# PNM 2014-2033 Integrated Resource Plan

**SEPTEMBER 17, 2013** 











# AGENDA

#### TODAY, SEPTEMBER 20<sup>TH</sup>, AND SEPTEMBER 26<sup>TH</sup>

- Tuesday, September 17<sup>th</sup>: Process
- Friday, September 20th: Assumptions
- Thursday, September 26<sup>th</sup>: Next Steps

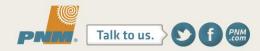
## Today's agenda

- Welcome, Introductions and Safety
- Ground Rules
- IRP Goals
- Describe IRP Process
- Illustrate Process
- Wrap Up and Discuss Next Meeting



# Pat O'Connell

PNM Director, Planning and Resources



# SAFETY AND LOGISTICS

- Fire escape routes via stairways at east and west ends of hallway; please let us know if you require special handicap egress or special assistance
- We must obey any fire or emergency alarm; even drills/test alarms
- Restrooms Women's room at west end; Men's room at east end
- Must sign-in with security desk each time you enter the building



#### **MEETING GROUND RULES**

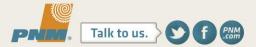
- Questions and comments are welcome; please be mindful of our time constraints
- Comments should be respectful of all participants
- Use name tents to indicate you have a comment or question
- Reminder; today's presentation is not PNM's plan or a financial forecast, it is an illustration of the IRP modeling process



#### DISCLOSURE REGARDING FORWARD LOOKING STATEMENTS

The information provided in this presentation contains scenario planning assumptions to assist in the Integrated Resource Plan public process and should not be considered statements of the company's actual plans. Any assumptions and projections contained in the presentation are subject to a variety of risks, uncertainties and other factors, most of which are beyond the company's control, and many of which could have a significant impact on the company's ultimate conclusions and plans. For further discussion of these and other important factors, please refer to reports filed with the Securities and Exchange Commission. The reports are available online at www.pnmresources.com.

The information in this presentation is based on the best available information at the time of preparation. The company undertakes no obligation to update any forward-looking statement or statements to reflect events or circumstances that occur after the date on which such statement is made or to reflect the occurrence of unanticipated events, except to the extent the events or circumstances constitute material changes in the Integrated Resource Plan that are required to be reported to the New Mexico Public Regulation Commission (NMPRC) pursuant to Rule 17.7.4 New Mexico Administrative Code (NMAC).



# IRP GOALS

#### PNM'S 2014-2033 INTEGRATED RESOURCE PLAN

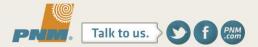
- •20-year resource planning horizon
- Revisit plan every three years
- Create a four-year action plan
- Improve plan through public advisory process
- File with NM Public Regulation Commission for review & acceptance

#### Legislation:

- New Mexico Public Utility Act 62-3-1 et.seq. NMSA
- Efficient Use of Energy Act 62-17 NMSA

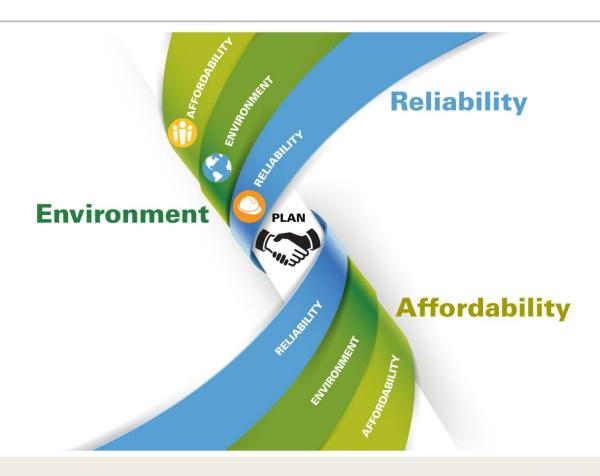
#### **NMPRC Rules:**

- Integrated Resource Plans for Electric Utilities 17.7.3 NMAC
- Renewable Energy for Electric Utilities 17.9.572 NMAC
- Energy Efficiency 17.7.2 NMAC



# IRP GOALS

#### **BALANCE**





#### **IRP PROCESS**

# **Collect Assumptions**

- Data
  - Existing System
  - Known Technologies
- Projections
  - Demand
  - Prices
  - Regulations

## Plan to Understand Risks

- Define Scenarios
- Identify Sensitivities

#### **Analyze**

- Model Potential Solutions
- Identify best solutions using a range of criteria
- Test best solutions under range of assumptions

