

BEFORE THE NEW MEXICO PUBLIC REGULATION COMMISSION

**IN THE MATTER OF THE APPLICATION)
OF PUBLIC SERVICE COMPANY OF NEW)
MEXICO FOR REVISION OF ITS RETAIL)
ELECTRIC RATES PURSUANT TO ADVICE)
NOTICE NO. 507)**

Case No. 14-00332-UT

**PUBLIC SERVICE COMPANY OF NEW)
MEXICO,)**

Applicant)

DIRECT TESTIMONY AND EXHIBITS

OF

STELLA CHAN

DECEMBER 11, 2014

NMPRC CASE NO. 14-00332-UT
INDEX TO THE DIRECT TESTIMONY OF STELLA CHAN
WITNESS FOR
PUBLIC SERVICE COMPANY OF NEW MEXICO

| | | |
|------|--|----|
| I. | INTRODUCTION AND PURPOSE | 1 |
| II. | THE OBJECTIVES OF PNM’S RATE DESIGN PROPOSALS | 6 |
| III. | COMPLIANCE WITH AMENDED STIPULATION OBLIGATIONS | 15 |
| IV. | THE EMBEDDED CLASS COST OF SERVICE STUDY, ALLOCATING REVENUE REQUIREMENTS TO CUSTOMER CLASSES AND THE RESULTING REVENUE REQUIREMENT PER CUSTOMER CLASS | 17 |
| | A. PNM’S ECCOSS | 17 |
| | B. Allocating Revenue Requirements To Customer Classes | 19 |
| | C. Rate Schedule 11B Customers – Water And Sewage Class’s Coincident Peak Demands To Be Used For Cost Allocation Purposes | 25 |
| | D. The Resulting Revenue Requirement Per Class | 31 |
| V. | PNM’S RATE DESIGN PROPOSALS..... | 35 |
| | A. Designing Rates For Each Customer Class | 35 |
| | B. TOU Pricing Period | 36 |
| | C. Summer Peak Season In Rates..... | 38 |
| | D. Elimination of the Consolidation Adjustment Rider | 39 |
| | E. Proposed Changes To The Customer Charges..... | 41 |
| | F. Changes To Demand Charges..... | 48 |
| | G. Rate Schedule Consolidation For North And South Customers And Rate Re-Design For Streetlighting And Private Area Lighting | 51 |
| | H. Elimination Of The Banking Option For DG Customers | 58 |
| VI. | PNM’S PROPOSED NEW TARIFFS..... | 62 |
| | A. Revenue Balancing Account..... | 62 |
| | B. DG Interconnection Fee..... | 64 |

| | | |
|------|--|----|
| C. | Economic Development Tariff | 66 |
| D. | Schedule 34b -- Large Service For Customers 3,000 kW And Above Tariff | 74 |
| VII. | MODIFICATIONS TO THE VOLTAGE CLASS ADJUSTMENT FACTORS..... | 75 |

| | |
|-------------------|--|
| PNM EXHIBIT SC-1 | Qualifications of Stella Chan |
| PNM EXHIBIT SC-2 | Alphabetical listing of acronyms used in this testimony |
| PNM EXHIBIT SC-3 | Copies of new tariffs that PNM is proposing in this rate case |
| PNM EXHIBIT SC-4 | Summer and winter coincident peaks for PNM from 2007 through November 2014 |
| PNM EXHIBIT SC-5 | Two letters sent by PNM in 2014 to customers served under Rate Water & Sewage (Rate 11B) |
| PNM EXHIBIT SC-6 | The final revenue allocation to each customer class before and after banding |
| PNM EXHIBIT SC-7 | Historical hourly peak occurrences since 2007 |
| PNM EXHIBIT SC-8 | A graph demonstrating the probability that PNM's peak period will occur outside of the current Time of Use pricing period of 8 AM to 8 PM |
| PNM EXHIBIT SC-9 | Copies of two letters sent by PNM in 2012 and 2014 to customers in compliance with Paragraphs 28(E) and 28(F) regarding proposed changes to the seasonal periods and the TOU pricing periods |
| PNM EXHIBIT SC-10 | A comparison of the current and proposed non-volumetric charges by rate schedule |
| PNM EXHIBIT SC-11 | A bar graph depicting Residential electric customer charges in New Mexico as of May 2014 |
| PNM EXHIBIT SC-12 | Examples of rates assessed by local telecommunications, Internet, and cable or satellite video service providers |
| PNM EXHIBIT SC-13 | A letter sent by PNM in 2012 to Streetlighting (Rate 20) customers |
| PNM EXHIBIT SC-14 | The effect of the Consolidation Adjustment Rider (Rider 35) on PNM South Streetlighting (Rate 20) customers |

| | |
|-------------------|---|
| PNM EXHIBIT SC-15 | Summary of modifications to the Streetlighting (Rate 20) schedule and the Consolidation Adjustment Rider (Rider 35) |
| PNM EXHIBIT SC-16 | Derivation of Revenue Balancing Account components |
| PNM EXHIBIT SC-17 | A detailed calculation of a cost-based Distributed Generation Interconnection Fee for the applicable customer classes |
| PNM EXHIBIT SC-18 | Calculation of Voltage Class Adjustment Factor Used in Base Fuel Rates and Variable Fuel Rates |

AFFIDAVIT

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21

I. INTRODUCTION AND PURPOSE

Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.

A. My name is Stella Chan. I am the Director of Pricing and Load Research at Public Service Company of New Mexico (“PNM”) where I am responsible for Pricing, Load Research and Load Forecasting. My business address is PNM Headquarters Building, 414 Silver Ave. SW, Mail Stop 1105, Albuquerque, New Mexico, 87102.

Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND PROFESSIONAL QUALIFICATIONS.

A. I have been in my position at PNM since July 2013. I have worked in the energy industry for over 25 years in a variety of management, pricing, rate design and analytic positions at Colorado Springs Utilities, Entergy, Enron, Duke Energy, and El Paso Energy. I received a BBA in Finance as well as an MBA with a concentration in Finance from the University of Houston. PNM Exhibit SC-1 provides a description of my experience and educational background and the proceedings at the New Mexico Public Regulation Commission (“NMPRC”) in which I have filed testimony.

Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?

A. My testimony presents PNM’s proposed rate design for this rate case. In conjunction with Mr. Gerard Ortiz, who will address the policy objectives for

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 PNM’s rate design proposals, and Dr. Daniel Hansen, who supports the pilot
2 Revenue Balancing Account tariff, my testimony will:

- 3 (1) Present PNM’s Embedded Class Cost of Service Study (“ECCOSS”);
4 (2) Support the allocation of revenue requirements to customer classes and discuss
5 the resulting revenue requirement by customer class;
6 (3) Discuss the mechanics of the various rate design proposals for this rate case; and
7 (4) Introduce new tariff services.

8
9 **Q. WHAT EXHIBITS ARE ATTACHED TO YOUR DIRECT TESTIMONY?**

10 **A.** I have attached the following exhibits to my testimony:

- 11 • PNM Exhibit SC-1 – Stella Chan Qualifications.
12 • PNM Exhibit SC-2 – Alphabetical listing of acronyms used in this testimony.
13 • PNM Exhibit SC-3 – Copies of new tariffs that PNM is proposing in this rate
14 case.
15 • PNM Exhibit SC-4 – Summer and winter coincident peaks for PNM from 2007
16 through November 2014.
17 • PNM Exhibit SC-5 – Two letters sent by PNM in 2014 to customers served
18 under Rate Schedule 11B (Water & Sewage) regarding PNM’s compliance with
19 Paragraph 39 of the Amended Stipulation to Conform to Commission Order,
20 approved in NMPRC Case No. 10-00086-UT (“Amended Stipulation”),

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 concerning the determination of the 11B coincident peak (“CP”) demand for cost
2 allocation purposes.

- 3 • PNM Exhibit SC-6 -- The final revenue allocation to each customer class before
4 and after banding.
- 5 • PNM Exhibit SC-7 – Historical hourly peak occurrences since 2007.
- 6 • PNM Exhibit SC-8 – A graph demonstrating the probability that PNM’s peak
7 period will occur outside of the current Time of Use (“TOU”) pricing period of 8
8 AM to 8 PM.
- 9 • PNM Exhibit SC-9 – Two letters sent by PNM in 2012 and 2014 to customers in
10 compliance with Paragraphs 28(E) and 28(F) of the Amended Stipulation
11 regarding proposed changes to the seasonal periods and the TOU pricing
12 periods.
- 13 • PNM Exhibit SC-10 – A comparison of the current and proposed non-
14 volumetric charges by rate schedule.
- 15 • PNM Exhibit SC-11 – A bar graph depicting Residential electric customer
16 charges in New Mexico as of May 2014.
- 17 • PNM Exhibit SC-12 – Examples of rates assessed by local telecommunications,
18 Internet, and cable or satellite video service providers.
- 19 • PNM Exhibit SC-13 – A letter sent by PNM in 2012 to Streetlighting (Rate 20)
20 customers, offering to meet with them regarding certain issues related to
21 Streetlighting in accordance with Paragraph 38 of the Amended Stipulation.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

- 1 • PNM Exhibit SC-14 – The effect of the Consolidation Adjustment Rider (Rider
2 35) on PNM South Streetlighting (Rate 20) customers.
- 3 • PNM Exhibit SC-15 – Summary of modifications to the Streetlighting (Rate 20)
4 schedule and the Consolidation Adjustment Rider (Rider 35).
- 5 • PNM Exhibit SC-16 – Derivation of Revenue Balancing Account components.
- 6 • PNM Exhibit SC-17 – A detailed calculation of a cost-based Distributed
7 Generation (“DG”) Interconnection Fee for the applicable customer classes.
- 8 • PNM Exhibit SC-18 -- Calculation of Voltage Class Adjustment Factor Used in
9 Base Fuel Rates and Variable Fuel Rates.

10

11 **Q. PLEASE LIST THE 530 SCHEDULES YOU ARE SPONSORING.**

12 **A.** The 530 Schedules I am sponsoring are:

- 13 • A-2, Summary of the revenue increase or decrease at the proposed rates by rate
14 classes for Test Year Period.
- 15 • K-4, Allocation of Rate Base to rate classes for Base Period and Test Year
16 Period.
- 17 • K-8, Allocation of total expenses to rate classes for Base Period and Test Year
18 Period.
- 19 • L-1, Allocated cost per billing unit of demand, energy and customer for Base
20 Period and Test Year Period.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

- 1 • M-1, Allocation factors used to assign items of plant and expenses to the various
- 2 rate classes for Base Period and Test Year Period.
- 3 • M-2, Classification factors used to assign items of plant and expenses to
- 4 demand, energy, and customer for Base Period and Test Year Period.
- 5 • M-3, Demand and energy loss factors for Base Period and Test Year Period.
- 6 • N-1, Rate of return by rate classification for Base Period and Test Year Period.
- 7 • O-1, Total revenue requirements by rate classification for Base Period and Test
- 8 Year Period.
- 9 • O-2, Proof of revenue analysis for Test Year Period.
- 10 • O-3, Comparison of rates for service under the present and proposed schedules
- 11 for Test Year Period.
- 12 • P-1, Peak demand information.
- 13 • P-5, Customer information.
- 14 • P-6, Weather data.
- 15 • Q-1, Load research program.

16

17 **Q. ARE ANY OF THESE SCHEDULES BEING PROVIDED**
18 **ELECTRONICALLY?**

19 **A.** Yes. PNM is providing 530 Schedule K-4 in electronic format on a CD, and it is
20 fully functional and executable.

21

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

II. THE OBJECTIVES OF PNM'S RATE DESIGN PROPOSALS

Q. PLEASE STATE THE OBJECTIVES UNDERLYING PNM'S RATE DESIGN PROPOSALS IN THIS CASE.

A. The Company seeks to update its current rate design to reflect embedded cost principles in accordance with the Amended Stipulation in Case No. 10-00086-UT and to better align class cost recovery with cost causation. PNM began using marginal costs for both revenue allocation and rate design in New Mexico Public Service Commission ("NMPSC") Case No. 1554, which was instituted in 1981. In NMPRC Case No. 07-00077-UT, which was fully litigated, the Commission chose an "across-the-board" method recommended by Staff. This started with PNM's proposed allocation based on marginal revenue requirements responsibility and then applied a proportional adjustment by class to achieve an across the board reduction from PNM's proposed revenues. Subsequent rate cases generally applied an across-the-board methodology to implement base rate changes, with some exceptions. As a result, PNM's current revenue requirement allocation is outdated for many reasons, including the fact that it traces its beginnings back to the use of marginal costs. The fundamental differences in class cost allocation between marginal and embedded cost methods reflect a common factor influencing all of the Company's rate design proposals in this case. But use of across-the-board changes in allocations in recent cases means that the current rate design is not truly reflective of either marginal costs or embedded costs.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHAT PRINCIPLES HAS PNM USED TO GUIDE ITS RATE DESIGN**
2 **PROPOSALS?**

3 **A.** PNM's rate design proposals have been guided by the following set of principles:

- 4 (1) Fair and equitable pricing should be developed across rate classes;
- 5 (2) Cost recovery should be aligned with cost causation;
- 6 (3) Accurate price signals should be developed to provide for economic efficiency
- 7 in energy usage; and
- 8 (4) The Company should have a reasonable opportunity to recover its system costs
- 9 associated with PNM's conservation efforts and support of renewable energy.

10

11 My testimony, in conjunction with the testimony of Mr. Ortiz and Dr. Hansen,

12 proposes a series of rate design changes that advance these principles. These rate

13 design changes balance the Company's and its customers' interests, while also

14 benefitting the New Mexico economy.

15

16 **Q. ARE THESE RATE DESIGN PRINCIPLES ALWAYS**
17 **COMPLEMENTARY?**

18 **A.** No. The development of rates requires a balance among competing objectives. A

19 comprehensive re-design of rates, which PNM is undertaking in this case, cannot

20 fully advance each of these principles. For example, cost recovery cannot always be

21 perfectly aligned with cost causation. An ideal rate design would recover all

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 capacity-related costs in a demand charge that recognizes each customer's
2 coincident or non-coincident peak demand. But implementing such a rate design,
3 particularly for small customers, would be expensive and impractical. The
4 Commission has acknowledged:

5 The tensions inherent in the rate design process are reflected in
6 Professor Bonbright's classic articulation of the attributes of a
7 sound rate structure: (1) simplicity, understandability, public
8 acceptability, and feasibility of application; (2) freedom from
9 controversies as to proper interpretation; (3) effectiveness in
10 yielding total revenue requirements under the fair-return
11 standard; (4) revenue stability; (5) stability of rates themselves,
12 with a minimum of unexpected changes adverse to existing
13 customers; (6) fairness of the specific rates in apportioning total
14 costs of service among different customer classifications;
15 (7) avoidance of 'undue discrimination'; and (8) efficiency of
16 the rate classes and rate blocks in discouraging wasteful use of
17 service while promoting justified types and amounts of use.¹

18 The Commission went on to state:

19 These principles inform the Commission's observation in its
20 most recent rate proceedings that 'rate design is a strange mix of
21 general economic principles and conflicting ideas of what is in
22 the public interest. The ultimate decision is judgmental in any
23 event and is often criticized by many with vested interests in the
24 outcome.'²

25 Thus, informed judgment is required to balance the applicable principles with
26 reasonable objectives such as gradualism. PNM has balanced several, often competing,
27 objectives in designing the rates proposed in this case. PNM's proposed rate design

¹ NMPRC Case No. 07-00319-UT, Corrected Recommended Decision of the Hearing Examiner at page 169-70 (citing James C. Bonbright, *PRINCIPLES OF PUBLIC UTILITY RATES* 291 (1st ed. 1961)).

² *Id.* citing NMPRC Case No. 07-00077-UT, Recommended Decision of the Hearing Examiner, p. 150 (internal quotation marks omitted).

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 takes significant steps forward in applying the accepted rate design principles, consistent
2 with promoting public interest objectives. The result is just and reasonable rates.

3
4 **Q. HOW DOES PNM'S PROPOSED RATE DESIGN ENSURE FAIR AND**
5 **EQUITABLE PRICING OR BETTER ALIGN COST RECOVERY WITH**
6 **COST CAUSATION WHILE BALANCING OTHER OBJECTIVES SUCH**
7 **AS GRADUALISM?**

8 **A.** Consistent with PNM's testimony from its last rate case, NMPRC Case No. 10-
9 00086-UT, PNM proposes an ECCOSS that will produce more stable results than a
10 marginal cost of service study. PNM also is introducing the use of a 3-Summer/1-
11 Winter coincident peak methodology for allocating generation demand costs
12 because the methodology aligns more closely with PNM's system characteristics
13 and fairly and equitably allocates generation-related revenue requirements among
14 classes based on cost causation. As part of the objective to avoid extreme rate class
15 impacts, PNM employed a "banding" process as part of its revenue requirement
16 allocation among customer classes. The "banding" objective ensures that no
17 customer class receives a non-fuel revenue requirement decrease, and no customer
18 class receives a non-fuel revenue requirement increase greater than 17%. The
19 banded design takes a positive step toward moving all customer classes toward an
20 equalized rate of return, without causing extremely large rate impacts. To promote
21 efficiency and equity, PNM's long-term rate design objective is to fully allocate all

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 costs associated with a particular customer class to that class. The banding proposed
2 in this case represents a reasonable and moderate step toward full class cost
3 recovery.

4
5 In addition, PNM's proposed changes to its TOU on-peak/off-peak periods capture
6 system peak loads and better reflect the time period in which PNM's cost of service
7 increases. This shift in TOU periods will better convey the cost and value of
8 consumption at different times of the day, thus further aligning cost recovery with
9 cost causation.

10
11 **Q. PLEASE EXPLAIN THE RELATIONSHIP BETWEEN BETTER PRICE**
12 **SIGNALS AND ECONOMIC EFFICIENCY IN CUSTOMER ENERGY**
13 **USAGE.**

14 **A.** From a macro perspective, if rates provide accurate price signals, customers know
15 and understand the true costs the utility incurs to serve them and will use electricity
16 in an economically efficient manner based upon their knowledge and understanding
17 of that cost of service. For example, cost-reflective TOU rates, which equate to
18 higher rates during on-peak hours, improve economic efficiency relative to flat rates
19 by providing customers with the price signal to use less energy during peak hours
20 when the cost to serve is higher. Encouraging consumers to pursue greater
21 efficiency in the periods in which the cost to serve is higher promotes higher load

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 factor use, leading to an improved system optimization that lowers costs to all
2 customers.

3
4 **Q. HOW DO PNM'S RATE DESIGN PROPOSALS IN THIS RATE CASE**
5 **ADVANCE THE STATED PRINCIPLES OF DEVELOPING A PRICE**
6 **SIGNAL TO PROVIDE FOR ECONOMIC EFFICIENCY?**

7 **A.** PNM is proposing several changes to its rate design that will provide a more
8 accurate price signal to customers, thereby promoting economic efficiency in
9 electricity rates. First, PNM is eliminating the Consolidation Adjustment Rider
10 ("CAR") for every rate class except for Streetlighting. The CAR was created as part
11 of PNM's last rate case, NMPRC Case No. 10-00086-UT, to assist with the
12 incorporation of the PNM-TNMP electric tariffs ("PNM South") into PNM North
13 tariff structures. Substantial elimination of the CAR will ensure that nearly all
14 customers pay a rate closer to the full cost of service, and is an important step toward
15 full consolidation of PNM's North and South rates. Additionally, PNM is changing
16 its customer charges and demand charges to more accurately reflect the fixed costs
17 associated with providing service to customers and meeting their peak demand.
18 PNM also is recommending new tariffs and modifications to existing tariffs that will
19 better serve existing customers in a more appropriate rate class or provide for new
20 economically efficient rates for potential future customers. All new tariffs proposed
21 in this case are provided in PNM's Advice Notice and in PNM Exhibit SC-3.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 Redlined versions reflecting the specific changes to the tariffs PNM is proposing in
2 this case are attached to the direct testimony of Mr. Julio Aguirre as PNM Exhibit
3 JCA-5.³ Finally, PNM’s proposal to shift its TOU periods will assure that rates
4 accurately reflect the customers’ demands on the system. This TOU shift also
5 provides a more appropriate price signal to customers.

6
7 **Q. PLEASE EXPLAIN PNM’S PROPOSALS TO ADDRESS SYSTEM COST**
8 **RECOVERY RELATED TO PNM’S ENERGY EFFICIENCY EFFORTS**
9 **AND SUPPORT OF RENEWABLE ENERGY.**

10 **A.** PNM is presenting several rate design proposals to better align the costs of providing
11 service with the Company’s efforts in promoting energy efficiency and supporting
12 our customers’ adoption of renewable energy. The Company’s proposed Revenue
13 Balancing Account tariff removes PNM’s disincentives associated with promoting
14 energy efficiency. In addition, PNM’s proposed DG Interconnection Fee addresses
15 the cost shifting and resulting equity issues between DG customers and non-DG
16 customers. PNM supports customers’ efforts to use renewable energy, and the DG
17 Interconnection Fee establishes a sustainable pricing model to support the
18 continuation of such efforts, while mitigating the subsidies that flow to DG
19 customers as a result of a rate design that does not collect all of the fixed costs to
20 serve such customers.

³ In addition, a summary explanation of the modifications to PNM’s existing tariffs is provided in 530 Schedule O-4.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1

2 **Q. YOU PREVIOUSLY MENTIONED THE COMMISSION’S RECOGNITION**
3 **OF THE TENSION INHERENT IN CLASSIC RATE DESIGN PRINCIPLES.**
4 **HAS THE COMMISSION ARTICULATED PRIMARY OBJECTIVES TO**
5 **BE USED IN RATE DESIGN?**

6 **A.** Yes. The Commission has long recognized two major objectives in rate design:
7 (1) providing the utility stability of earnings and thus an opportunity to earn its
8 allowed return; and (2) minimizing the impact of the required rate increase on
9 customers.⁴

10

11 **Q. PLEASE EXPLAIN HOW THE COMMISSION’S OBJECTIVES ALIGN**
12 **WITH THE PRINCIPLES UNDERLYING PNM’S PROPOSALS.**

13 **A.** PNM’s rate design proposals here align utility incentives for energy efficiency,
14 better match cost causation with customer rates, and recover fixed costs through
15 fixed charges. This leads to increased equity for ratepayers, and enhances overall
16 efficiency. For the utility, these proposals provide the opportunity to stabilize
17 earnings and to earn its allowed return. With respect to minimizing rate impacts, the
18 “banding” process employed in developing the ECCOSS effectively avoids
19 burdening any one rate class with too great of a share of the overall rate increase.
20 Accordingly, PNM’s rate design proposals appropriately balance the two primary
21 objectives espoused by the Commission.

⁴ NMPRC Case No. 07-00077-UT, Recommended Decision at page 151.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 Also, PNM's guiding principles, along with the overall proposals in this case, are
2 consistent with Professor Bonbright's objectives for development of a sound rate
3 design. For instance, PNM is revising tariffs and proposing rate design changes that
4 will send clearer price signals to customers, which promotes simplicity and
5 understandability for customers. PNM also is proposing increased fixed cost
6 recovery through a variety of rate design proposals, which should more effectively
7 result in collection of PNM's revenue requirements.

8
9 Finally, PNM's guiding principles for this case represent a set of public policy goals
10 that address unique circumstances affecting electric utilities, and specifically PNM,
11 today. In particular, PNM is proposing certain rate design modifications to address
12 increasing DG on its system, as well as its compliance with the State's energy
13 efficiency requirements. The Company also is taking measures to promote the New
14 Mexico economy through economic development rates and other proposals. The
15 Commission should recognize these public policy objectives for purposes of this
16 case.

17

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

III. COMPLIANCE WITH AMENDED STIPULATION OBLIGATIONS

Q. HOW DO PNM'S RATE DESIGN PROPOSALS HERE RELATE TO THE AMENDED STIPULATION?

A. The Amended Stipulation in Case No. 10-00086-UT included specific requirements that mandated follow-up in advance of this rate case or pertain to specific proposals in this case.

Q. PLEASE IDENTIFY THE AREAS OF OVERLAP BETWEEN THIS TESTIMONY AND THE AMENDED STIPULATION.

A. The Amended Stipulation required PNM to follow-up or to address requirements related to the following issues:

(1) Filing a rate design and class cost of service based on embedded cost principles;⁵

(2) Mandating that PNM not file an average-and-excess demand allocation in this rate case;⁶

(3) Providing notice to Large Power (Rate 4B), Water & Sewage Pumping (Rate 11B) and Manufacturing (Rate 30B) customers if PNM proposes any change to its summer peak season or proposes a winter peak season;⁷

(4) Coordinating with certain rate classes regarding modification of the TOU periods;⁸

⁵ Amended Stipulation at ¶ 34.

⁶ Amended Stipulation at ¶ 39.

⁷ Amended Stipulation at ¶ 28(e).

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

- 1 (5) Determining the appropriate Rate Schedule 11B CP demand for any month to be
2 used for cost allocation purposes;⁹
- 3 (6) Addressing cost allocation, rate design, maintenance, re-lamping and energy
4 efficiency issues with Streetlighting (Rate 20) customers;¹⁰
- 5 (7) Engaging the signatories of the Amended Stipulation regarding PNM's proposal
6 to remove barriers and disincentives to energy efficiency;¹¹ and
- 7 (8) Addressing restrictions regarding any proposal related to an access fee or
8 interconnection charge for distributed generation customers.¹²
- 9

10 **Q. HAS PNM ADDRESSED OR COMPLIED WITH EACH OF THE**
11 **REQUIREMENTS FROM THE AMENDED STIPULATION?**

12 **A.** Yes. In my discussions supporting the various rate design proposals in the remainder of
13 my testimony, I also will explain where applicable steps were taken to address or
14 comply with each requirement or follow-up item from the Amended Stipulation.

15

⁸ Amended Stipulation at ¶ 28(f).

⁹ Amended Stipulation at ¶ 39.

¹⁰ Amended Stipulation at ¶ 38.

¹¹ Amended Stipulation at ¶ 25.

¹² Amended Stipulation at ¶ 26; *see also* Final Order Conditionally Approving Stipulation, Case No. 10-00086-UT, at ¶ 197.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **IV. THE EMBEDDED CLASS COST OF SERVICE STUDY,
2 ALLOCATING REVENUE REQUIREMENTS TO CUSTOMER
3 CLASSES AND THE RESULTING REVENUE REQUIREMENT
4 PER CUSTOMER CLASS**

5 **A. PNM'S ECCOSS**

6 **Q. PLEASE EXPLAIN PNM'S CLASS COST OF SERVICE STUDY.**

7 **A.** Consistent with Paragraph 34 of the Amended Stipulation, the ECCOSS provided in
8 530 Schedule K-4 reflects the cost to serve each customer class based on embedded
9 cost principles. This ECCOSS defines customer class cost responsibility, allocates
10 revenue requirements to classes based upon comparisons to the system average
11 percentage increase, and provides cost information useful in the design of rates.

12
13 **Q. PLEASE DESCRIBE THE DEVELOPMENT OF THE FULLY
14 ALLOCATED CLASS COST-OF-SERVICE STUDIES CONTAINED IN 530
15 SCHEDULE K-4.**

16 **A.** The development of the fully allocated class cost-of-service studies provided in 530
17 Schedule K-4 consisted of three major steps: (1) functionalization; (2) classification;
18 and (3) allocation.

19
20 The first step, functionalization, categorizes embedded costs by the operating
21 function in which the costs are primarily associated. Functionalized categories

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 include generation, transmission, distribution and customer service. Classification
2 further divides the functional costs into:

- 3 • demand-related categories (i.e., costs associated with being able to serve
4 customers at the system and class peaks),
- 5 • energy-related categories (i.e., costs that vary volumetrically with the amount of
6 energy used by customers), and,
- 7 • customer-related categories (i.e., costs that are directly related to the number of
8 customers served).

9
10 Finally, the third step is allocation. Costs are allocated to customer classes based on
11 a load characteristic that fairly reflects each class's responsibility for the cost.¹³

12
13 PNM follows industry standard methods prescribed by the National Association of
14 Regulatory Utility Commissioners ("NARUC") to functionalize, classify and
15 allocate costs to customer classes.¹⁴

16
17 **Q. HOW ARE THE RESULTS OF THE ECCOSS USED TO DESIGN RATES?**

18 **A.** After the ECCOSS is completed, class rate components are designed to recover from
19 each rate class an amount as close as possible to the total test year cost of service

¹³ Additionally, prior to allocation, some costs that can be directly linked to a class or customer are then directly assigned.

¹⁴ See Electric Utility Cost Allocation Manual, National Association of Regulatory Utility Commissioners (Jan. 1992), available at www.naruc.org ("NARUC Electric Utility Cost Allocation Manual").

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 allocated to that class. Each rate component also collects the allocated costs in a
2 manner that reflects the way in which these costs are incurred. For example,
3 customer-related costs are most appropriately recovered through the fixed customer
4 charge, which does not vary with the customer's usage during the billing period. In
5 contrast, a cost that relates to customer usage should be collected through the energy
6 charge.

7
8 ***B. Allocating Revenue Requirements To Customer Classes***

9 **Q. WHAT CRITERIA DID PNM USE IN THE SELECTION AND**
10 **DEVELOPMENT OF THE VARIOUS ALLOCATION FACTORS USED TO**
11 **ASSIGN COSTS TO CUSTOMER CLASSES?**

12 **A.** PNM uses the following criteria to judge the appropriateness of an allocation
13 methodology: (1) the method should reflect the operating and planning
14 characteristics of PNM's utility system; (2) the method should recognize various
15 customer class characteristics, such as peak demand, energy usage, load factor,
16 number and size of customers, point of delivery, etc.; (3) customers who benefit
17 from the use of plant and equipment should bear the costs; and (4) the method
18 should produce stable results from year to year.

19

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHY DOES STABILITY MATTER IN TERMS OF AN APPROPRIATE**
2 **ALLOCATION METHODOLOGY?**

3 **A.** Stability is desirable in order to avoid large fluctuations in customer class revenue
4 requirement allocations, which results in more stable rates for customers from rate
5 case to rate case.

6

7 **Q. PLEASE DESCRIBE THE DEVELOPMENT OF THE ALLOCATION**
8 **FACTORS USED IN THE ASSIGNMENT OF COSTS.**

9 **A.** As I noted above, PNM followed the NARUC prescribed methods for cost
10 functionalization, classification and allocation. The 530 Schedule K-4 details the
11 classification and allocation factors used in the development of the ECCOSS. As
12 detailed in 530 Schedule K-4, allocation is accomplished differently for the
13 generation (also called production plant), transmission and distribution functions.

14

15 **Q. WHAT METHOD DID PNM APPLY TO ALLOCATE GENERATION**
16 **DEMAND COSTS TO THE CUSTOMER CLASSES?**

17 **A.** Generation-demand rate base costs were allocated to customer classes using a 3-
18 Summer/1-Winter Coincident Peak (“3S1WCP”) demand allocation methodology.
19 The 3S1WCP method considers the highest single three peak demand hours
20 throughout the base period in the summer months and one peak demand hour from

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 the winter months.¹⁵ These four coincident peak demands experienced in the
2 summer and the winter drive costs for generation demand investment and, as such,
3 are used for allocating costs associated with generation demand to customer classes.
4

5 **Q. WAS THIS THE METHOD USED BY PNM IN ITS LAST RATE CASE TO**
6 **ALLOCATE GENERATION DEMAND?**

7 **A.** No. PNM used an average-and-excess demand allocation in its last rate case.
8 Pursuant to Paragraph 39 of the Amended Stipulation, PNM agreed not to file an
9 average-and-excess demand allocation for generation rate base costs in this general
10 rate case. The allocation method here provides a more accurate way to allocate
11 costs.
12

13 **Q. DID PNM CONSIDER OTHER METHODS FOR THE ALLOCATION OF**
14 **GENERATION COSTS?**

15 **A.** Yes. PNM considered a number of other standard allocation methods that are used
16 in the industry. The alternative allocation methods considered included the
17 following: 1) the one Coincident Peak (“1CP”) Method; 2) the four (highest)
18 Coincident Peak (“4CP”) Method; and 3) the twelve Coincident Peak (“12CP”)
19 Method, which uses an average of customer class contributions to all 12 of PNM’s
20 monthly coincident peak demands. While each allocation method has merit

¹⁵ In this proceeding, the base period spans from July 1, 2013 to June 30, 2014. The test year period for this case is calendar year 2016.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 depending on the utility’s specific circumstances, the 3S1WCP method best reflects
2 the load characteristics of the PNM system, and thus best matches cost causation to
3 cost allocation. To comply with the Amended Stipulation, PNM did not consider
4 using an average and excess demand method in this case.

5
6 **Q. PLEASE DESCRIBE THE DEVELOPMENT OF THE 3S1WCP**
7 **ALLOCATION METHOD.**

8 **A.** For the base period, PNM collected the highest three peak demand hours that fell in
9 three summer months (June, July and August) and one non-summer month
10 (December). With those hours, PNM then projected the test period load in each of
11 these peak demand hours. Each class’s CP is that class’s average load over those
12 four particular hours. Thus, the generation demand allocator that results from using
13 the 3S1WCP methodology is the average “system peak” of these four peak demand
14 hours in each of these months. The resulting generation demand allocator reflects
15 the fact that PNM is not just a summer peaking utility since winter coincident peak
16 demands are approximately 82% of those experienced in the summer. PNM Exhibit
17 SC-4 demonstrates the numerical peak loads from 2007 through November 2014.
18 This historical data validates the use of June, July and August as the peak summer
19 months, and December as the peak winter month. Thus, the proposed 3S1WCP
20 allocator represents a reasonable weighting between summer and winter loads.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHY IS THE 3S1WCP METHOD APPROPRIATE GIVEN PNM'S PEAK**
2 **DEMAND CHARACTERISTICS?**

3 **A.** For PNM, the 3S1WCP method best reflects cost causation and results in just and
4 reasonable allocations to customer classes. For production (or generation) resources,
5 cost causation determines the amount of production plant capacity that is necessary
6 to meet peak demand throughout the year. Other allocation factors (1CP, 4CP or
7 12CP) do not accurately reflect the dual peaking nature and seasonal consumption
8 patterns of PNM's system.

9
10 **Q. HOW ARE TRANSMISSION COSTS ALLOCATED TO THE CUSTOMER**
11 **CLASSES?**

12 **A.** PNM allocates transmission costs to customers using the class's average monthly
13 coincident peaks at transmission voltage, which is the 12CP method. NARUC's
14 cost allocation manual states that the 12CP demand allocation methodology "is
15 based on the principle that a utility installs facilities to maintain a reasonably
16 constant level of reliability throughout the year or that significant variations in
17 monthly peak demands are not present."¹⁶ Under this methodology, the relative
18 importance of each month is considered and no single peak demand has any greater
19 significance than other monthly CP demands. The 12CP demand allocator is
20 appropriately used for transmission costs, in accordance with the NARUC cost

¹⁶ NARUC Electric Utility Cost Allocation Manual at 79 (1992).

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 allocation manual. PNM has consistently used this methodology to allocate
2 transmission costs in prior rate cases.

3
4 **Q. HOW ARE DISTRIBUTION COSTS ALLOCATED FOR THIS RATE**
5 **CASE?**

6 **A.** The proposal allocates distribution substations, primary lines and secondary lines to
7 customer classes using the maximum non-coincident peak demands of each class
8 (“NCP”), at either primary or secondary voltage levels. NARUC’s cost allocation
9 manual states that the NCP method “attempts to give recognition to the maximum
10 demand placed upon a system during the year by all customers” and “is based on the
11 theory that facilities are sized to meet these maximum demands.”¹⁷ Because
12 distribution facilities must be sized to meet the maximum demands of each customer
13 at any time, the use of the NCP cost allocation methodology is consistent with
14 NARUC’s manual, and thus, appropriate for allocating distribution costs.

15
16 Other components of distribution were allocated to classes based upon detailed
17 analyses specific to the cost type (meters, services, etc.) and reflective of the number
18 of customers served. These methodologies were used by PNM in its last rate case to
19 allocate distribution costs.

¹⁷ *Id.* at 80.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. HOW ARE GENERAL PLANT, OTHER ANCILLARY RATE BASE ITEMS**
2 **AND OPERATING EXPENSES ALLOCATED BY CUSTOMER CLASS?**

3 **A.** General plant, other ancillary rate base items and operating expenses are allocated to
4 customer classes using a combination of allocation methods or results that underlie
5 the reason for the expense. For example, production O&M is allocated to customer
6 classes on the basis of the associated plant-in-service (e.g., generation), or a
7 combination of associated investment. Fuel and other energy-related O&M
8 expenses are allocated to customer classes using annual energy deliveries (kWh).

9

10 **C. *Rate Schedule 11B Customers – Water And Sewage Class’s Coincident***
11 ***Peak Demands To Be Used For Cost Allocation Purposes***

12 **Q. PLEASE EXPLAIN THE AGREEMENT BETWEEN PNM AND THE RATE**
13 **SCHEDULE 11B CUSTOMERS AS DETAILED IN THE AMENDED**
14 **STIPULATION RELATED TO DETERMINING THE APPROPRIATE CP**
15 **DEMAND FOR COST ALLOCATION PURPOSES IN THIS RATE CASE.**

16 **A.** The Amended Stipulation included the following language at Paragraph 39:

17 39) PNM and the Rate Schedule 11B customers will
18 determine the appropriate Rate Schedule 11B coincident peak
19 (“CP”) demand for any month to be used for cost allocation
20 purposes in PNM’s next general rate case filing for those
21 customers. Specifically, PNM will reduce any monthly CP
22 demand for Rate Schedule 11B where the monthly CP date and
23 time occur during a current PNM TOU off-peak hour. The
24 amount of the reduction will recognize Rate Schedule 11B
25 customers’ operational load shifting capabilities, and will be
26 determined jointly, in good faith, by PNM and the Rate
27 Schedule 11B customers. PNM and the Rate Schedule 11B

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 customers will determine, in good faith, whether reductions
2 should be made to Rate Schedule 11B CP demands occurring
3 within a current PNM TOU on-peak hour to adjust demands to
4 appropriately recognize Rate Schedule 11B's operations and
5 load shifting capabilities. PNM agrees not to file an average-
6 and-excess demand allocation in its next general rate case filing.

7 The Amended Stipulation requires PNM and Rate Schedule 11B customers to
8 address a means for reducing monthly CP demand where the monthly CP date and
9 time occur during a current PNM TOU off-peak hour. In addition, PNM and Rate
10 Schedule 11B customers had to address reductions to Rate Schedule 11B CP
11 demands occurring within a current PNM TOU on-peak hour.

12
13 **Q. WHAT BACKGROUND INFORMATION CAN YOU PROVIDE RELATED**
14 **TO THIS PROVISION OF THE AMENDED STIPULATION?**

15 **A.** PNM proposed a change to its TOU hours in its last rate case, NMPRC Case No. 10-
16 00086-UT. Because PNM was likely to propose a change to its TOU hours again in
17 this rate case,¹⁸ Paragraph 39 of the Amended Stipulation was meant to facilitate
18 some means to adjust CP demand for Rate Schedule 11B customers so that the
19 approved rates from this case would accurately reflect that these customers would
20 immediately shift their operations outside of the new TOU on-peak period upon
21 approval from the NMPRC. Historical experience indicates that Rate Schedule 11B
22 customers have tailored their operations such that approximately 74.7% of their

¹⁸ In fact, a meeting was held May 9, 2012 with certain customers and letters were sent to these customers on May 31, 2012 and July 1, 2014, informing them of the new TOU periods to be proposed in PNM's next rate case.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 energy consumption occurs in off-peak hours. Paragraph 39 of the Amended
2 Stipulation ensures that the new TOU hours do not unduly penalize this rate class.
3 More specifically, given that base period revenue would be based upon Rate
4 Schedule 11B customers operating within the currently approved TOU period, some
5 adjustment was appropriate to this rate schedule's on-peak and off-peak CP demands
6 such that the test year period revenue could reflect the class's ability to operate a
7 majority of the time in off-peak hours.

