. ECMs, ASHC. Evaluator used TRM instead of WP LED. Evaluator distinguished between coolers and freezers.	Evaluator removed peak savings for dusk-to-dawn fixtures. TRM hours were used based on space types. It is unclear what hours were used by the implementer for non-24/7 fixtures. Evaluator used pre and post lamp wattages listed in post-inspection report instead of average WP values. Evaluator adjusted quantities and wattages based on invoice.	The invoice shows that the steam cooker purchased is gas, despite the spec sheet on file being for the electric version of this steam cooker. Therefore there are no electric savings.
Include any other important observations here				

Project ID	PNM-17-03123
Utility	PNM
Program	Commercial Comprehensive
Measure Type	HVAC
Project Description	VRF and efficient lighting in new construction
Building Type	Education - University
Other Building Type	Student apartments, classrooms, offices
Site Visit Being Conducted	No
Gross Reported kWh	1,131,156
Gross Reported kW	122.90
Gross Verified kWh	1,048,126
Gross Verified kW	131.70
kWh Realization Rate	92%
kW Realization Rate	107%
Calculation Methodology	Prescriptive (TRM, Workpaper)
Other Calculation Methodology	
Savings Source	Utility Workpaper
Other Savings Source	Evaluator used TRM for lighting
Calculation Assessment	Implementer provided VRF savings not documented in current version of WP. Evaluator deferred to TRM over WP for lighting.
TRM/Workpaper Assessment	WP should be updated to include all VRF savings values Lighting: TRM and WP should be reconciled/consolidated
Reasons for RR(s) < 1	Lighting: Evaluator used TRM instead of WP
Include any other important observations here	