## **Evaluate**

- What works best under most conditions?
- Which risks are easiest to mitigate?
- Most cost effective portfolio
- 4 year action plan

#### **Report**

- Document the process
- File with NMPRC by June 30, 2014











#### DATA EXAMPLE: LOAD AND RESOURCE TABLE

			C SERVICE C									
	Load and Resource Projections for Summer Peak - 2014 IRP PA Process											
		2013	2014	2015	2016	2017	2018	2019	2020	2021		
(1)	Current Forecasted System Peak Demands	2,000	2,022	2,042	2,054	2,082	2,096	2,108	2,116	2,138		
(2)	Forecasted Incremental Customer Sited PV	(6)	(17)	(18)	(19)	(21)	(22)	(22)	(21)	(21		
(3)	Forecasted Incremental Energy Efficiency	(12)	(24)	(35)	(44)	(55)	(63)	(68)	(77)	(80)		
(4)	Net System Peak Demand (MW)	1,982	1,981	1,990	1,991	2,006	2,012	2,018	2,017	2,036		
(5)	Four Corners	200	200	200	200	200	200	200	200	200		
(6)	San Juan	783	783	783	783	783	783	783	783	783		
(7)	Total Coal Resources (MW)	983	983	983	983	983	983	983	983	983		
(8)	Palo Verde	268	268	268	268	268	268	268	268	268		
(9)	Total Nuclear Resources (MW)	268	268	268	268	268	268	268	268	268		
(10)	Reeves	154	154	154	154	154	154	154	154	154		
(11)	Afton	230	230	230	230	230	230	230	230	230		
(12)		185	185	185	185	185	185	185	185	185		
(13)	Lordsburg	80	80	80	80	80	80	80	80	80		
(14)	Valencia (Purchase)	155	155	155	155	155	155	155	155	155		
(15)	Delta-Person	132	138	138	138	138	138	138	138	138		
(15)	La Luz - (Pending)				40	40	40	40	40	40		
(16)	Total Natural Gas Resources (MW)	936	942	942	982	982	982	982	982	982		
(17)	Total Demand Response Programs (MW, net of losses)	48	50	52	52	54	54	54	54	54		
(18)	NM Wind Energy Center (Purchase)	10	10	10	10	10	10	10	10	10		
(19)		13	25	24	24	24	24	24	24	24		
(20)	·	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5		
(21)	PNM Sky Blue - 1.5 MW Solar		1	1	1	1	1	1	1	1		
(22)	2013 Renewable Plan Resource - 10 MW Geothermal		6	6	6	6	6	6	6	6		
(23)	2014 Renewable Plan Resource - 102 MW Wind (Pending)			5	5	5	5	5	5	5		
(24)	2014 Renewable Plan Resource - 23 MW Solar PV (Pending)			18	18	18	18	18	18	18		
(25)	Total Renewable Resources (MW)	23	41	65	65	64	64	64	64	64		
(26) (27)	Total System Resources (MW)	2,259	2,284	2,309	2,349	2,351	2,351	2,351	2,351	2,351		
(28)	Reserve Margin (MW)	277	304	320	358	345	339	333	334	314		
(29)	Reserve Margin (%)	14.0%	15.3%	16.1%	18.0%	17.2%	16.9%	16.5%	16.5%	15.4%		