8
9 **Q. DID PNM AND THE RATE 11B CUSTOMERS MEET TO DISCUSS A**
10 **PROCESS CONSISTENT WITH PARAGRAPH 39 OF THE AMENDED**
11 **STIPULATION?**

12 **A.** Yes, on a few occasions. Via a letter sent on October 14, 2014, PNM invited all the
13 Rate Schedule 11B customers to discuss a proposal to address the Paragraph 39
14 requirements in the Amended Stipulation. On October 28, 2014, PNM and
15 Albuquerque Bernalillo County Water Utility Authority ("ABCWUA") held a
16 telephone conference at the request of ABCWUA. During that call, PNM explained
17 a proposal it developed to reduce monthly CP demand for Rate Schedule 11B
18 customers by shifting any monthly PNM system CP demand that occurred during an
19 off-peak hour to the nearest on-peak hour. For the three instances in the base period
20 where this occurred, the Rate Schedule 11B customers' system load during this off-
21 peak hour was adjusted down to the class's load during the nearest on-peak hour.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 The October 14, 2014 letter, along with an attachment explaining this proposal, are
2 attached as PNM Exhibit SC-5. It was decided at the October 28, 2014 follow-up
3 meeting to this letter that PNM should provide additional data and analysis to
4 ABCWUA, including data that would address reductions to Rate Schedule 11B CP
5 demands occurring within a current PNM TOU on-peak hour. As such, additional
6 telephone conferences were held after October 28 to continue the good faith
7 discussions regarding resolution of the issues raised in Paragraph 39 of the Amended
8 Stipulation. Specifically, PNM engaged in telephone conversations with
9 ABCWUA's consultant and a follow-up telephone conference with a broader group
10 was held on November 7, 2014. At that time, PNM and ABCWUA had an
11 agreement in principle as to how to address on-peak and off-peak CP demand
12 reductions for this rate case filing.

13
14 **Q. WHAT WAS THE JOINTLY PROPOSED SOLUTION DISCUSSED**
15 **DURING THE NOVEMBER 7, 2014 CONFERENCE CALL TO SATISFY**
16 **THE REQUIREMENTS OF PARAGRAPH 39 OF THE AMENDED**
17 **STIPULATION?**

18 **A.** It was agreed that the simplest and most direct solution was to shift the base period
19 data by two hours such that all hourly Rate Schedule 11B load data for the base
20 period simulated the 11B customers' load shifting capabilities as a result of the
21 proposed TOU period shift. Specifically, the proposed resolution moves the CP

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 demand for the base period for the 11B class from 8 AM to 8 PM (current TOU) to
2 10 AM to 10 PM (proposed TOU). In addition, if the system peak for a particular
3 month in the base period occurred during a weekend day, the proposal moves the
4 11B CP to the nearest on-peak hour.

5
6 **Q. WHY IS THIS PROPOSED METHODOLOGY THE BEST SOLUTION TO**
7 **ADDRESS THE REQUIREMENTS OF PARAGRAPH 39 OF THE**
8 **AMENDED STIPULATION?**

9 **A.** First, this method is simple to calculate and administer. Second, PNM fully expects
10 that 11B customers would be responsive to the proposed 10 AM to 10 PM TOU
11 peak period adjustment, given the historical experience with this class's operational
12 load shifting capabilities. As such, a proposed two-hour shift to calculate reduced
13 monthly CP demands for the base period that is consistent with a new proposed
14 TOU peak period in this case is appropriate.

15
16 Finally, this methodology accomplishes the intended goal of Paragraph 39 of the
17 Amended Stipulation, which is to ensure that Rate Schedule 11B customers are not
18 unduly penalized by PNM's proposed TOU period adjustment. In particular, this
19 methodology results in overall reductions totaling 17% to CP demands during both
20 on-peak and off-peak hours for the 11B customers, consistent with Paragraph 39 of
21 the Amended Stipulation. PNM memorialized this joint agreement in a letter sent to

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 Rate Schedule 11B customers on November 21, 2014. This letter and
2 accompanying analysis is included in PNM Exhibit SC-5.

3
4 **Q. DOES THIS AGREEMENT WITH RATE SCHEDULE 11B CUSTOMERS**
5 **AFFECT PNM'S OTHER RATE CLASSES?**

6 **A.** Yes and no. The energy shift that Rate Schedule 11B customers are expected to
7 undertake to respond to the proposed 10 AM to 10 PM TOU peak period adjustment
8 will not affect other customers. The resulting reduction of approximately 17% in CP
9 demand, however, will reduce the Rate Schedule 11B customers' allocation of
10 generation and transmission plant revenue responsibility in this rate case. As such,
11 other customers will be allocated the costs associated with this reduction. While any
12 revenue shift to other rate classes as a result of a benefit to one class deserves the
13 Commission's consideration, PNM believes that this proposal is consistent with the
14 Paragraph 39 requirements in the Amended Stipulation and is appropriate given the
15 responsiveness to TOU pricing that this class has demonstrated over the years.

16

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 *D. The Resulting Revenue Requirement Per Class*

2 **Q. WHAT COST CAUSATION ELEMENTS DID PNM CONSIDER IN THE**
3 **RECOVERY OF THE OVERALL REVENUE DEFICIENCY FROM THE**
4 **CUSTOMER CLASSES?**

5 **A.** After overall costs were initially allocated to each class, the next step was to
6 determine the appropriate levels of revenues to be collected from each class. Two
7 cost-based considerations were examined to determine the overall revenue allocation
8 decision:

9 (a) Cost Causation – Class Rate of Return (“ROR”) on rate base under present rates
10 depicting current cost recovery for each class relative to the system as a whole
11 and to each other; and

12 (b) Equalized ROR – Class ROR should be set equal to the system average for all
13 classes; revenue allocation based upon the under-collection or over- collection of
14 revenues necessary to earn an equalized ROR.

15
16 **Q. WHAT OTHER CONSIDERATIONS DID PNM USE TO ASSIST IN**
17 **DETERMINING THE REVENUE RESPONSIBILITY FOR EACH**
18 **CUSTOMER CLASS?**

19 **A.** Even though the use of an embedded class cost of service study as compared to a
20 marginal cost of service study yields more stable results for every customer class,
21 other non-cost considerations enter into apportioning the revenue requirement for

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 each customer class. Other non-cost based factors considered in determining the
2 overall revenue requirement by rate class included:

3 (a) Gradualism – Revenue allocation is predicated upon equalized ROR but
4 moderated to ensure no class receives an increase (or a decrease) significantly
5 below or greater than the system average;

6 (b) Price and Tariff Relationships – Customer class unit price results from revenue
7 allocation compared with existing unit pricing, similar pricing of other classes,
8 and other rate design requirements; revenue allocation adjusted as needed to
9 ensure proportionality and other desired pricing goals are met; and

10 (c) Other Non-Cost Ratemaking Factors – Other factors for consideration including
11 conservation, social and environmental goals, affordability, market pricing,
12 fairness, and equity.

13
14 **Q. HOW DID PNM TAKE INTO ACCOUNT THESE COST BASED AND**
15 **NON-COST BASED FACTORS IN DETERMINING THE REVENUE**
16 **RESPONSIBILITY FOR EACH CUSTOMER CLASS?**

17 **A.** The initial step is to review of the results of the Company's ECCOSS contained in
18 Rule 530 Schedule K-4 to assess relative cost causation and cost recovery. The
19 ECCOSS generates class revenue requirements at an equalized ROR under the test
20 year period. Before finalizing class revenue requirements, PNM also considered the
21 inter- and intra-class pricing and tariff proportionality relationships, along with the

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 other non-cost factors listed above, such as affordability, rate stability, market
2 pricing, etc. In particular, PNM has taken steps to ensure competitive pricing in rate
3 classes with acute price sensitivity. If a large industrial or business customer has an
4 option to leave New Mexico to seek out lower electric rates, or where a potential
5 new industrial or business customer may not come to New Mexico due to
6 unattractive electricity rates, then all customers and the New Mexico economy
7 suffer. The proposed allocation to these customers recognizes the economic impact
8 by making the rate competitive through the rate design process, so all customers
9 benefit. For example, to maintain the competitiveness of Rate Schedule 30B, PNM
10 is not proposing any non-fuel rate increase for this rate class. As such, cost increases
11 attributable to Rate Schedule 30B are being re-allocated to other rate classes where
12 additional costs will not yield a substantial impact on rates. In addition to Rate
13 Schedule 30B, PNM also is minimizing the impact of the rate increase on other large
14 industrial or business customers in an effort to keep these customers, and the jobs
15 and local revenues they create, in New Mexico. These efforts promote economic
16 development initiatives that will assist the State in recovering from the recession, as
17 discussed in the testimony of Mr. Ortiz. Outside of the commercial and industrial
18 classes, PNM also considers key non-cost factors for the other classes. In particular,
19 the Residential customer class remains the most subsidized class under PNM's
20 proposed rates.

21

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 After evaluation of these considerations discussed above, the final step is to apply a
2 “banding” process to the revenue requirement allocation. This banding process
3 establishes an upper and lower limit to rate increases for each customer class. In this
4 case, PNM has established a system “band” or guideline whereby no class receives a
5 non-fuel decrease and no class receives a non-fuel increase greater than 17%. As an
6 example, the Residential subsidy of \$7.3 million exists under proposed rates, even
7 with a capped 17% increase under system banding for this class.

8
9 **Q. WHAT ARE THE RESULTING REVENUE INCREASES BY RATE CLASS**
10 **UNDER PNM’S PROPOSED RATES?**

11 **A.** The final revenue allocation to each customer class before and after banding is
12 presented in PNM Exhibit SC-6.

13
14 **Q. WHAT IS THE EFFECT OF THE PROPOSED NEW CUSTOMER**
15 **CLASSES ON THE CLASS COST OF SERVICE STUDY AND THE**
16 **ALLOCATION OF REVENUE BY CUSTOMER CLASS?**

17 **A.** As explained in more detail in Section VI.D of my testimony below, PNM is
18 proposing a new retail tariff: Large Service for Customers, 3,000 kW and above,
19 Rate Schedule 34B (“Rate Schedule 34B”). Based on the qualifying criteria for this
20 new class, which was set at 3 MW minimum of peak demand and an 80% or better
21 load factor, PNM has determined that three existing customers and a new customer

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 expected to receive service in 2016 qualify for this new rate schedule. Given that
2 the customers that will qualify for Rate Schedule 34B are known, PNM included this
3 new class in the ECCOSS and allocated revenue in accordance with their projected
4 billing determinants.

5
6 Also, PNM recently filed to implement a new Rate Schedule 33B applicable to
7 Large Service for Station Power which is currently being considered by the
8 Commission in NMPRC Case No. 14-00102-UT. In anticipation of approval of
9 Rate Schedule 33B in that proceeding well in advance of the conclusion of this rate
10 case, PNM also included this new class in the ECCOSS and allocated revenue in
11 accordance with projected billing determinants.

V. PNM'S RATE DESIGN PROPOSALS

12
13
14 **A. *Designing Rates For Each Customer Class***

15 **Q. DID YOU RELY ON ANY OTHER WITNESS' TESTIMONY AND**
16 **CONCLUSIONS TO DESIGN PNM'S PROPOSED RATES FOR THIS**
17 **CASE?**

18 **A.** Yes. I relied on the sales forecast prepared by Dr. Ahmad Faruqui to establish the
19 billing determinants used in designing rates.

20

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **B. *TOU Pricing Period***

2 **Q. WHAT CHANGE DOES PNM PROPOSE TO MAKE TO ITS TOU**
3 **PRICING PERIOD FOR THIS RATE CASE?**

4 **A.** As mentioned above, PNM proposes to adjust its TOU on-peak hours from the
5 current 8 a.m. to 8 p.m. Monday through Friday period to 10 a.m. to 10 p.m.
6 Monday through Friday.

7
8 **Q. WHY IS PNM PROPOSING TO CHANGE ITS TOU PRICING PERIOD?**

9 **A.** PNM is proposing a change to its TOU on-peak pricing period to better capture
10 shifting customer peak loads and, thus, to more accurately reflect the time periods in
11 which PNM experiences cost increases for generation and delivery. As
12 demonstrated in PNM Exhibit SC-7, monthly system CPs are occurring in current
13 off-peak hours. PNM Exhibit SC-7 shows that, since at least 2007, monthly system
14 peak loads have been occurring later in the day, including during non-summer
15 months. PNM Exhibit SC-8 further demonstrates the probability that PNM's peak
16 period will occur outside of the current TOU pricing period of 8 AM to 8 PM. To
17 more accurately reflect actual demands on PNM's system, PNM is modifying its
18 TOU pricing period to reflect these monthly system peak demands that are occurring
19 later in the day, which will better align cost recovery with cost causation.

20

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. HOW WILL PNM IMPLEMENT THE CHANGE TO ITS TOU PRICING**
2 **PERIOD?**

3 **A.** Upon approval of the TOU pricing period in this case, a customer will remain under
4 the current TOU period until PNM reprograms the customer's meter to register
5 consumption and demand under the new TOU period. From a pricing perspective,
6 PNM is proposing two sets of revenue neutral TOU rates for each applicable class in
7 order to effectuate the transition to the new TOU period. These tariff modifications
8 are reflected in PNM Exhibit JCA-5 and in 530 Schedule O-3.

9

10 **Q. WILL PNM INCUR ANY COSTS IN SHIFTING ITS TOU PRICING**
11 **PERIOD?**

12 **A.** Yes, PNM has estimated that it will cost approximately \$300,000 to reprogram its
13 9,154 TOU meters. This cost estimate is based on using non-Company contract
14 journeymen to complete the reprogramming in approximately three (3) months.
15 This project requires the use of contract journeymen given the number of meters that
16 need to be reprogrammed in a short time frame, along with the existing workload of
17 PNM's own employees. The cost estimate is based upon approximately 20 meters
18 per day being replaced in non-rural areas at a total daily cost of approximately \$591
19 for contract journeyman.¹⁹ This \$591 figure reflects an hourly rate of \$56.93 and an
20 hourly vehicle cost of \$16.99, assuming an eight-hour work day.

¹⁹ To illustrate the calculation, 9,154 meters divided by 20 per day is 458 total labor days. This 458 is multiplied by \$591.36, which equals \$270,843. The additional \$30,000 not represented in this calculation

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WAS PNM REQUIRED TO ADDRESS ITS PROPOSED TOU CHANGES IN**
2 **ACCORDANCE WITH THE AMENDED STIPULATION?**

3 **A.** Yes. Paragraph 28(F) of the Amended Stipulation required PNM to confer with the
4 affected Large Power (Rate 4B), Water & Sewage Pumping (Rate 11B) and
5 Manufacturing (Rate 30B) customers to determine the most appropriate periods for
6 on-peak hours for these customers. PNM also was required to notify these
7 customers of any proposed TOU changes six (6) months prior to filing for the
8 modification of its TOU period. PNM has complied with these requirements, as
9 detailed in PNM Exhibit SC-9, which includes the May 31, 2012 and July 1, 2014
10 letters sent to customers that provided notice of PNM's intentions in this rate case
11 regarding its TOU period changes. PNM Exhibit SC-9 also details a meeting that
12 was held on May 9, 2012, with the above customer classes regarding PNM's
13 proposed TOU period changes.

14
15 **C. *Summer Peak Season In Rates***

16 **Q. IS PNM PROPOSING TO ADJUST ITS SEASONAL PERIODS IN THIS**
17 **RATE CASE?**

18 **A.** No. Paragraph 28(E) of the Amended Stipulation required PNM to provide notice to
19 all customers of any proposed changes to its seasonal periods at least six (6) months

but included in the estimate is meant to take into account that meter reprogramming in the rural areas will progress much slower.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 in advance of this rate case filing. PNM is not proposing any change to its seasonal
2 periods, and thus, no notice was required. The summer peak season will remain as
3 June through August and no winter peak season is being proposed.

4
5 ***D. Elimination of the Consolidation Adjustment Rider***

6 **Q. PLEASE EXPLAIN THE CONSOLIDATION ADJUSTMENT RIDER, OR**
7 **CAR, AS SET FORTH IN PNM RIDER 35.**

8 **A.** The CAR was created as part of PNM's last rate case, NMPRC Case No. 10-00086-
9 UT, to assist with the accelerated consolidation of PNM South and North tariffs.
10 When consolidation was first approved in NMPRC Case No. 04-00315-UT, PNM
11 was prohibited from combining the cost of service for PNM North and PNM South
12 prior to July 1, 2015, if a cost impact of greater than \$1.5 million per year would
13 occur for PNM North customers. See Paragraph 11 of the February 28, 2005
14 Stipulation approved in NMPRC Case No. 04-00315-UT. In the last rate case,
15 NMPRC Case No. 10-00086-UT, an earlier partial consolidation schedule for PNM
16 North and South was approved, although a rate impact was expected for PNM North
17 customers. The CAR was created to reduce that impact by approximately \$4.1
18 million for PNM North customers.

19
20 Even with the rate impact, accelerated consolidation meant that PNM South
21 customers moving onto PNM North rates would receive the benefits of an advanced

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 rate design that sent more accurate price signals, promoted conservation and aligned
2 rate treatment to actual operation on a single system. The CAR, Rider 35, facilitated
3 these benefits by mitigating rate impacts for PNM North customers as a result of the
4 consolidation with PNM South. More specifically, the CAR adjustment in Rider 35
5 is a per kWh increase or decrease applied to PNM South customers' usage. The
6 CAR is currently applicable to PNM South customers taking service under the
7 following rate schedules: 1A, 1B, 2A, 2B, 3B, 3C, 4B, 6, 10A, 10B and 20.

8
9 **Q. PLEASE EXPLAIN PNM'S PROPOSAL WITH RESPECT TO CAR.**

10 **A.** PNM proposes to eliminate the CAR for all customer classes, except the
11 Streetlighting class.

12
13 **Q. HOW DO PNM SOUTH CUSTOMERS BENEFIT FROM ELIMINATION
14 OF THE CAR FOR NEARLY ALL RATE CLASSES?**

15 **A.** The CAR has been in place since the rates became effective as a result of NMPRC
16 Case No. 10-00086-UT. Elimination of the CAR is an important step towards full
17 consolidation of PNM North and South tariffs. Additionally, elimination of the
18 CAR removes distortions in the economics of the tariff schedules. For example, due
19 to the fact that the CAR rates are assessed as a per kWh charge to PNM South
20 customers, inaccurate price signals for electricity consumption understates or
21 overstates the volumetric costs for supplying power.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHY IS PNM PROPOSING TO MAINTAIN THE CAR FOR THE**
2 **STREETLIGHTING CLASS?**

3 **A.** PNM is proposing to prepare a single, consolidated set of Streetlighting base rates,
4 including pole, light and ownership options for both PNM North and South
5 Streetlighting customers. For PNM South Streetlighting customers, which are
6 almost exclusively municipalities, full integration into the PNM North Streetlight
7 rate design will result in very large price increases for some lights and poles, as the
8 Streetlighting rates for PNM South customers have never truly been cost-based.
9 Thus, in order to mitigate the bill impact for PNM South Streetlighting customers,
10 PNM has designed new, specific, fixed light and pole combination CAR rates. More
11 detail on the new CAR rates for Streetlighting is discussed below in the section of
12 my testimony discussing the revised Streetlighting tariff.

13

14 *E. Proposed Changes To The Customer Charges*

15 **Q. PLEASE SUMMARIZE PNM'S PROPOSAL FOR THE CUSTOMER**
16 **CHARGE.**

17 **A.** PNM is proposing to adjust its customer charges for all retail classes to recover all of
18 customer-related costs. The calculation of PNM's proposed customer charge
19 includes costs for services, meters, billing, meter reading, bill processing and other

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 customer-related activities.²⁰ This proposal will adjust the customer charges for the
2 retail classes with a two-part tariff as follows: Residential Class (Rate 1A) from \$5
3 to \$12.80; Small Power (Rate 2A) from \$8.46 to \$23.39; Irrigation Service (Rate
4 10A) from \$8.19 to \$43.28; and Water & Sewage Pumping Service (Rate 11B) from
5 \$491.60 to \$243.93.

6
7 For retail schedules 3B/3C, 4B, 5B, 15B, 30B, 33B and 34B, the proposed customer
8 charges have been reduced to allow PNM recovery of customer-related costs only.
9 Previously, the customer charge for these rate schedules recovered both customer-
10 related costs and minimum demand. PNM's proposal is that customers be subject to
11 a separate minimum demand usage charge at the proposed seasonal demand rate.
12 All of the proposed customer charge adjustments are set forth in PNM Exhibit SC-10.

13
14 **Q. WHY ARE INCREASED CUSTOMER CHARGES APPROPRIATE GIVEN**
15 **THE OTHER RATE DESIGN PROPOSALS IN THIS RATE CASE?**

16 **A.** Costs for meters, billing, meter reading, bill processing, customer service and other
17 customer-related activities are constant for every customer in a given rate class. The
18 level of costs does not change with sales and delivery of electricity. For example,
19 regardless of the amount of electricity a customer uses, PNM has to install a meter,
20 read the meter monthly, set up an account in the billing system, process and bill

²⁰ Other customer-related activities include costs from the following FERC accounts: 901.0 (Supervision – Customer Accounts); 906.0 (Customer Service/Information Expenses); 908.0 (Customers Assistance Expenses); and 912.0 (Demo and Selling Expenses).

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 monthly, and have customer service available to assist the customers when the need
2 arises. From a rate design perspective, it is appropriate to recover these customer-
3 related costs through a fixed monthly charge. Table SC-1 provides a breakdown of
4 the Residential customer-specific costs PNM incurs per month and per customer
5 based on the proposed revenue requirement.

**Table SC-1
Residential Customer-Related Costs
Per Customer/Per Month**

| | |
|-----------------------------------|----------------|
| Customer Service | \$2.08 |
| Customer Meter | \$2.24 |
| Customer Meter Reading | \$1.77 |
| Customer Billing and Processing | \$3.56 |
| Other Customer-Related Activities | \$3.15 |
| TOTAL | \$12.80 |

6 **Q. ARE THOSE COSTS INCLUDED IN THE PROPOSED MONTHLY**
7 **CUSTOMER CHARGE THE ONLY FIXED COSTS PNM INCURS TO**
8 **SERVE CUSTOMERS?**

9 **A.** No. In addition to these customer-related costs, PNM incurs several other fixed
10 costs to serve residential customers, including primary and secondary distribution
11 costs, transmission costs, substation costs and generation demand costs. Due to the
12 resulting rate impacts and in accordance with the well-accepted objective of

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 gradualism, it is not practical at this time to propose to set the customer charge at a
2 level that recovers all of these costs.

3
4 **Q. WHAT WOULD THE MONTHLY CUSTOMER CHARGE FOR THE**
5 **RESIDENTIAL CLASS BE IF ALL THESE OTHER FIXED COSTS WERE**
6 **INCLUDED?**

7 **A.** If PNM included these costs in the Residential customer charge, it would have to
8 collect an additional \$50.11 from Residential customers, which would result in a
9 total customer charge of approximately \$62.92. While PNM is not proposing this
10 level of a customer charge, this number illustrates how little of the fixed costs PNM
11 incurs to serve the Residential customer class is recovered from these customers
12 currently through a fixed charge, or even as part of the proposal in this rate case. In
13 fact, the \$12.80 represents only 20% of the total demand and customer-related costs
14 that PNM incurs in serving Residential customers. PNM is therefore proposing a
15 relatively modest step toward fully aligning rates with the actual costs to serve
16 Residential customers.

17
18 I also note that this proposal serves to provide more transparency to customers about
19 the fixed costs that PNM incurs to serve them. Improved priced signals can translate
20 into more economically efficient energy usage.

21

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. HOW DOES PNM’S RESIDENTIAL CUSTOMER CHARGE COMPARE**
2 **TO OTHER NEW MEXICO UTILITIES?**

3 **A.** PNM’s current Residential customer charge at \$5.00 is one of the lowest customer
4 charges among those of electric utilities in New Mexico. PNM Exhibit SC-11
5 demonstrates that PNM has the second lowest Residential customer charge of 26
6 electric utilities and cooperatives in New Mexico. Only the City of Farmington, at
7 \$3.25, has a lower customer charge. In New Mexico, the median customer charge is
8 \$15.38, which is over \$10.00 more than PNM’s current customer charge and still
9 20% higher than PNM’s proposed residential customer charge in this case.

10

11 **Q. WILL ALL CUSTOMER CLASSES WITH MONTHLY CUSTOMER**
12 **CHARGES EXPERIENCE AN INCREASE AS A RESULT OF THE**
13 **PROPOSED CHANGE?**

14 **A.** No. With the proposed change, some of the customer classes with a monthly
15 customer charge will see a decrease as we align the costs recovered through the
16 customer charge to those specific costs; i.e., costs for meters, billing, meter reading,
17 bill processing, customer service and other customer-related activities. For instance,
18 as noted above, the Water & Sewage customer class (Rate 11B) is experiencing an
19 over 50% decrease in its customer charge. This decrease is purely the result of PNM
20 evaluating the customer-specific costs that apply to this customer class and finding

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 that a decreased customer charge was appropriate given this class’s customer-related
2 costs.

3
4 **Q. DOES INCREASING THE RESIDENTIAL CUSTOMER CHARGE MEAN**
5 **THAT PNM WILL BE ALLOWED TO RECOVER ALL OF ITS FIXED**
6 **COSTS ASSOCIATED WITH SERVING THESE CUSTOMERS?**

7 **A.** No. Even with the proposed increase to the customer charge, a significant portion of
8 the total fixed costs required to serve these customers will not be recovered through
9 the customer charge. The proposed customer charge for the Residential class does
10 not include any of the costs associated with PNM’s fixed investments that are used
11 to serve its customers, such as production plant, transmission lines, substations or
12 primary/secondary distribution.

13
14 **Q. FOR PERSPECTIVE, DO PROVIDERS OF OTHER SERVICES**
15 **COMMONLY USED BY NEW MEXICO CONSUMERS RELY**
16 **PREDOMINANTLY ON FIXED CHARGES?**

17 **A.** Yes. The services that are comparable in some ways to electric service are local
18 telecommunications service, Internet service, and cable or satellite video service.
19 Examples of the rates assessed by the providers of these services are shown as PNM
20 Exhibit SC-12. In each case, I provide at least one example of a standard charge for
21 basic, “no-frills” service, as well as the charges for limited upgrades.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 Three important conclusions can be drawn from this review. First, these providers
2 assess a high fixed charge for basic service. Customers are responsible for these
3 fixed charges regardless of whether they actually place any phone calls, surf the
4 web, or watch television during the billing period.

5
6 Second, if customers request additional features or services, the providers usually
7 assess higher fixed charges to reflect the additional costs or value of such
8 enhancements. While volumetric charges are assessed on some services, such as
9 calls for information, long-distance service for the most basic home telephone
10 service, or movies on demand, those charges represent a relatively small portion of
11 the total bills most customers pay for enhanced telecommunications, Internet and
12 video services.

13
14 Third, consumers are accustomed to paying monthly fixed charges that exceed the
15 Company's proposed Residential fixed charge. This comparison demonstrates that a
16 fixed monthly charge of \$12.80 for PNM's electric customers is in line with the
17 fixed charges customers routinely pay for other services. The general conclusion
18 that I draw is that fixed charges are a common feature in network industries. Insofar
19 as those fixed charges to customers reflect the fixed charges the provider incurs, this
20 pricing method makes sense, and can be witnessed throughout "network" markets.

21

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. HOW DOES PNM'S PROPOSED RESIDENTIAL CUSTOMER CHARGE**
2 **COMPARE TO OTHER LOCAL UTILITY SERVICES?**

3 A. The City of Santa Fe charges a \$19.34 fixed monthly fee for 5/8-inch water service.
4 ABCWUA charges monthly fixed fees of \$13.03 for 5/8-inch water service, which
5 includes an \$8.52 Metered Service charge and a \$4.51 Metered Service Strategy
6 Implementation charge. The New Mexico Gas Company's monthly access fee is
7 \$11.50.

8

9 *F. Changes To Demand Charges*

10 **Q. PLEASE SUMMARIZE PNM'S PROPOSAL FOR CHANGING ITS**
11 **DEMAND CHARGES.**

12 A. PNM proposes to modify its demand charges for all customer classes under a three-
13 part tariff²¹ to move rates closer to or at the full cost of service level. This allows
14 more recovery of capacity-related costs through demand charges. The customer
15 classes with a demand charge are: General Power (Rates 3B and 3C); Large Power
16 (Rate 4B); Large Industrial Service 8,000 kW minimum (Rate 5B); Large Service
17 for Universities (Rate 15B); Large Service for Manufacturing (Rate 30B); and Large
18 Service for Station Power (Rate 33B). For the new proposed Large Service for
19 Customers 3,000 and above kW (Rate 34B), demand rates are initially set to recover
20 all demand-related costs.

²¹ A three-part tariff comprises a customer, demand and energy charge.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHAT IS THE RATIONALE FOR MODIFYING DEMAND CHARGES?**

2 **A.** Company witness Mr. Ortiz addresses the policy supporting this proposal.
3 Modifying the demand charges is consistent with one of the key rate design
4 objectives in this case: increased recovery of fixed costs through fixed monthly
5 charges. Also, demand charges set to recover all or nearly all the capacity-related
6 costs PNM incurs to serve these customers will assist in developing price signals
7 that ensure economically efficient energy usage, thus incentivizing system use
8 optimization and promoting higher load factor use, thereby lowering costs to all
9 customers.

10

11 **Q. CAN YOU EXPLAIN HOW THE COMPANY CALCULATED THE**
12 **PROPOSED DEMAND CHARGES?**

13 **A.** For all three-part rate classes, PNM's proposed rates increase the amount of fixed
14 costs being recovered through demand charges. These costs include fixed costs the
15 Company incurs for production, transmission, substations and primary/secondary
16 distribution. For schedules General Power (Rates 3B & 3C) and Large Power (Rate
17 4B), the proposed demand charges were set at approximately 69% of the cost-based
18 level to mitigate the rate impact for customers with a low load factor (e.g., within
19 Schedule 3C). For example, for Schedule 4B customers, demand-related costs total
20 over \$69 million. PNM is proposing to collect approximately \$48 million from
21 Schedule 4B customers through the demand charges. This will likely encourage

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 customers to improve their load factor, which will result in a lower effective cost of
2 electricity. PNM Exhibit SC-10 provides a summary of PNM's current and
3 proposed demand charges.

4
5 **Q. IS PNM PROPOSING OTHER CHANGES TO THE DEMAND CHARGES**
6 **IN TERMS OF HOW SUCH COSTS WILL BE REFLECTED ON**
7 **CUSTOMER BILLS?**

8 **A.** Yes. Consistent with the changes to the customer and demand charges discussed
9 above, PNM also is proposing modifications to existing rate schedules that change
10 how demand charges are assessed and shown in customers' bills. A summary of
11 these changes is reflected in 530 Schedule O-4; redlined versions of the tariffs
12 demonstrating the specific proposed tariff changes are included in PNM Exhibit
13 JCA-5. Under current tariffs, the customer charge includes costs related to serving
14 the minimum demand specified on each schedule. For the purpose of improving
15 transparency and providing more accurate price signals, the minimum demand-
16 related costs will be recovered through the demand charge in the proposed tariffs.
17 PNM believes that this increased transparency will aid these customers'
18 understanding of their electric bills. Additionally, separating the customer charge
19 from the minimum demand helps establish a clearer price signal for these larger
20 customers, which can provide for economic efficiency in energy usage.

21

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **G.** *Rate Schedule Consolidation For North And South Customers And Rate*
2 *Re-Design For Streetlighting And Private Area Lighting*

3 **Q.** **PLEASE EXPLAIN THE COMPANY’S PROPOSAL TO CONSOLIDATE**
4 **THE NORTH AND SOUTH STREETLIGHTING RATES?**

5 **A.** After the conclusion of Case No. 10-00086-UT, when the North and South rates
6 classes were consolidated, the rates and rate structures for PNM North and South
7 Streetlighting customers were simply combined but not consolidated. As such,
8 currently, PNM’s North and South Streetlighting (Rate 20) customers pay different
9 prices for identical lights and poles. Also, the North rates have separate light and
10 pole components, while the South rates bundle lights and poles together. To resolve
11 these issues, the Company is proposing to prepare a single, consolidated set of base
12 rates, including pole, light and ownership options for PNM North and South
13 customers.

14
15 **Q.** **IN ADDITION TO CONSOLIDATION, IS PNM PROPOSING ANY OTHER**
16 **CHANGES TO THE STREETLIGHTING RATES?**

17 **A.** Yes, the Company is proposing to comprehensively re-design Streetlighting rates, as
18 well as add new features to this tariff that allows customers additional opportunities
19 to tailor their Streetlighting options. The rate re-design is needed, in part, given that
20 the Streetlighting rates for PNM South are not cost-based.

21

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. PLEASE EXPLAIN PNM'S EFFORTS TO COMPLY WITH THE**
2 **AMENDED STIPULATION RELATED TO RATE DESIGN ISSUES FOR**
3 **RATE 20 CUSTOMERS?**

4 **A.** The Company is proposing Streetlighting rates that address cost allocation, rate
5 design, maintenance, and energy efficiency issues in accordance with Paragraph 38
6 of the Amended Stipulation. Paragraph 38 of the Amended Stipulation required that
7 within six (6) months of the issuance of the Final Order in Case No. 10-00086-UT,
8 PNM would enter into discussions with Streetlighting (Rate 20) customers on the
9 rate design issues noted above. PNM complied with this requirement.²² PNM
10 Exhibit SC-13 is a copy of a July 13, 2012 letter PNM sent to Rate 20 customers
11 offering to meet with them regarding certain issues related to Streetlighting. This
12 offer to meet resulted in PNM meeting separately with the following cities:
13 Albuquerque, Deming, Lordsburg and Silver City. PNM also met with Bernalillo
14 and Santa Fe Counties, as well as the Village of Los Ranchos. As a result of those
15 customer meetings, PNM received information from individual customers regarding
16 specific Streetlighting-related requests or issues that should be addressed. This
17 information turned into considerations PNM is taking up as part of the
18 comprehensive re-design of Rate 20 in this rate case.

19

²² See Order Granting Joint Request for Variance, Docket No. 10-00086-UT (issued Feb. 14, 2012) (granting a variance that would extend by six (6) months the deadline for initiation of discussions pursuant to Paragraphs 37 and 38 of the Amended Stipulation, which gave PNM an extra six (6) months to engage with Rate 20 customers).

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHAT ARE THE BENEFITS OF UPDATING THE STREETLIGHTING**
2 **TARIFF?**

3 **A.** There are a number of benefits that will flow to customers from updating the
4 Streetlighting (Rate 20) tariff, but the Company also will benefit from this update.
5 The benefits can be grouped into three categories, which are: (1) simplification of
6 the Streetlighting tariff; (2) added flexibility and increased customer choice; and
7 (3) more stable rates over time given proposals in this case to limit class rate base
8 increases.

9

10 **Q. PLEASE IDENTIFY CHANGES IN THE CONSOLIDATED RATE**
11 **STRUCTURES THAT WILL SIMPLIFY THE STREETLIGHTING**
12 **TARIFF.**

13 **A.** From a customer's perspective, the current rate structure is unnecessarily
14 complicated, and so the new Streetlighting tariff simplifies the rate structure in a
15 number of ways. First, the proposed changes to the Streetlighting tariff will reduce
16 the total number of possible Streetlighting options. Currently, lights are categorized
17 three separate ways: (1) PNM-owned overhead lights (i.e., served by an overhead
18 wire), (2) PNM-owned underground lights (i.e., served by an underground wire) and
19 (3) customer-owned lights. The proposed tariff will eliminate separate overhead and
20 underground categories for light rates. Also, PNM is eliminating two lighting
21 options that are no longer installed in the field, specifically: (1) 250W Mercury

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 Vapor Underpass Light; and (2) 150W High-Pressure Sodium Streetlight.
2 Additionally, two 400W High-Pressure Sodium lighting options (one Streetlight and
3 one Floodlight) are being combined into one lighting option, given that the
4 underlying costs and the rates for both lighting options are the same. The final step
5 to reduce the total number of options is to take the number of Streetlight poles
6 offered from eight (four wood and four non-wood) to two (one wood and one non-
7 wood).

8
9 The second way in which the Streetlighting tariff is being simplified is to create one
10 common set of rates that applies to North and South Streetlighting customers. As
11 such, a single, common set of rates for Streetlighting service will apply to all of
12 PNM's customers. This common set of rates also unbundles the pole and light rates
13 to provide even more clarity for customers, which is consistent with PNM North's
14 current Streetlighting tariff.

15
16 The final step to simplifying this tariff is to correct and standardize the language
17 used in the tariff. The proposed modifications to Rate 20, in redline form, are
18 attached as PNM Exhibit JCA-5.²³ An explanation of the tariff changes is provided
19 in 530 Schedule O-4.

²³ Although the proposed Rate 20 is attached to Mr. Aguirre's PNM Exhibit JCA-5, I sponsor the pricing modifications to this tariff.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHAT ARE THE MODIFICATIONS TO THE STREETLIGHTING**
2 **TARIFF THAT WILL INCREASE CUSTOMER CHOICE AND ADD**
3 **FLEXIBILITY TO THE LIGHTING OPTIONS?**

4 **A.** During customer meetings held in 2012 as a result of Paragraph 38 of the Amended
5 Stipulation, several customers expressed an interest in PNM providing a high-
6 efficiency lighting option. To satisfy customer interests, as well as to further the
7 energy efficiency goals of the State, part of the tariff re-write focuses on providing
8 customers more flexibility in lighting options, particularly as it pertains to the ability
9 to implement new high-efficiency lighting at the customer’s discretion. To start, the
10 Company is proposing to offer the following Company-owned LED lighting
11 options, which are equivalent to standard Streetlighting in the following ways:

- 12 • 43W LED Light – 70W HPS Light equivalent
- 13 • 54W LED Light – 100W HPS Light equivalent
- 14 • 130W LED Light – 250W HPS Light equivalent
- 15 • 258W LED Light – 400W HPS Light equivalent

16
17 The re-designed Rate 20 also includes a new section on customer-owned and
18 maintained lighting that is not specific to any light type and, as such, freely permits
19 high-efficiency lighting installations by the customer. This new section uses a
20 simplified approach that applies a monthly charge based upon calculated kWh
21 derived from the wattage range of the light. This permits the customers the

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 maximum flexibility to choose a high-efficiency or any other type of light that fits
2 the customer's need. Additionally, this new section does not include any
3 maintenance costs for the customer-owned lights, which results in lower overall
4 Streetlighting rates for customers. Under previous versions of this Streetlighting
5 tariff, some customers were still charged a fee for Company maintenance, even
6 though they wished to do the maintenance themselves.

7
8 PNM also is introducing another element of flexibility that is not part of the tariff re-
9 design but will still be an option that will appeal to small municipalities.
10 Specifically, PNM's proposal is to allow customers to separately contract with the
11 Company to pay for Streetlight maintenance of customer-owned and maintained
12 lights. As such, if customers want to own their lights but do not have the manpower
13 to maintain them, that customer can enter into a special contract with the Company
14 to maintain their lights. Under this construct, however, the customer will be
15 responsible for maintaining an inventory of all of its own lights and poles.

16
17 **Q. HOW WILL THE MODIFICATIONS TO THE STREETLIGHTING**
18 **TARIFF RESULT IN A MORE STABLE STREETLIGHTING RATE OVER**
19 **TIME?**

20 **A.** To start, from a cost allocation perspective, the plan is to design pole and light rates
21 that are more reflective of the costs of providing this service. Rates that move

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 gradually over time to align with the cost of service will naturally become more
2 stable. Additionally, PNM is establishing limits on its investment for Company-
3 owned lights and poles to an amount that corresponds to the capital that is recovered
4 in rates.

5
6 **Q. CAN YOU DISCUSS THE PROCESS PNM UNDERTOOK TO RE-DESIGN
7 STREETLIGHTING RATES.**

8 **A.** PNM Exhibit SC-15, pages 1 to 9, provides a detailed summary of the process PNM
9 undertook to re-design Streetlighting rates, as well as development of the CAR,
10 which is discussed below.

11
12 **Q. CAN YOU EXPLAIN RATE CONSOLIDATION AND RE-DESIGN FOR
13 PRIVATE AREA LIGHTS (RATE 6)?**

14 **A.** Yes. PNM Exhibit SC-15, pages 10 and 11, explain the rate consolidation and rate
15 re-design for the Private Area Lighting Schedule (Rate 6).

16
17 **Q. CAN YOU EXPLAIN IN MORE DETAIL THE NEW PROPOSED CAR FOR
18 STREETLIGHTING CUSTOMERS?**

19 **A.** Yes. PNM South customers currently do not have cost-based Streetlighting rates.
20 As such, these customers are significantly underpaying for most Streetlighting
21 facilities and services. The new proposed CAR is meant to mitigate the impact of

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 consolidated North and South Streetlighting rates on PNM South customers. The
2 CAR will limit the impact to, at most, a 17% increase on current Steetlighting rates.
3 PNM Exhibit SC-15 at page 9 explains in more detail the development of the CAR
4 for Streetlights.²⁴ PNM Exhibit SC-14 demonstrates the overall rate impact for the
5 Streetlighting customers, including the effect of the CAR on bill increases for PNM
6 South customers.