#### **DATA EXAMPLE: KNOWN TECHNOLOGIES**

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	Gas Resources					Coal & I	Nuclear	Renewables								
Resource	Aero Turbine	Gas Turbine (small)	Gas Turbine (large)	Gas Turbine (large)	Combined Cycle	Combined Cycle	Reciprocating Engines	Coal w/carbon capture	Nuclear	Solar Trough	Solar Trough (storage)	Solar PV	Solar PV	Wind	Biomass	Geotherma
IRP Reference Year	2014	2014	2014	2014	2014	2014	2014	2014	2014	2014	2014	2014	2014		See Data Belo	)W/
Construction Escalation, %	2.5%		2.5%	-	2.5%		-	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%		CC Data Delo	1
O&M Escalation, %	2.5%		2.5%		2.5%			2.5%	2.5%	2.5%	2.5%		2.5%			
Odivi Escalation, 76	2.3/6	2.370	2.3/6	2.3/6	2.376	2.3/0	2.5/6	2.376	2.376	2.376	2.3/6	2.3/0	2.3/0			
IRP Database (Adjusted for Reference Year)																
IRP Size, MW	40	85	143	177	204	250	93	200	200	50	50	20	20			
Total Plant Cost, \$/kW	1,431	1,425	880	778	1,425	1,229	1,328	4,034	4,305	3,575	6,246	1,999	2,000			
AFUDC, \$/kW	74	78	46	110	143	167	70	741	1,279	342	597	47	46			
Total Owners Costs, \$/kW	104	140	78	90	173	114	90	330	439	242	416	-	-			
Total Capital, \$/kW	1,609	1,643	1,004	977	1,741	1,511	1,488	5,105	6,023	4,159	7,259	2,046	2,046			
Year 1st Available	2017	2017	2017	2017	2018	2018	2017	2020	2020	2018	2018	2016	2017			
Total Capital, k\$	\$ 64,340	\$ 139,692	\$ 140,624	\$ 172,972	\$ 354,439	\$ 376,955	\$ 138,380	\$ 1,021,020	\$ 1,204,539	\$ 207,974	\$ 362,973	\$ 45,560	\$ 45,104			
IRP Performance and O&M																
IRP Size, MW	40	85	143	177	204	250	93	200	200	50	50	20	20			
Fixed O&M, \$/kWyr	19.36	17.42	12.03	7.41	26.92	32.54	23.73	79.24	100.34	344.61	365.77	17.11	17.53			
Variable O&M, mills/kwh	4.77	3.63	9.69	8.23	2.55	3.94	1.05	9.30	5.64	3.22	2.04	-	-			
Equivalent Availability	95%	95%	95%	95%	95%	89%	98%	92%	94%	N/A	N/A	N/A	N/A			
Heat rate, Btu/kWH	9,800	9,150	10,142	9,790	7,104	6,946	8,900	13,250	10,510	Nol	Fuel Conversion	sion to Heat, so N/A				
PPA Alternative																
RFP Reference Year														2015	5 2015	5 201
PPA Alternative - COE (\$/MWh) @ RFP														\$ 45.52	\$ 113.23	\$ 131.49
IRP Reference Year														2014	4 2014	4 201
PPA Alternative - COE (\$/MWh) @ IRP														\$ 44.41	\$ 110.47	\$ 131.49
Emissions Data																
CO(lbs/MWh)	0.12	0.28	0.18	0.17	0.12	0.11	0.26	0.00							0.10	J
NOx (lbs/MWh)	0.08				0.08			0.47							0.70	
Particulate (lbs/MWh)	0.00				1.00			0.27							0.23	-
SO2 (lbs/MWh)	0.00				0.00			0.25							0.13	-
CO2 (lbs/MWh)	1140				845			280							2,728	
Mercury (Ibs/kWh)		2113			3.3	020	200	200								

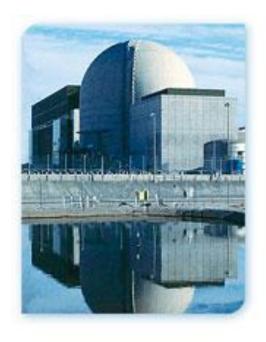








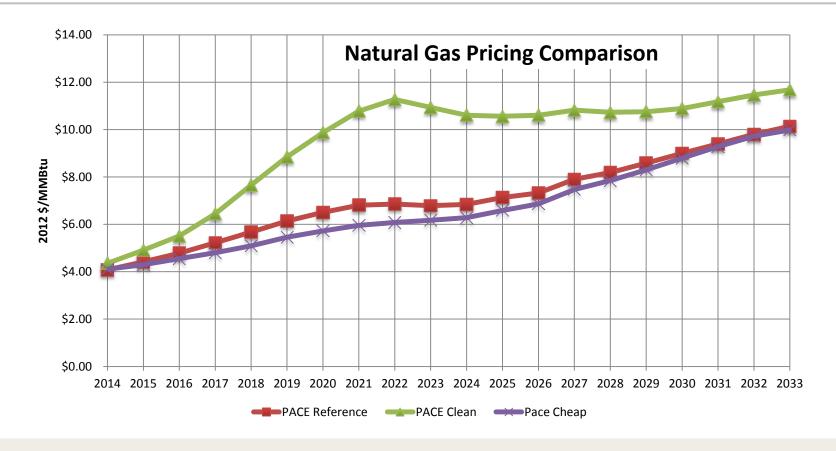
#### DATA EXAMPLE: KNOWN TECHNOLOGIES - PALO VERDE UNIT 3



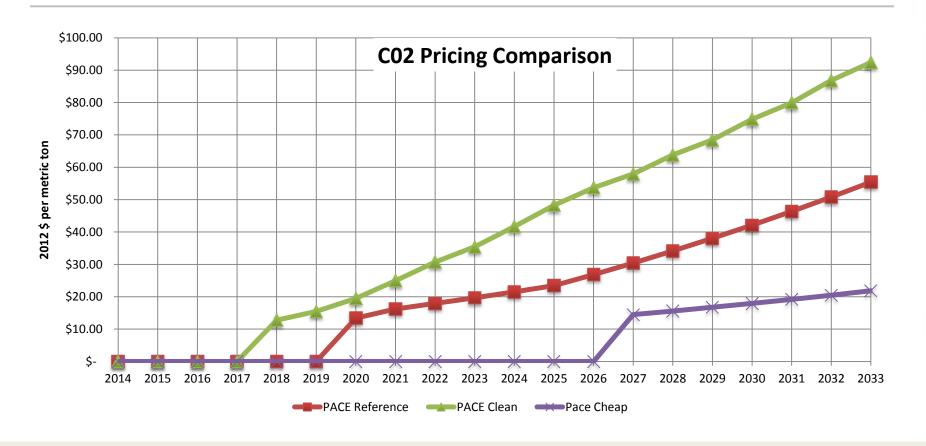
- Newest unit of the three unit Palo Verde Nuclear Generating Station
- PNM owns or leases 10.2% of all three units
- On line in 1988, has a Nuclear Regulatory Commission license to operate through 2047
- PNM is exploring the possible inclusion of Palo Verde Unit 3 as part of the replacement portfolio



#### PROJECTIONS EXAMPLE: NATURAL GAS PRICES



#### PROJECTIONS EXAMPLE: CARBON PRICES



# PLAN TO UNDERSTAND RISKS

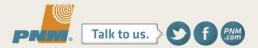
#### SCENARIOS EXAMPLE: SJGS REGIONAL HAZE RULE SCENARIOS

#### **Revised State Implementation Plan**

- Approved by the New Mexico Environmental Improvement Board September 5
- Requires retiring SJGS Units 2 and 3 by end of 2017
- Requires installation of Selective Non Catalytic Reduction technology on SJGS Units 1 and 4 by January 31, 2016, assuming EPA approval by November 2014

#### **Federal Implementation Plan**

- Current requirement is Federal Implementation Plan
- Requires installation of Selective Catalytic Reduction technology on all four units
- Revised SIP is less expensive and will result in greater environmental benefits for same visibility improvement



# PLAN TO UNDERSTAND RISKS

#### SENSITIVITY EXAMPLES: PVNGS UNIT 3 PRICE & SOLAR CONSTRUCTION COST

#### **PVNGS Unit 3**

- Currently a non-jursidictional resource
- Benefit to the portfolio depends upon cost

## **Single Axis Tracking Solar Photovoltaic**

- Price of solar has declined over the past four years
- PNM's first single axis tracking systems are currently pending before the NMPRC
- Vary construction cost and capability to meet peak demand to determine benefits and risks



# Most Cost Effective

# **Risk Analysis**

Top Portfolios
Quantitative & Qualitative

# **Portfolio Optimization**

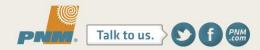
Least Cost Portfolio for Scenario Sensitivities to load, fuel, CO<sub>2</sub>, options, etc.

Feasible Alternatives: Cost, Timing, Risk

Supply Side - Renewable & Non-Renewable: Demand Side: Fuel, O&M, Reliability, Maintenance, Availability Availability, Adoption

**Load Forecast Sensitivities/Financial Assumptions** 

**Rules and Regulations** 



#### PORTFOLIO OPTIMIZATION: STRATEGIST®

- **The Strategist**® model is a proprietary software product of Ventyx, Inc. It is widely used in the electric utility industry as a comprehensive resource planning tool.
- Strategist® builds thousands of possible portfolio alternatives over a 20-year plan horizon. The model calculates cost for each. This includes determining which resources would be dispatched to meet demand.
- All portfolios are ranked by net present value cost. The top-ranked portfolio is the least cost resource mix for that scenario



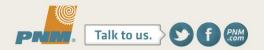
#### PORTFOLIO OPTIMIZATION ILLUSTRATION – REVISED SIP WITHOUT PALO VERDE UNIT 3

#### Revised SIP at SJGS

- Install SNCR on Units 1 and 4
- Retire SJGS Units 2 and 3 by December 31, 2017

#### New generation sources

- 40 MW Single Axis Tracking Solar PV in 2016
- Acquire additional capacity in SJGS Unit 4 (currently assuming 79 MWs)
- 177 MW Heavy Frame Gas CT online in Q1 2018
- 80 MW of Aeroderivative gas peakers in 2018
- 20 MW Single Axis Tracking Solar PV in 2018