7
8 ***H. Elimination Of The Banking Option For DG Customers***

9 **Q. PLEASE EXPLAIN PNM'S PROPOSAL TO ELIMINATE THE BANKING**
10 **OPTION FOR DISTRIBUTED GENERATION CUSTOMERS.**

11 **A.** To further its efforts to align conservation incentives with system costs, PNM is
12 proposing to eliminate DG customers' ability to carry over excess energy
13 produced to subsequent billing periods. Rather than carrying over these energy
14 credits, PNM will implement a monthly cash-out provision for excess DG energy
15 produced. The cash-out provision will pay customers on a monthly basis for
16 excess energy pursuant to the existing Schedule 12 (Cogeneration and Small
17 Power Production) rates. Modifications to PNM's Net Metering Service, Rider
18 24, are included in PNM Exhibit JCA-5; the proposed modifications also are
19 summarized in 530 Schedule O-4.

20

²⁴ No CAR was applied to Private Area Lights (Rate 6).

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. IF ADOPTED, WHAT ISSUES WILL PNM'S PROPOSAL REMEDY?**

2 **A.** The elimination of the banking option for excess energy produced does away with a
3 construct that assumes net metered customer have some ability to store their excess
4 energy generated from their DG system and utilize this excess energy at some future
5 point in time. By simply paying the customer for this excess energy on a monthly
6 basis, as opposed to permitting customers to use the credits at a later time, PNM
7 would send more accurate price signals to net metered customers about their true
8 energy costs. Additionally, elimination of the banking option more closely aligns
9 cost recovery and cost causation, given that the Company under PNM's proposal
10 will now get paid in each month for the net energy actually used by the customer in
11 that same month.²⁵ Much like the DG Interconnection Fee, this proposal also
12 reduces intra-class subsidization between DG and non-DG customers by requiring
13 DG customers to pay for the net energy consumed.

14

15 **Q. IS PNM'S PROPOSAL CONSISTENT WITH THE COMMISSION'S RULES
16 AND REGULATIONS?**

17 **A.** Yes. 17.9.570.14(C)(3)(B) NMAC permits PNM to credit or pay each month a net
18 metered customer for the electric energy generated in excess of electric energy the

²⁵ There is a caveat to this statement in that the entire net metering construct does not permit the Company to collect all of its fixed costs of providing energy to these net metered customers. The DG Interconnection Fee is meant to serve as an additional means to assist the Company in collecting its lost fixed costs associated with net metering and reduce cross subsidization.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 customer received from the grid during the billing period. PNM is electing to pay
2 the customer, as opposed to offering the customer a credit.

3
4 **Q. WILL PNM'S PROPOSED ELIMINATION OF THE BANKING OPTION**
5 **FOR DG CUSTOMERS APPLY TO EXISTING DG CUSTOMERS?**

6 **A.** No. PNM does not propose to eliminate the banking option for existing DG
7 customers until the existing customer's Renewable Energy Certificate ("REC")
8 purchase agreement expires. Upon expiration of the existing customer's REC
9 purchase agreement, the customer will be subject to a new REC purchase agreement
10 that does not permit banking of excess energy produced by the customer's DG
11 system. PNM also proposes to eliminate the banking option for those customers
12 who do not have installed systems or completed applications by December 31, 2015.

13
14 **Q. WHEN PNM PAYS THE CUSTOMER EACH MONTH FOR THE EXCESS**
15 **ENERGY PRODUCED BY ITS DG SYSTEM, WILL PNM ALSO ACQUIRE**
16 **THE CUSTOMER'S RECS FOR THE EXCESS ENERGY PRODUCED?**

17 **A.** Yes. NMSA 1978, Section 62-16-5(B)(1)(a)(2) (2007) of the Renewable Energy
18 Act ("REA") states that RECs are owned by the generator of the renewable energy
19 unless "the generator is a qualifying facility, as defined by the federal Public Utility
20 Regulatory Policies Act of 1978, in which case the renewable energy certificates are
21 owned by the public utility purchaser of the renewable energy unless retained by the

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 generator through specific agreement with the public utility purchaser of the
2 energy.” Net metered DG systems are considered qualifying facilities under New
3 Mexico’s regulatory scheme. As such, when PNM pays DG customers for excess
4 energy on a monthly basis at the avoided cost rate, PNM also will acquire the
5 associated RECs.

6
7 **Q. AS A RESULT OF THIS PROPOSAL, WILL PNM REVISE THE REC**
8 **PURCHASE AGREEMENT FOR SOLAR SYSTEMS SMALLER THAN 10**
9 **KW?**

10 **A.** Yes. Upon approval in this case of PNM’s request to eliminate the banking option
11 for solar systems under 10 kW, PNM will, as a compliance filing, submit a new
12 REC purchase agreement for these systems. The language in the new REC purchase
13 agreement will match the language in the REC purchase agreement for solar systems
14 above 10 kW, which states:

15 If the Solar Facility generates electricity in excess of the
16 amount of electricity consumed each month on the Premises
17 (“Excess Energy”), PNM shall purchase such Excess Energy at
18 its avoided cost, and PNM shall receive from Customer, without
19 cost, all RECs associated with such Excess Energy, to the extent
20 authorized by the New Mexico Renewable Energy Act.
21

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

VI. PNM'S PROPOSED NEW TARIFFS

A. Revenue Balancing Account

Q. PLEASE EXPLAIN THE COMPANY'S REVENUE BALANCING ACCOUNT PROPOSAL.

A. PNM is filing for approval of a four-year pilot Revenue Balancing Account tariff to remove the disincentives for energy efficiency and load management measures. This pilot program will apply to the Residential Service (Rates 1A, 1B) and Small Power Service (Rates 2A, 2B). The Revenue Balancing Account is a decoupling mechanism that allows PNM to collect all of its fixed costs through a process that tracks the difference between the customer class revenues authorized by the Commission and the actual revenues collected for that customer class. The difference will result in future rate adjustments to collect any under-recovery from or to credit back any over-recovery to customers. By permitting PNM to collect a pre-established amount of revenue toward fixed cost recovery regardless of the actual sales revenues received during any year, PNM is indifferent to the usage levels of the customers to which the Revenue Balancing Account applies.

Both Dr. Hansen and Company witness Mr. Ortiz support the policy reasons for implementing the Revenue Balancing Account. Dr. Hansen also addresses PNM's compliance with the requirements of the Amended Stipulation as it pertains to this

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 proposal. I am sponsoring the Revenue Balancing Account tariff (Rider 42), which
2 is provided in the Advice Notice for this case and in PNM Exhibit SC-3. I also am
3 supporting the calculations that develop the Revenue Balancing Account tariff
4 (Rider 42).

5
6 **Q. PLEASE EXPLAIN THE COMPONENTS OF THE REVENUE**
7 **BALANCING ACCOUNT TARIFF.**

8 **A.** From a high-level perspective, the Revenue Balancing Account tariff will calculate a
9 deferral amount each month, which will be the difference between the monthly
10 allowed revenue toward fixed costs set in this rate proceeding and the actual revenue
11 toward fixed costs billed under the volumetric rates to those customers. PNM
12 Exhibit SC-16 sets forth the supporting data to calculate the Revenue Balancing
13 Account deferral, while Dr. Hansen in his testimony supports the actual formula that
14 is used to calculate the deferral. In particular, PNM Exhibit SC-16 calculates the
15 two key components of the deferral, which are: (1) the *FCE*, the fixed-cost portion
16 of the energy rate for a customer class, expressed in \$/kWh; and (2) the *FCC*, the
17 fixed cost per customer and per month for a customer class. PNM Exhibit SC-16
18 shows how the *FCC* and *FCE* parameters are calculated for each of the two
19 applicable customer classes (Residential and Small Power). As described by Dr.
20 Hansen, to calculate the *FCC*, the fixed costs recovered through the volumetric rates
21 are divided by the test year number of customers served in the customer group. To

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 calculate the *FCE*, the fixed costs recovered through the volumetric rates are divided
2 by the test year sales to the customer group.

3
4 **Q. DOES THE AMENDED STIPULATION RELATE TO THIS REVENUE**
5 **BALANCING ACCOUNT PROPOSAL?**

6 **A.** Yes. Paragraph 39 of the Amended Stipulation required that before PNM could
7 request approval of a mechanism to remove disincentives for energy efficiency
8 programs, it was required to engage in good faith consultations with stakeholders.
9 Dr. Hansen provides the detail regarding the September 29, 2014 and November 5,
10 2014 stakeholder meetings PNM held in accordance with Paragraph 39 of the
11 Amended Stipulation.

12
13 **B. *DG Interconnection Fee***

14 **Q. PLEASE EXPLAIN THE PROPOSED DG INTERCONNECTION FEE.**

15 **A.** PNM is proposing a fixed monthly DG Interconnection Fee (Rider 41) to be
16 applicable to new solar and wind DG customers that take service as net metered
17 customers.²⁶ New DG customers are those customers who do not have a DG system
18 installed or a completed application as of December 31, 2015. The proposed new
19 DG Interconnection Fee is presented in the Advice Notice for this case and in PNM
20 Exhibit SC-3.

²⁶ See Paragraph 26 of the Amended Stipulation and Paragraph 197 of the Final Order Conditionally Approving Stipulation, both in Case No. 10-00086-UT.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. PLEASE DESCRIBE THE DG INTERCONNECTION FEE AND HOW PNM**
2 **WILL CALCULATE THIS FEE.**

3 **A.** PNM proposes to assess a fixed charge per subscribed kW-AC of installed DG
4 capacity. PNM first calculates the fixed costs being recovered through the
5 volumetric charge. PNM then calculates the amount of kWh that a one kW system
6 produces in a month. The product of the fixed costs embedded in each kWh charge
7 and the amount of kWh each one kW system produces identifies the amount of fixed
8 costs that a DG customer avoids each month. For example, based upon the proposed
9 rate design, a DG Interconnection Fee of \$16.73 per kW per month should be
10 charged to a Residential customer with a 1 kW photovoltaic (“PV”) system. This
11 DG Interconnection Fee includes revenue requirements related to generation,
12 transmission and distribution. See PNM Exhibit SC-17, which provides a detailed
13 calculation of the cost-based DG Interconnection Fee for the applicable customer
14 classes. As discussed in more detail in Mr. Ortiz’s testimony, PNM is proposing to
15 cap the DG Interconnection Fee at \$6 per kW-AC per month.

16

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. IN DEVELOPING THE DG INTERCONNECTION FEE, HAS PNM**
2 **FACTORED IN THE REASONABLY DETERMINABLE BENEFITS TO**
3 **PNM'S SYSTEM PROVIDED BY THE DG INTERCONNECTION**
4 **CUSTOMERS DURING THE THREE YEAR PERIOD AFTER THE DG**
5 **INTERCONNECTION FEE WILL GO INTO EFFECT?**

6 **A.** Yes. The DG Interconnection Fee is designed to collect fixed costs PNM incurs to
7 serve DG customers. The benefit of avoided fuel is not realized under a net
8 metering construct, as supported by Mr. Ortiz's testimony in NMPRC Case No. 14-
9 00158. In addition, PNM has determined that there are no specific quantifiable
10 benefits from net metering in addition to avoided fuel costs. In summary, PNM
11 cannot quantify any benefits from DG interconnection customers that may be used
12 as an offset for the fixed costs PNM incurs in serving these customers.

13

14 **C. *Economic Development Tariff***

15 **Q. PLEASE OUTLINE THE PURPOSE OF THE ECONOMIC**
16 **DEVELOPMENT TARIFF PNM IS PROPOSING.**

17 **A.** PNM is proposing an economic development tariff consistent with NMSA 1978,
18 Section 62-6-26 (1993) of the Public Utility Act ("PUA") and 17.9.590 NMAC of
19 the Commission's Rules ("Rule 590"). The economic development tariff will offer a
20 discounted rate to Schedules 4B, 5B and 34B to encourage new industry to locate in

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 New Mexico and encourage existing customers to further invest in their business in
2 this State.

3
4 **Q. PLEASE DESCRIBE THE MECHANICS OF THE PROPOSED**
5 **ECONOMIC DEVELOPMENT TARIFF.**

6 **A.** PNM's economic development tariff (Rider 43) is included in the Advice Notice of
7 this case and in PNM Exhibit SC-3. The proposed economic development tariff sets
8 forth discounted percentages to the customer's applicable demand charge. To be
9 eligible to be served under the economic development tariff, the customer's new
10 demand must be greater than 500 kilowatts. Also, the tariff will offer a discounted
11 rate to existing customers with incremental load over 200 kW. To be eligible, both
12 new and existing customers must make at least 50% of their sales out of state.
13 Consistent with the requirement at Section 62-6-26(C) of the PUA, which requires
14 that a utility have excess capacity prior to offering such rates, PNM's proposal caps
15 the amount of capacity available under the economic development tariff at 20 MW.
16 The 20 MW represents a very small percentage – about 1% -- of PNM's planning
17 demand. PNM has chosen to place a fairly restrictive cap on its economic
18 development tariff given this is the first time in several years that it will offer such a
19 program and it is unclear how well utilized the program might be. PNM does not
20 want to over-extend its available planning capacity under this program, given the
21 importance of reliably serving existing customers.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 As to the specifics of the discount, PNM recommends that in the five consecutive
2 12-month billing periods beginning with the first billing period after the customer
3 commences service under the economic development tariff, the following discounts
4 will be given:

- 5 • A maximum of 50% for 0-12 month;
- 6 • A maximum of 40% for 13-24 months;
- 7 • A maximum of 30% for 25-36 months;
- 8 • A maximum of 20% for 37-48 months; and
- 9 • A maximum of 10% for 49-60 months

10
11 Additionally, Section 62-6-26(A) of the PUA requires that an economic
12 development tariff be designed to recover at least the incremental cost of providing
13 service to eligible customers. Pursuant to the economic development tariff included
14 in the Advice Notice, when a customer requests service, PNM is required to
15 document that the rate charged after the percentage discount over the five-year
16 period will not go below the incremental cost of providing service to that customer.
17 If the percentage discount does cause the rate charged to go below the incremental
18 cost of providing service, PNM will be permitted to reduce the percentage discount
19 as needed. The percentage discount is never to exceed the maximum discount
20 permitted in each year.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. WHAT ARE THE BENEFITS OF THE ECONOMIC DEVELOPMENT**
2 **TARIFF?**

3 **A.** PNM believes that declining percentage discounts, starting at 50% in the first year,
4 are one of the best methods to incentivize industry to relocate to New Mexico or for
5 existing customers to expand in the State, while also providing protection to the
6 Company's existing customer base. Moreover, since the discounts decline over a
7 five-year period, existing utility customers benefit because the new customers
8 contribute an increasing amount toward the system costs. Company witness Mr.
9 Ortiz provides other policy reasons in support of PNM's proposed economic
10 development tariff.

11
12 **Q. ARE YOU FAMILIAR WITH OTHER JURISDICTIONS THAT HAVE**
13 **IMPLEMENTED ECONOMIC DEVELOPMENT TARIFFS?**

14 **A.** Yes. Many jurisdictions throughout the United States have successfully
15 implemented economic development rates. Focusing on the Southwest, the
16 following investor-owned utilities have implemented commission-approved
17 economic development rates: in California, Pacific Gas & Electric and SoCal
18 Edison; in Nevada, Sierra Pacific Power Company d/b/a NV Energy and Nevada
19 Power d/b/a NV Energy; and in Texas, El Paso Electric Co. and Southwestern
20 Electric Power Company ("SWEPCO").²⁷

21

²⁷ SWEPCO's economic development tariff is labeled "experimental."

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. COULD YOU DETAIL THE STRUCTURE AND INCENTIVES OFFERED**
2 **BY EACH OF THESE UTILITIES?**

3 **A.** Yes. PG&E and SoCal Edison share the same economic development rates
4 (“EDR”), which include two schedules – a “Standard EDR” and an “Enhanced
5 EDR.” Under the Standard EDR, each utility applies a 12% reduction to the
6 customer’s bundled otherwise applicable tariff charge for five years. To qualify for
7 the tariff, a customer must either be a new commercial or industrial customer with at
8 least 200 kW load, or an existing customer who can show that without the EDR they
9 would no longer be able to continue operating in California. The program is limited
10 to a 200 MW cap for each utility, including both Standard and Enhanced EDR
11 customers.

12
13 In Nevada, the Public Utilities Commission has approved Schedule EDRR for both
14 Sierra Pacific Power and Nevada Power (doing business as NV Energy), pursuant to
15 Nevada Revised Statutes 704.7871 through 704.7882. Schedule EDRR permits
16 eligible customers to discount their Base Tariff Energy Rate by 30% for the first
17 year, 20% for the second and third years, and 10% for the fourth year. To qualify, a
18 customer must be a new commercial or industrial customer with new load demand
19 greater than 300 kW. The program is limited to 50 MW statewide.

20

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 El Paso Electric Co. in Texas offers an economic development rate to customers that
2 have a minimum monthly billing demand of 500 kW through Schedule No. 33 –
3 Economic Development Rider. The rider is limited to five large
4 industrial/commercial customer classes and allows them to discount their monthly
5 demand charge by the following percentages: 10% for the first year, 7.5% for the
6 second year, 5% for the third year, and 2.5% for the fourth year. The program is
7 limited to 150 MW of total demand.

8
9 SWEPCO's Experimental Economic Development Rider is available to only the
10 Lighting and Power and Large Lighting and Power Service schedules. Among other
11 requirements, to qualify, a customer must increase the number of full-time
12 employees at its facility by specified amounts and have additional load to qualify for
13 this experimental rider. Regarding the increased load, for customers with existing
14 load, they must have an additional load increase in excess of 1,000 kW, and for
15 customers above 20,000 kW, they must have additional load increase of 5% of
16 existing load. Also, businesses must fall within certain categories, which include
17 industries manufacturing products for sale or resale, regional
18 warehousing/distributing, scientific/industrial research and development, corporate
19 relocations. The percentage discount to the customer's rate is determined by the
20 number of additional full-time employees added by the business. For example,

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 businesses with 31 or more additional employees get a 40% discount in year 1, a
2 30% discount in year 2 and a 20% discount in year 3.

3
4 **Q. IS PNM'S PROPOSAL IN LINE WITH THE ECONOMIC DEVELOPMENT**
5 **RATES OFFERED BY THESE UTILITIES?**

6 **A.** Because each tariff varies, it is difficult to directly compare the tariffs. PNM's
7 economic development tariff is being offered to both existing and new customers,
8 which is consistent with most of the tariffs for other investor-owned utilities noted
9 above.

10
11 In terms of the amount of discount, when viewed as a whole, PNM's proposal is
12 largely consistent with California's Enhanced EDR. Although the discount PNM
13 proposes for the first two years (a maximum of 50% for months 0-12 and 40% for
14 months 12-24) is higher than the discounts offered by the investor-owned utilities
15 cited above, PNM's average discount over the five-year lifespan of the rate is 30%.
16 This discount is consistent with the incentives offered by PG&E and SoCal Edison
17 under their "Enhanced EDRs," which are available in cities or counties with high
18 unemployment rates. In deciding in favor of PG&E's Enhanced EDR, the California
19 Public Utilities Commission stated:

20 In addition to direct benefits to other ratepayers, economic
21 attraction and retention activities also provide indirect benefits
22 to ratepayers in the form of increased employment opportunities
23 and improved overall local and economic vitality. Local

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 communities benefit from the economic multiplier effect,
2 resulting from local spending by newly employed, or
3 continuously employed, workers where the businesses locate.
4 One of the indirect results from the strengthened economic base
5 is the more complete use of the utilities' transmission and
6 distribution facilities which further reduces rates.²⁸

7 As further described in Mr. Ortiz's testimony, these are precisely the benefits PNM
8 seeks to achieve through its proposal.

9

10 **Q. HOW WILL THE PROPOSED ECONOMIC DEVELOPMENT TARIFF**
11 **AFFECT OTHER CUSTOMER CLASSES?**

12 **A.** There will be no additional cost burden on existing customers since the discounted
13 rates are developed to recover at least the incremental cost to serve such customers.
14 Furthermore, since the resulting discounted rates will be higher than the incremental
15 cost to serve, existing customers will benefit as the percentage discount to the
16 economic development customer decreases and more system costs are recovered
17 from that customer.

18

²⁸ Application of Pacific Gas and Electric Company for Approval of Economic Development Rate for 2013-2017, Application 12-03-001, Decision 13-10-019 (October 9, 2013), at pages 16-18.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 *D. Schedule 34b -- Large Service For Customers 3,000 kW And Above*
2 *Tariff*

3 **Q. PLEASE EXPAND UPON THE COMPANY'S PROPOSAL TO ADD A NEW**
4 **LARGE SERVICE CLASS TO ITS RATE SCHEDULES AND TARIFFS.**

5 **A.** As mentioned in my testimony above, the allocation of costs to customer classes
6 should recognize various customer class characteristics, such as peak demand,
7 energy usage, load factor, number and size of customers, point of delivery, etc. As
8 PNM examined the customers that are currently served under Large Power Service
9 (Rate 34B), it is apparent that a few customers have characteristics that are distinct
10 from the rest of customers in that class. Therefore, from a cost allocation
11 perspective, it is warranted to establish a separate rate class for these customers, for
12 which PNM is proposing Rate Schedule 34B.

13
14 Specifically, the customers for which this class is being designed have peak demand
15 that is five times the Rate Schedule 34B class average and the monthly usage is 10
16 times the Rate Schedule 4B class average. Moreover, these customers have greater
17 than 90% load factor as compared to the Rate Schedule 4B class average of about
18 65%.

19
20 This rate schedule is included in PNM Exhibit SC-3 and in the Advice Notice to this
21 application. This rate schedule will be offered to customers with a monthly
22 minimum demand of 3,000 kW.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. ARE THERE POTENTIAL NEW CUSTOMERS THAT WILL QUALIFY**
2 **FOR THIS VERY LARGE CUSTOMER CLASS?**

3 **A.** Yes. PNM believes the creation of this new Large Service (Rate 34B) class might
4 attract new industry to New Mexico. In particular, PNM believes that the
5 parameters of this new customer class may be attractive to data centers. As such,
6 there are added economic development benefits to creating this customer class.

7

8 **VII. MODIFICATIONS TO THE VOLTAGE CLASS**
9 **ADJUSTMENT FACTORS**

10 **Q. IS PNM REVISING ITS VOLTAGE CLASS ADJUSTMENT FACTORS**
11 **USED TO CALCULATE BASE FUEL RATES AND VARIABLE FUEL**
12 **RATES IN THIS CASE?**

13 **A.** Yes. The Voltage Class Adjustment Factors reflect the energy losses for each class
14 for the test year as compared to the Company average energy loss rate for the test
15 year. Given that the test year losses are different from losses used in PNM's last rate
16 case, Case No. 10-00086-UT, the Voltage Class Adjustment Factors must be
17 modified. PNM Exhibit SC-18 shows the calculation for the Voltage Class
18 Adjustment Factors, as well as the Base Fuel Rates, which are derived from these
19 Voltage Class Adjustment Factors.²⁹

20

²⁹ The Voltage Class Adjustment Factors are presented in Rider 23. Rider 23 also demonstrates how to calculate the Variable Fuel Rates using the Voltage Class Adjustment Factors. Base Fuel rates, which are modified by the changes to the Voltage Class Adjustment Factors, appear in each base tariff.

**DIRECT TESTIMONY OF
STELLA CHAN
NMPRC CASE NO. 14-00332-UT**

1 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

2 **A.** Yes.

GCG#518980

Qualifications of Stella Chan

PNM Exhibit SC-1

Is contained in the following 2 pages.

STELLA CHAN: EDUCATIONAL AND PROFESSIONAL SUMMARY

Name: Stella Chan

Address: Public Service Company of New Mexico
Main Offices
Albuquerque, New Mexico 87158-1105

Position: Director, Pricing and Load Research

Education: University of Houston, Houston, Texas

- MBA with concentration in Finance
- BBA with major in Finance

Language Skills:

Fluent in English, Mandarin Chinese and Cantonese

Employment: Public Service Company of New Mexico, Albuquerque, New Mexico:
Director, Pricing & Load Research: 2013 to present

Colorado Springs Utilities, Colorado Springs, Colorado
Manager, Pricing & Forecasting, Planning and Finance Division:
2003-2013

University of Houston, Houston, Texas, New Mexico:
Adjunct Faculty – Finance Department: 2003

Independent Consultant: 2002 to 2003

- Challenger Development, L.C.
- Boyce Power System

Energy Wholesale Operations, Houston, Texas
Director, Government and Regulatory Affairs: 2001

Enron Corporation, Houston, Texas
Director, Government Affairs: 2000-2001
General Manager, Operations, SK-Enron, Seoul, South Korea: 1999-2000
Director, Regulatory Affairs, Enron International: 1997-1999
Manager, Rates and Tariffs, Enron Energy Services: 1997

El Paso Energy, Houston, Texas
Staff Analyst, Research and Competitive Analysis: 1996-1997
Consultant, Business Development: 1995-1996

Employment (Continued):

Duke Energy (formerly Texas Eastern), Houston, Texas
Project Leader, Strategic Planning: 1994-1005
Project Leader, Market Planning and Analysis: 1992-1994

El Paso Energy (formerly Tenneco Gas), Houston, Texas
Senior Analyst, Cost Allocation and Rate Design: 1990-1992
Analyst, Special Projects: 1987-1989

Community Activities (Colorado Springs, Colorado):

Board Chair, Urban Peak Colorado Springs
Treasurer, Urban Peak Colorado Spring
Board Member, CASA (Court Appointed Special Advocate), Pikes Peak Region
Steering Committee, Community Focus Fund, Colorado Springs Utilities

Testimony Filed Before the New Mexico Public Regulation Commission:

| <u>Case Number</u> | <u>Proceeding/Subject Matter</u> |
|--------------------|--|
| Un-Docketed | Advice Notice No. 478, relating to the revision of PNM Rate No. 20- Integrated System Streetlighting and Floodlighting Service, September 27, 2013 |
| Un-Docketed | Advice Notice Nos. 480 and 65, regarding consolidation of PNM's North and South Rules, updates to service rules, and changes to Rule 15 - Line Extension Policy, November 15, 2013 |
| 14-00118-UT | Matter of PNM's Advice Notice 493, relating to modification to the qualifying criteria for service under Rate No. 5B-Large Service to Customers, April 22, 2014 |
| 14-00150-UT | Matter of PNM's Application for Approval of the City of Rio Rancho Underground Project Rider Pursuant to Advice Notice No. 495, May 25, 2014 |
| 14-00158-UT | PNM's Renewable Energy Portfolio Procurement Plan for 2015 and Proposed 2015 Rider No. 36 Rate, June 2, 2014 |
| 14-00310-UT | PNM's Application for Approval of 2014 Electric Energy Efficiency and Load Management Program Plan and Revision to Tariff Rider No. 16, October 6, 2014 |

GCG # 518680-v2

Alphabetical listing of acronyms used in this testimony

PNM Exhibit SC-2

Is contained in the following page,

ACRONYMS USED IN TESTIMONY

| <u>Term</u> | <u>Acronym</u> |
|--|-----------------------|
| Albuquerque Bernalillo County Water Utility Authority | ABCWUA |
| Coincident Peak | CP |
| Consolidation Adjustment Rider | CAR |
| Contribution in Aid of Construction | CIAC |
| Distributed Generation | DG |
| Embedded Class Cost of Service Study | ECCOSS |
| Four Coincident Peak | 4CP |
| National Association of Regulatory Utility Commissioners | NARUC |
| New Mexico Public Regulation Commission | NMPRC |
| New Mexico Public Service Commission | NMPSC |
| Non-Coincident Peak | NCP |
| One Coincident Peak | 1CP |
| Photovoltaic | PV |
| Public Service Company of New Mexico | PNM |
| Public Utility Act | PUA |
| Rate of Return | ROR |
| Time of Use | TOU |
| Renewable Energy Certificate | REC |
| Twelve Coincident Peak | 12CP |
| 3-Summer/1-Winter Coincident Peak | 3S1WCP |

Copies of new tariffs that PNM is proposing in this rate case.

PNM Exhibit SC-3

Is contained in the following 14 pages.

PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES

ORIGINAL RATE NO. 34B

LARGE POWER SERVICE $\geq 3,000$ KW-- TIME-OF-USE RATE

Page 1 of 4

APPLICABILITY: The rates on this schedule are available to any retail customer who contracts for a definite capacity commensurate with customer's normal requirements but in no case less than 3,000 kW of capacity, who has a load factor of at least 80%, and takes service at PNM's primary distribution voltage. Minimum demand under this schedule shall be 3,000 kW.

Service shall be normally furnished and metered at the Company's available primary distribution voltage of 4.16 kV or higher. Service will be furnished subject to the Company's Rules and Regulations and any subsequent revisions. These Rules and Regulations are available at the Company's office and are on file with the New Mexico Public Regulation Commission. These Rules and Regulations are a part of this Schedule as if fully written herein.

TERRITORY: All territory served by the Company in New Mexico.

TYPE OF SERVICE: The service available under this Schedule shall be three-phase service delivered at the Company's available primary distribution voltage of 4.16 kV or higher. The delivery voltage of the Company will depend upon the capacity available and necessary to take care of customer's initial and contemplated future requirements. The Company shall be the sole judge as to the voltage it can make available so as to provide for adequate capacity to the customer.

SERVICE WITH A CONTRACT DEMAND OF 3,000 KW OR MORE:

1. The Company will provide service under this Rate Schedule to any retail customer who contracts for a demand of 3,000 kW and a load factor of 80% who take service from PNM's primary distribution system only if the customer agrees to a specified period of service under this tariff of not less than one year. The customer must sign a facilities contract or appropriate line extension agreement for any transmission or distribution cost incurred by the Company after initiation of the contract for the customer not covered through rates on this tariff. Liquidated damages provisions will be included in the contract or line extension agreement.
2. All contract modifications must be in writing and executed as a supplement to the contract.

DISTRIBUTION EQUIPMENT: All distribution transformers, the necessary structures, voltage regulating devices, lightning arrestors, and accessory equipment required by the customer in order to utilize the Company's service at primary distribution level shall be installed, paid for, and owned, operated, and maintained by the customer.

The customer shall also provide at customer's expense suitable protective equipment and devices so as to protect Company's system and service, to other electric users, from disturbances or faults that may occur on the customer's system or equipment.

The customer shall at all times keep each of the three phases balanced as far as practicable so as not to affect service and voltage to other customers served by the Company. The customer shall not operate any equipment in a manner that will cause voltage disturbances elsewhere on Company's system.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG#519019

PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES

ORIGINAL RATE NO. 34B

LARGE POWER SERVICE >=3,000KW-- TIME-OF-USE RATE

Page 2 of 4

NET RATE PER MONTH OR PART THEREOF FOR EACH SERVICE LOCATION (Effective upon approval): The rate for electric service provided shall be the sum of A, B, C(1), D, E, F, and G below. On-Peak period is from 8:00 am to 8:00 pm Monday through Friday (60 hours per week). Off-Peak period is all times other than On-Peak period (108 hours per week).

NET RATE PER MONTH OR PART THEREOF FOR EACH SERVICE LOCATION (Effective on the first billing cycle of May 2016): The rate for electric service provided shall be the sum of A, B, C(2), D, E, and F below. On-Peak period is from 10:00 am to 10:00 pm Monday through Friday (60 hours per week). Off-Peak period is all times other than On-Peak period (108 hours per week).

IN THE BILLING MONTHS OF: June, July and August All Other Months

| | | | |
|--------|--|------------------------------------|------------------------------------|
| (A) | <u>CUSTOMER CHARGE:</u> (Per Metered Account) | \$3,329.23/Bill | \$3,329.23/Bill |
| (B) | <u>ON-PEAK PERIOD DEMAND CHARGE:</u> (For All Billing Demand during On-Peak Period) | \$27.92/kW | \$24.95/kW |
| (C)(1) | <u>ENERGY CHARGE:</u> On-Peak kWh Off-Peak kWh | \$0.0416189/kWh \$0.0289854/kWh | \$0.0359714/kWh \$0.0289854/kWh |
| (C)(2) | <u>ENERGY CHARGE:</u> On-Peak kWh Off-Peak kWh | \$0.0415046/kWh \$0.0289058/kWh | \$0.0358726/kWh \$0.0289058/kWh |
| (D) | <u>POWER FACTOR ADJUSTMENT:</u> The above rates are based on a power factor of 90 percent or higher. The Company will supply, without additional charge, a maximum of 0.48 kVAR (Reactive Kilovolt Amperes) per kW of Total Demand. The monthly bill will be increased \$0.27 for each kVAR in excess of the allowed 0.48 kVAR per kW of Total Demand. | | |
| (E) | <u>FUEL AND PURCHASED POWER COST ADJUSTMENT:</u> The above rates are based on a base fuel cost for energy approved in NMPRC Case No. 14-00332-UT. For this tariff, base rate is \$0.0256507 per kWh, effective for fuel and purchased power expenses incurred beginning January 10, 2015. | | |

All kWh usage under this tariff will be subject to a Fuel and Purchase Power Cost Adjustment Clause ("FPPCAC") factor calculated according to the provisions in PNM's Rider 23.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG#519019

PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES

ORIGINAL RATE NO. 34B

LARGE POWER SERVICE $\geq 3,000$ KW-- TIME-OF-USE RATE

Page 3 of 4

The appropriate FPPCAC factor will be applied to all kWh appearing on bills rendered under this tariff.

- (F) OTHER APPLICABLE RIDERS: Any other PNM riders that may apply to this tariff shall be billed in accord with the terms of those riders.
- (G) SPECIAL TAX AND ASSESSMENT ADJUSTMENT: Billings under this Schedule may be increased by an amount equal to the sum of the taxes payable under the Gross Receipts and Compensating Tax Act and of all other taxes, fees, or charges (exclusive of ad valorem, state and federal income taxes) payable by the utility and levied or assessed by any governmental authority on the public utility service rendered, or on the right or privilege of rendering the service, or on any object or event incidental to the rendition of the service.

MONTHLY MINIMUM CHARGE: Absent any demand or consumption, the monthly minimum charge under this Schedule is the Customer Charge plus the Total Demand multiplied by the On-Peak Demand Charge rate.

DETERMINATION OF TOTAL DEMAND: The total demand shall in no event be less than the highest of the following: (a) the actual metered on-peak kW demand, (b) 50 percent of the highest metered on-peak kW demand during the preceding 11 months, (c) the minimum demand defined on this Schedule, or (d) the contracted minimum kW demand should it exceed the minimum demand provided for on this Schedule.

Metering shall normally be at the primary distribution voltage.

Where highly fluctuating or intermittent loads which are impractical to determine properly (such as welding machine, electric furnaces, hoists, elevators, X-rays, and the like) are in operation by the customer, the Company reserves the right to determine the billing demand by increasing the 15-minute measured maximum demand and kVAR by an amount equal to 65 percent of the nameplate rated kVA capacity of the fluctuating equipment in operation by the customer.

INTERRUPTION OF SERVICE: The Company will use reasonable diligence to furnish a regular and uninterrupted supply of energy. However, interruptions or partial interruptions may occur or service may be curtailed, become irregular, or fail as a result of circumstances beyond the control of the Company, public enemies, accidents, strikes, legal processes, governmental restrictions, fuel shortages, breakdown or damages to generation, transmission, or distribution facilities of the Company, repairs or changes in the Company's generation, transmission, or distribution facilities, and in any such case the Company will not be liable for damages. Customers whose reliability requirements exceed those normally provided should advise the Company and contract for additional facilities and increase reliability as may be required. The Company will not, under any circumstances, contract to provide 100 percent reliability.

ACCESSIBILITY: Equipment used to provide electric service must be physically accessible. The meter socket must be installed on each service location at a point accessible from a public right-of-way without any intervening wall, fence, or other obstruction.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG#519019

**PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES**

ORIGINAL RATE NO. 34B

LARGE POWER SERVICE >=3,000KW-- TIME-OF-USE RATE

Page 4 of 4

TERMS OF PAYMENT: All bills are net and payable within twenty (20) days from the date of bill. If payment for any or all electric service rendered is not made within thirty (30) days from the date the bill is rendered, the Company shall apply an additional late payment charge as defined in Rate 16 Special Charges.

LIMITATION OF RATE: Electric service under this Schedule is not available for standby service, is not available to customers served in the downtown area of Albuquerque when served by the underground network system, and shall not be resold or shared with others.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG#519019

PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES

ORIGINAL RIDER NO. 41

DISTRIBUTED GENERATION (“DG”) INTERCONNECTION FEE

Page 1 of 2

PURPOSE:

Public Service Company of New Mexico (“PNM” or “Company”) does not recover through its other tariffs all of the costs associated with serving customers who have installed non-utility distributed generation. This tariff is intended to compensate PNM for the embedded fixed costs incurred by the Company to serve customers that are also interconnected to distributed generation facilities not otherwise recovered by the Company.

APPLICABILITY:

This rate is applicable to all New DG customers, as defined herein, taking utility service under Schedules 1A, 1B, 2A, 2B, 3B, 3C, 4B, 5B, 10A, 10B or 11B that utilize net metering billing options per 17.9.570.14.C New Mexico Administrative Code (“NMAC”) (for interconnections up to 10 kW) or 17.9.570.15.D.2 NMAC (for interconnections greater than 10 kW and less than or equal to 10 MW).

TERRITORY:

All territory served by the Company in New Mexico.

DEFINITIONS:

The following definitions apply to the terms discussed within this Schedule:

Alternating Current (“AC”): A type of electrical current in which the direction of the flow of electrons switches back and forth at regular intervals or cycles.

DG Facility: A customer-sited facility that generates electricity by means of solar radiation or wind and that is a “qualifying facility” in accordance with 17.9.570.7.F NMAC.

New DG Customers: A Customer that has a DG Facility that was installed or a completed application for a DG Facility after December 31, 2015.

TERMS OF SERVICE:

On a monthly basis, PNM will assess a \$/kW charge multiplied by the AC rated capacity of the DG Facility as reflected in the Customer’s interconnection agreement with the Company. The monthly rates applicable to New DG Customers with a solar DG Facility are:

| <u>PNM Base Tariffs</u> | <u>Monthly Rate per kW-AC</u> |
|---|--------------------------------------|
| Residential Schedules 1A & 1B | \$6.00 |
| Small Power Schedules 2A & 2B | \$6.00 |
| General Power Schedules 3B & 3C | \$4.50 |
| Large Power Schedule 4B | \$3.73 |
| Large Service for Customers >=8,000kW Schedule 5B | \$1.95 |
| Irrigation Schedules 10A & 10B | \$6.00 |
| Water/Sewage Pumping Schedule 11B | \$6.00 |

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs
GCG#519007

PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES

ORIGINAL RIDER NO. 41

DISTRIBUTED GENERATION (“DG”) INTERCONNECTION FEE

Page 2 of 2

The monthly rates applicable to New DG Customers with a wind DG Facility are:

| <u>PNM Base Tariffs</u> | <u>Monthly Rate per kW-AC</u> |
|---|--------------------------------------|
| Residential Schedules 1A & 1B | \$6.00 |
| Small Power Schedules 2A & 2B | \$6.00 |
| General Power Schedules 3B & 3C | \$3.88 |
| Large Power Schedule 4B | \$3.21 |
| Large Service for Customers >=8,000kW Schedule 5B | \$1.68 |
| Irrigation Schedules 10A & 10B | \$6.00 |
| Water/Sewage Pumping Schedule 11B | \$6.00 |

SPECIAL TAX AND ASSESSMENT ADJUSTMENT:

Billings under this Schedule may be increased by an amount equal to the sum of the taxes payable under the Gross Receipts and Compensating Tax Act and of all other taxes, fees, or charges (exclusive of ad valorem, state and federal income taxes) payable by the Company and levied or assessed by any governmental authority on the public utility service rendered, or on the right or privilege of rendering the service, or on any object or event incidental to the rendition of the service.

RULES AND REGULATIONS:

Any services hereunder will be furnished subject to the Company’s Rules and Regulations and any subsequent revisions. These Rules and Regulations are available at the Company’s office and are on file with the New Mexico Public Regulation Commission (“NMPRC”). These Rules and Regulations are a part of this Schedule as if fully written herein.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs
GCG#519007

PUBLIC SERVICE COMPANY OF NEW MEXICO

ORIGINAL RIDER NO. 42

REVENUE BALANCING ACCOUNT
APPLICABLE TO RETAIL RATE SCHEDULES 1A, 1B, 2A AND 2B

PAGE 1 of 4

EXPLANATION OF RIDER:

Pursuant to the New Mexico Public Regulation Commission's ("NMPRC") Final Order in NMPRC Case No. 14-00332-UT, Public Service Company of New Mexico ("PNM" or the "Company") established the Revenue Balancing Account to provide for the recovery of the difference between the fixed costs per kWh actually recovered through rates and the fixed costs per customer authorized for recovery in NMPRC Case No. 14-00332-UT or in subsequent general rate cases.