# ILLUSTRATE PROCESS

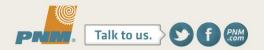
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- Retire SJGS Units 2 and 3 by December 31, 2017

#### New generation sources

- 40 MW Single Axis Tracking Solar PV in 2016
- Acquire additional capacity in SJGS Unit 4 (currently assuming 79 MWs)
- 134 MW PVNGS Unit 3 to coincide with SJGS retirement
- 177 MW Heavy Frame Gas CT online in Q1 2018



# ILLUSTRATE PROCESS

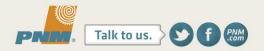
#### PORTFOLIO OPTIMIZATION ILLUSTRATION – FEDERAL IMPLEMENTATION PLAN

#### FIP at SJGS

Install SCR at SJGS

# New generation sources

40 MW Single Axis Tracking Solar PV in 2016



#### SENSITIVITY AND QUANTITATIVE RISK RESULTS ILLUSTRATION

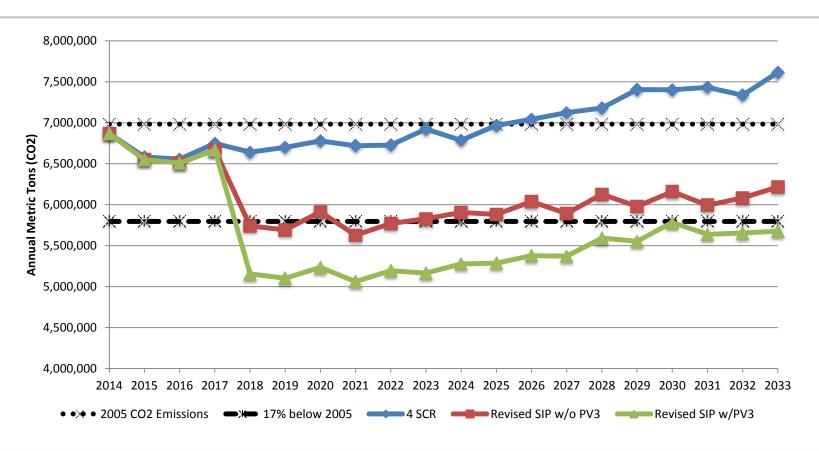
Item (\$Ms)	RSIP w/ PV3	RSIP w/o PV3	4 SCR
Mean 20 Year NPV	\$6,934	\$6,934	\$7,100
5% Risk Tail	\$256	\$310	\$278

#### Notes:

- Gas and carbon prices based on PACE Global reference case
- All portfolios include La Luz and 2014 REPP resources
- PVNGS 3 in at \$3,350/kW



#### QUANTITATIVE RISK RESULTS ILLUSTRATION - CO2 REDUCTION IN PNM'S PORTFOLIO



#### **QUALITATIVE RISK RESULTS ILLUSTRATION – REDUCTIONS AT SJGS**

#### **Percent Reduction (%)**

	NOx SO2		Particulate Matter (PM)	СО	VOC	CO2	Mercury (Hg)	
Revised SIP	62%	67%	50%	44%	51%	50%	50%	
FIP	83%	0	0	0	0	0	0	

In addition, there will be an estimated 50% reduction in fresh water consumption and an estimated 48% reduction in coal ash generation.

This does not include any impacts from replacement resources.



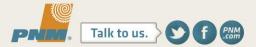
# WRAP UP DISCUSSION

#### **FUTURE MEETINGS**

- Tuesday, September 17<sup>th</sup>: Process
- Friday, September 20th: Assumptions
- Thursday, September 26<sup>th</sup>: Next Steps

# Friday, September 20th Agenda

- Welcome, Introductions and Safety
- Ground rules
- Assumptions
  - Price Curves
  - Energy Efficiency Resource
  - Demand Forecast
- Wrap Up and Discuss Next Meeting



# Thank you









#### MAKE SURE WE HAVE UP TO DATE CONTACT INFORMATION FOR YOU

# www.pnm.com/irp for documents irp@pnm.com for e-mails

Register your email on sign-in sheets for alerts of upcoming meetings and notices that we have posted new information to the website.

#### **Meetings Schedule:**

Tuesday, Sept. 17, 2013, 8 a.m.- noon Friday, Sept. 20, 2013, 8 a.m.- noon Thursday, Sept. 26, 2013, 8 a.m.- noon