APPLICABILITY:

This Rider is applicable to the electric energy delivered to retail customers receiving service under Schedules 1A - Residential Service, 1B – Residential Service Time of Use ("TOU") Rate; 2A - Small Power Service, and 2B - Small Power Service TOU Rate.

TERRITORY:

All territory served by the Company in New Mexico.

FIXED COST PER CUSTOMER FACTOR:

The Fixed Cost per Customer Factor ("FCC") represents the amount on a \$ per customer per month basis for Residential and Small Power customers approved by the NMPRC in Case No 14-00332-UT or in a subsequent general rate case, as follows:

Residential FCC

Effective Date: Upon Approval

Factor: \$50.11 per customer per month

Small Power FCC

Effective Date: Upon Approval

Factor: \$135.59 per customer per month

FIXED COST PER ENERGY FACTOR:

The Fixed Cost per Energy factor ("FCE") represents the amount on a \$ per kWh basis for Residential and Small Power customers approved by the NMPRC in Case No 14-00332-UT or in a subsequent general rate case, as follows:

Residential FCE

Effective Date: Upon Approval

Factor: \$0.0858261 per kWh

Small Power FCE

Effective Date: Upon Approval

Factor: \$0.0948458 per kWh

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG# 519008

PUBLIC SERVICE COMPANY OF NEW MEXICO

ORIGINAL RIDER NO. 42

REVENUE BALANCING ACCOUNT
APPLICABLE TO RETAIL RATE SCHEDULES 1A, 1B, 2A AND 2B

PAGE 2 of 4

AUTHORIZED FIXED COST RECOVERY AMOUNT:

The Authorized Fixed Cost Recovery Amount is computed by multiplying the actual number of Residential and Small Power customers by the applicable Residential or Small Power FCC rate.

ACTUAL FIXED COST RECOVERED AMOUNT :

The Actual Fixed Cost Recovered amount is computed by multiplying the actual energy sales for Residential and Small Power customers by their applicable FCE rates.

FIXED COST RECOVERY CALCULATION:

The Revenue Balancing Account Recovery is the difference between the Authorized Fixed Costs Recovery Amount and the Actual Fixed Costs Recovered Amount calculated on a monthly basis. The formula to determine the Fixed Cost Recovery amount for Residential and Small Power rate classes is:

$$\text{FCR} = (\text{CUST} \times \text{FCC}) - (\text{SALES} \times \text{FCE})$$

Where:

FCR = Fixed Cost Recovery entered into the Revenue Balancing Account deferral account on a monthly basis

CUST = Number of Residential or Small Power customers at the end of each month

FCC = Fixed Cost per Customer factor (\$/Customer per month) for Residential or Small Power customers

SALES = Actual monthly energy sales of Residential or Small Power customers for each month

FCE = Fixed Cost per Energy factor (\$/kWh) for Residential or Small Power customers

FIXED COST RECOVERY (FCR) DEFERRAL BALANCING EXPLANATION:

On a monthly basis, the number of Residential and Small Power customers (CUST) is multiplied by the respective FCC factor to develop the Authorized Fixed Costs Recovery Amounts for each customer class. Similarly, the actual (billed) energy sales for Residential and Small Power customers (SALES) are multiplied by their respective FCE factors to develop the Actual Fixed Costs Recovered Amount. The difference between the two numbers represents the Fixed Cost Recovery, which will be booked by the Company on a monthly basis to deferral balancing accounts. Separate deferral balancing accounts are established for the Residential and Small Power customer classes to track the monthly Fixed Cost Recovery. Each balance will include a carrying charge based on a rate equal to the customer deposit rate published by the NMPRC being applied to the monthly balances.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG# 519008

PUBLIC SERVICE COMPANY OF NEW MEXICO

ORIGINAL RIDER NO. 42

REVENUE BALANCING ACCOUNT
APPLICABLE TO RETAIL RATE SCHEDULES 1A, 1B, 2A AND 2B

PAGE 3 of 4

FIXED COST RECOVERY ANNUAL RESET:

Effective April 1 of each year, the positive or negative balance of the Residential and Small Power deferral balances will be collected or refunded from the Residential and Small Power customers through individual factors set for each class and applied to the Residential and Small Power customers on a per-kWh basis over the next twelve months. The individual factors for Residential and Small Power will be developed separately using forecasted Residential or Small Power sales for the next twelve months and applied equally across all projected kilowatt-hours of consumption. The Fixed Cost Recovery Annual Reset process consists of: (1) summing the monthly deferral balances for Residential and Small Power customers to determine annual balances (January 1 through December 31) for each class; (2) adding to the combined balance funds collected pursuant to Rate Rider 41 – DG Interconnection Fee from the Residential and Small Power classes during the deferral balance period; (3) allocating the adjusted balance to the Residential and Small Power classes on the basis of forecasted sales for the next twelve months. The resulting annual adjusted balances for each class represents the amount of the Fixed Cost Recovery to be collected or refunded from the Residential and Small Power customers over the next twelve months.

ANNUAL REPORT AND TIMING OF FIXED COST RECOVERY ANNUAL RESET:

The Company will file an Annual Report in support of the Fixed Cost Recovery Annual Reset at least thirty (30) days prior to the Company's first billing cycle in April of each year. The Company also will file an Advice Notice for the rate change that would be effective for the first billing cycle in April. The resulting rate change will be in effect from PNM's first billing cycle in April through PNM's last billing cycle in March of the following year, but is based on annual deferral balances of January 1 through December 31. The annual reporting will include the following:

- Calculations of the deferral amounts and resulting rate changes;
- The total amount of under- or over-collection of allowed revenue by class;
- Total collection of prior deferred revenue;
- The number of customer complaints received pursuant to 1.2.2.14 and 1.2.2.15 New Mexico Administrative Code ("NMAC") regarding the Revenue Balancing Account; and
- A comparison of how revenue under traditional regulation would have differed from those collected under the Revenue Balancing Account.

RATE LIMITATION AND CARRY FORWARD:

If the Annual Reset described herein results in a rate increase that is more than five (5) percent of base revenue for the Residential or Small Power customer class (excluding fuel factor revenue and all applicable riders, and including base fuel), the excess deferral amount above the five (5) percent will be carried over to the following year. There will be no limit on the rate reduction that the Annual Reset produces.

SPECIAL TAX AND ASSESSMENT ADJUSTMENT:

Billings under this Schedule may be increased by an amount equal to the sum of the taxes payable under the Gross Receipts and Compensating Tax Act and of all other taxes, fees, or

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG# 519008

PUBLIC SERVICE COMPANY OF NEW MEXICO

ORIGINAL RIDER NO. 42

REVENUE BALANCING ACCOUNT
APPLICABLE TO RETAIL RATE SCHEDULES 1A, 1B, 2A AND 2B

PAGE 4 of 4

charges (exclusive of ad valorem, state and federal income taxes) payable by the utility and levied or assessed by any governmental authority on the public utility service rendered, or on the right or privilege of rendering the service, or on any object or event incidental to the rendition of the service.

DURATION:

This tariff shall be in effect for four years from the date rates go into effect as a result of NMPRC Case No. 14-00332-UT unless an extension of this tariff is approved in a future regulatory case.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

GCG# 519008

**PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES**

ORIGINAL RIDER NO. 43

**ECONOMIC DEVELOPMENT RIDER ("EDR") APPLICABLE
TO RATE NOS. 4B, 5B and 34B**

Page 1 of 4

APPLICABILITY:

Applicable to any New Retail Customer or Existing Retail Customer that is served under Rate Nos. 4B, 5B or 34B and that meet the following criteria:

1. Eligibility under the EDR requires:
 - a. A minimum demand of at least 500 kW for New Retail Customers.
 - b. Incremental Demand, as defined hereafter, of at least 200 kW for Existing Retail Customers.
2. Eligibility for the EDR requires a special contract with the Company for service under the EDR.
3. Both New Retail Customers and Existing Retail Customers taking service under the EDR must maintain electric service under Rate Schedule 4B, 5B or 34B in order to receive service under the EDR.
4. Both New Retail Customers and Existing Retail Customers must make at least 50% of their sales out of state. The New Retail Customers and Existing Retail Customers will provide the Company with sufficient verifiable data to support this requirement.
5. Upon written application for service under the EDR, the Company shall determine that the rate charged to the New Retail Customer or the Existing Retail Customer after the EDR discount is applied is equal to or greater than the incremental cost of providing service to the New Retail Customer and the Existing Retail Customer.

TERRITORY:

All territory served by the Company in New Mexico.

TYPE OF SERVICE:

The service available under this Schedule shall be at the voltages available under Rate Nos. 4B, 5B and 34B.

DEFINITIONS:

The following definitions apply to the terms discussed within this Schedule:

EDR Discount: The maximum discounted percentages applied to the applicable rate schedule of the New Retail Customer or the Existing Retail Customer and as set forth herein.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

**PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES**

ORIGINAL RIDER NO. 43

**ECONOMIC DEVELOPMENT RIDER ("EDR") APPLICABLE
TO RATE NOS. 4B, 5B and 34B**

Page 2 of 4

Existing Retail Customers: Customers with twelve (12) or more billing months of service on the Company's system as of the date they apply to the Company for service under the EDR. Existing businesses which change ownership or location are Existing Retail Customers. Those businesses must assume the same EDR Average Base Demand as though they were continuing businesses since new jobs or new capital investment are not necessarily created in the Company's service territory. Existing businesses which change ownership or location must qualify for the EDR as any other Existing Retail Customer does.

New Retail Customers: Customers that have not previously taken service from the Company under any rate schedule as of the date they apply to the Company for service under the EDR. If a business ceases to exist and the premises are occupied by a new owner and a new business is opened, it may qualify as a New Retail Customer. The designation as a New Retail Customer shall be determined by the Company, in accordance with the provisions of the EDR.

EDR Average Base Demand for Existing Retail Customers: The EDR Average Base Demand for those Existing Retail Customers who qualify for participation in the EDR program shall be the average of the actual metered demands for twelve (12) consecutive billing months of normal operations prior to the effective date of the contract for service under the EDR. The EDR Average Base Demand is determined during the application process and remains constant during the term that the Existing Retail Customer qualifies for the EDR. The EDR Average Base Demand shall be specified in the Existing Retail Customer's contract for service under the EDR.

EDR Average Base Demand for New Retail Customers: The EDR Average Base Demand for New Retail Customers is 0 kW.

Incremental Demand for Existing Retail Customers: In order to qualify for the EDR discount, Incremental Demand must be at least 200 kW above the EDR Average Base Demand for Existing Retail Customers. Incremental Demand for Existing Retail Customers is defined as all kW billing demand above the EDR Average Base Demand for Existing Retail Customers.

RULES AND REGULATIONS:

Written Application: A New Retail Customer or Existing Retail Customer seeking to participate in the EDR program shall make written application to the Company on a form to be provided by the Company. The Company will review the New Retail Customer's or Existing Retail Customer's eligibility for the EDR. The approval of all applications for participation in the EDR program shall be at the discretion of the Company in accordance with the provisions specified herein. If the application is denied, the Company will, upon request, provide the applicant with an explanation of the reasons for the denial of its application. If an applicant believes that it was improperly denied participation in the EDR program or that the applicable rate schedule or EDR has been improperly applied, it may file a complaint with the New Mexico Public Regulation Commission (NMPRC).

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

**PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES**

ORIGINAL RIDER NO. 43

**ECONOMIC DEVELOPMENT RIDER ("EDR") APPLICABLE
TO RATE NOS. 4B, 5B and 34B**

Page 3 of 4

Terms and Conditions: The terms and conditions of the applicable rate schedule for a specific participant are incorporated herein to the extent such terms and conditions are not inconsistent with the EDR.

Service Limitations: Service will be furnished in accordance with the Company's Rules and Regulations and any subsequent revisions thereto. Those Rules and Regulations are available at the Company's office and are on file with NMPRC. Those Rules and Regulations are a part of this Schedule as if fully written herein.

Full Requirements Service: The Company shall provide electrical service to a New Retail Customer or Existing Retail Customer under the EDR sufficient to meet the entire capacity and energy requirements of the customer at the points of delivery specified in the Customer's Service Agreement. Subject to the other applicable provisions in the EDR, the Company will provide service under the EDR sufficient to satisfy up to the full service and load requirements of the New Retail Customer or Existing Retail Customer at any time.

Early Termination: Except as the special contract with the customer pursuant to the EDR may otherwise provide, in the event the New Retail Customer or Existing Retail Customer terminates service prior to the end of term of the special contract, the customer shall reimburse the Company for all discounts previously provided under the EDR and the terms of the special contract with the customer.

EDR LIMITS:

Duration: The EDR shall remain in effect for a maximum five (5) year period for each New Retail Customer or Existing Retail Customer from the date of approval by the NMPRC. After the maximum five (5) year period for the EDR, each New Retail Customer or Existing Retail Customer must continue taking service from the Company under the applicable rate schedule for five (5) additional years without the benefit of the EDR. Any New Retail Customer or Existing Retail Customer who terminates service with the Company before this five (5) year period after expiration of the EDR is complete is subject to the Early Termination provisions set forth herein.

Contracts and Good Credit History: If an EDR participant moves to a rate schedule that is not eligible for the EDR, the participant will no longer be eligible for the EDR. The New Retail Customer or Existing Retail Customer must maintain a good credit history to maintain service under the EDR

Cap on Program: The total amount of capacity available under the EDR is 20 Megawatts.

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

PUBLIC SERVICE COMPANY OF NEW MEXICO
ELECTRIC SERVICES

ORIGINAL RIDER NO. 43

ECONOMIC DEVELOPMENT RIDER ("EDR") APPLICABLE
TO RATE NOS. 4B, 5B and 34B

Page 4 of 4

RATES:

Billing Methodology: The participant will receive a normal bill calculated as though the EDR were not in effect except that the EDR Discount, calculated as described below, will be shown on the bill.

Calculation of EDR Discount: The participant will be entitled to a discount applicable to the demand charges for all kilowatts classified as Incremental Demand in accordance with the following table. The discount will be applicable to sixty (60) consecutive billing months beginning with the first such month under the special contract entered into pursuant to the EDR.

Limitation on EDR Discount: If the percentage discount causes the rate charged to go below the incremental cost of providing service to the New Retail Customer or the Existing Retail Customer, PNM will be permitted to reduce the percentage discount. The percentage discount is never to exceed the maximum discount permitted in each year.

EDR Discount:

| <u>Billing Months in Contract Term</u> | <u>Percentage Discount to Base Tariff Demand Charges</u> |
|--|--|
| 1st through 12th | 50% maximum |
| 13th through 24th | 40% maximum |
| 25th through 36th | 30% maximum |
| 37th through 48th | 20% maximum |
| 49th through 60th | 10% maximum |

Advice Notice No. 507

Gerard T. Ortiz
Vice President, PNM Regulatory Affairs

Summer and winter coincident peaks for PNM from 2007 through June 2014.

PNM Exhibit SC-4

Is contained in the following page.

PNM's System Peak Hourly Loads (MW)- Actuals

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P | Q |
|----|------------------------|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|----------------------|---------------------------------|---------------------------------|------------------------------|
| 1 | | | | | | | | | | | | | | | | | |
| 2 | | Month | | | | | | | | | | | | | | | |
| 3 | Year | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Max (Jan-Dec) | Summer Peak Jun-Sep (MW) | Winter Peak Nov-Feb (MW) | Winter Max/Summer Max |
| 4 | 2007 | 1,552 | 1,524 | 1,431 | 1,362 | 1,462 | 1,872 | 1,925 | 1,933 | 1,755 | 1,441 | 1,508 | 1,606 | 1,933 | 1,933 | 1,606 | 83% |
| 5 | 2008 | 1,605 | 1,540 | 1,407 | 1,313 | 1,624 | 1,874 | 1,901 | 1,874 | 1,636 | 1,406 | 1,403 | 1,643 | 1,901 | 1,901 | 1,643 | 86% |
| 6 | 2009 | 1,465 | 1,439 | 1,276 | 1,293 | 1,511 | 1,654 | 1,851 | 1,866 | 1,674 | 1,394 | 1,457 | 1,531 | 1,866 | 1,866 | 1,531 | 82% |
| 7 | 2010 | 1,508 | 1,502 | 1,380 | 1,260 | 1,512 | 1,852 | 1,973 | 1,856 | 1,698 | 1,530 | 1,529 | 1,551 | 1,973 | 1,973 | 1,551 | 79% |
| 8 | 2011 | 1,547 | 1,709 | 1,313 | 1,286 | 1,472 | 1,912 | 1,938 | 1,883 | 1,815 | 1,348 | 1,377 | 1,645 | 1,938 | 1,938 | 1,709 | 88% |
| 9 | 2012 | 1,457 | 1,404 | 1,367 | 1,392 | 1,603 | 1,947 | 1,948 | 1,925 | 1,775 | 1,393 | 1,373 | 1,523 | 1,948 | 1,948 | 1,523 | 78% |
| 10 | 2013 | 1,576 | 1,418 | 1,278 | 1,323 | 1,511 | 2,008 | 1,884 | 1,796 | 1,780 | 1,298 | 1,421 | 1,527 | 2,008 | 2,008 | 1,576 | 78% |
| 11 | 2014 | 1,421 | 1,453 | 1,254 | 1,218 | 1,529 | 1,878 | 1,923 | 1,742 | 1,808 | 1,245 | 1,211 | | | N/A | N/A | N/A |
| 12 | Monthly Average | 1,516 | 1,499 | 1,338 | 1,306 | 1,528 | 1,875 | 1,918 | 1,859 | 1,743 | 1,382 | 1,410 | 1,575 | | | Average | 82% |
| 13 | | | | | | | | | | | | | | | 1,938 | 1,591 | 82% |
| 14 | | | | | | | | | | | | | | | Ave of Col. O | Ave of Col. P | |

Two letters sent by PNM in 2014 to customers served under Rate Schedule 11B (Water & Sewage).

PNM Exhibit SC-5

Is contained in the following 22 pages.

Main Offices
Albuquerque, NM 87158-1105
P 505 241-2700
F 505 241-2347
PNM.com

October 14, 2014

Via U.S. Mail and Electronic Mail

Bagher Dayyani
Albuquerque Bernalillo County Water Utility
Authority
P. O. Box 1985
Albuquerque, NM 87103-1985

Nann M. Winter, Esq.
Stelzner, Winter, Warburton, Flores, Sanchez
& Dawes, P.A.
P. O. Box 528
Albuquerque, NM 87103-0528
nwinter@stelznerlaw.com



Re: ***Compliance with Paragraph 39 of the Stipulation in NMPRC Case No. 10-00086-UT Regarding Adjustment to PNM's 11B – Water and Sewage class' coincident peak demands to be used for cost allocation purposes in PNM's next General Rate Case***

Dear Mr. Dayyani and Ms. Winter:

PNM's last general rate case (NMPRC Case No. 10-00086-UT) resulted in the filing of an Amended Stipulation to Conform to Commission Order ("Amended Stipulation"), which includes certain requirements PNM needs to fulfill before the next rate case filing. PNM plans to file a rate case in late 2014.

Specifically, Paragraph 39 of the Amended Stipulation filed in NMPRC Case No. 10-00086-UT states:

39) PNM and the Rate Schedule 11B customers will determine the appropriate Rate Schedule 11B coincident peak ("CP") demand for any month to be used for cost allocation purposes in PNM's next general rate case filing for those customers. Specifically, PNM will reduce any monthly CP demand for Rate Schedule 11B where the monthly CP date and time occur during a current PNM TOU off-peak hour. The amount of the reduction will recognize Rate Schedule 11B customers' operational load shifting capabilities, and will be determined jointly, in good faith, by PNM and the Rate Schedule 11B customers. PNM and the Rate Schedule 11B customers will determine, in good faith, whether reductions should be made to Rate Schedule 11B CP demands occurring within a current PNM TOU on-peak hour to adjust demands to appropriately recognize Rate Schedule 11B's operations and load shifting capabilities. PNM agrees not to file an average-and-excess demand allocation in its next general rate case filing.

Parties representing both PNM and Rate 11B customers in Case No. 10-00086-UT agreed in the Amended Stipulation that Rate 11B customers have demonstrated a longstanding ability to shift electric use in response Time-Of-Use (“TOU”) periods. If PNM were to propose any change to its TOU periods in an upcoming general rate case, then it also would be appropriate to adjust any future 11B monthly CP demand if that demand occurred during a current PNM Off-Peak Hour so that the class would not be unduly penalized for its current operating practices. PNM has already provided notice that it intends to adjust its TOU hours in its next general rate case in letters provided on May 31, 2012 and July 1, 2014, so a means of appropriately adjusting Rate 11B CP loads needed to be implemented consistent with the method agreed to in the Amended Stipulation.

In 2012, PNM met with Rate 11B – Water & Sewage customers (Albuquerque Bernalillo County Water Utility Authority, the City of Santa Fe, and the City of Rio Rancho), 4B customers and the 30B customer to discuss a variety of rate design matters required by the Amended Stipulation. The 2012 meeting included a brief discussion of the method to be used to accomplish the intent of Paragraph 39 of the Amended Stipulation based on questions asked during the meeting.

Pursuant to this letter, PNM is agreeing to continue the methodology that was set forth in Paragraph 39 of the Amended Stipulation for the purposes of the filing in PNM’s upcoming electric rate case. Specifically, during months where PNM’s System CP demand occurred during a current PNM Retail Off-Peak Hour, PNM will adjust the Water & Sewage Class’ System CP demands down to the value registered during the nearest occurring current PNM Retail On-Peak Hour. This method appropriately recognizes the Water & Sewage Rate Class’ unique operations and load shifting capabilities to quickly respond to TOU price signals.

In preparation of the next general rate case filing, PNM has analyzed the hourly class load data and Water & Sewage class CP demand data. The attachment to this memorandum summarizes the overall results of that analysis, which also is described below:

During the base period¹ that will be used in PNM’s upcoming general rate case, there were three months when the date and time of PNM’s Retail CP demand occurred during a current PNM Retail Off-Peak Hour². Those months were November 2013, March 2014, and April 2014. Utilizing the methodology described and agreed upon in the Amended Stipulation, PNM proposes to adjust the Water & Sewage Class’ CP demands for those three months to the levels recorded for the nearest occurring PNM Retail On-Peak Hour.³ Historical monthly system CPs for the Water and Sewage Class are shown in the attached

¹ The anticipated base period for the upcoming rate case filing is July 2013 through June 2014.

² PNM’s current Retail Off-Peak Hours are from 8 PM to 8 AM (MDT), Monday through Friday, and all hours on Saturday and Sunday. PNM is proposing to modify its On-Peak TOU Hours in the upcoming rate case to 10 AM to 10 PM (MDT) Monday through Friday.

³ PNM’s current Retail On-Peak Hours are from 8 AM to 8 PM (MDT), Monday through Friday.

table titled Water & Sewage Class' System Coincident Peak ("CP") Demands with Adjustments (by Month in Base Year). Based upon these adjustments, the Water & Sewage Class' total of monthly System CP loads was **reduced by nearly 12.4%**, which appropriately recognizes the Water & Sewage Rate Class' unique operations and load shifting capabilities to quickly respond to TOU price signals. This is also illustrated in the attached chart titled Water & Sewage Class System Coincident Peak ("CP") Demand by Month in Base Year. Adjusting system CP amounts will have the effect of reducing the Water & Sewage Class' allocated share of certain capacity related costs in the upcoming rate case.

The adjustment described above is in accordance with the Amended Stipulation and is also consistent with the discussion held in 2012. Therefore, PNM proposes the above described methodology to be utilized to derive the Water & Sewage Class' System CP demands in PNM's next general rate case filing.

If you have any feedback to this proposed approach, **please contact me by October 28, 2014 at 241-4542 or Stella.Chan@pnmresources.com.**

Public Service Company of New Mexico



Stella Chan, Director
Pricing and Load Research

Confidential

Water & Sewage Class' System Coincident Peak ("CP") Demands with Adjustments

(by Month in Base Year)

(If a time of a monthly PNM System CP Demand occurs during a current Off-Peak Hour, Water & Sewage ("W&S") Class' System CP Demand share is adjusted down so that it equals the W&S class load in the nearest current On-Peak Hour in recognition of the W&S Class' ability to respond to TOU Price signals.)

| Date, Day of Week and Time (Hour Ending) of PNM's System Coincident ("SC") Peak Demand | Water & Sewage Class' Share of System CP Demand (in kW) | Water & Sewage Class' System CP Demand Adjustments (in kW) [1], [2], and [3] | Water & Sewage Class' Adjusted Share of System CP Demand (in kW) |
|--|---|--|--|
| 7/10/2013, Wednesday @ Hour Ending 17:00 (MDT) | 22,728 | 0 | 22,728 |
| 8/19/2013, Monday @ Hour Ending 16:00 (MDT) | 21,218 | 0 | 21,218 |
| 9/3/2013, Tuesday @ Hour Ending 17:00 (MDT) | 19,066 | 0 | 19,066 |
| 10/1/2013, Tuesday @ Hour Ending 20:00 (MDT) | 15,340 | 0 | 15,340 |
| 11/24/2013, Sunday @ Hour Ending 19:00 (MDT) | 20,088 | (11,823) | 8,265 |
| 12/9/2013, Monday @ Hour Ending 19:00 (MDT) | 13,495 | 0 | 13,495 |
| 1/23/2014, Thursday @ Hour Ending 19:00 (MDT) | 13,131 | 0 | 13,131 |
| 2/5/2014, Wednesday @ Hour Ending 19:00 (MDT) | 9,828 | 0 | 9,828 |
| 3/1/2014, Saturday @ Hour Ending 19:00 (MDT) | 14,621 | (2,117) | 12,504 |
| 4/22/2014, Tuesday @ Hour Ending 21:00 (MDT) | 23,881 | (11,235) | 12,646 |
| 5/28/2014, Wednesday @ Hour Ending 17:00 (MDT) | 18,966 | 0 | 18,966 |
| 6/30/2014, Monday @ Hour Ending 17:00 (MDT) | 11,164 | 0 | 11,164 |
| Grand Total | 203,527 | (25,175) | 178,351 |

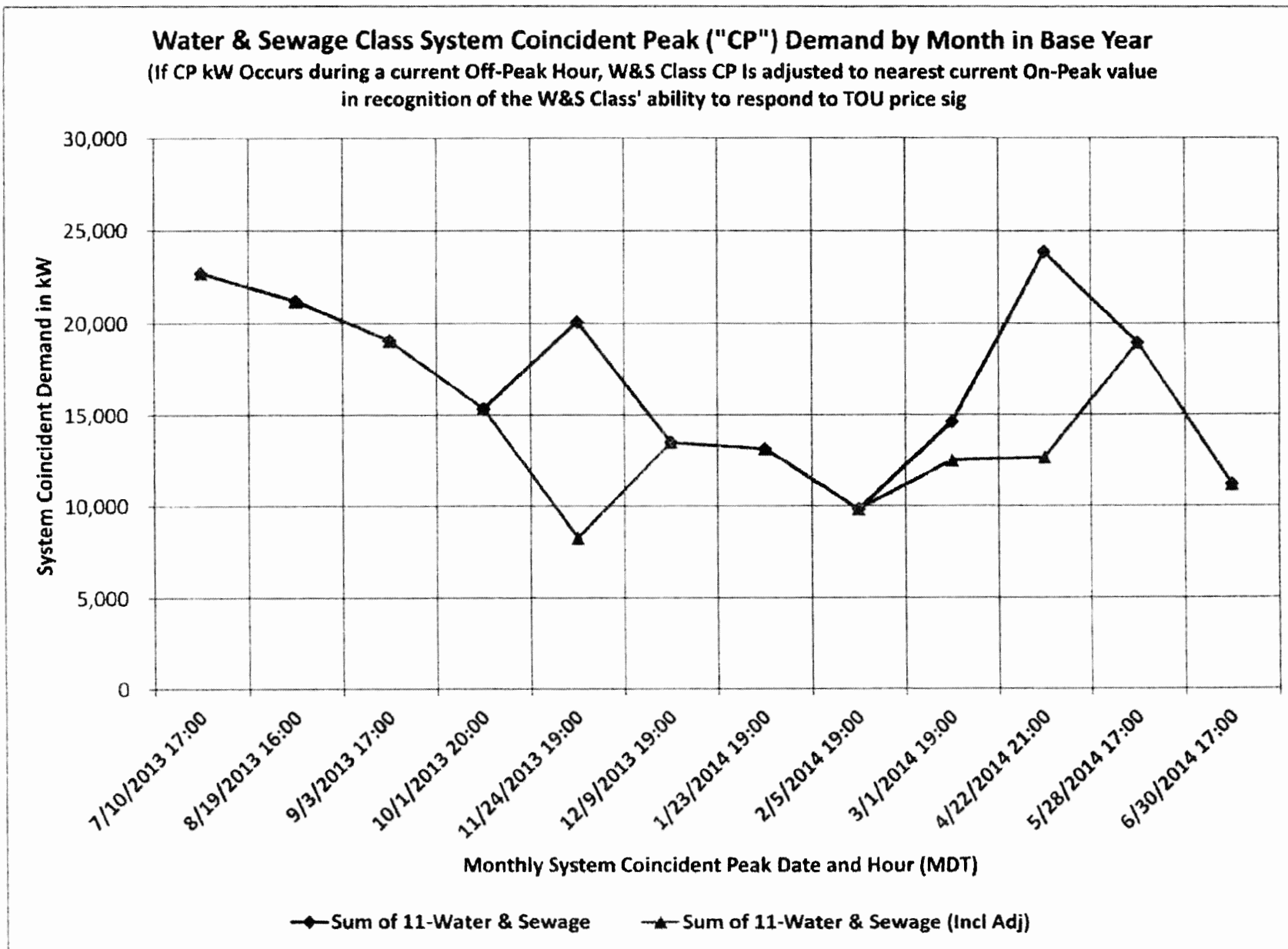
Notes:

* The nearest PNM Retail On-Peak Hour to Sunday, 11/24/2013 at 19:00 (MDT) is Monday, 11/25/2013 at 9:00 (MDT), where The Water & Sewage Class hourly load registered 8,265 kW, a reduction of 11,823 kW.

* The nearest PNM Retail On-Peak Hour to Saturday, 3/1/2014 at 19:00 (MDT) is Monday, 3/3/2013 at 9:00 (MDT), where The Water & Sewage Class hourly load registered 12,504 kW, a reduction of 2,117 kW.

* The nearest PNM Retail On-Peak Hour to Tuesday, 4/22/2014 at 21:00 (MDT) is Tuesday, 4/22/2013 at 20:00 (MDT), where The Water & Sewage Class hourly load registered 12,646 kW, a reduction of 11,235 kW.

Confidential



Main Offices
Albuquerque, NM 87158-1105
P 505 241-2700
F 505 241-2347
PNM.com

November 21, 2014



Bagher Dayyani
Albuquerque Bernalillo County Water Utility Authority
P.O. Box 1985
Albuquerque, NM 87103-1985
BDayyani@abcwua.org

Nann W. Winter, Esq.
Selzner, Winter, Warburton, Flores, Sanchez & Dawes, P.A.
P.O. Box 528
Albuquerque, NM 87013-0528
nwinter@stelznerlaw.com

Re: *Mutually Agreed Upon Compliance with Paragraph 39 of the Stipulation in NMPRC Case No. 10-00086-UT Regarding Adjustment to PNM's 11B – Water and Sewage Class' Coincident Peak Demands Used for Cost Allocation in PNM's Upcoming Rate Case*

Dear Mr. Dayyani and Ms. Winter:

On October 14, 2014, PNM sent a letter regarding adjustments to the Coincident Peak (CP) demand loads for PNM's 11B – Water and Sewage Class ("Rate 11B"). These CP loads will have an impact on the allocation of Generation and Transmission Plant revenue requirements to the Rate 11B customers in PNM's soon-to-be filed general rate case. In that letter, PNM described an approach it had developed to adjust CP demands as a means of reflecting the Rate 11B customer's unique operational and load shifting capabilities to quickly respond to Time-Of-Use ("TOU") price signals. The approach as outlined in PNM's October 14 letter is referred to in this letter as the "Partial Shifting Case". The October 14 letter also asked for any feedback that Rate 11B customers had concerning this proposal by October 28, 2014.

PNM did receive feedback from the Albuquerque Bernalillo County Water Utility Authority ("ABCWUA") during a telephone conference held on October 30, 2014 and in a follow-up letter sent on October 31, 2014 from Nann Winter on behalf of ABCWUA. Given this feedback, PNM and ABCWUA worked cooperatively to develop in good faith a jointly supported methodology to adjust the Rate 11B CP demands. What follows is a description of development of the jointly supported methodology and the results of that methodology. This new methodology is referred to as the "Shifting All Hours Case".

1. As background, for this rate case PNM will propose a change to its TOU peak period, which shifts the peak period by two hours from 8 AM to 8 PM to a proposed 10 AM to 10 PM Monday through Friday.¹
2. To adjust CP demand, all of the hourly Rate 11B load information for the Base Year² was shifted so that the class now appears to operate on the proposed TOU peak period of 10 AM to 10 PM Monday through Friday.
3. Using the shifted hourly loads, CP loads were then pulled for the Base Year's date and time of each monthly system CP.
4. If a CP for a month occurred during a weekend, that CP load was adjusted down to the value of the nearest proposed on-peak hour.³

To demonstrate the results of the shifting described above, PNM has attached to this letter a series of 14 pages of tables or graphs that compare and contrast the Partial Shifting Case and the Shifting All Hours Case, depict the overall load shape for 11B customers and show peak days and/or peak times for this rate class using shifted hourly data for each month of the Base Year. These 14 pages were circulated to ABCWUA on November 13, 2014 and are summarized in the first page of the attachment called "Summary of 11B Coincident Peak Load Comparisons by Month."⁴

Pages 3-14 of the attachment also have an indexed value of PNM's hourly System Load for each of the 12 monthly peak days. As illustrated by the attached documents, both the Partial Shifting Case and the Shifting All Hours Case produce fairly similar results. However, after cooperative discussions between PNM and ABCWUA, we came to a joint agreement that the Shifting All Hours Case best captured the intent of Paragraph 39 of the Amended Stipulation to Conform to Commission Order ("Amended Stipulation") from PNM's last general rate case (NMPRC Case No. 10-00086-UT) for the following reasons:

1. A two-hour shift in PNM's TOU hours will result in Rate 11B customers shifting their operations in order to take maximum cost advantage of the TOU hours change.

¹ More specifically, the proposed shift of the TOU peak period is as follows: from the current TOU period of 8 AM to 8 PM, Monday through Friday (60 hours per Week) to a proposed TOU period of 10 AM to 10 PM, Monday through Friday (60 hours per Week). A meeting was held May 9, 2012 with customers and letters were sent to customers on May 31, 2012 and July 1, 2014 informing them of the new TOU periods to be proposed in PNM's next rate case.

² The Base Year began on 7/1/2013 (Hour Ending 01:00) and ended on through 6/30/2014 (Hour Ending 24:00).

³ The Partial Shifting Case also used this same approach.

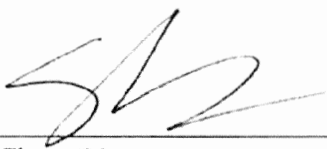
⁴ A few textual edits have been made to the graphs originally sent for clean-up purposes only.

2. The method is simple to calculate and also fully comports to the Rate 11B historical response to PNM TOU price signals.
3. The method results in adjustments to CP demands during both on peak and off peak hours.

Although the Shifting All Hours Case does result in either increased or decreased adjustments to the monthly Rate 11B CP loads across the Base Year, this methodology results in a 17% reduction to CP demands overall. The resulting 17% reduction to CP demands will reduce the Rate 11B customers' allocation of Generation and Transmission plant revenue allocation in PNM's upcoming case. For the foregoing reasons and given the agreement with Rate 11B customers, PNM plans to use the methodology described in this letter for revenue allocation for Rate 11B in its upcoming rate case filing.

If you have any questions concerning the details underlying this analysis, please feel free to contact me at (505) 241-4542 or Stella.Chan@pnmresources.com.

Public Service Company of New Mexico



Stella Chan, Director
Pricing and Load Research

Encloser

Electronic Cc: Jody Garcia - JGarcia@stelznerlaw.com
Dahl Harris - dahlharris@hotmail.com
Jim Dittmer - jdittmer@utilitech.net
Joe Herz - ja Herz@sawvel.com

GCG#518892

Summary of 11B Coincident Peak Load Comparisons by Month

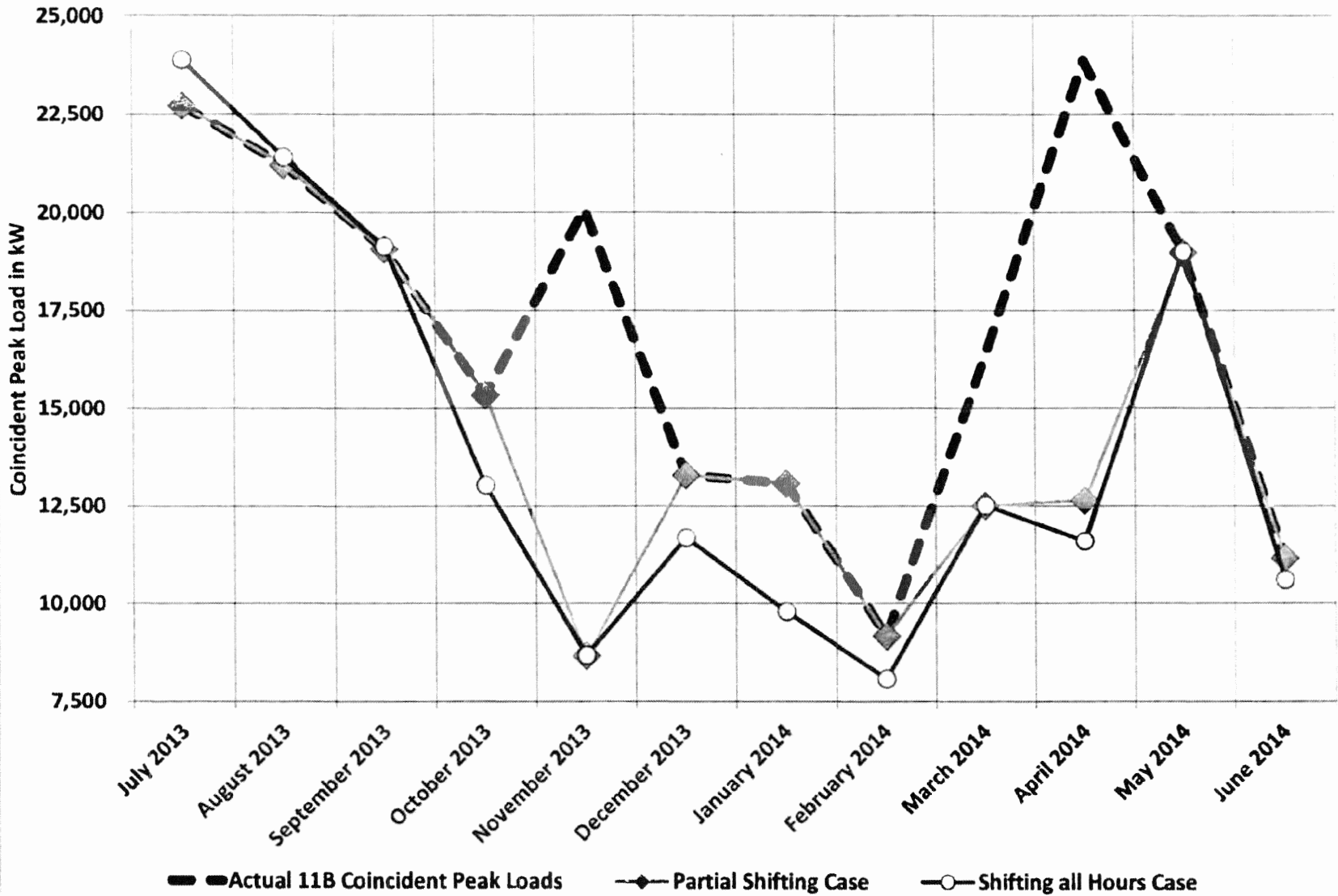
| Date (Day of Week at Local Clock Hour) | Actual 11B Coincident Peak Loads | Partial Shifting Case | Shifting all Hours Case |
|--|----------------------------------|-----------------------|-------------------------|
| Jul 10, 2013 (Wed at 17:00) | 22,728 | 22,728 | 23,882 |
| Aug 19, 2013 (Mon at 16:00) | 21,218 | 21,218 | 21,409 |
| Sep 03, 2013 (Tue at 17:00) | 19,066 | 19,066 | 19,127 |
| Oct 01, 2013 (Tue at 20:00) | 15,340 | 15,340 | <i>13,021</i> |
| Nov 24, 2013 (Sun at 19:00) | 20,094 | <i>8,668</i> | <i>8,668</i> |
| Dec 09, 2013 (Mon at 19:00) | 13,286 | 13,286 | <i>11,671</i> |
| Jan 23, 2014 (Thu at 19:00) | 13,076 | 13,076 | <i>9,779</i> |
| Feb 05, 2014 (Wed at 19:00) | 9,169 | 9,169 | <i>8,071</i> |
| Mar 01, 2014 (Sat at 19:00) | 16,337 | <i>12,504</i> | <i>12,504</i> |
| Apr 22, 2014 (Tue at 21:00) | 23,881 | <i>12,646</i> | <i>11,579</i> |
| May 28, 2014 (Wed at 17:00) | 18,966 | 18,966 | 18,981 |
| Jun 30, 2014 (Mon at 17:00) | 11,164 | 11,164 | <i>10,590</i> |
| Totals for Base Year | 204,326 | <i>177,832</i> | <i>169,281</i> |

Legend

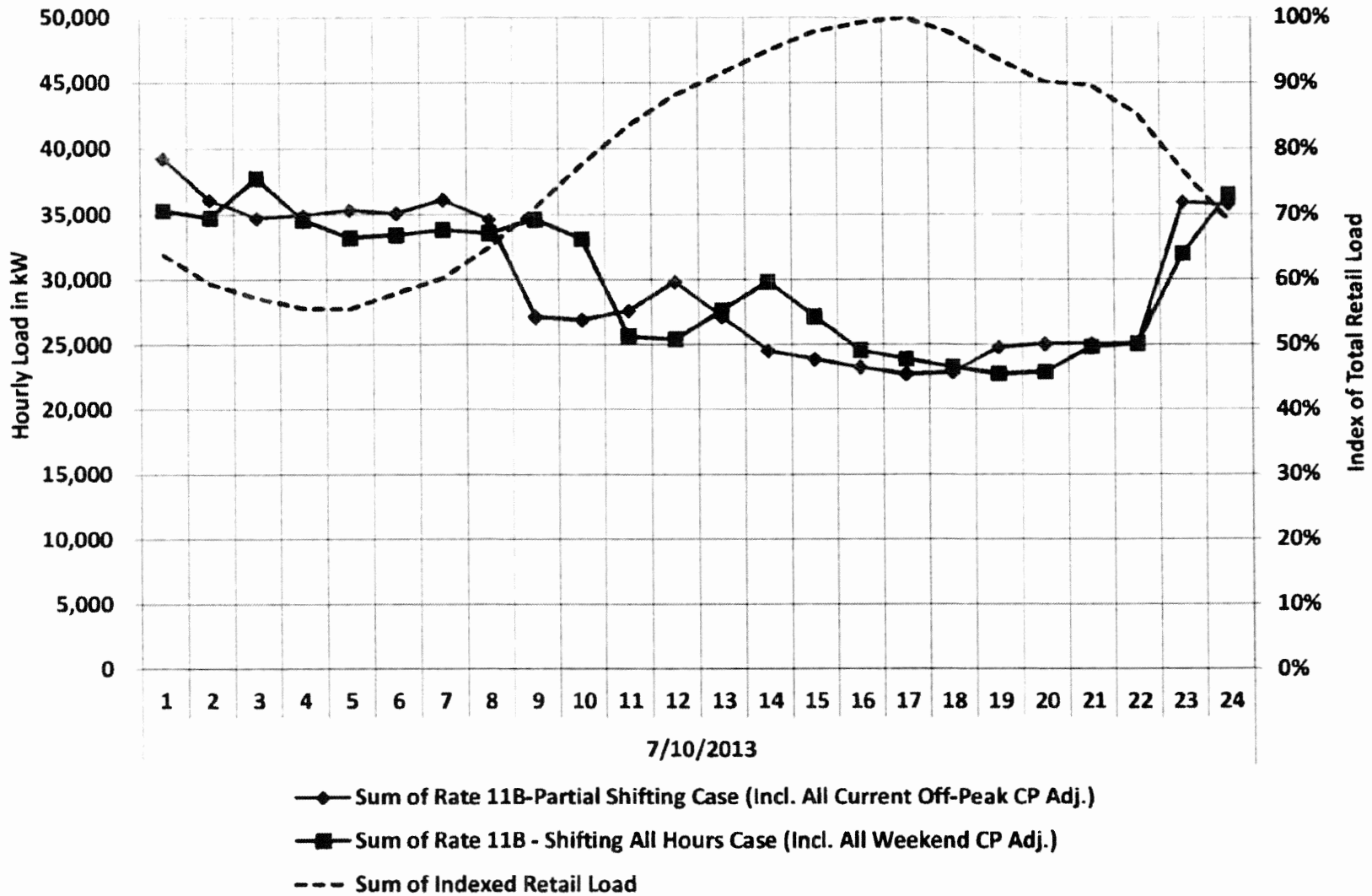
Lower Than Actual 11B Coincident Peak Loads

Higher Than Actual 11B Coincident Peak Loads

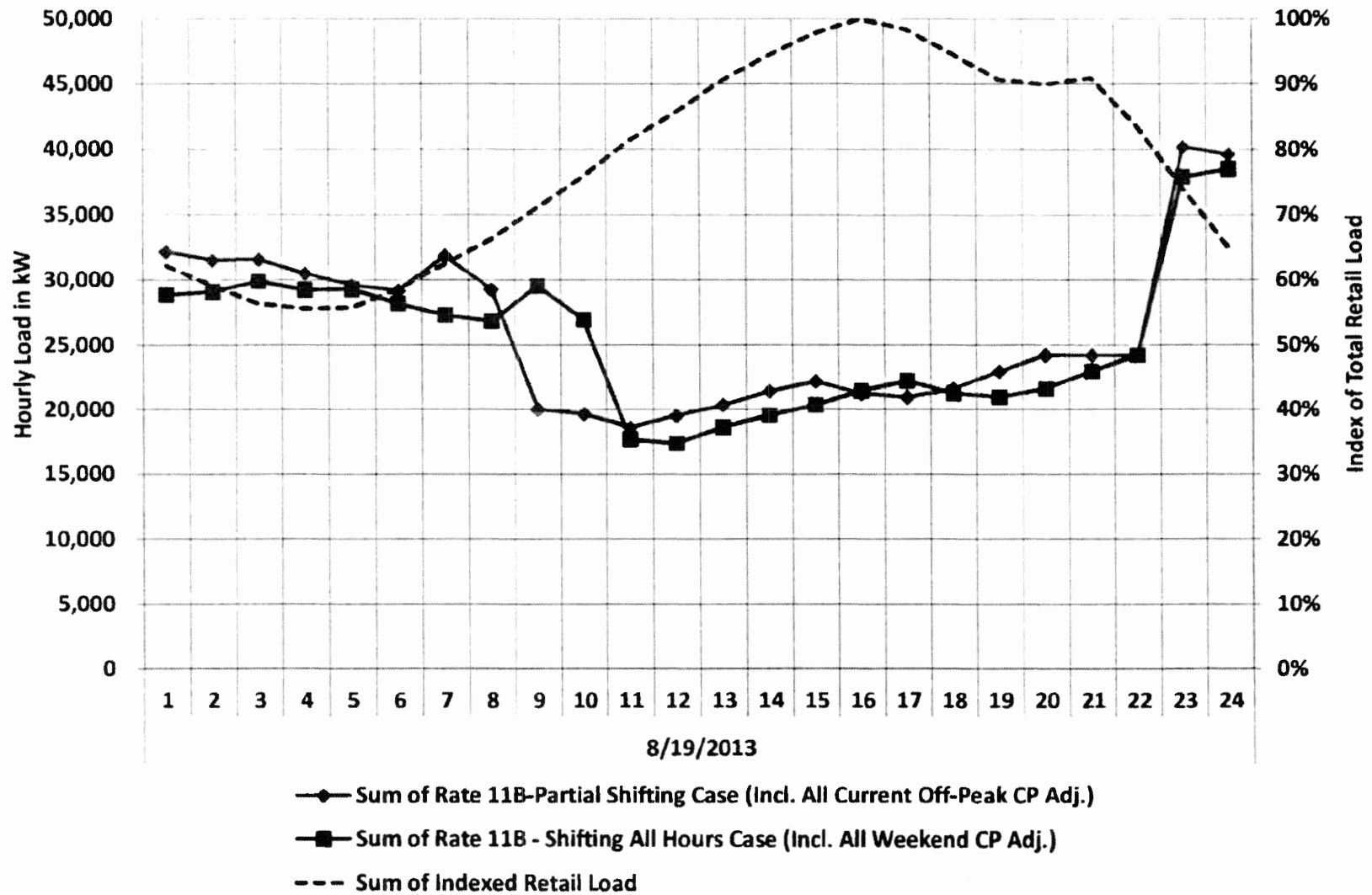
11B Coincident Peak Comparisons in Base Year by Month



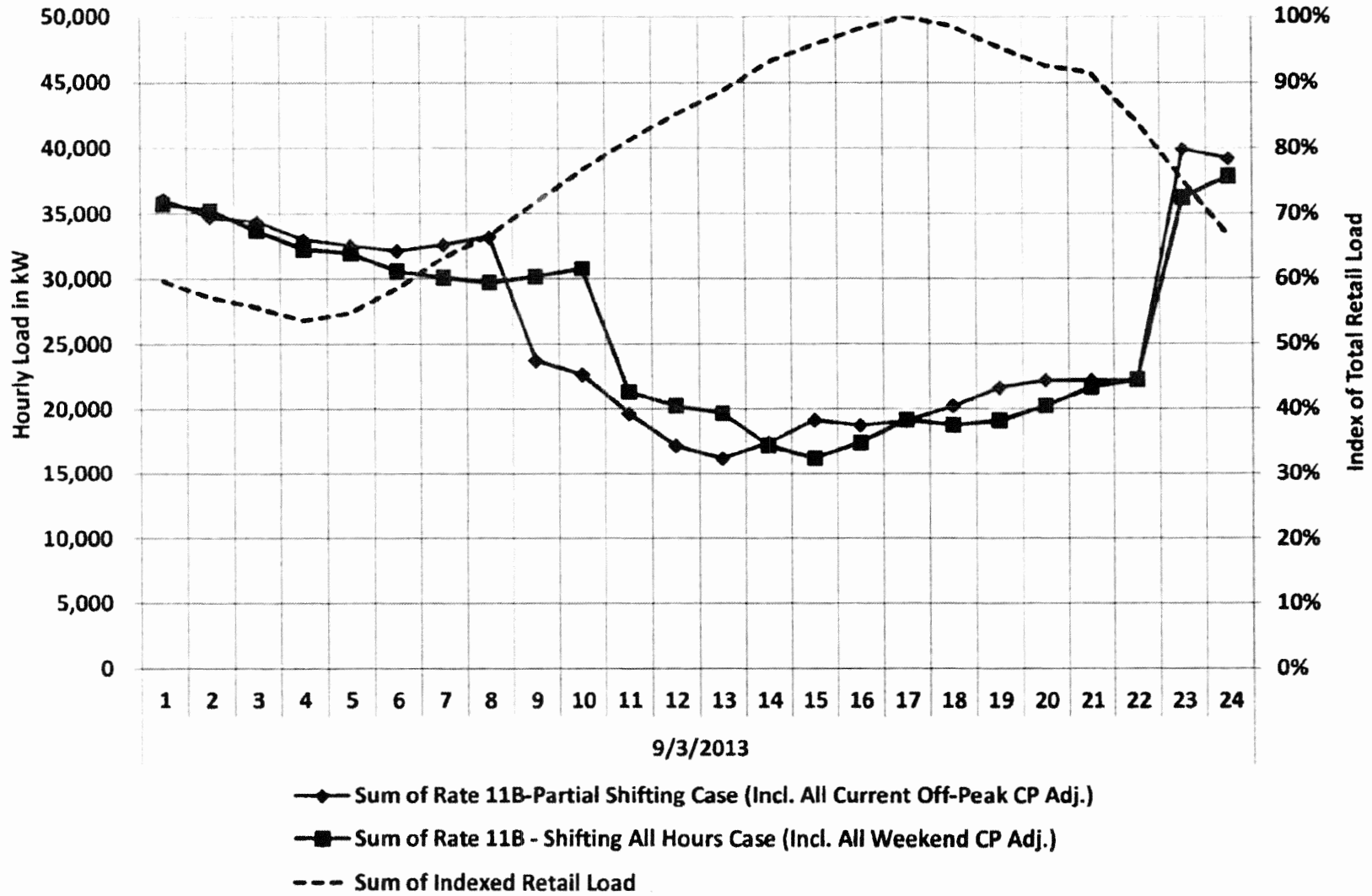
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (July 2013)



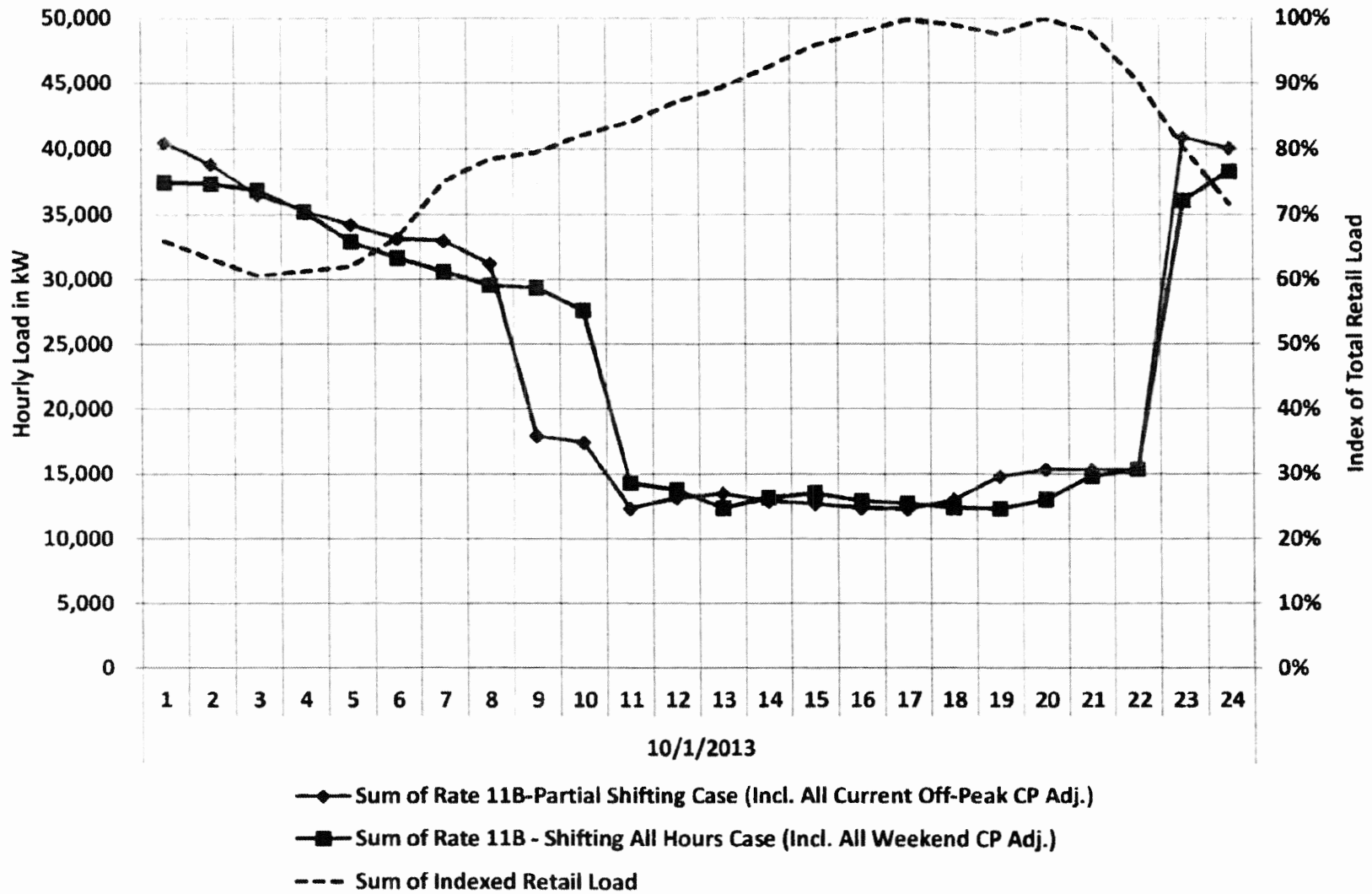
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (August 2013)



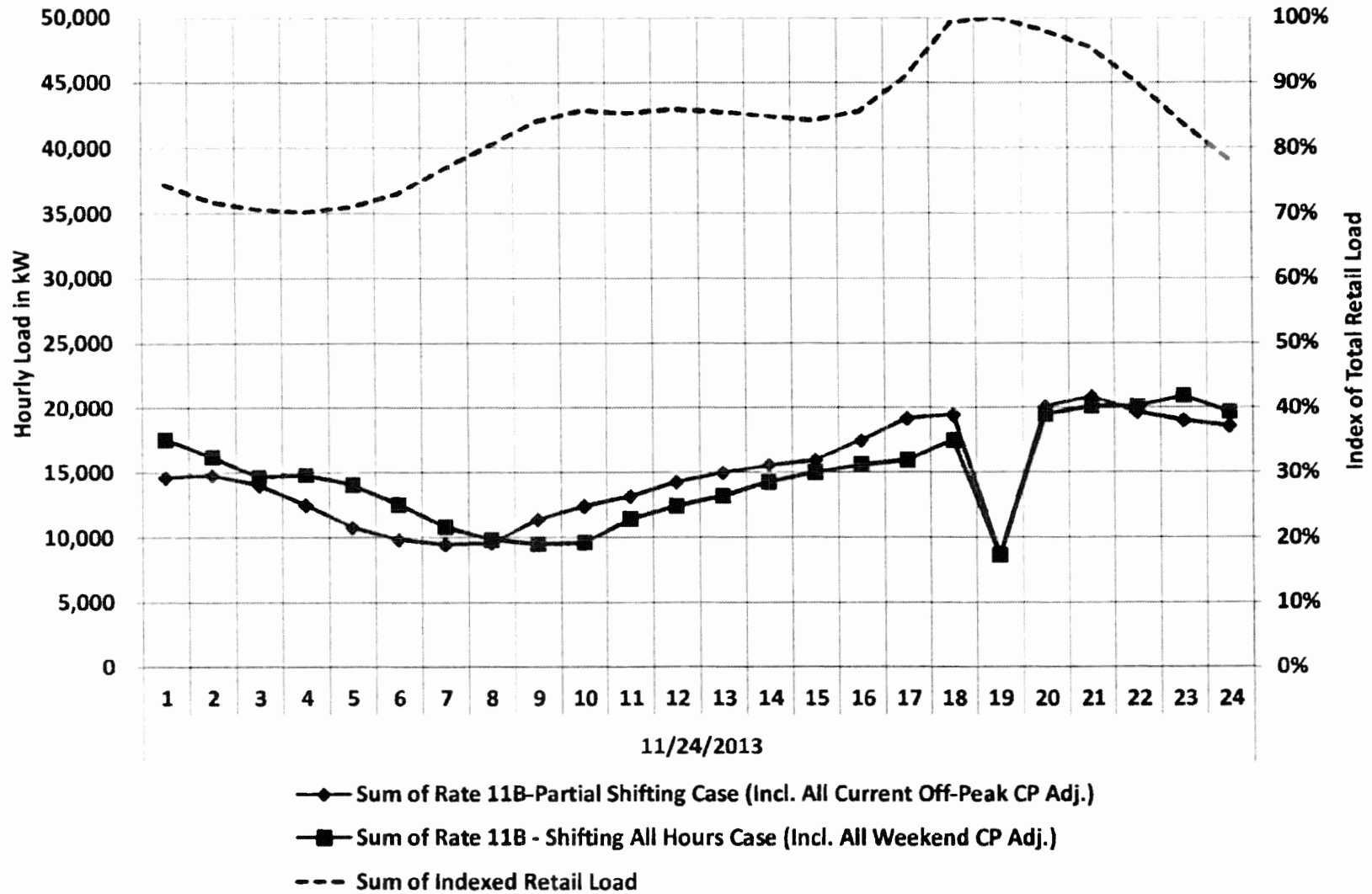
**Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted)
for Peak Day in Month (September 2013)**



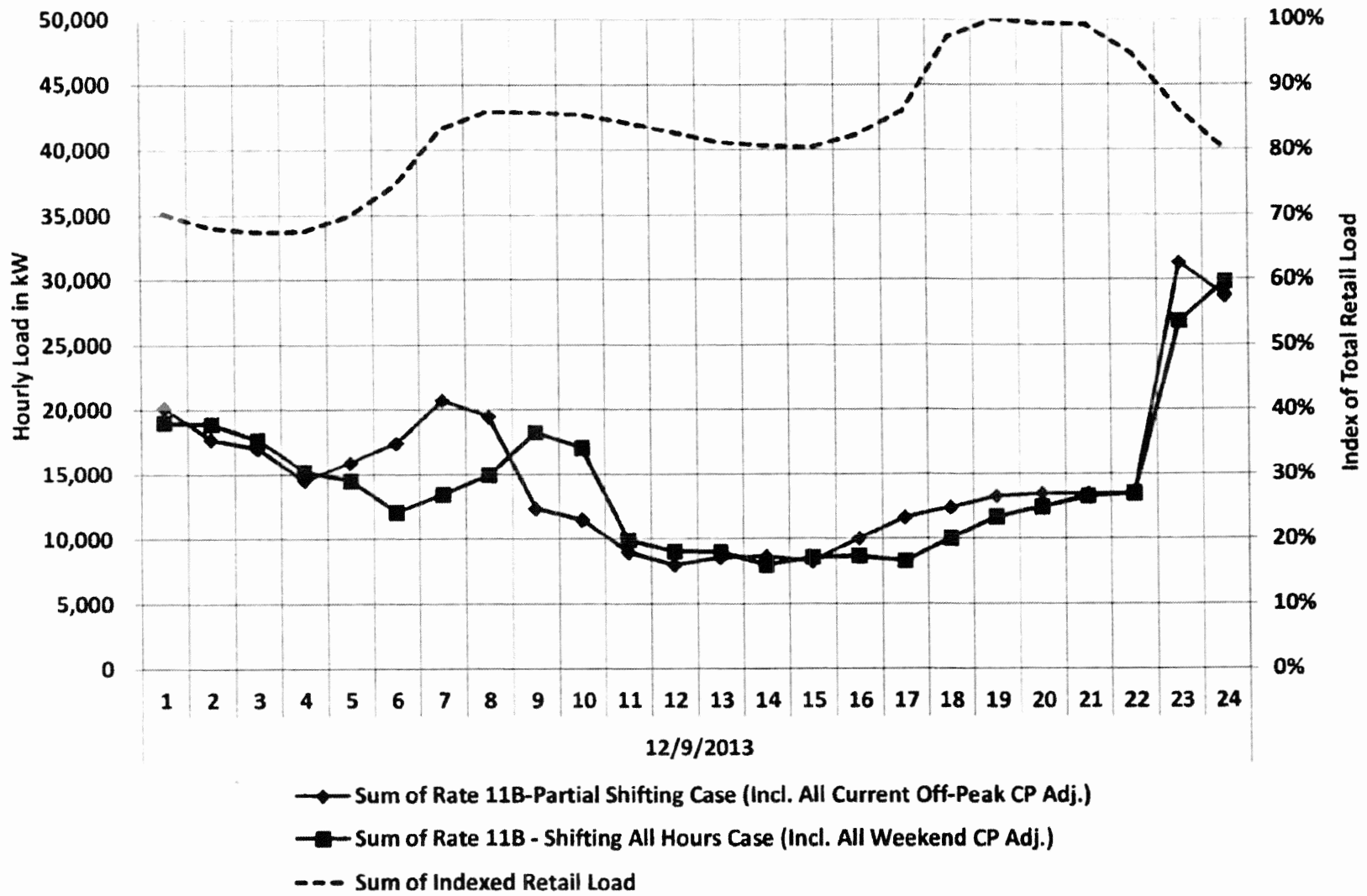
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (October 2013)



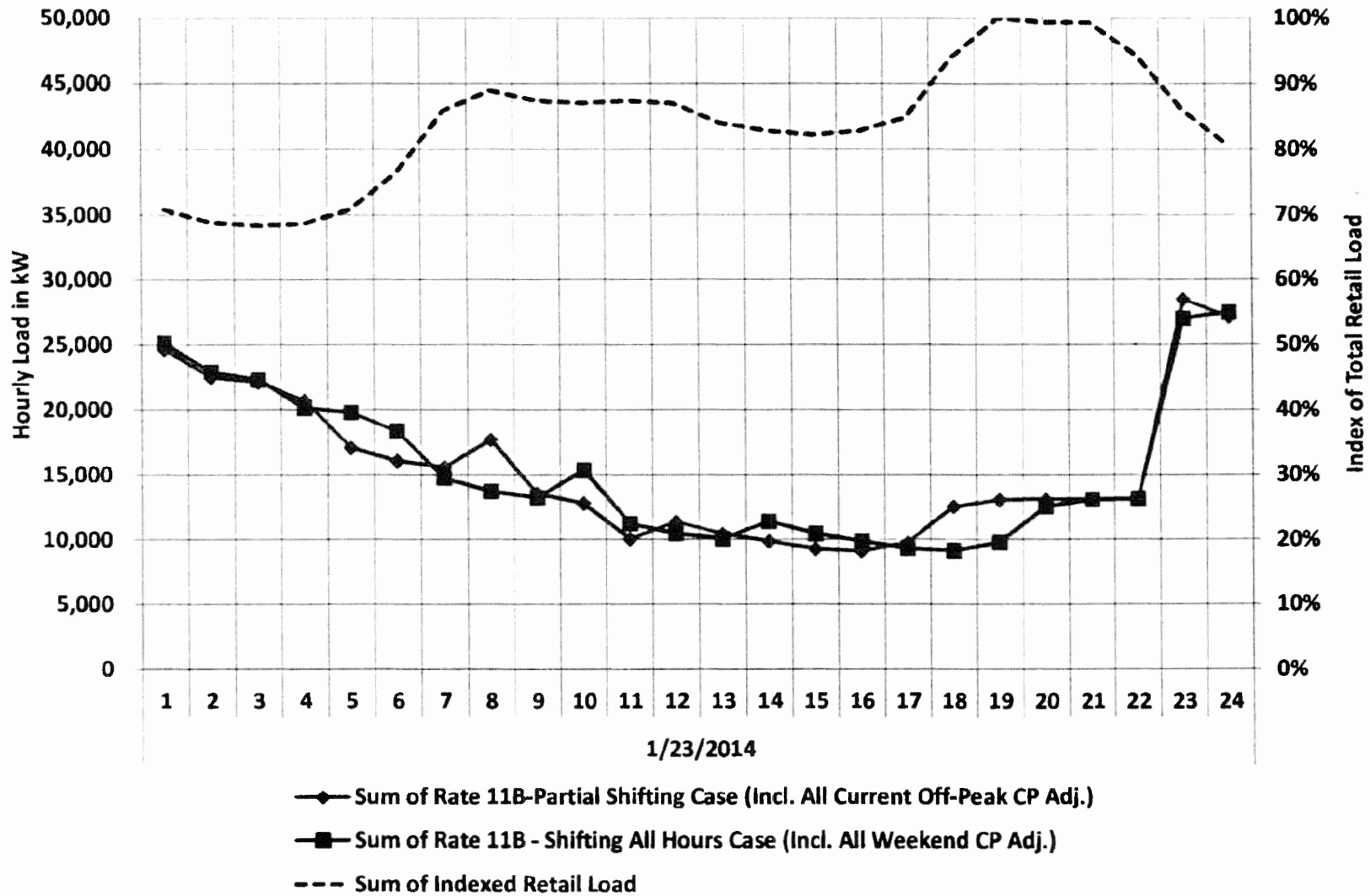
**Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted)
for Peak Day in Month (November 2013) (Weekend CP)**



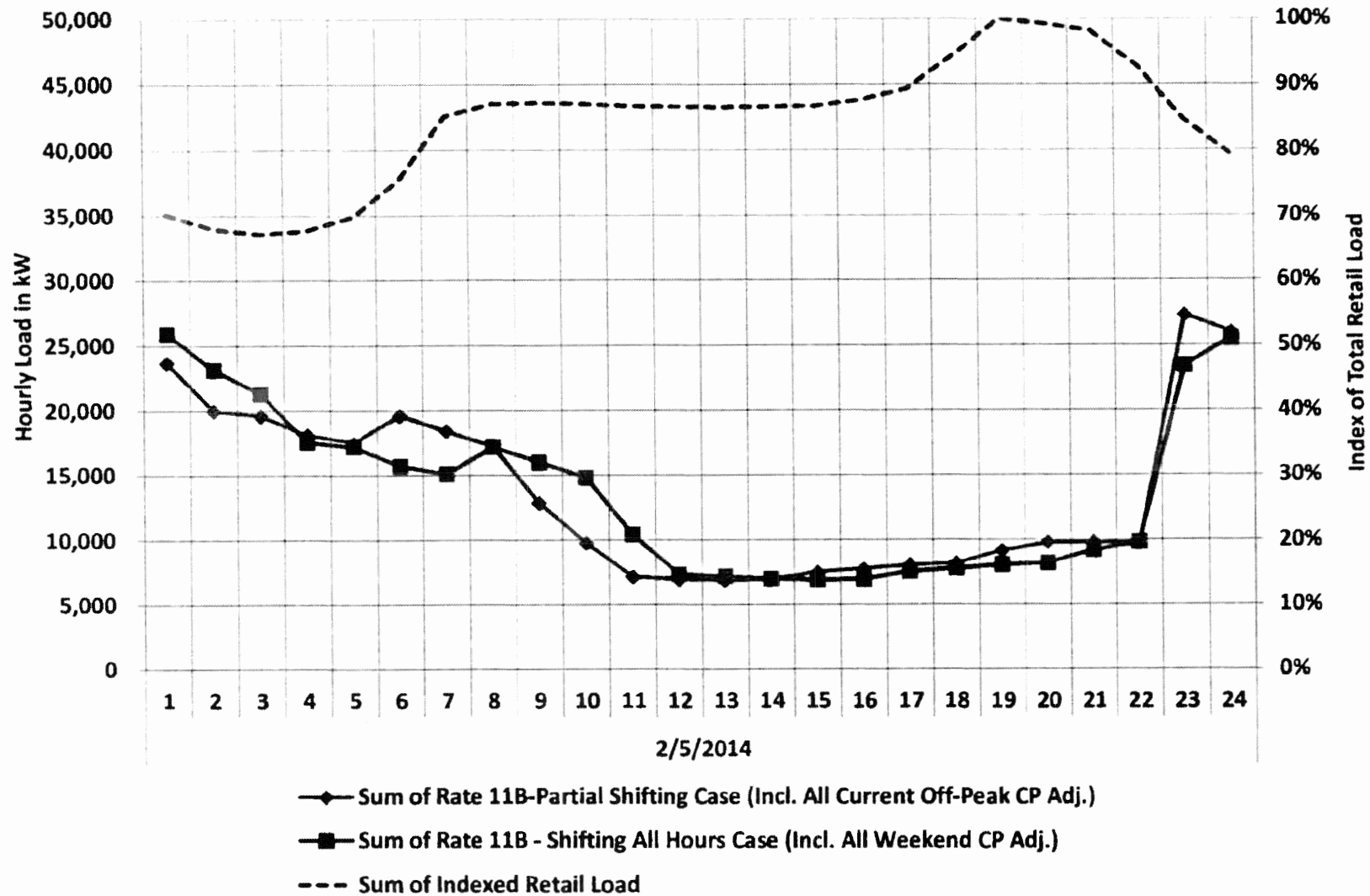
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (December 2013)



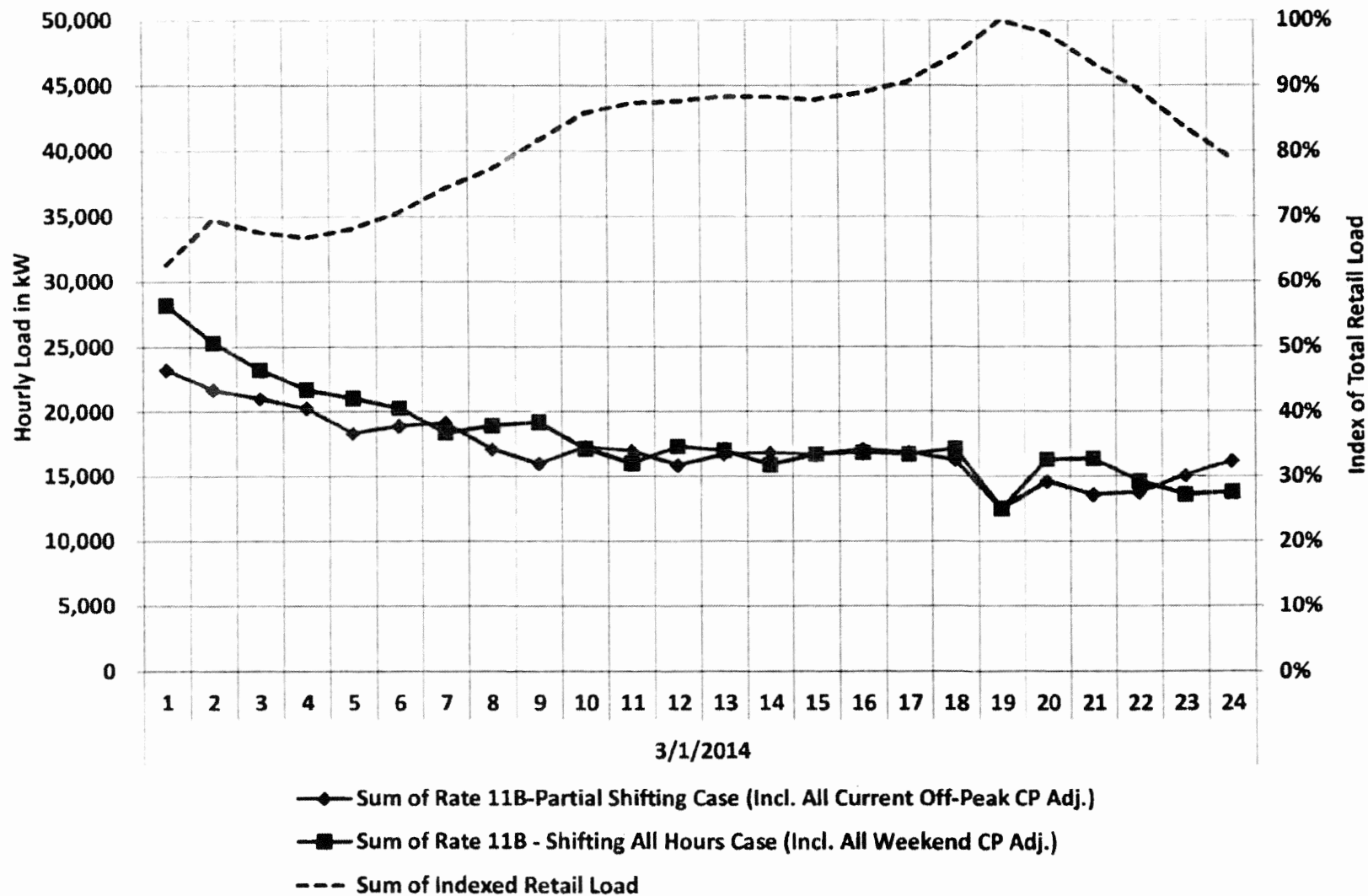
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (January 2014)



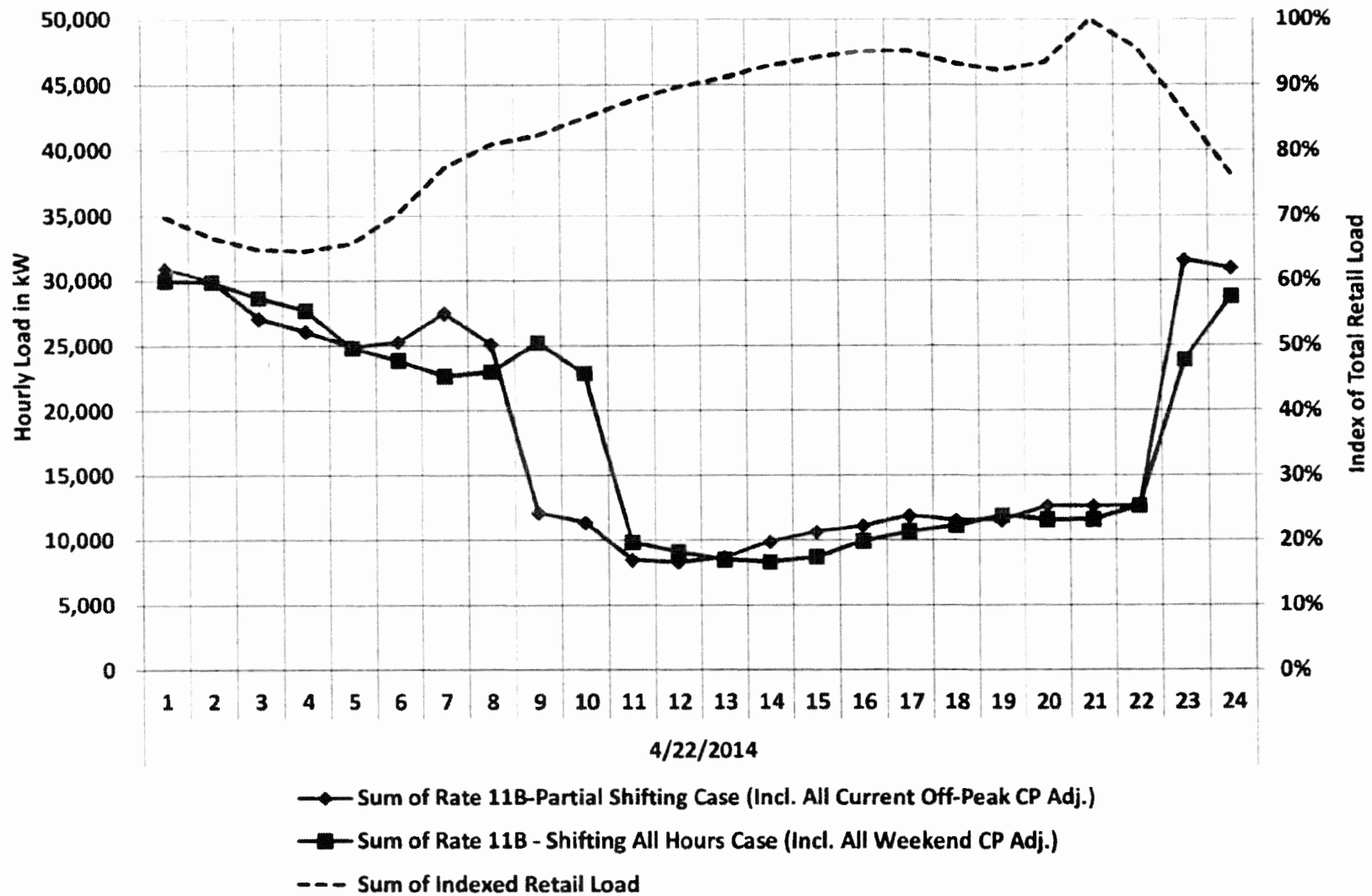
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (February 2014)



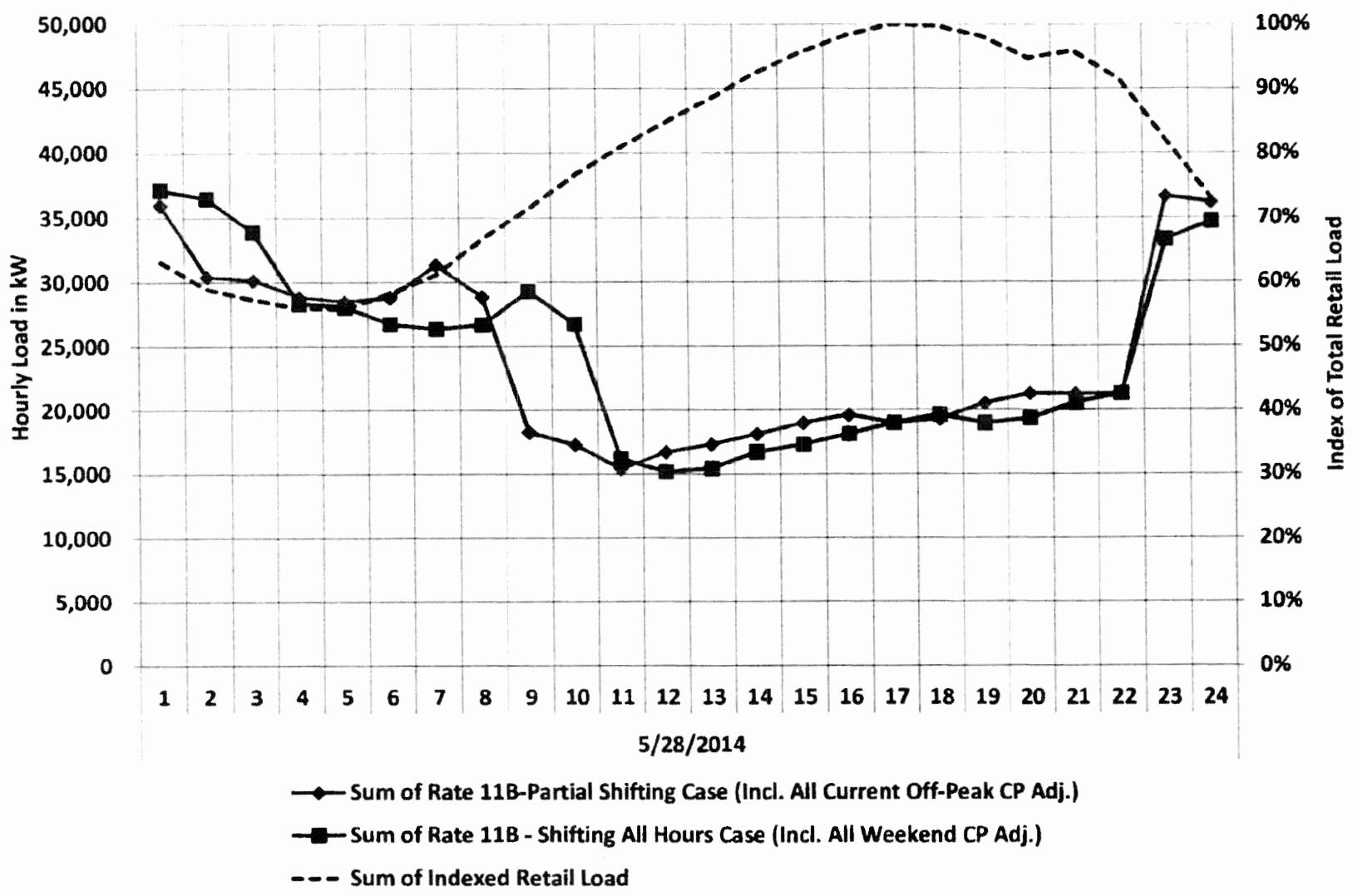
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (March 2014) (Weekend CP)



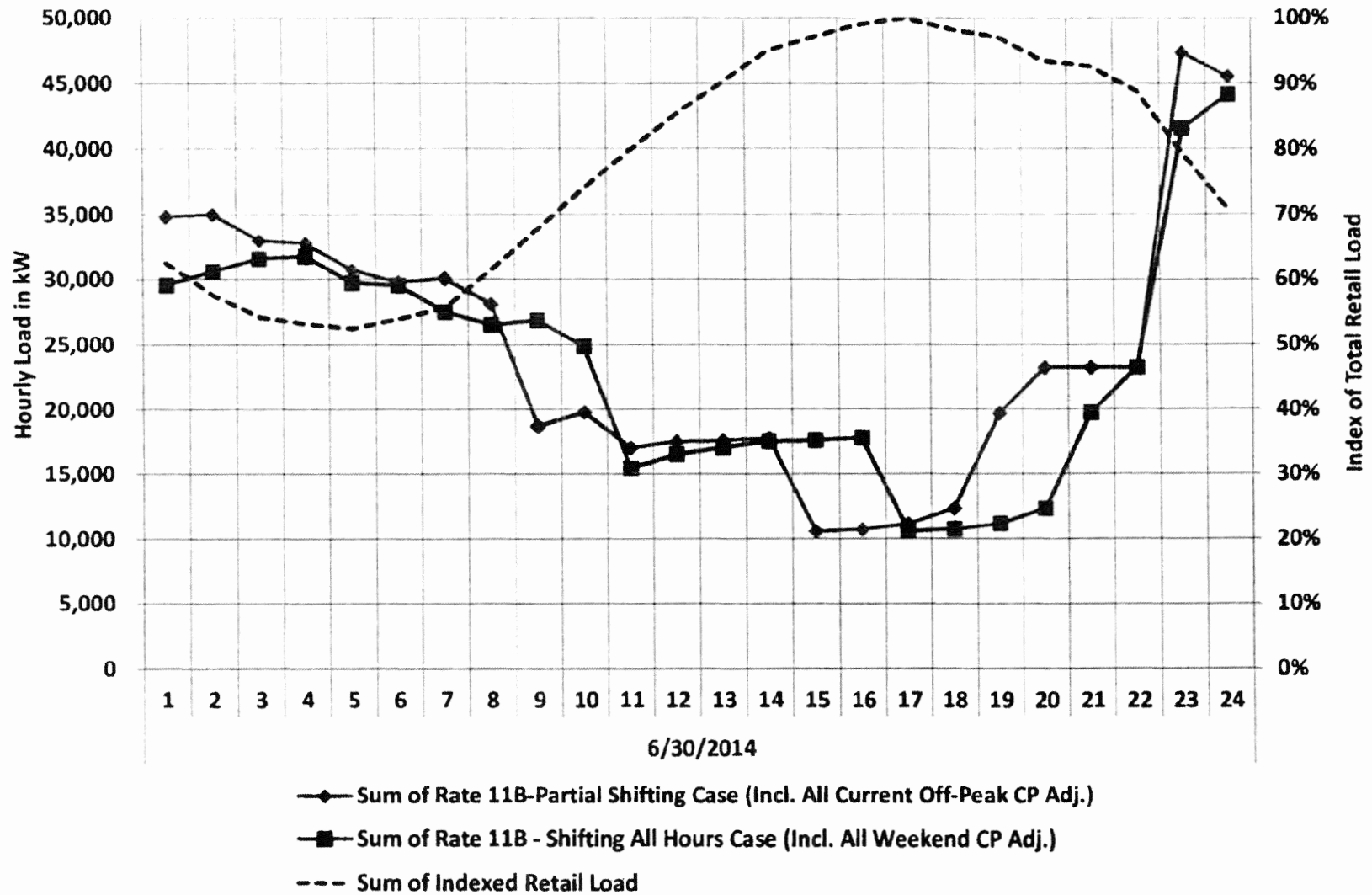
Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (April 2014)



Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (May 2014)



Est. 11B Loads by Hour (Indexed Retail Load by Hour Also Depicted) for Peak Day in Month (June 2014)



The final revenue allocation to each customer class before and after banding.

PNM Exhibit SC-6

Is contained in the following 2 pages.

PUBLIC SERVICE COMPANY OF NEW MEXICO
PNM CONSOLIDATED CUSTOMER CLASS COST OF SERVICE STUDY-
BANDING
NMPRC CASE NO. 14-00332-UT

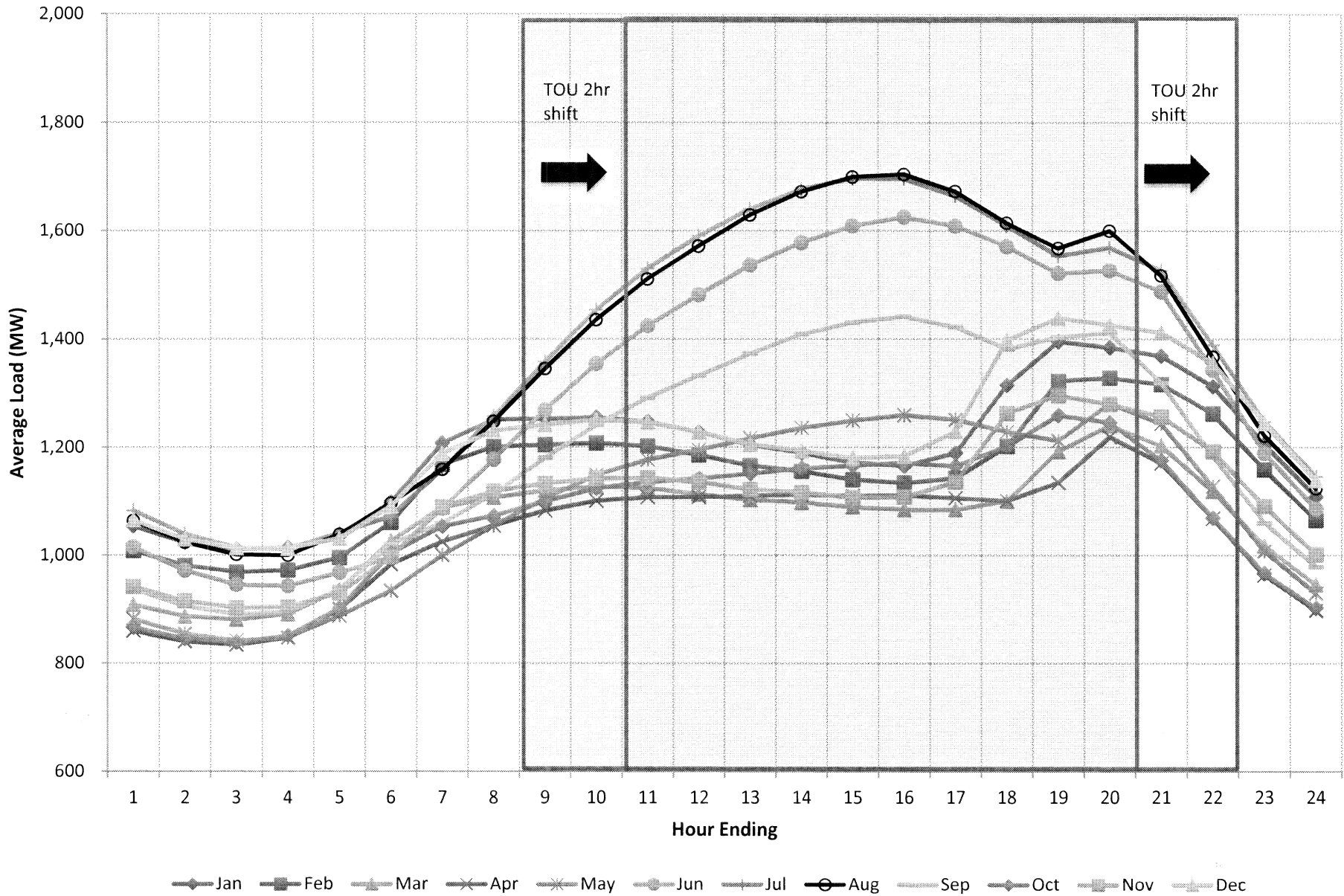
| Line | A | B | C | M | N | O | P | | | | | |
|------|---|------------------|---------------------|--------------------|--------------------|--------------------|-------------|-------------------|-----------|------------------|-----------|------------------|
| | | | Total | | | | | | | | | |
| | | | PNM North | Schedule 33B | Schedule 34B | Schedule 6 | Schedule 20 | | | | | |
| | | | Large Power Service | | | | | | | | | |
| No | Description | Jurisdiction | Station Power 33B | >=3,000kW 34B | Private Lighting 6 | Street Lighting 20 | | | | | | |
| 1 | Revenues at Existing Rates (Non-Fuel) | \$ | 650,592,054 | \$ | 152,345 | \$ | 9,909,708 | \$ | 2,632,879 | \$ | 6,499,237 | |
| 2 | Revenues at Existing Rates (Fuel) | \$ | 176,877,288 | \$ | 67,325 | \$ | 4,928,213 | \$ | 345,138 | \$ | 1,067,766 | |
| 3 | Total Revenues at Existing Base Rates | L1+L2 | \$ | 827,469,342 | \$ | 219,669 | \$ | 14,837,921 | \$ | 2,978,017 | \$ | 7,567,003 |
| 4 | | | | | | | | | | | | |
| 5 | Base Fuel at Existing Rates + FPPCAC | \$ | 225,283,207 | \$ | 85,747 | \$ | 6,276,963 | \$ | 439,593 | \$ | 1,359,984 | |
| 6 | Total Revenue at Existing Rates + FPPCAC | L1+L5 | \$ | 875,875,261 | \$ | 238,092 | \$ | 16,186,671 | \$ | 3,072,472 | \$ | 7,859,221 |
| 7 | | | | | | | | | | | | |
| | Proposed Revenue Requirements (Non-Fuel) at Full | | | | | | | | | | | |
| 8 | Cost of Service | \$ | 765,056,912 | \$ | 104,311 | \$ | 10,201,485 | \$ | 2,099,918 | \$ | 7,345,928 | |
| | Proposed Revenue Requirements (Base Fuel) at Full | | | | | | | | | | | |
| 9 | Cost of Service | \$ | 218,259,746 | \$ | 82,692 | \$ | 6,053,637 | \$ | 426,775 | \$ | 1,320,328 | |
| 10 | Total Revenue Requirements at Full Cost of Service | L8+L9 | \$ | 983,316,658 | \$ | 187,003 | \$ | 16,255,122 | \$ | 2,526,693 | \$ | 8,666,255 |
| 11 | | | | | | | | | | | | |
| | Total Non-Fuel Revenue Deficiency Under | | | | | | | | | | | |
| 12 | Equalized ROR | L8-L1 | \$ | 114,464,858 | \$ | (48,034) | \$ | 291,778 | \$ | (532,961) | \$ | 846,690 |
| 13 | % Increase (at Full Cost of Service) | L12/L6 | | 13.07% | | -20.17% | | 1.80% | | -17.35% | | 10.77% |
| 14 | | | | | | | | | | | | |
| 15 | Minimum Band | 0% | | 0.00% | | 0.00% | | 0.00% | | 0.00% | | 0.00% |
| 16 | Maximum Band | 130% | | 16.97% | | 16.97% | | 16.97% | | 16.97% | | 16.97% |
| 17 | | | | | | | | | | | | |
| 18 | % Increase at Band | | | 13.07% | | 0.00% | | 1.80% | | 0.00% | | 10.77% |
| 19 | Banded Revenue Max | L1*(1+L16) | \$ | | \$ | 278,496 | \$ | 18,933,549 | \$ | 3,593,871 | \$ | 9,192,931 |
| 20 | Banded Revenue Min | L1*(1+L15) | \$ | | \$ | 238,092 | \$ | 16,186,671 | \$ | 3,072,472 | \$ | 7,859,221 |
| 21 | | | | | | | | | | | | |
| 22 | | | | | | | | | | | | |
| 23 | Non-Fuel Revenue Requirement Banding Process | | | | | | | | | | | |
| 24 | 1st Revenue Allocation | \$ | 0 | \$ | 48,034 | \$ | - | \$ | 532,961 | \$ | - | |
| 25 | Revenue Requirements after 1st Allocation | \$ | 983,316,658 | \$ | 235,037 | \$ | 16,255,122 | \$ | 3,059,654 | \$ | 8,666,255 | |
| 26 | % Increase after 1st Allocation | | 13.07% | | 0.00% | | 1.80% | | 0.00% | | 10.77% | |
| 27 | | | | | | | | | | | | |
| 28 | 2nd Revenue Allocation | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | |
| 29 | Revenue Requirements after 3rd Allocation | \$ | 983,316,658 | \$ | 235,037 | \$ | 16,255,122 | \$ | 3,059,654 | \$ | 8,666,255 | |
| 30 | % Increase after 3rd Allocation | | 13.07% | | 0.00% | | 1.80% | | 0.00% | | 10.77% | |
| 31 | | | | | | | | | | | | |
| 32 | Final Non-Fuel Revenue Deficiency after Banding | L12 (Banded) | \$ | 114,464,858 | \$ | - | \$ | 291,778 | \$ | - | \$ | 846,690 |
| 33 | | | | | | | | | | | | |
| 34 | Total Revenue Requirement (With Banding) | L1+L9+L32 | \$ | 983,316,658 | \$ | 235,037 | \$ | 16,255,122 | \$ | 3,059,654 | \$ | 8,666,255 |
| 35 | % Non-Fuel Revenue Increase after Banding | L32/L6 | | 13.07% | | 0.00% | | 1.80% | | 0.00% | | 10.77% |
| 36 | | | | | | | | | | | | |
| 37 | Deficiency Summary | | | | | | | | | | | |
| 38 | Non-Fuel Deficiency (As Requested) | L12 | \$ | 114,464,858 | | | | | | | | |
| 39 | Fuel Deficiency (As Requested) | L5-L9 | \$ | (7,023,461) | | | | | | | | |
| 40 | Rate Deficiency (As Requested) | L38+L39 | \$ | 107,441,397 | | | | | | | | |
| 41 | | | | | | | | | | | | |
| 42 | Rate Deficiency Percent Increase | L40/L6 | | 12.27% | | | | | | | | |

Historical hourly peak occurrences since 2007.

PNM Exhibit SC-7

Is contained in the following page.

PNM 1/2007-6/2014 System Average Hourly Load by Month



A graph demonstrating the probability that PNM's peak period will occur outside of the current Time of Use pricing period of 8 AM to 8 PM.

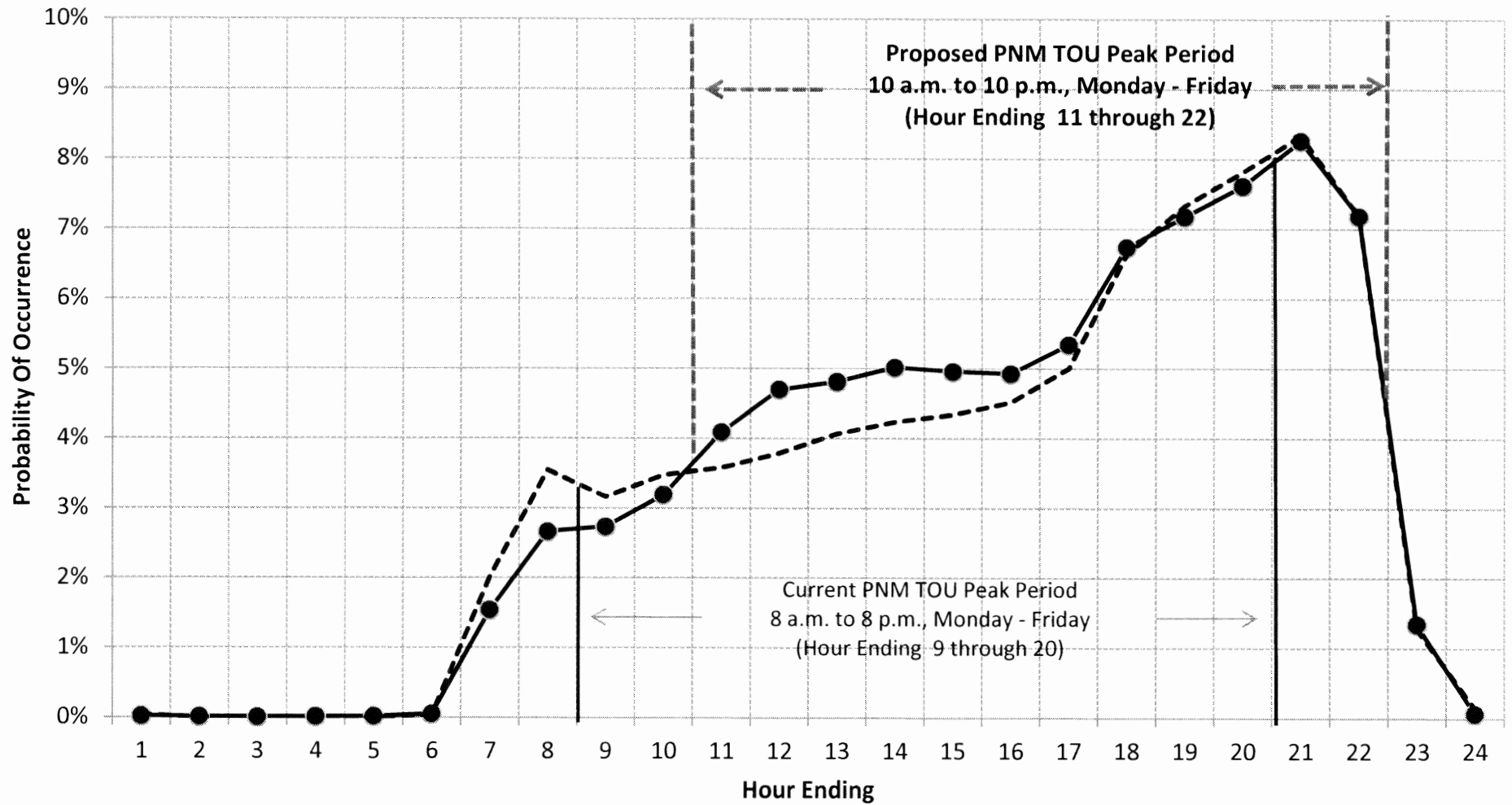
PNM Exhibit SC-8

Is contained in the following page.

Justification for PNM's Proposed TOU Peak Period Shift

Probability Of Occurrence vs. Hour Ending (Weekdays Only)

Top 240 Hours in Month



● Seven Year Average (7/2013-6/2014): Current TOU Probability = 0.6128, Proposed TOU Probability = 0.7080
 --- 7/2013-6/2014: Current TOU Probability = 0.5792, Proposed TOU Probability = 0.6681

Copies of two letters sent by PNM in 2012 and 2014 to customers in compliance with Paragraphs 28(E) and 28(F) regarding proposed changes to the seasonal periods and the TOU pricing periods.

PNM Exhibit SC-9

Is contained in the following 3 pages.

July 1, 2014



[Name]
[Company]
[Address]
[City, State, Zip]

Dear [Customer],

As part of the Amended Stipulation in our last electric retail rate case (Case No. 10-00086-UT), PNM agreed to provide six months notice to customers in electric rate class 48 (Large Power), 118 (Water & Sewage Pumping) and 308 (Large Manufacturing >30 MW) before proposing changes on two electric rate design topics:

- The definitions of seasonal periods (Subparagraph 28(e) of the Amended Stipulation), and
- The time of use (TOU) on-peak and off-peak periods (Subparagraph 28(f) of the Amended Stipulation).

On May 9, 2012, in anticipation of submitting a general rate application, PNM discussed these rate design topics with customers in these rate classes at a meeting in Albuquerque and by telephone. After consideration of the comments of the participants and a review of relevant data, PNM sent a letter on May 31, 2012 to affected customers, the participants in the meeting, and the parties to the last PNM rate case advising that PNM intended to address the rate design matters mentioned above in its next rate case in the following way:

1. **Seasonal Periods.** PNM will not propose changes to the seasonal periods. The "Summer" season will continue to be June through August. All other months (September through May) will continue to be "Non-Summer" months.
2. **TOU on-peak and off-peak periods.** PNM will propose changes to the TOU on-peak and off-peak periods. The proposed On-Peak Hours will be 10 AM to 10 PM, Monday through Friday and the proposed Off-Peak Hours will include all other hours. (TOU on-peak times currently run from 8 AM to 8 PM weekdays). This proposed time period better reflects existing load characteristics. Under this proposal, there will continue to be 60 on-peak hours each week.

A copy of the May 31, 2012, letter is attached. PNM's intentions as expressed in that letter have not changed.

Please contact your PNM Account Manager or call (505) 241-4413 with any questions you may have about this information.

Sincerely,

Gerard Ortiz
Vice President, PNM Regulatory Affairs

Attachment

PNM
Main Offices
Albuquerque, NM 87158
PNM.com



May 31, 2012

RE: Notice of proposed actions regarding Seasonal and Time-of -Use Rates

Dear Customers,

This letter is a follow-up to (a) the discussions held on May 9, 2012, in Albuquerque with customers in PNM's rate classes 4B (Large Power), 11B (Water & Sewage Pumping) and 30B (Large Manufacturing >30 MW), and (b) our email to those customers on May 10, 2012, in which we provided materials that were requested during the customer meeting. We are sending this letter to customers in rate classes 4B, 11B and 30B, those in attendance at that meeting and the parties from the last PNM electric rate case. We are also posting the letter on the PNM website to make it available to all customers.

As we stated in our earlier communications, under the Amended Stipulation in our last rate case (Case No. 10-00086-UT), PNM agreed to communicate with specific customer groups and to provide notice to customers prior to proposing changes on two topics regarding rate design:

- The definitions of seasonal periods (addressed in Subparagraph 28(e) of the Amended Stipulation), and
- The time of use (TOU) on-peak and off-peak periods (addressed in Subparagraph 28(f) of the Amended Stipulation).

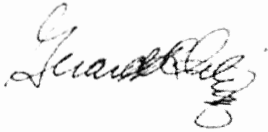
Based on our review of the relevant data, the comments made by various customers and their representatives at the customer meeting, and the other comments that have been received, PNM plans to reflect the following positions in its next general rate application before the New Mexico Public Regulation Commission.

1. **Seasonal Periods.** For seasonal rates, PNM will not propose changes at this time. The "Summer" season proposed by the Company will continue to be June through August. All other months (September through May) will continue to be "Non-Summer" months.
2. **TOU on-peak and off-peak periods.** For TOU rates, PNM will propose changes. The TOU periods proposed by the Company will utilize On-Peak Hours of 10 AM to 10 PM, Monday through Friday; Proposed Off-Peak Hours will include all other hours. This proposal would shift the start and end of the on-peak TOU period two hours later in each weekday (TOU on-peak times currently run from 8 AM to 8 PM weekdays). This proposed time period better reflects existing load characteristics. Under this proposal, there will continue to be 60 on-peak hours each week.

Please be aware that this proposal would not be effective until approved by the Public Regulation Commission in the rate case. Consequently, this letter and the proposed changes described in it have no immediate effect on the on-peak time periods or other aspects of PNM's rates.

Customers' comments and participation in this process have been, and continue to be, very much appreciated. Thank you.

Sincerely,



Gerard Ortiz
Executive Director, New Mexico Retail Regulatory Services

GCG#514470

A comparison of the current and proposed non-volumetric charges by rate schedule.

PNM Exhibit SC-10

Is contained in the following page.

Comparison of Non-Volumetric Retail Rates: Current vs. Proposed

| Current Non-Volumetric Rates-SUMMARY | | | | | | | | |
|--------------------------------------|---------------------------------------|--------------|-----------------|------------------------|----------------------------|--------------|--------------------|------------------------|
| Schedule | Class | Rate | Customer Charge | Customer Charge-Summer | Customer Charge-Non Summer | Meter Charge | Demand Rate Summer | Demand Rate Non-Summer |
| Schedule 1 | Residential | 1A | \$ 5.00 | | | | | |
| | Residential | 1B | \$ 20.81 | | | \$ 5.29 | | |
| Schedule 2 | Small Power | 2A | \$ 8.46 | | | | | |
| | Small Power | 2B | \$ 13.65 | | | \$ 5.40 | | |
| Schedule 3 | General Power | 3B Primary | | \$ 857.00 | \$ 638.50 | | \$ 17.14 | \$ 12.77 |
| | General Power High Load Factor | 3B Secondary | | \$ 873.50 | \$ 655.00 | | \$ 17.47 | \$ 13.10 |
| | General Power Low Load Factor | 3C Primary | | \$ 326.00 | \$ 256.50 | | \$ 6.52 | \$ 5.13 |
| | General Power Low Load Factor | 3C Secondary | | \$ 342.50 | \$ 273.00 | | \$ 6.85 | \$ 5.46 |
| Schedule 4 | Large Power | 4B Primary | | \$ 7,915.00 | \$ 6,280.00 | | \$ 15.83 | \$ 12.56 |
| | Large Power | 4B Secondary | | \$ 8,735.00 | \$ 7,100.00 | | \$ 17.47 | \$ 14.20 |
| Schedule 5 | Large Service for Customers >=8,000kW | 5B | | \$ 93,920.00 | \$ 78,160.00 | | \$ 11.74 | \$ 9.77 |
| Schedule 10 | Irrigation | 10A | \$ 8.19 | | | | | |
| | Irrigation | 10B | \$ 8.19 | | | \$ 2.81 | | |
| Schedule 11 | Water & Sewage | 11B | \$ 491.60 | | | | | |
| Schedule 15 | Universities | 15B | | \$ 76,480.00 | \$ 65,520.00 | | \$ 9.56 | \$ 8.19 |
| Schedule 30 | Large Service for Manufacturing | 30B | | \$ 345,600.00 | \$ 280,200.00 | | \$ 11.52 | \$ 9.34 |
| Schedule 33 | Station Service ¹ | 33B | | \$ 2,695.00 | \$ 2,305.00 | | \$ 5.39 | \$ 4.61 |
| Schedule 34 | Large Power Service >=3,000kW | 34B | | N/A | N/A | | N/A | N/A |

| Proposed Non-Volumetric Rates-SUMMARY | | | | | | | | |
|---------------------------------------|---------------------------------------|--------------|-----------------|---|---|--------------|--------------------|------------------------|
| Schedule | Class | Rate | Customer Charge | Customer Charge-Summer+ Min Demand ² | Customer Charge-Non Summer+ Min Demand ² | Meter Charge | Demand Rate Summer | Demand Rate Non-Summer |
| Schedule 1 | Residential | 1A | \$ 12.80 | | | | | |
| | Residential | 1B | \$ 23.85 | | | \$ 2.25 | | |
| Schedule 2 | Small Power | 2A | \$ 23.39 | | | | | |
| | Small Power | 2B | \$ 9.96 | | | \$ 13.43 | | |
| Schedule 3 | General Power | 3B Primary | | \$ 1,111.30 | \$ 1,017.30 | | \$ 20.85 | \$ 18.97 |
| | General Power High Load Factor | 3B Secondary | | \$ 1,127.80 | \$ 1,033.80 | | \$ 21.18 | \$ 19.30 |
| | General Power Low Load Factor | 3C Primary | | \$ 588.80 | \$ 541.30 | | \$ 10.40 | \$ 9.45 |
| | General Power Low Load Factor | 3C Secondary | | \$ 605.30 | \$ 557.80 | | \$ 10.73 | \$ 9.78 |
| Schedule 4 | Large Power | 4B Primary | | \$ 9,876.34 | \$ 8,886.34 | | \$ 18.74 | \$ 16.76 |
| | Large Power | 4B Secondary | | \$ 10,726.34 | \$ 9,736.34 | | \$ 20.44 | \$ 18.46 |
| Schedule 5 | Large Service for Customers >=8,000kW | 5B | | \$ 134,631.96 | \$ 120,471.96 | | \$ 16.50 | \$ 14.73 |
| Schedule 10 | Irrigation | 10A | \$ 43.28 | | | | | |
| | Irrigation | 10B | \$ 12.85 | | | \$ 30.43 | | |
| Schedule 11 | Water & Sewage | 11B | \$ 243.93 | | | | | |
| Schedule 15 | Universities | 15B | | \$ 162,972.74 | \$ 142,172.74 | | \$ 19.82 | \$ 17.22 |
| Schedule 30 | Large Service for Manufacturing | 30B | | \$ 777,144.61 | \$ 695,244.61 | | \$ 24.98 | \$ 22.25 |
| Schedule 33 | Station Service ¹ | 33B | | \$ 2,754.88 | \$ 2,494.88 | | \$ 4.81 | \$ 4.29 |
| Schedule 34 | Large Power Service >=3,000kW | 34B | | \$ 87,089.23 | \$ 78,179.23 | | \$ 27.92 | \$ 24.95 |

Note:

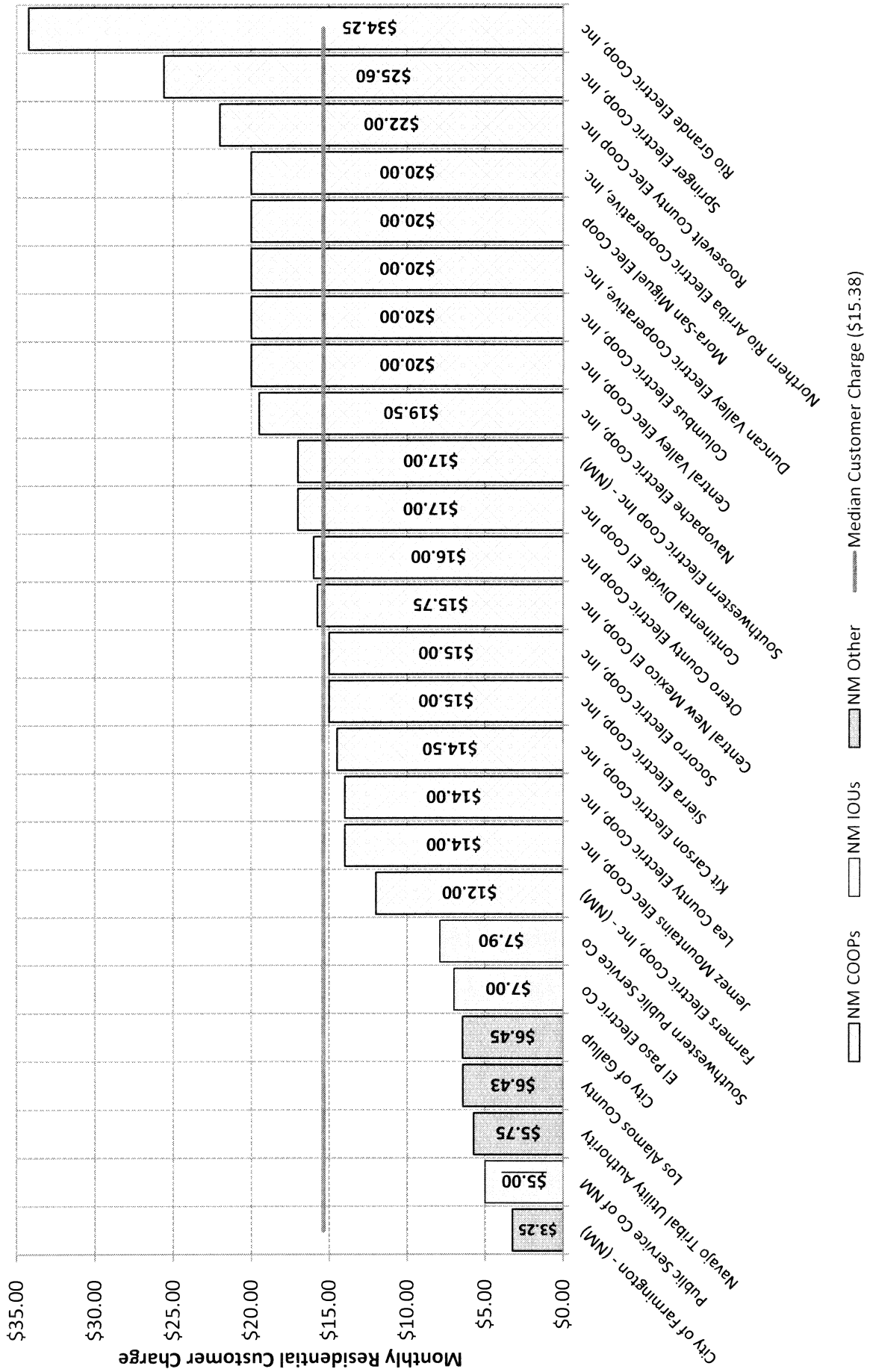
- 1.- Station Service Tariff 33B is pending approval in NMPRC Case No. 14-00102-UT
- 2.- Charge includes Schedule's Minimum Demand

A bar graph depicting Residential electric customer charges in New Mexico as of May 2014.

PNM Exhibit SC-11

Is contained in the following page.

Residential Electric Customer Charges in New Mexico (As of May 2014)



Examples of rates assessed by local telecommunications, Internet, and cable or satellite video service providers.

PNM Exhibit SC-12

Is contained in the following 2 pages.

EXAMPLES OF RATES ASSESSED BY LOCAL TELECOMMUNICATIONS, INTERNET, AND CABLE OR
SATELLITE VIDEO SERVICE PROVIDERS.

Local Phone Service

| <u>Service Type</u> | <u>Company</u> | <u>Service Name</u> | <u>Monthly Charge</u> | <u>Usage Charge</u> |
|----------------------------|-----------------------|-------------------------------|------------------------------|-----------------------------|
| Residential Phone Service | CenturyLink | Basic Phone Service | \$16.50 per month | Long Distance Charges apply |
| Residential Phone Service | CenturyLink | Home Phone Unlimited | \$47 per month | N/A |
| Residential Phone Service | Comcast | XFINITY Voice Local with More | \$34.95 per month | Long Distance Charges apply |

Cable Television Service

| <u>Service Type</u> | <u>Company</u> | <u>Service Name</u> | <u>Monthly Charge</u> | <u>Usage Charge</u> |
|----------------------------|-----------------------|----------------------------|------------------------------|----------------------------|
| Cable TV | Comcast | Digital Starter TV | \$39.99 per month | N/A |
| Cable TV | Cable ONE | Standard Cable TV | \$62 per month | N/A |
| Cable TV | Cable ONE | Economy Cable TV | \$29 per month | N/A |

Internet Service

| <u>Service Type</u> | <u>Company</u> | <u>Service Name</u> | <u>Monthly Charge</u> | <u>Usage Charge</u> |
|----------------------------|-----------------------|---|------------------------------|----------------------------|
| Internet Service | CenturyLink | Internet Only | \$29.95 per month | N/A |
| Internet Service | Comcast | Performance Internet (download up to 25 Mbps) | \$39.99 per month | N/A |
| Internet Service | Comcast | Blast! (download up to 50 Mbps) | \$49.99 per month | N/A |

Bundled Services

| <u>Service Type</u> | <u>Company</u> | <u>Service Name</u> | <u>Monthly Charge</u> | <u>Usage Charge</u> |
|-------------------------------|-----------------------|--------------------------------------|---|----------------------------|
| Cable Television and Internet | Comcast | Digital Starter and Starter Internet | \$59.99 per month with a 2-year agreement | N/A |
| Internet and DirectTV | CenturyLink | Double Bundle | \$54.94 per month | |

**For all pricing quotes, a randomly chosen Albuquerque address was used if required.

A letter sent by PNM in 2012 to Rate 20 (Streetlighting) customers.

PNM Exhibit SC-13

Is contained in the following page.

July 13, 2012

<<First>><<Last>>
<<Title>>
<<Address>>
<<City, State, Zip>>

Dear <<First>>,

Under the Amended Stipulation in our last rate case (NMPRC Case No. 10-00086-UT), PNM agreed to enter into discussions with Rate 20 Customers (Street Lighting and Floodlighting Service) regarding certain issues related to street lighting including cost allocation, rate design, maintenance, re-lamping, and energy efficiency.

If you are interested in discussing any of these issues, please feel free to contact me prior to July 27, 2012 to arrange a meeting. Your comments and participation in this process are very much appreciated. Thank you.

Sincerely,

A handwritten signature in cursive script that reads "Wesley Wilson".

Wes Wilson
Sr. Technical Account Manager
(505) 241-4472
Wesley.Wilson@pnm.com

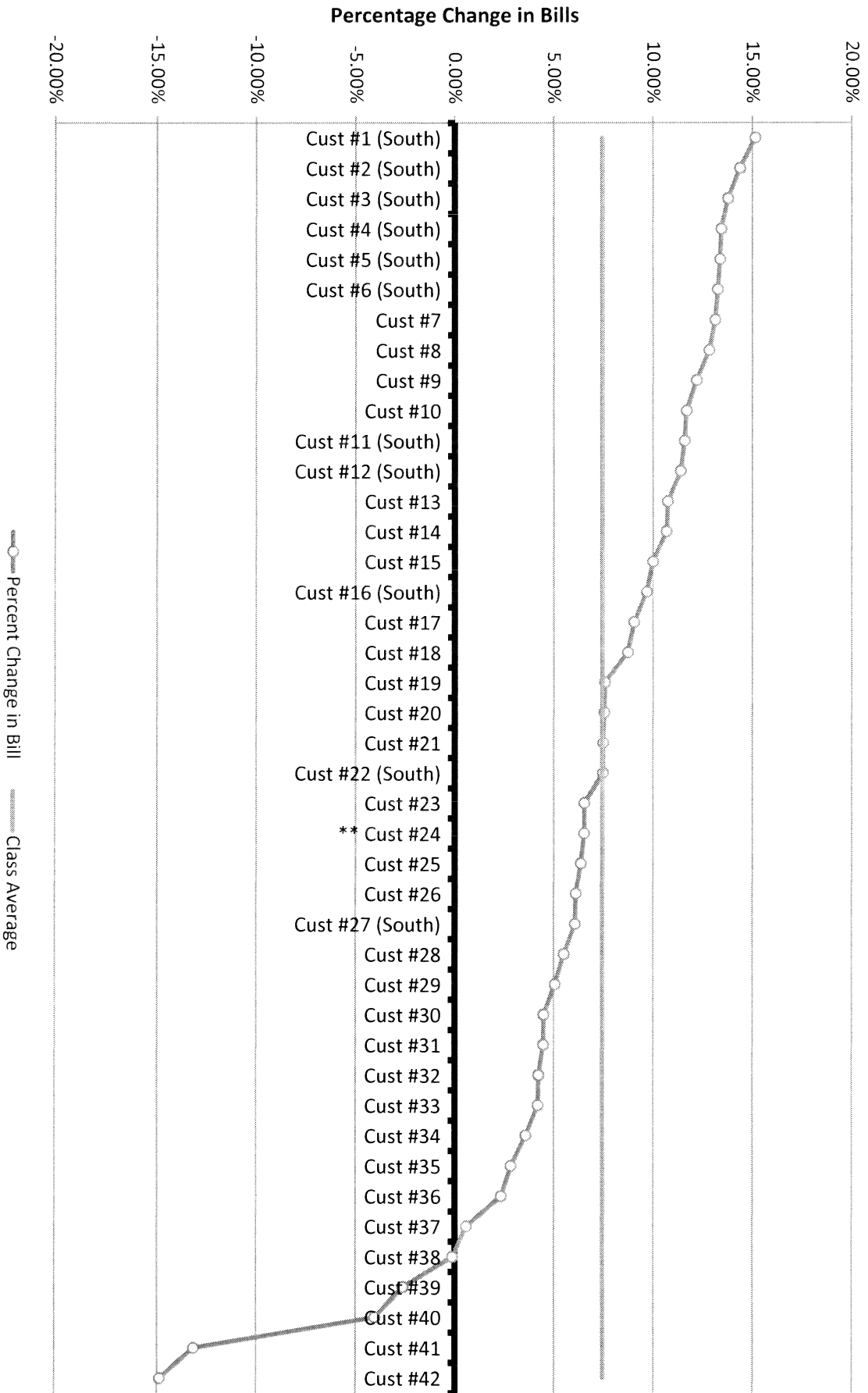
The effect of the Consolidation Adjustment Rider (Rider No. 35) on PNM South Streetlighting customers (20)

PNM Exhibit SC-14

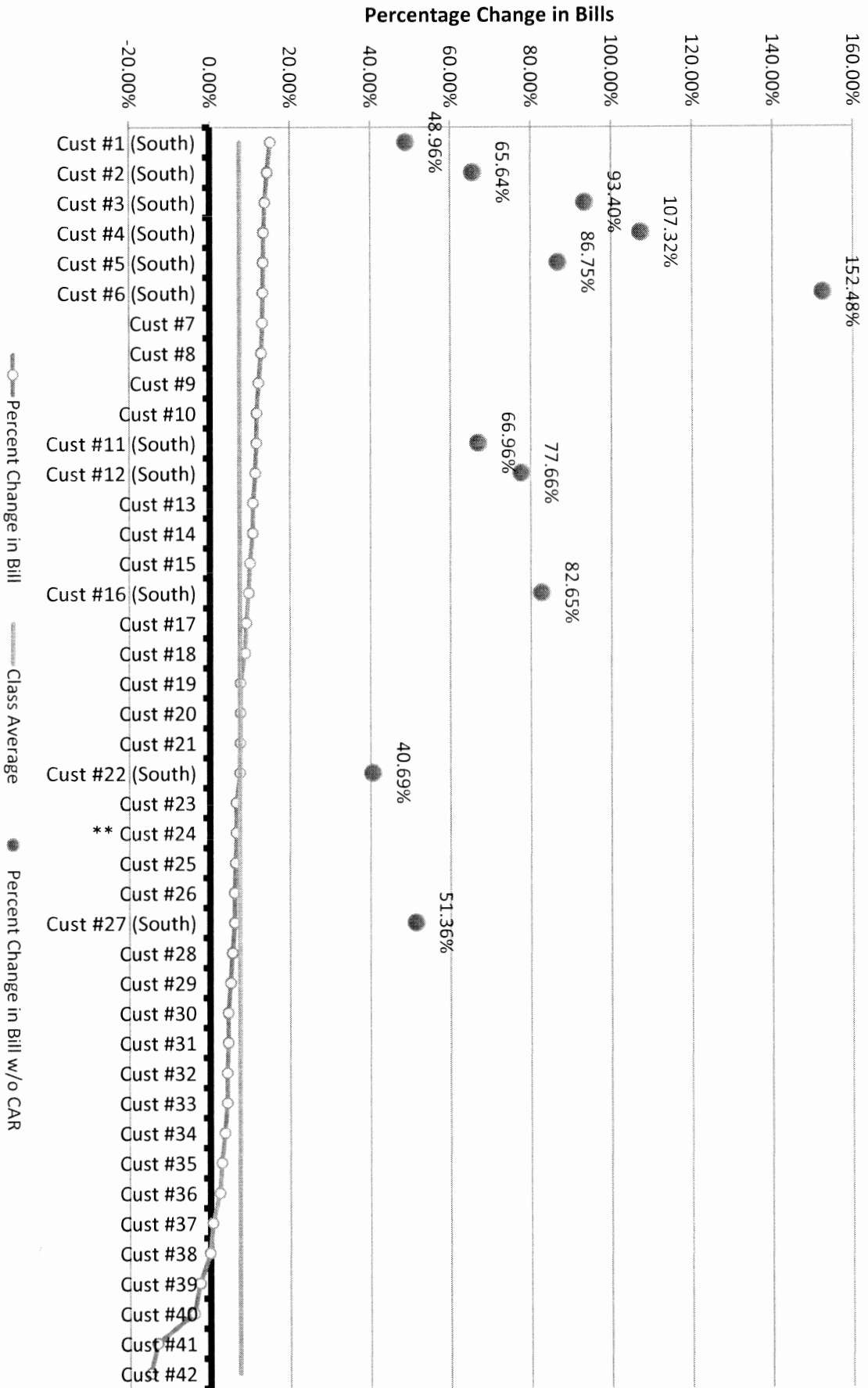
Is contained in the following 2 pages.

Proposed Rate 20 - Streetlights

Percentage Change in Bills by Customer with CAR



Proposed Rate 20 - Streetlights PNM's South Bill Impact Without CAR



Summary of modifications to the Streetlighting (20) schedule and the Consolidation Adjustment Rider (Rider No. 35)

PNM Exhibit SC-15

Is contained in the following 11 pages.

Summary of Rate Re-design Steps for Rate 20 (Streetlighting), Rider 35 (Consolidation Adjustment Rider ("CAR")) and Rate 6 (Private Area Lighting)

Rate 20 & Rider 35 – Rate Design Methodology

To place PNM South current Streetlighting base light/pole rates on an equal cost footing with PNM North rates, PNM first developed a single current consolidated set of current light and pole rates. In the consolidation Process, where PNM North had a light that was available for PNM South, the PNM North rate was used. Otherwise, for the remainder of lights, the PNM South rate was utilized (see Table 1).

Table 1: Consolidated Light and pole rates based on NMPRC Case No. 10-00086-UT

| | <u>Co.-Owned Overhead (OH)</u> | <u>Co.-Owned Underground (UG)</u> | <u>Cust. Owned</u> |
|---|------------------------------------|---------------------------------------|--------------------|
| <u>Mercury Vapor Lights</u> | | | |
| 175W MV Streetlight | \$12.69 | \$13.98 | \$6.98 |
| 250W MV Light | \$0.00 | \$0.00 | \$9.64 |
| 400W MV Streetlight | \$21.99 | \$23.30 | \$15.10 |
| <u>Low Pressure Sodium Lights</u> | | | |
| 55W LPS Streetlight | \$9.68 | \$9.68 | \$2.68 |
| 135W LPS Streetlight | \$13.90 | \$13.90 | \$6.04 |
| <u>High Pressure Sodium Lights</u> | | | |
| 70W HPS Streetlight | \$10.86 | \$12.33 | \$5.01 |
| 100W HPS Streetlight | \$11.09 | \$12.40 | \$5.46 |
| 150W HPS Streetlight | \$13.80 | \$15.22 | \$6.97 |
| 200W HPS Streetlight | \$12.24 | \$12.24 | \$8.53 |
| 250W HPS Streetlight | \$18.06 | \$19.47 | \$10.73 |
| 400W HPS Floodlight | \$25.28 | \$26.56 | \$16.41 |
| 400W HPS Streetlight | \$23.94 | \$25.54 | \$16.34 |
| | <u>Co.-Owned OH or UG</u> | | |
| <u>Poles</u> | | | |
| 30' Wood Pole | \$3.44 | | |
| 35' Wood Pole | \$3.74 | | |
| 40' Wood Pole | \$4.39 | | |
| 45' Wood Pole | \$5.21 | | |
| 23' Ornamental Pole | \$7.73 | | |
| 28' Ornamental Pole | \$8.95 | | |
| 38' Ornamental Pole | \$14.72 | | |
| 40' davit pole | \$14.65 | | |

Using the rates from Table A, PNM applied these rates to each PNM South light/pole rate available and then imputed a light/pole fixed CAR rate to reconfigure current PNM South Rate 20/Rider 35 rates.

Table B: Current Stipulation Rate 20 & CAR Rates by Rate Code ("SRAT"), and Derivation of Imputed Current Rate 20 & CAR Rates by SRAT Assuming use of Fully Consolidated Rate 20 Base Rates

| Line # | Rate Code (SRAT) | Rate Desc | Stip Rates | Current FPPCAC | Stip CAR | Total Stip Rate | Current Cons. kWh Rate | Current Cons. Sch 20 Light Pole Rate | Current Cons. Sch. 20 Pole Rate | Current FPPCAC | Imputed Current CAR (Assuming Cons. Sch. 20 Rates) | Total Stip Rate |
|--------|------------------|-------------------------------------|-------------|----------------|-------------|-----------------------|------------------------|--------------------------------------|---------------------------------|----------------|--|-----------------------------------|
| | | | (A) | (B) | (C) | (D) = (A) + (B) + (C) | (E) | (F) | (G) | (H) | (I) = (D) - (E) - (F) - (G) - (H) | (J) = (E) + (F) + (G) + (H) + (I) |
| 1 | L1Z5 | Sch I, Metered Mini Lts (PNM) | \$0.1038625 | \$0.0058460 | \$0.0000219 | \$0.1097304 | \$0.1038625 | | | \$0.0058460 | \$0.0000219 | \$0.1097304 |
| 2 | L2Z5 | Sch II, Metered Mini Lts (Cust) | \$0.0958706 | \$0.0058460 | \$0.0000219 | \$0.1017385 | \$0.0958706 | | | \$0.0058460 | \$0.0000219 | \$0.1017385 |
| 3 | L3A2 | Sch III (OH-WP): 100W HPS (45 kWh) | \$9.68 | \$0.26 | \$0.00 | \$9.94 | | \$11.09 | \$3.74 | \$0.26 | (\$5.15) | \$9.94 |
| 4 | L3A4 | Sch V (UG-WP): 100W HPS (45 kWh) | \$12.52 | \$0.26 | \$0.00 | \$12.78 | | \$12.40 | \$3.74 | \$0.26 | (\$3.62) | \$12.78 |
| 5 | L3C2 | Sch III (OH-WP): 400W HPS (165 kWh) | \$16.66 | \$0.96 | \$0.00 | \$17.62 | | \$23.94 | \$3.74 | \$0.96 | (\$11.02) | \$17.62 |
| 6 | L3D1 | Sch VI (Cust): 175W MV (73 kWh) | \$7.00 | \$0.43 | \$0.00 | \$7.43 | | \$6.98 | \$0.00 | \$0.43 | \$0.02 | \$7.43 |
| 7 | L3D2 | Sch III (OH-WP): 175W MV (73 kWh) | \$7.41 | \$0.43 | \$0.00 | \$7.84 | | \$12.69 | \$3.74 | \$0.43 | (\$9.02) | \$7.84 |
| 8 | L3D4 | Sch V (UG-WP): 175W MV (73 kWh) | \$7.41 | \$0.43 | \$0.00 | \$7.84 | | \$13.98 | \$3.74 | \$0.43 | (\$10.31) | \$7.84 |
| 9 | L3F2 | Sch III (OH-WP): 400W MV (162 kWh) | \$16.66 | \$0.95 | \$0.00 | \$17.61 | | \$21.99 | \$3.74 | \$0.95 | (\$9.07) | \$17.61 |
| 10 | L3T2 | Sch III (OH-WP): 200W HPS (89 kWh) | \$12.24 | \$0.52 | \$0.00 | \$12.76 | | \$12.24 | \$3.74 | \$0.52 | (\$3.74) | \$12.76 |
| 11 | L3T4 | Sch V (UG-WP): 200W HPS (89 kWh) | \$14.70 | \$0.52 | \$0.00 | \$15.22 | | \$12.24 | \$3.74 | \$0.52 | (\$1.28) | \$15.22 |
| 12 | L3U2 | Sch III (OH-WP): 55W LPS (28 kWh) | \$9.68 | \$0.16 | \$0.00 | \$9.84 | | \$9.68 | \$3.74 | \$0.16 | (\$3.74) | \$9.84 |
| 13 | L3U4 | Sch V (UG-WP): 55W LPS (28 kWh) | \$9.68 | \$0.16 | \$0.00 | \$9.84 | | \$9.68 | \$3.74 | \$0.16 | (\$3.74) | \$9.84 |
| 14 | L3V2 | Sch III (OH-WP): 135W LPS (63 kWh) | \$13.90 | \$0.37 | \$0.00 | \$14.27 | | \$13.90 | \$3.74 | \$0.37 | (\$3.74) | \$14.27 |
| 15 | L4A2 | Sch IV (OH-MP): 100W HPS (45 kWh) | \$17.83 | \$0.26 | \$0.00 | \$18.09 | | \$11.09 | \$8.95 | \$0.26 | (\$2.21) | \$18.09 |
| 16 | L4A4 | Sch V (UG-MP): 100W HPS (45 kWh) | \$12.52 | \$0.26 | \$0.00 | \$12.78 | | \$12.40 | \$8.95 | \$0.26 | (\$8.83) | \$12.78 |
| 17 | L4C2 | Sch IV (OH-MP): 400W HPS (165 kWh) | \$23.57 | \$0.96 | \$0.00 | \$24.53 | | \$23.94 | \$8.95 | \$0.96 | (\$9.32) | \$24.53 |
| 18 | L4C4 | Sch V (UG-MP): 400W HPS (165 kWh) | \$23.57 | \$0.96 | \$0.00 | \$24.53 | | \$25.54 | \$8.95 | \$0.96 | (\$10.92) | \$24.53 |
| 19 | L4D2 | Sch IV (OH-MP): 175W MV (73 kWh) | \$7.41 | \$0.43 | \$0.00 | \$7.84 | | \$12.69 | \$8.95 | \$0.43 | (\$14.23) | \$7.84 |
| 20 | L4D4 | Sch V (UG-MP): 175W MV (73 kWh) | \$7.41 | \$0.43 | \$0.00 | \$7.84 | | \$13.98 | \$8.95 | \$0.43 | (\$15.52) | \$7.84 |
| 21 | L4F2 | Sch IV (OH-MP): 400W MV (162 kWh) | \$19.13 | \$0.95 | \$0.00 | \$20.08 | | \$21.99 | \$8.95 | \$0.95 | (\$11.81) | \$20.08 |
| 22 | L4F4 | Sch V (UG-MP): 400W MV (162 kWh) | \$19.13 | \$0.95 | \$0.00 | \$20.08 | | \$23.30 | \$8.95 | \$0.95 | (\$13.12) | \$20.08 |
| 23 | L4T2 | Sch IV (OH-MP): 200W HPS (89 kWh) | \$19.89 | \$0.52 | \$0.00 | \$20.41 | | \$12.24 | \$8.95 | \$0.52 | (\$1.30) | \$20.41 |
| 24 | L4T4 | Sch V (OH-MP): 200W HPS (89 kWh) | \$20.78 | \$0.52 | \$0.00 | \$21.30 | | \$12.24 | \$8.95 | \$0.52 | (\$0.41) | \$21.30 |
| 25 | L4U2 | Sch IV (OH-MP): 55W LPS (28 kWh) | \$9.68 | \$0.16 | \$0.00 | \$9.84 | | \$9.68 | \$8.95 | \$0.16 | (\$8.95) | \$9.84 |
| 26 | L4U4 | Sch V (UG-MP): 55W LPS (28 kWh) | \$9.68 | \$0.16 | \$0.00 | \$9.84 | | \$9.68 | \$8.95 | \$0.16 | (\$8.95) | \$9.84 |
| 27 | L4V4 | Sch V (UG-MP): 135W LPS (63 kWh) | \$13.90 | \$0.37 | \$0.00 | \$14.27 | | \$13.90 | \$8.95 | \$0.37 | (\$8.95) | \$14.27 |
| 28 | L6F2 | Sch IV (OH-MP): 2-400W MV (324 kWh) | \$33.52 | \$1.89 | \$0.01 | \$35.42 | | \$43.98 | \$8.95 | \$1.89 | (\$19.40) | \$35.42 |
| 29 | L6F4 | Sch V (UG-MP): 2-400W MV (324 kWh) | \$33.52 | \$1.89 | \$0.01 | \$35.42 | | \$46.60 | \$8.95 | \$1.89 | (\$22.02) | \$35.42 |
| 30 | L7A1 | Sch VI (Cust): 100W HPS (45 kWh) | \$4.31 | \$0.26 | \$0.00 | \$4.57 | | \$5.46 | \$0.00 | \$0.26 | (\$1.15) | \$4.57 |
| 31 | L7A2 | Sch III (OH-WP): 100W HPS (45 kWh) | \$9.68 | \$0.26 | \$0.00 | \$9.94 | | \$11.09 | \$0.00 | \$0.26 | (\$1.41) | \$9.94 |
| 32 | L7A3 | Sch VI (Cust): 100W HPS (45 kWh) | \$4.31 | \$0.26 | \$0.00 | \$4.57 | | \$5.46 | \$0.00 | \$0.26 | (\$1.15) | \$4.57 |
| 33 | L7C1 | Sch VI (Cust): 400W HPS (165 kWh) | \$15.82 | \$0.96 | \$0.00 | \$16.78 | | \$16.34 | \$0.00 | \$0.96 | (\$0.52) | \$16.78 |
| 34 | L7C2 | Sch III (OH-WP): 400W HPS (165 kWh) | \$16.66 | \$0.96 | \$0.00 | \$17.62 | | \$23.94 | \$0.00 | \$0.96 | (\$7.28) | \$17.62 |
| 35 | L7C3 | Sch VI (Cust): 400W HPS (165 kWh) | \$15.82 | \$0.96 | \$0.00 | \$16.78 | | \$16.34 | \$0.00 | \$0.96 | (\$0.52) | \$16.78 |
| 36 | L7D1 | Sch VI (Cust): 175W MV (73 kWh) | \$7.00 | \$0.43 | \$0.00 | \$7.43 | | \$6.98 | \$0.00 | \$0.43 | \$0.02 | \$7.43 |
| 37 | L7D2 | Sch III (OH-WP): 175W MV (73 kWh) | \$7.41 | \$0.43 | \$0.00 | \$7.84 | | \$12.69 | \$0.00 | \$0.43 | (\$5.28) | \$7.84 |
| 38 | L7D3 | Sch VI (Cust): 175W MV (73 kWh) | \$7.00 | \$0.43 | \$0.00 | \$7.43 | | \$6.98 | \$0.00 | \$0.43 | \$0.02 | \$7.43 |
| 39 | L7F1 | Sch VI (Cust): 400W MV (162 kWh) | \$15.53 | \$0.95 | \$0.00 | \$16.48 | | \$15.10 | \$0.00 | \$0.95 | \$0.43 | \$16.48 |
| 40 | L7F2 | Sch III (OH-WP): 400W MV (162 kWh) | \$16.66 | \$0.95 | \$0.00 | \$17.61 | | \$21.99 | \$0.00 | \$0.95 | (\$5.33) | \$17.61 |
| 41 | L7F3 | Sch VI (Cust): 400W MV (162 kWh) | \$15.53 | \$0.95 | \$0.00 | \$16.48 | | \$15.10 | \$0.00 | \$0.95 | \$0.43 | \$16.48 |
| 42 | L7T1 | Sch VI (Cust): 200W HPS (89 kWh) | \$8.53 | \$0.52 | \$0.00 | \$9.05 | | \$8.53 | \$0.00 | \$0.52 | \$0.00 | \$9.05 |
| 43 | L7T2 | Sch III (OH-WP): 200W HPS (89 kWh) | \$12.24 | \$0.52 | \$0.00 | \$12.76 | | \$12.24 | \$0.00 | \$0.52 | \$0.00 | \$12.76 |
| 44 | L7T3 | Sch VI (Cust): 200W HPS (89 kWh) | \$8.53 | \$0.52 | \$0.00 | \$9.05 | | \$8.53 | \$0.00 | \$0.52 | \$0.00 | \$9.05 |
| 45 | L7U2 | Sch III (OH-WP): 55W LPS (28 kWh) | \$9.68 | \$0.16 | \$0.00 | \$9.84 | | \$9.68 | \$0.00 | \$0.16 | \$0.00 | \$9.84 |
| 46 | L7V2 | Sch III (OH-WP): 135W LPS (63 kWh) | \$13.90 | \$0.37 | \$0.00 | \$14.27 | | \$13.90 | \$0.00 | \$0.37 | (\$0.00) | \$14.27 |
| 47 | L8A1 | Sch VI (Cust): 100W HPS (45 kWh) | \$4.31 | \$0.26 | \$0.00 | \$4.57 | | \$5.46 | \$0.00 | \$0.26 | (\$1.15) | \$4.57 |
| 48 | L8A2 | Sch IV (OH-MP): 100W HPS (45 kWh) | \$17.83 | \$0.26 | \$0.00 | \$18.09 | | \$11.09 | \$0.00 | \$0.26 | \$6.74 | \$18.09 |
| 49 | L8A3 | Sch VI (Cust): 100W HPS (45 kWh) | \$4.31 | \$0.26 | \$0.00 | \$4.57 | | \$5.46 | \$0.00 | \$0.26 | (\$1.15) | \$4.57 |
| 50 | L8C1 | Sch VI (Cust): 400W HPS (165 kWh) | \$15.82 | \$0.96 | \$0.00 | \$16.78 | | \$16.34 | \$0.00 | \$0.96 | (\$0.52) | \$16.78 |
| 51 | L8C2 | Sch IV (OH-MP): 400W HPS (165 kWh) | \$23.57 | \$0.96 | \$0.00 | \$24.53 | | \$23.94 | \$0.00 | \$0.96 | (\$0.37) | \$24.53 |
| 52 | L8C3 | Sch VI (Cust): 400W HPS (165 kWh) | \$15.82 | \$0.96 | \$0.00 | \$16.78 | | \$16.34 | \$0.00 | \$0.96 | (\$0.52) | \$16.78 |
| 53 | L8D1 | Sch VI (Cust): 175W MV (73 kWh) | \$7.00 | \$0.43 | \$0.00 | \$7.43 | | \$6.98 | \$0.00 | \$0.43 | \$0.02 | \$7.43 |
| 54 | L8D2 | Sch IV (OH-MP): 175W MV (73 kWh) | \$7.41 | \$0.43 | \$0.00 | \$7.84 | | \$12.69 | \$0.00 | \$0.43 | (\$5.28) | \$7.84 |
| 55 | L8D3 | Sch VI (Cust): 175W MV (73 kWh) | \$7.00 | \$0.43 | \$0.00 | \$7.43 | | \$6.98 | \$0.00 | \$0.43 | \$0.02 | \$7.43 |
| 56 | L8F1 | Sch VI (Cust): 400W MV (162 kWh) | \$15.53 | \$0.95 | \$0.00 | \$16.48 | | \$15.10 | \$0.00 | \$0.95 | \$0.43 | \$16.48 |
| 57 | L8F2 | Sch IV (OH-MP): 400W MV (162 kWh) | \$19.13 | \$0.95 | \$0.00 | \$20.08 | | \$21.99 | \$0.00 | \$0.95 | (\$2.86) | \$20.08 |
| 58 | L8F3 | Sch VI (Cust): 400W MV (162 kWh) | \$15.53 | \$0.95 | \$0.00 | \$16.48 | | \$15.10 | \$0.00 | \$0.95 | \$0.43 | \$16.48 |
| 59 | L8T1 | Sch VI (Cust): 200W HPS (89 kWh) | \$8.53 | \$0.52 | \$0.00 | \$9.05 | | \$8.53 | \$0.00 | \$0.52 | \$0.00 | \$9.05 |
| 60 | L8T2 | Sch IV (OH-MP): 200W HPS (89 kWh) | \$19.89 | \$0.52 | \$0.00 | \$20.41 | | \$12.24 | \$0.00 | \$0.52 | \$7.65 | \$20.41 |
| 61 | L8T3 | Sch VI (Cust): 200W HPS (89 kWh) | \$8.53 | \$0.52 | \$0.00 | \$9.05 | | \$8.53 | \$0.00 | \$0.52 | \$0.00 | \$9.05 |
| 62 | L8U2 | Sch IV (OH-MP): 55W LPS (28 kWh) | \$9.68 | \$0.16 | \$0.00 | \$9.84 | | \$9.68 | \$0.00 | \$0.16 | \$0.00 | \$9.84 |

In order to develop a cost based allocator for Company-owned light and pole facilities, PNM first looked at the replacement costs for each light and pole that PNM is proposing in this case. In order to address other factors, PNM made several adjustments to the installed costs to develop light and pole cost allocation factors (See Table C). Those other factors are: 1) reducing the number of Company owned light and pole options, 2) adding new LED Light Options, 3) limiting future light and pole ratebase additions, and 4) the fact that Current LED Lights are more expensive and have a significantly shorter lifespan than other light types.

Table C: Deemed Replacement Costs & Revenue Requirements for PNM Owned Lights & Poles

| Line No. | Light Type | OH Replacement Cost | UG Replacement Cost | OH Deemed Replacement Cost | UG Deemed Replacement Cost | Average 2 Year Revenue Requirement Factor | OH Deemed 2 Year Average Revenue Requirement | UG Deemed 2 Year Average Revenue Requirement |
|--|-----------------------|---------------------|---------------------|----------------------------|----------------------------|---|--|--|
| | | [A] | [B] | [C] | [D] | [E] | [F] = [C] * [E] | [G] = [D] * [E] |
| Mercury Vapor Lights | | | | | | | | |
| 1 | 175W MV Streetlight | \$1,720.44 | \$1,960.88 | \$1,000.00 | \$1,000.00 | 0.1538 | \$153.77 | \$153.77 |
| 2 | 250W MV Light | | | | | | | |
| 3 | 400W MV Streetlight | \$1,806.93 | \$2,205.69 | \$1,050.00 | \$1,050.00 | 0.1538 | \$161.46 | \$161.46 |
| Low Pressure Sodium Lights | | | | | | | | |
| 4 | 35W LPS Streetlight | \$1,949.86 | \$2,190.31 | \$1,130.00 | \$1,130.00 | 0.1538 | \$173.76 | \$173.76 |
| 5 | 135W LPS Streetlight | \$2,282.67 | \$2,681.43 | \$1,320.00 | \$1,320.00 | 0.1538 | \$202.98 | \$202.98 |
| High Pressure Sodium Lights | | | | | | | | |
| 6 | 70W HPS Streetlight | \$1,720.44 | \$1,960.88 | \$1,000.00 | \$1,000.00 | 0.1538 | \$153.77 | \$153.77 |
| 7 | 100W HPS Streetlight | \$1,720.44 | \$1,960.88 | \$1,000.00 | \$1,000.00 | 0.1538 | \$153.77 | \$153.77 |
| 8 | 150W HPS Streetlight | | | | | | | |
| 9 | 200W HPS Streetlight | \$1,681.92 | \$1,922.37 | \$980.00 | \$980.00 | 0.1538 | \$150.70 | \$150.70 |
| 10 | 250W HPS Streetlight | \$1,806.93 | \$2,205.69 | \$1,050.00 | \$1,050.00 | 0.1538 | \$161.46 | \$161.46 |
| 11 | 400W HPS Flood Light | \$1,807.81 | \$2,216.21 | \$1,050.00 | \$1,050.00 | 0.1538 | \$161.46 | \$161.46 |
| 12 | 400W HPS Streetlight | \$1,816.91 | \$2,074.28 | \$1,050.00 | \$1,050.00 | 0.1538 | \$161.46 | \$161.46 |
| Light Emitting Diode ("LED") Lights | | | | | | | | |
| 13 | 43W LED Street Light | \$1,913.35 | \$2,153.81 | \$770.00 | \$770.00 | 0.1839 | \$141.62 | \$141.62 |
| 14 | 54W LED Street Light | \$1,913.35 | \$2,153.81 | \$770.00 | \$770.00 | 0.1839 | \$141.62 | \$141.62 |
| 15 | 130W LED Street Light | \$1,902.50 | \$2,301.24 | \$760.00 | \$760.00 | 0.1839 | \$139.78 | \$139.78 |
| 16 | 258W LED Street Light | \$2,838.32 | \$3,207.43 | \$1,140.00 | \$1,140.00 | 0.1839 | \$209.67 | \$209.67 |

| Line No. | Pole Type | Replacement Cost | Deemed Replacement Cost | Average 2 Year Revenue Requirement Factor | Deemed 2 Year Average Revenue Requirement | |
|----------|---------------------|------------------|-------------------------|---|---|-------------------------------------|
| | | [H] | [I] | [E] | [J] = [I] * [E] | |
| 17 | 30' Wood Pole | \$1,423.87 | \$600.00 | 0.1538 | \$92.26 | Wood Poles (Consolidated) |
| 18 | 35' Wood Pole | \$1,423.87 | \$600.00 | 0.1538 | \$92.26 | |
| 19 | 40' Wood Pole | \$1,610.84 | \$600.00 | 0.1538 | \$92.26 | |
| 20 | 45' Wood Pole | \$2,028.86 | \$600.00 | 0.1538 | \$92.26 | |
| 21 | 23' Ornamental Pole | \$1,437.96 | \$900.00 | 0.1538 | \$138.40 | Non-Wood Poles (Consolidated) |
| 22 | 28' Ornamental Pole | \$2,093.50 | \$900.00 | 0.1538 | \$138.40 | |
| 23 | 38' Ornamental Pole | \$1,878.87 | \$900.00 | 0.1538 | \$138.40 | |
| 24 | 40' Davit Pole | \$2,410.69 | \$900.00 | 0.1538 | \$138.40 | |

Notes

- 175W MV Streetlight no longer installed (Assumes 100W HPS Streetlight as replacement)
- 250W MV Light no longer AVAILABLE
- 400W MV Streetlight no longer installed (Assumes 250W HPS Streetlight as replacement)
- 70W HPS Streetlight is the same light as 100W HPS Streetlight (dual wattage head)
- 150W HPS Streetlight no longer AVAILABLE
- LED Lights Newly available as light options
- 30' Wood Pole no longer installed (Assumes 35' Wood Pole as replacement)
- All Light costs assume lamp, arm, and 150' of secondary.
- All Light & Pole costs provided by M. Adams (PNM Streetlight Administrator)

Please note the following concerning Table C

1. eemed eplacement Cost represents the maximum amount of investment that the company will place into ratebase for each new Company-owned light and pole installed. These values, for light and pole types that are available for new installations, are included as a table in Rate 20 SP CIL CON ITIONS, Section I.a.
2. PNM utilizes the same eemed eplacement Cost for both the overhead served and the underground served lights in order to be able to combine the two options for pricing purposes (Table C Items C and D).
3. As the eemed eplacement Costs are the same for both the 400 HPS Streetlight and the 400W HPS Flood Light options, and thus they will be priced identically, PNM proposes to combine these two light types.
4. As the eemed eplacement Costs are the same for each of the four current wood pole options, PNM proposes to combine these four pole options into a single option (Wood Poles).
5. As the eemed eplacement Costs are the same for each of the four current ornamental pole options, PNM proposes to combine these four pole options into a single option (Non-Wood Poles).
6. Because LED Lights have a shorter lifespan than other types of lighting equipment, revenues on LED plant additions must also be recovered more quickly. This results in a higher average 2 year revenue requirement Factor being applied to LED Lights (Table C Item E).
7. The eemed 2 year average revenue requirements (Table C Items F, G and H) listed in the table provide a relative cost basis for deriving the Company-owned lights and poles revenue requirements to Company-owned lights and poles.

The proposed revenue requirement in this case for the Streetlight Class is \$8,666,255. To apportion this revenue requirement for each light and pole offered in Rate 20, that revenue requirement must be functionalized and allocated as appropriate to each light class. The functional components of this revenue requirement are depicted in table -1 below. There are two items of note in Table -1 1) PNM, for this proposal, was able to allocate 90¹ of the Company-owned lights and poles revenue requirement directly to Company-owned lights and poles (with the remainder being assessed to all lights), and 2) That the CIL discounts that are derived for PNM South light and pole combinations are allocated back to all light types on an iterative basis.

¹ PNM examined various iterations of its Streetlighting rate design on total bill impacts to individual Streetlighting customers. Allocating more than 90% of this revenue requirement directly to Company-owned lights and poles in this rate case resulted in either some PNM North Streetlighting Customer having larger bill impacts than the PNM South customers (who are indirectly capped by the CIL), or requiring the maximum cap for the CIL to be significantly increased from the target 17% (which corresponds to the maximum non-Fuel funding limit for overall class revenue allocation).

Table D-1: Components for Rate 20 Revenue Requirements

| Line No. | Description Of Costs | Revenue Requirement | Annual kWh | Rate Per kWh | Notes |
|----------|---|---------------------|------------|--------------|--|
| 1 | Base Fuel | \$1,320,328 | 49,986,012 | \$0.0264139 | Common to all lights |
| 2 | Fuel Related Non-Fuel | \$311,027 | 49,986,012 | \$0.0062223 | Common to all lights |
| 3 | Generation | \$981,218 | 49,986,012 | \$0.0196299 | Common to all lights |
| 4 | Transmission | \$470,663 | 49,986,012 | \$0.0094159 | Common to all lights |
| 5 | Substation | \$139,180 | 49,986,012 | \$0.0027844 | Common to all lights |
| 6 | Primary Distribution | \$432,101 | 49,986,012 | \$0.0086444 | Common to all lights |
| 7 | Secondary Distribution | \$372,340 | 49,986,012 | \$0.0074529 | Common to all lights |
| 8 | Customer Costs | \$12,990 | 49,986,012 | \$0.0002599 | Common to all lights |
| 9 | CAR + Rounding (Allocated Back to All Lights) | \$366,554 | 49,986,012 | \$0.0073331 | Common to all lights |
| 10 | Total Allocation to All Lights | \$4,406,601 | 49,986,012 | \$0.0881567 | Common to all lights |
| 11 | O&M (Alloc. only to MV, LPS and HPS Lights) | \$793,293 | 49,656,684 | \$0.0159755 | Not Appl. to Cust. Owned & Maint. Lights |
| 12 | Intra Class Subsidy (Co. Owned Lts. & Poles) | 10% \$383,292 | 49,986,012 | \$0.0076680 | Not Appl. To Alt. Lights |
| 13 | Co. Owned Lts. & Poles | 90% \$3,449,624 | | | Only Appl. To Co. Lights & Poles |
| 14 | Company Owned Lights and Poles | \$3,832,916 | | | Line 12 + Line 13 |
| 15 | Total Revenue Requirements | \$8,666,255 | | | Lines 1 - 8 + Lines 11 - 13 |

Using Table -1, Lines 10, 11 and 12, the revenue requirements common to all lights are then allocated to each light type as depicted in Table -2

Table D-2: Components of Common Costs Allocated to Light Types

| Line No. | Light Or Pole Type | kWh per Unit | Rate per kWh per Unit | Monthly Common Cost per Unit | Notes |
|--|--|--------------|-----------------------|------------------------------|---------------------------------------|
| Mercury Vapor Lights | | | | | |
| 16 | 175W Mercury Vapor and Streetlight | 73 | \$0.1118002 | \$8.16 | Rate = Table D-1, Lines 10, 11 and 12 |
| 17 | 250W Mercury Vapor Underpass Light | N/A | N/A | N/A | N/A |
| 18 | 400W Mercury Vapor Streetlight | 162 | \$0.1118002 | \$18.11 | Rate = Table D-1, Lines 10, 11 and 12 |
| Low Pressure Sodium Lights | | | | | |
| 19 | 55W Low Pressure Sodium Street Light | 28 | \$0.1118002 | \$3.13 | Rate = Table D-1, Lines 10, 11 and 12 |
| 20 | 135W Low Pressure Sodium Street Light | 63 | \$0.1118002 | \$7.04 | Rate = Table D-1, Lines 10, 11 and 12 |
| High Pressure Sodium Lights | | | | | |
| 21 | 70W High Pressure Sodium Street Light | 31 | \$0.1118002 | \$3.47 | Rate = Table D-1, Lines 10, 11 and 12 |
| 22 | 100W High Pressure Sodium Street Light | 45 | \$0.1118002 | \$5.03 | Rate = Table D-1, Lines 10, 11 and 12 |
| 23 | 150W High Pressure Sodium Streetlight | N/A | N/A | N/A | N/A |
| 24 | 200W High Pressure Sodium Street Light | 89 | \$0.1118002 | \$9.95 | Rate = Table D-1, Lines 10, 11 and 12 |
| 25 | 250W High Pressure Sodium Street Light | 107 | \$0.1118002 | \$11.96 | Rate = Table D-1, Lines 10, 11 and 12 |
| 26 | 400W High Pressure Sodium Flood Light | 165 | \$0.1118002 | \$18.45 | Rate = Table D-1, Lines 10, 11 and 12 |
| 27 | 400W High Pressure Sodium Street Light | 165 | \$0.1118002 | \$18.45 | Rate = Table D-1, Lines 10, 11 and 12 |
| Light Emitting Diode ("LED") Lights | | | | | |
| 28 | 43W LED Street Light | 15 | \$0.1041322 | \$1.56 | Rate = Table D-1, Lines 10 and 11 |
| 29 | 54W LED Street Light | 19 | \$0.1041322 | \$1.98 | Rate = Table D-1, Lines 10 and 11 |
| 30 | 130W LED Street Light | 46 | \$0.1041322 | \$4.79 | Rate = Table D-1, Lines 10 and 11 |
| 31 | 258W LED Street Light | 92 | \$0.1041322 | \$9.58 | Rate = Table D-1, Lines 10 and 11 |
| Metered Lights | | | | | |
| 32 | Company Owned | | \$0.1118002 | \$0.1118002 | Rate = Table D-1, Lines 10, 11 and 11 |
| 33 | Customer Owned | | \$0.0958247 | \$0.0958247 | Rate = Table D-1, Line 10 |

Then, the allocated costs for Company-owned lights and poles (Table -1, Line 13) are apportioned to Company-owned lights as depicted in Table -3

Table D-3: Costs Allocated to Company Owned Light and Pole Types

| Line No. | Light Or Pole Type | Light Units [A] | Deemed 2 Year Average Revenue Requirement [B] | Allocated Light and Pole Costs [C] = [B] * 0.6769 (Iterative Scaler) | Allocated Revenue [D] = [A] * [C] | Test Year Energy [E] | Notes |
|--|--|--------------------|--|--|--------------------------------------|-------------------------|--|
| Mercury Vapor Lights | | | | | | | |
| 31 | 175W Mercury Vapor and Streetlight | 52,464 | \$153.77 | \$8.67 | \$454,863 | 3,829,872 | |
| 32 | 250W Mercury Vapor Underpass Light | | | | | | |
| 33 | 400W Mercury Vapor Streetlight | 6,252 | \$161.46 | \$9.11 | \$56,956 | 1,012,824 | |
| Low Pressure Sodium Lights | | | | | | | |
| 34 | 55W Low Pressure Sodium Street Light | 12,708 | \$173.76 | \$9.80 | \$124,538 | 355,824 | |
| 35 | 135W Low Pressure Sodium Street Light | 396 | \$202.98 | \$11.45 | \$4,534 | 24,948 | |
| High Pressure Sodium Lights | | | | | | | |
| 36 | 70W High Pressure Sodium Street Light | 324 | \$153.77 | \$8.67 | \$2,809 | 10,044 | |
| 37 | 100W High Pressure Sodium Street Light | 112,824 | \$153.77 | \$8.67 | \$978,184 | 5,077,080 | |
| 38 | 150W High Pressure Sodium Streetlight | | | | | | |
| 39 | 200W High Pressure Sodium Street Light | 10,944 | \$150.70 | \$8.50 | \$93,024 | 974,016 | |
| 40 | 250W High Pressure Sodium Street Light | 66,492 | \$161.46 | \$9.11 | \$605,742 | 7,114,644 | |
| 41 | 400W High Pressure Sodium Flood Light | 8,904 | \$161.46 | \$9.11 | \$81,115 | 1,469,160 | |
| 42 | 400W High Pressure Sodium Street Light | 6,084 | \$161.46 | \$9.11 | \$55,425 | 1,003,860 | |
| Light Emitting Diode ("LED") Lights | | | | | | | |
| 43 | 43W LED Street Light | 0 | \$141.62 | \$7.99 | \$0 | 0 | |
| 44 | 54W LED Street Light | 0 | \$141.62 | \$7.99 | \$0 | 0 | |
| 45 | 130W LED Street Light | 0 | \$139.78 | \$7.88 | \$0 | 0 | |
| 46 | 258W LED Street Light | 0 | \$209.67 | \$11.83 | \$0 | 0 | |
| Poles | | | | | | | |
| 47 | Wood Pole | 105,792 | \$92.26 | \$5.20 | \$550,118 | | |
| 48 | Ornamental Pole | 49,104 | \$138.40 | \$7.81 | \$383,502 | | |
| Metered Lights | | | | | | | |
| 49 | Company Owned | 502,656 | | \$0.1177251 | \$59,175 | 502,656 | Alloc Light Cost = (Sum of Lines 31-42, Item [D]) / (Sum of Lines 31-42, Item [E]) |
| 50 | Table Totals | | | | \$3,449,987 | 21,374,928 | |
| 51 | Target Revenue (Co. Owned Lts. & Poles Revenue Requirement | | | | \$3,449,624 | | |
| 52 | Difference | | | | \$363 | | |

Combining the results of Table -2 and -3 provide the lights and pole rates as depicted in Table -4 below

Table D-4: Rate 20 - Base Rates for Lights and Poles (Both Company-Owned and Customer-Owned)

| Line No. | Light Or Pole Type | Company Owned Lights and Poles | Customer Owned Lights | Notes |
|---|---|--------------------------------|-----------------------|--|
| <u>Mercury Vapor Lights</u> | | | | |
| 53 | <u>175W Mercury Vapor and Streetlight</u> | \$16.83 | \$8.16 | Co.-Owned: Ln 16 + Ln 31, Cust.-Owned: Ln 16 |
| 54 | <u>250W Mercury Vapor Underpass Light</u> | | | |
| 55 | <u>400W Mercury Vapor Streetlight</u> | \$27.22 | \$18.11 | Co.-Owned: Ln 18 + Ln 33, Cust.-Owned: Ln 18 |
| <u>Low Pressure Sodium Lights</u> | | | | |
| 56 | 55W Low Pressure Sodium Street Light | \$12.93 | \$3.13 | Co.-Owned: Ln 19 + Ln 34, Cust.-Owned: Ln 19 |
| 57 | 135W Low Pressure Sodium Street Light | \$18.49 | \$7.04 | Co.-Owned: Ln 20 + Ln 35, Cust.-Owned: Ln 20 |
| <u>High Pressure Sodium Lights</u> | | | | |
| 58 | <u>70W High Pressure Sodium Street Light</u> | \$12.14 | \$3.47 | Co.-Owned: Ln 21 + Ln 36, Cust.-Owned: Ln 21 |
| 59 | <u>100W High Pressure Sodium Street Light</u> | \$13.70 | \$5.03 | Co.-Owned: Ln 22 + Ln 37, Cust.-Owned: Ln 22 |
| 60 | <u>150W High Pressure Sodium Streetlight</u> | | | |
| 61 | <u>200W High Pressure Sodium Street Light</u> | \$18.45 | \$9.95 | Co.-Owned: Ln 24 + Ln 39, Cust.-Owned: Ln 24 |
| 62 | <u>250W High Pressure Sodium Street Light</u> | \$21.07 | \$11.96 | Co.-Owned: Ln 25 + Ln 40, Cust.-Owned: Ln 25 |
| 63 | <u>400W High Pressure Sodium Flood Light</u> | \$27.56 | \$18.45 | Co.-Owned: Ln 26 + Ln 41, Cust.-Owned: Ln 26 |
| 64 | <u>400W High Pressure Sodium Street Light</u> | \$27.56 | \$18.45 | Co.-Owned: Ln 27 + Ln 42, Cust.-Owned: Ln 27 |
| <u>Light Emitting Diode ("LED") Lights</u> | | | | |
| 65 | 43W LED Street Light | \$9.55 | | Co.-Owned: Ln 28 + Ln 43 |
| 66 | 54W LED Street Light | \$9.97 | | Co.-Owned: Ln 29 + Ln 44 |
| 67 | 130W LED Street Light | \$12.67 | | Co.-Owned: Ln 30 + Ln 45 |
| 68 | 258W LED Street Light | \$21.41 | | Co.-Owned: Ln 31 + Ln 46 |
| <u>Poles</u> | | | | |
| 69 | Wood Pole | \$5.20 | | Co.-Owned: Ln 47 |
| 70 | Ornamental Pole | \$7.81 | | Co.-Owned: Ln 48 |
| <u>Metered Lights</u> | | | | |
| 71 | Company Owned | \$0.2295253 | | Co.-Owned: Ln 32 + Ln 49 |
| 72 | Customer Owned | | \$0.0958247 | Cust.-Owned: Ln 33 |

For the proposed Customer-Owned and Maintained option, to allow for maximum flexibility, the Company utilized a wattage range structure, where the customer provides the Company information supporting the total wattage of lights that will be installed. Based on that information, those lights are placed and billed under the appropriate wattage range depicted in Table D-5 below.

Table D-5: Monthly Charges for Customer-Owned and Maintained Lighting

| Line No. | Fixture Wattage Range <i>(Wattage includes all ballast losses if applicable - Customer Supplied)</i> | Monthly kWh Usage (1), (2) | Monthly Rate Per Unit (2) <i>Monthly kWh Usage * \$0.0881567 per kWh</i> |
|----------|---|----------------------------|---|
| 1 | 0.0 to 10.0 Watts | 3.555 | \$0.34 |
| 2 | 10.1 to 20.0 Watts | 7.110 | \$0.68 |
| 3 | 20.1 to 30.0 Watts | 10.665 | \$1.02 |
| 4 | 30.1 to 40.0 Watts | 14.220 | \$1.36 |
| 5 | 40.1 to 50.0 Watts | 17.775 | \$1.70 |
| 6 | 50.1 to 60.0 Watts | 21.330 | \$2.04 |
| 7 | 60.1 to 70.0 Watts | 24.885 | \$2.38 |
| 8 | 70.1 to 80.0 Watts | 28.440 | \$2.73 |
| 9 | 80.1 to 90.0 Watts | 31.995 | \$3.07 |
| 10 | 90.1 to 100.0 Watts | 35.550 | \$3.41 |
| 11 | 100.1 to 110.0 Watts | 39.105 | \$3.75 |
| 12 | 110.1 to 120.0 Watts | 42.660 | \$4.09 |
| 13 | 120.1 to 130.0 Watts | 46.215 | \$4.43 |
| 14 | 130.1 to 140.0 Watts | 49.770 | \$4.77 |
| 15 | 140.1 to 150.0 Watts | 53.325 | \$5.11 |
| 16 | 150.1 to 160.0 Watts | 56.880 | \$5.45 |
| 17 | 160.1 to 170.0 Watts | 60.435 | \$5.79 |
| 18 | 170.1 to 180.0 Watts | 63.990 | \$6.13 |
| 19 | 180.1 to 190.0 Watts | 67.545 | \$6.47 |
| 20 | 190.1 to 200.0 Watts | 71.100 | \$6.81 |
| 21 | 200.1 to 210.0 Watts | 74.655 | \$7.15 |
| 22 | 210.1 to 220.0 Watts | 78.210 | \$7.49 |
| 23 | 220.1 to 230.0 Watts | 81.765 | \$7.84 |
| 24 | 230.1 to 240.0 Watts | 85.320 | \$8.18 |
| 25 | 240.1 to 250.0 Watts | 88.875 | \$8.52 |
| 26 | 250.1 to 260.0 Watts | 92.430 | \$8.86 |
| 27 | 260.1 to 270.0 Watts | 95.985 | \$9.20 |
| 28 | 270.1 to 280.0 Watts | 99.540 | \$9.54 |
| 29 | 280.1 to 290.0 Watts | 103.095 | \$9.88 |
| 30 | 290.1 to 300.0 Watts | 106.650 | \$10.22 |
| 31 | 300.1 to 310.0 Watts | 110.205 | \$10.56 |
| 32 | 310.1 to 320.0 Watts | 113.760 | \$10.90 |
| 33 | 320.1 to 330.0 Watts | 117.315 | \$11.24 |
| 34 | 330.1 to 340.0 Watts | 120.870 | \$11.58 |
| 35 | 340.1 to 350.0 Watts | 124.425 | \$11.92 |
| 36 | 350.1 to 360.0 Watts | 127.980 | \$12.26 |
| 37 | 360.1 to 370.0 Watts | 131.535 | \$12.60 |
| 38 | 370.1 to 380.0 Watts | 135.090 | \$12.94 |
| 39 | 380.1 to 390.0 Watts | 138.645 | \$13.29 |
| 40 | 390.1 to 400.0 Watts | 142.200 | \$13.63 |

Notes

- (1) Monthly kWh usage = Maximum Wattage in range x 355.5 hours per month / 1,000 Watts per kW.
- (2) For Customer Owned and Maintained lights larger than 400W, the applicable usage and rate shall be the sum of the 390.1 - 400.0 Watts row in the table above plus a wattage range such that the resulting range encompasses the actual wattage of the light (Example: for a 600 Watt light, the applicable usage and charge is determined by adding the 390.1 - 400.0 Watts row and the 190.1 - 200.0 Watts row together, resulting in a 590.1 - 600.0 Watt Range with a monthly usage of 213.300 kWh and a monthly charge of \$20.44.)

Concurrent with the Rate 20 light and pole charges calculated above, Rider 35 charges are also calculated on an iterative basis subject to the following limit: that no combination of light rate + pole rate + CAR rate can result in a total bundled increase greater than 17%. Table E below depicts the Proposed CAR Rates.

Table E: Calculation of Proposed PNM South CAR Rates by Light and Pole Type

| Line No. | Banner Rate (PNM South) | Rate Description | Total Strip Rate | Proposed Rate per kWh | Proposed Light Rate | Proposed Pole Rate | Proposed FPPCAC Rate | Proposed CAR (Capped so that Total Rate Change is Between -2.43% and 17.0%) | Proposed Total Rate | Proposed Total Rate Change in Percent |
|----------|-------------------------|-------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------|---|-----------------------------------|---------------------------------------|
| | | | (A) Rate 20 W/P ed, Item 27 | (B) Rate 20 W/P ed, Table 4 | (C) Rate 20 W/P ed, Table 4 | (D) Rate 20 W/P ed, Table 4 | (E) \$0 (Value reset) | (F) Min((A) * 117.0% - (B) - (C) - (D) - (E) - (G)) | (G) = (B) + (C) + (D) + (E) + (F) | (H) / (A) |
| 1 | L125 | Sch I, Metered Muni Lts (PNM) | \$0.1097304 | \$0.2295253 | | | \$0.0000000 | (\$0.1011407) | \$0.1283846 | 17.0% |
| 2 | L225 | Sch II, Metered Muni Lts (Cust) | \$0.1017385 | \$0.0958247 | | | \$0.0000000 | \$0.0000000 | \$0.0958247 | -5.8% |
| 3 | L3A2 | Sch III (OH-WP): 100W HPS (45 kWh) | \$9.94 | | \$13.70 | \$5.20 | \$0.00 | (\$7.27) | \$11.63 | 17.0% |
| 4 | L3A4 | Sch V (UG-WP): 100W HPS (45 kWh) | \$12.78 | | \$13.70 | \$5.20 | \$0.00 | (\$3.95) | \$14.95 | 17.0% |
| 5 | L3C2 | Sch III (OH-WP): 400W HPS (165 kWh) | \$17.62 | | \$27.56 | \$5.20 | \$0.00 | (\$12.14) | \$20.62 | 17.0% |
| 6 | L3D1 | Sch VI (Cust.): 175W MV (73 kWh) | \$7.43 | | \$8.16 | \$0.00 | \$0.00 | \$0.00 | \$8.16 | 9.8% |
| 7 | L3D2 | Sch III (OH-WP): 175W MV (73 kWh) | \$7.84 | | \$16.83 | \$5.20 | \$0.00 | (\$12.86) | \$9.17 | 17.0% |
| 8 | L3D4 | Sch V (UG-WP): 175W MV (73 kWh) | \$7.84 | | \$16.83 | \$5.20 | \$0.00 | (\$12.86) | \$9.17 | 17.0% |
| 9 | L3F2 | Sch III (OH-WP): 400W MV (162 kWh) | \$17.61 | | \$27.22 | \$5.20 | \$0.00 | (\$11.82) | \$20.60 | 17.0% |
| 10 | L3T2 | Sch III (OH-WP): 200W HPS (89 kWh) | \$12.76 | | \$18.45 | \$5.20 | \$0.00 | (\$5.83) | \$14.93 | 17.0% |
| 11 | L3T4 | Sch V (UG-WP): 200W HPS (89 kWh) | \$15.22 | | \$18.45 | \$5.20 | \$0.00 | (\$5.84) | \$17.81 | 17.0% |
| 12 | L3U2 | Sch III (OH-WP): 55W LPS (28 kWh) | \$9.84 | | \$12.93 | \$5.20 | \$0.00 | (\$6.62) | \$11.51 | 17.0% |
| 13 | L3U4 | Sch V (UG-WP): 55W LPS (28 kWh) | \$9.84 | | \$12.93 | \$5.20 | \$0.00 | (\$6.62) | \$11.51 | 17.0% |
| 14 | L3V2 | Sch III (OH-WP): 135W LPS (63 kWh) | \$14.27 | | \$18.49 | \$5.20 | \$0.00 | (\$6.99) | \$16.70 | 17.0% |
| 15 | L4A2 | Sch IV (OH-MP): 100W HPS (45 kWh) | \$18.09 | | \$13.70 | \$7.81 | \$0.00 | (\$0.34) | \$21.17 | 17.0% |
| 16 | L4A4 | Sch V (UG-MP): 100W HPS (45 kWh) | \$12.78 | | \$13.70 | \$7.81 | \$0.00 | (\$6.59) | \$14.95 | 17.0% |
| 17 | L4C2 | Sch IV (OH-MP): 400W HPS (165 kWh) | \$24.53 | | \$27.56 | \$7.81 | \$0.00 | (\$6.67) | \$28.70 | 17.0% |
| 18 | L4C4 | Sch V (UG-MP): 400W HPS (165 kWh) | \$24.53 | | \$27.56 | \$7.81 | \$0.00 | (\$6.67) | \$28.70 | 17.0% |
| 19 | L4D2 | Sch IV (OH-MP): 175W MV (73 kWh) | \$7.84 | | \$16.83 | \$7.81 | \$0.00 | (\$3.47) | \$9.17 | 17.0% |
| 20 | L4D4 | Sch V (UG-MP): 175W MV (73 kWh) | \$7.84 | | \$16.83 | \$7.81 | \$0.00 | (\$3.47) | \$9.17 | 17.0% |
| 21 | L4F2 | Sch IV (OH-MP): 400W MV (162 kWh) | \$20.08 | | \$27.22 | \$7.81 | \$0.00 | (\$11.54) | \$23.49 | 17.0% |
| 22 | L4F4 | Sch V (UG-MP): 400W MV (162 kWh) | \$20.08 | | \$27.22 | \$7.81 | \$0.00 | (\$11.54) | \$23.49 | 17.0% |
| 23 | L4T2 | Sch IV (OH-MP): 200W HPS (89 kWh) | \$20.41 | | \$18.45 | \$7.81 | \$0.00 | (\$4.38) | \$23.88 | 17.0% |
| 24 | L4T4 | Sch V (UG-MP): 200W HPS (89 kWh) | \$21.30 | | \$18.45 | \$7.81 | \$0.00 | (\$4.34) | \$24.92 | 17.0% |
| 25 | L4U2 | Sch IV (OH-MP): 55W LPS (28 kWh) | \$9.84 | | \$12.93 | \$7.81 | \$0.00 | (\$9.23) | \$11.51 | 17.0% |
| 26 | L4U4 | Sch V (UG-MP): 55W LPS (28 kWh) | \$9.84 | | \$12.93 | \$7.81 | \$0.00 | (\$9.23) | \$11.51 | 17.0% |
| 27 | L4V4 | Sch V (UG-MP): 135W LPS (63 kWh) | \$14.27 | | \$18.49 | \$7.81 | \$0.00 | (\$6.63) | \$16.70 | 17.0% |
| 28 | L6F2 | Sch IV (OH-MP): 2-400W MV (324 kWh) | \$35.42 | | \$54.44 | \$7.81 | \$0.00 | (\$20.81) | \$41.44 | 17.0% |
| 29 | L6F4 | Sch V (UG-MP): 2-400W MV (324 kWh) | \$35.42 | | \$54.44 | \$7.81 | \$0.00 | (\$20.81) | \$41.44 | 17.0% |
| 30 | L7A1 | Sch VI (Cust.): 100W HPS (45 kWh) | \$4.57 | | \$5.03 | \$0.00 | \$0.00 | \$0.00 | \$5.03 | 10.1% |
| 31 | L7A2 | Sch III (OH-WP): 100W HPS (45 kWh) | \$9.94 | | \$13.70 | \$0.00 | \$0.00 | (\$2.07) | \$11.63 | 17.0% |
| 32 | L7A3 | Sch VI (Cust.): 100W HPS (45 kWh) | \$4.57 | | \$5.03 | \$0.00 | \$0.00 | \$0.00 | \$5.03 | 10.1% |
| 33 | L7C1 | Sch VI (Cust.): 400W HPS (165 kWh) | \$16.78 | | \$18.45 | \$0.00 | \$0.00 | \$0.00 | \$18.45 | 10.0% |
| 34 | L7C2 | Sch III (OH-WP): 400W HPS (165 kWh) | \$17.62 | | \$27.56 | \$0.00 | \$0.00 | (\$6.94) | \$20.62 | 17.0% |
| 35 | L7C3 | Sch VI (Cust.): 400W HPS (165 kWh) | \$16.78 | | \$18.45 | \$0.00 | \$0.00 | \$0.00 | \$18.45 | 10.0% |
| 36 | L7D1 | Sch VI (Cust.): 175W MV (73 kWh) | \$7.43 | | \$8.16 | \$0.00 | \$0.00 | \$0.00 | \$8.16 | 9.8% |
| 37 | L7D2 | Sch III (OH-WP): 175W MV (73 kWh) | \$7.84 | | \$16.83 | \$0.00 | \$0.00 | (\$7.68) | \$9.17 | 17.0% |
| 38 | L7D3 | Sch VI (Cust.): 175W MV (73 kWh) | \$7.43 | | \$8.16 | \$0.00 | \$0.00 | \$0.00 | \$8.16 | 9.8% |
| 39 | L7F1 | Sch VI (Cust.): 400W MV (162 kWh) | \$18.48 | | \$18.11 | \$0.00 | \$0.00 | \$0.00 | \$18.11 | 9.9% |
| 40 | L7F2 | Sch III (OH-WP): 400W MV (162 kWh) | \$17.61 | | \$27.22 | \$0.00 | \$0.00 | (\$6.62) | \$20.60 | 17.0% |
| 41 | L7F3 | Sch VI (Cust.): 400W MV (162 kWh) | \$16.48 | | \$18.11 | \$0.00 | \$0.00 | \$0.00 | \$18.11 | 9.9% |
| 42 | L7T1 | Sch VI (Cust.): 200W HPS (89 kWh) | \$9.05 | | \$9.95 | \$0.00 | \$0.00 | \$0.00 | \$9.95 | 9.9% |
| 43 | L7T2 | Sch III (OH-WP): 200W HPS (89 kWh) | \$12.76 | | \$18.45 | \$0.00 | \$0.00 | (\$3.92) | \$14.93 | 17.0% |
| 44 | L7T3 | Sch VI (Cust.): 200W HPS (89 kWh) | \$9.05 | | \$9.95 | \$0.00 | \$0.00 | \$0.00 | \$9.95 | 9.9% |
| 45 | L7U2 | Sch III (OH-WP): 55W LPS (28 kWh) | \$9.84 | | \$12.93 | \$0.00 | \$0.00 | (\$1.42) | \$11.51 | 17.0% |
| 46 | L7V2 | Sch III (OH-WP): 135W LPS (63 kWh) | \$14.27 | | \$18.49 | \$0.00 | \$0.00 | (\$1.79) | \$16.70 | 17.0% |
| 47 | L8A1 | Sch VI (Cust.): 100W HPS (45 kWh) | \$4.57 | | \$5.03 | \$0.00 | \$0.00 | \$0.00 | \$5.03 | 10.1% |
| 48 | L8A2 | Sch IV (OH-MP): 100W HPS (45 kWh) | \$18.09 | | \$13.70 | \$0.00 | \$0.00 | \$0.00 | \$13.70 | -24.3% |
| 49 | L8A3 | Sch VI (Cust.): 100W HPS (45 kWh) | \$4.57 | | \$5.03 | \$0.00 | \$0.00 | \$0.00 | \$5.03 | 10.1% |
| 50 | L8C1 | Sch VI (Cust.): 400W HPS (165 kWh) | \$16.78 | | \$18.45 | \$0.00 | \$0.00 | \$0.00 | \$18.45 | 10.0% |
| 51 | L8C2 | Sch IV (OH-MP): 400W HPS (165 kWh) | \$24.53 | | \$27.56 | \$0.00 | \$0.00 | \$0.00 | \$27.56 | 12.4% |
| 52 | L8C3 | Sch VI (Cust.): 400W HPS (165 kWh) | \$16.78 | | \$18.45 | \$0.00 | \$0.00 | \$0.00 | \$18.45 | 10.0% |
| 53 | L8D1 | Sch VI (Cust.): 175W MV (73 kWh) | \$7.43 | | \$8.16 | \$0.00 | \$0.00 | \$0.00 | \$8.16 | 9.8% |
| 54 | L8D2 | Sch IV (OH-MP): 175W MV (73 kWh) | \$7.84 | | \$16.83 | \$0.00 | \$0.00 | (\$7.66) | \$9.17 | 17.0% |
| 55 | L8D3 | Sch VI (Cust.): 175W MV (73 kWh) | \$7.43 | | \$8.16 | \$0.00 | \$0.00 | \$0.00 | \$8.16 | 9.8% |
| 56 | L8F1 | Sch VI (Cust.): 400W MV (162 kWh) | \$16.48 | | \$18.11 | \$0.00 | \$0.00 | \$0.00 | \$18.11 | 9.9% |
| 57 | L8F2 | Sch IV (OH-MP): 400W MV (162 kWh) | \$20.08 | | \$27.22 | \$0.00 | \$0.00 | (\$3.73) | \$23.49 | 17.0% |
| 58 | L8F3 | Sch VI (Cust.): 400W MV (162 kWh) | \$16.48 | | \$18.11 | \$0.00 | \$0.00 | \$0.00 | \$18.11 | 9.9% |
| 59 | L8T1 | Sch VI (Cust.): 200W HPS (89 kWh) | \$9.05 | | \$9.95 | \$0.00 | \$0.00 | \$0.00 | \$9.95 | 9.9% |
| 60 | L8T2 | Sch IV (OH-MP): 200W HPS (89 kWh) | \$20.41 | | \$18.45 | \$0.00 | \$0.00 | \$0.00 | \$18.45 | -9.6% |
| 61 | L8T3 | Sch VI (Cust.): 200W HPS (89 kWh) | \$9.05 | | \$9.95 | \$0.00 | \$0.00 | \$0.00 | \$9.95 | 9.9% |
| 62 | L8U2 | Sch IV (OH-MP): 55W LPS (28 kWh) | \$9.84 | | \$12.93 | \$0.00 | \$0.00 | (\$1.42) | \$11.51 | 17.0% |

Please note the following concerning Table F:

1. Replacement Cost (Table G, Item [D]) represents the current cost to replace each light and pole.
2. 175W Mercury Vapor area light is no longer available (assumes 100W High Pressure Sodium area light as replacement).
3. 400W Mercury Vapor area light is no longer available (assumes 200W High Pressure area light as replacement).
4. 30' Wood pole no longer available (assumes 35' Wood pole as replacement).
5. All light costs assume lamp, arm, and 150' of secondary.
6. All light and pole replacement costs provided by PNM's Streetlight Administrator.
7. Replacement costs for all wood poles are set at \$1,423.87, which is the replacement cost of a 35' wood pole.
8. Because all costs are rounded to the nearest \$0.01, in order to balance total Private Area Lighting revenue recovery to the total target revenue requirement, three adjustments were used.
 - a. The two negative adjustments depicted in Table G (Item [J], lines 12 & 13) were applied to the light types that experience the largest proposed base rate increase under this re-design, thus mitigating some of that increase.
 - b. There were three lights which received a \$0.11 adjustment in Table G (Item [J], lines 15-17). These were applied to the three lights that received a proposed base rate decrease under this re-design, thus mitigating some of that decrease.
 - c. A small adjustment of \$0.01 in Table G (Item [J], Line 18) was made to complete the balancing of Private Area Lighting revenue recovery to the total target revenue requirement.
9. No rounding adjustment utilized in Table G impacted the total proposed base rate for the light by more than 0.7%.

Derivation of Revenue Balancing Account components

PNM Exhibit SC-16

Is contained in the following page.

Development of Rate 42- Revenue Balancing Account

| Line No. | A Description | B Schedule 1A/1B Residential | | | C Schedule 2A/2B Small Power | | | G Unit Costs/ kWh | |
|----------|--|------------------------------------|---------------------------|----------------------|------------------------------------|---------------------------|----------------------|----------------------|-------------|
| | | D Revenue - \$ | E Unit Costs/ Customer | F Unit Costs/ kWh | G Revenue - \$ | H Unit Costs/ Customer | I Unit Costs/ kWh | | |
| | Test Period Units | | | | | | | | |
| 1 | Annual Number of Customers | | | 5,495,445 | | | 634,785 | | Cust |
| 2 | Annual Energy Sales | | | 3,208,643,660 | | | 907,469,792 | | Sales |
| 3 | Revenue Requirements by Cost Component | | | | | | | | |
| 4 | Customer Revenue Requirements (Fixed) | \$ 70,358,006 | \$ 12.80 | \$ 0.02193 | \$ 14,848,546 | \$ 23.39 | \$ 0.01636 | | \$/Cust |
| 5 | Demand Revenue Requirements (Fixed) | \$ 275,389,989 | \$ 50.11 | \$ 0.08583 | \$ 86,068,807 | \$ 135.59 | \$ 0.09484 | | \$/Cust |
| 6 | Total Fixed Cost Requirements | \$ 345,747,995 | \$ 62.92 | \$ 0.10776 | \$ 100,917,353 | \$ 158.98 | \$ 0.11121 | | L4+L5 |
| 7 | Energy (Non-Fuel) Revenue Requirements (Variable) | \$ 19,482,782 | \$ 3.55 | \$ 0.00607 | \$ 5,646,539 | \$ 8.90 | \$ 0.00622 | | \$/kWh |
| 8 | Base Fuel Requirements (Variable) | | | | | | | | \$/kWh |
| 9 | Total Variable Cost Requirements | \$ 19,482,782 | \$ 3.55 | \$ 0.00607 | \$ 5,646,539 | \$ 8.90 | \$ 0.00622 | | L7+L8 |
| 10 | Total Revenue Requirements | \$ 365,230,777 | \$ 66.46 | \$ 0.11383 | \$ 106,563,891 | \$ 167.87 | \$ 0.11743 | | L6+L9 |
| | <i>Total Revenue Requirements Inc. Fuel</i> | \$ 449,983,703 | | | \$ 130,533,745 | | | | Rev. Req. |
| 11 | Pricing by Revenue Component | | | | | | | | |
| 12 | Customer Charge Revenues | \$ 70,362,497 | \$ 12.80 | \$ 0.02193 | \$ 14,847,621 | \$ 23.39 | \$ 0.01636 | | \$/Cust |
| 13 | Demand Charge Revenues | \$ - | | | \$ - | | | | |
| 14 | Total Fixed Cost Revenues | \$ 70,362,497 | \$ 12.80 | \$ 0.02193 | \$ 14,847,621 | \$ 23.39 | \$ 0.01636 | | L12+L13 |
| 15 | Total Variable (Energy Charge) Revenues | \$ 379,621,212 | \$ 69.08 | \$ 0.11831 | \$ 115,686,137 | \$ 182.24 | \$ 0.12748 | | kWh Revenue |
| 16 | Total Revenues | \$ 449,983,708 | \$ 81.88 | \$ 0.14024 | \$ 130,533,758 | \$ 205.63 | \$ 0.14384 | | L14+L15 |
| 17 | | | | | | | | | |
| 18 | Fixed Costs Recovered by Variable (Energy) Charges | \$ 275,385,498 | \$ 50.11 | \$ 0.08583 | \$ 86,069,731 | \$ 135.59 | \$ 0.09485 | | L6-L14 |
| 19 | | | | | | | | | |
| 20 | Fixed Costs Per Customer Factor (FCC) | \$ 275,385,498 | \$ 50.11 | | \$ 86,069,731 | \$ 135.59 | | | L18/L1 |
| 21 | Fixed Costs per Energy Factor (FCE) | \$ 275,385,498 | \$ 0.0858261 | | \$ 86,069,731 | \$ 0.0948458 | | | L18/L2 |

A detailed calculation of a cost-based Distributed Generation Interconnection Fee
for the applicable customer classes

PNM Exhibit SC-17

Is contained in the following page.

Development of Distributed Generation Interconnection Fee - Rider No. 41
Based on New Mexico Rate Case No. 14-00332-UT Determinants

| Line No. | A Description | B Schedule 1 Residential Service | C Schedule 2 Small Power Service | D Schedule 3 General Power Service | E Schedule 4 Large Power Service | F Schedule 5 Large Service for Customers >=8,000kW | G Schedule 10 Irrigation Service | H Schedule 11 Water/Sewage Pumping | Notes |
|----------|---|---|---|---|---|---|---|---|--------------------|
| 1 | Annual Number of Customers | 5,495,445 | 634,785 | 52,002 | 2,594 | 24 | 3,792 | 1,884 | |
| 2 | Annual Energy Sales (kWh) | 3,208,643,660 | 907,469,792 | 1,930,290,534 | 1,131,474,613 | 86,000,000 | 25,795,279 | 167,315,661 | |
| 3 | | | | | | | | | |
| 4 | Revenue Requirements by Cost Component | | | | | | | | |
| 5 | Customer Revenue Requirements (Fixed) | \$ 70,358,006 | \$ 14,848,546 | \$ 3,577,863 | \$ 1,313,455 | \$ 63,167 | \$ 164,118 | \$ 459,573 | |
| 6 | Production Demand Revenue Requirements (Fixed) | \$ 170,599,485 | \$ 53,576,286 | \$ 89,055,954 | \$ 47,834,006 | \$ 3,364,729 | \$ 1,028,242 | \$ 4,506,565 | |
| 7 | Transmission Demand Revenue Requirements (Fixed) | \$ 38,902,436 | \$ 10,334,865 | \$ 18,991,240 | \$ 10,051,164 | \$ 722,685 | \$ 187,914 | \$ 859,556 | |
| 8 | Distribution Demand Revenue Requirements (Fixed) | \$ 65,888,067 | \$ 22,157,655 | \$ 32,569,334 | \$ 11,498,742 | \$ 250,154 | \$ 652,176 | \$ 2,088,677 | |
| 9 | Total Demand Revenue Requirements (Fixed) | \$ 275,389,989 | \$ 86,068,807 | \$ 140,616,528 | \$ 69,383,911 | \$ 4,337,567 | \$ 1,868,332 | \$ 7,454,798 | L6 + L7 + L8 |
| 10 | Total Fixed Cost Requirements | \$ 345,747,995 | \$ 100,917,353 | \$ 144,194,391 | \$ 70,697,366 | \$ 4,400,734 | \$ 2,032,450 | \$ 7,914,371 | |
| 11 | Energy (Non-Fuel) Revenue Requirements (Variable) | \$ 19,482,782 | \$ 5,646,539 | \$ 13,006,687 | \$ 6,911,839 | \$ 517,118 | \$ 133,961 | \$ 1,022,081 | |
| 12 | Base Fuel Requirements (Variable) | \$ 84,752,926 | \$ 23,969,854 | \$ 50,986,581 | \$ 29,341,119 | \$ 2,195,195 | \$ 681,355 | \$ 4,338,788 | |
| 13 | Total Variable Cost Requirements | \$ 104,235,708 | \$ 29,616,393 | \$ 63,993,268 | \$ 36,252,958 | \$ 2,712,314 | \$ 815,316 | \$ 5,360,869 | L11 + L12 |
| 14 | | | | | | | | | |
| 15 | Total Revenue Requirements | \$ 449,983,703 | \$ 130,533,745 | \$ 208,187,659 | \$ 106,950,324 | \$ 7,113,048 | \$ 2,847,766 | \$ 13,275,240 | L9 + L13 |
| 16 | | | | | | | | | |
| 17 | Pricing by Revenue Component | | | | | | | | |
| 18 | Customer Charge Revenues | \$ 70,362,497 | \$ 14,847,621 | \$ 3,577,740 | \$ 1,313,601 | \$ 63,167 | \$ 164,118 | \$ 459,564 | |
| 19 | Demand Charge Revenues | \$ - | \$ - | \$ 96,036,832 | \$ 47,746,967 | \$ 3,475,076 | \$ - | \$ - | |
| 20 | Energy Charge Revenues | \$ 379,621,212 | \$ 115,686,137 | \$ 108,573,082 | \$ 57,889,761 | \$ 3,574,804 | \$ 2,683,648 | \$ 12,815,679 | |
| 21 | Total Revenues | \$ 449,983,708 | \$ 130,533,758 | \$ 208,187,654 | \$ 106,950,329 | \$ 7,113,047 | \$ 2,847,765 | \$ 13,275,243 | L18 + L19 + L20 |
| 22 | Fixed Cost Recovery: Customer and Demand Charges | \$ 70,362,497 | \$ 14,847,621 | \$ 99,614,572 | \$ 49,060,568 | \$ 3,538,243 | \$ 164,118 | \$ 459,564 | L18 + L19 |
| 23 | Fixed Cost Recovery: Variable Energy Charges | \$ 275,385,498 | \$ 86,069,731 | \$ 44,579,819 | \$ 21,636,798 | \$ 862,491 | \$ 1,868,333 | \$ 7,454,806 | L10 - L22 |
| 24 | | | | | | | | | |
| 25 | DG Fixed Cost Recovery Requirements | | | | | | | | |
| 26 | Fixed Cost Recovery on kWh Basis | \$ 0.08583 | \$ 0.09485 | \$ 0.02309 | \$ 0.019123 | \$ 0.010029 | \$ 0.072429 | \$ 0.044555 | L23 / L2 |
| 27 | | | | | | | | | |
| 28 | Solar Hours per month (kWh per 1kW-AC Capacity) | 194.92 | 194.92 | 194.92 | 194.92 | 194.92 | 194.92 | 194.92 | Monthly sun hours |
| 29 | Solar DG Interconnection Fee - per kW-AC | \$ 16.73 | \$ 18.49 | \$ 4.50 | \$ 3.73 | \$ 1.95 | \$ 14.12 | \$ 8.68 | L26 * L28 |
| 30 | | | | | | | | | |
| 31 | Proposed Solar DG Interconnection Fee per kW-AC | \$ 6.00 | \$ 6.00 | \$ 4.50 | \$ 3.73 | \$ 1.95 | \$ 6.00 | \$ 6.00 | |
| 32 | | | | | | | | | |
| 33 | Wind Hours per month (kWh per 1kW-AC Capacity) | 167.90 | 167.90 | 167.90 | 167.90 | 167.90 | 167.90 | 167.90 | Monthly wind hours |
| 34 | Wind DG Interconnection Fee - per kW-AC | \$ 14.41 | \$ 15.92 | \$ 3.88 | \$ 3.21 | \$ 1.68 | \$ 12.16 | \$ 7.48 | L26 * L28 |
| 35 | | | | | | | | | |
| 36 | Proposed Wind DG Interconnection Fee per kW-AC | \$ 6.00 | \$ 6.00 | \$ 3.88 | \$ 3.21 | \$ 1.68 | \$ 6.00 | \$ 6.00 | |

Test Period Proposed Base Fuel Proof of Revenue

PNM Exhibit SC-18

Is contained in the following page.

Test Year Proposed Base Fuel Rate Proof of Revenue

| Line No. | Description | Value | Notes |
|----------|---------------------------|---------------|-----------------|
| 1 | Base Fuel | \$218,259,746 | [A] |
| 2 | Consolidated kWh at Meter | 8,312,976,406 | [B] |
| 3 | Average Base Fuel Rate | \$0.0262553 | [C] = [A] / [B] |

Consolidated Class Base Fuel Allocations

| Line No. | Rate Class | Voltage Class | Consolidated kWh at Meter [D] | Cumulative Loss Factor [E] | Consolidated kWh at Generator [F] = [D] * [E] | Voltage Class Adjustment Factors [G] = [E] / [E] _{TOTAL} | Base Fuel Rate per kWh [H] = [C] * [G] | Base Fuel Revenue by Rate Class [I] = [D] * [H] |
|----------|--|-----------------|----------------------------------|-------------------------------|--|--|---|--|
| 4 | 1 - Residential | Sec. Dist | 3,208,643,660 | 1.0808 | 3,467,857,385 | 1.0060429 | \$0.0264140 | \$84,752,998 |
| 5 | 2 - Small Power | Sec. Dist | 907,469,792 | 1.0808 | 980,780,714 | 1.0060429 | \$0.0264140 | \$23,969,874 |
| 6 | 3B/3C - General Power | Sec. Dist | 1,930,290,534 | 1.0808 | 2,086,231,128 | 1.0060429 | \$0.0264140 | \$50,986,625 |
| 7 | 4B - Large Power | Pri. Dist | 1,131,474,613 | 1.0611 | 1,200,555,028 | 0.9876749 | \$0.0259317 | \$29,341,068 |
| 8 | 5B - Large Service for Customers >=8,000kW | Subtransmission | 86,000,000 | 1.0444 | 89,820,931 | 0.9722005 | \$0.0255254 | \$2,195,186 |
| 9 | 10 - Irrigation | Sec. Dist | 25,795,279 | 1.0808 | 27,879,178 | 1.0060429 | \$0.0264140 | \$681,356 |
| 10 | 11B - Wtr/Swg Pumping | Pri. Dist | 167,315,661 | 1.0611 | 177,530,857 | 0.9876749 | \$0.0259317 | \$4,338,781 |
| 11 | 15B - Universities 115 kV | Transmission | 67,984,267 | 1.0419 | 70,833,676 | 0.9698579 | \$0.0254639 | \$1,731,146 |
| 12 | 30B - Manuf. (30 MW) | Substation | 482,610,203 | 1.0496 | 506,526,633 | 0.9769729 | \$0.0256507 | \$12,379,301 |
| 13 | 33B - Large Service for Station Power | Transmission | 3,247,400 | 1.0419 | 3,383,508 | 0.9698579 | \$0.0254639 | \$82,692 |
| 14 | 34B - Large Power Service >=3,000kW | Substation | 236,001,800 | 1.0496 | 247,697,202 | 0.9769729 | \$0.0256507 | \$6,053,617 |
| 15 | 6 - Private Lighting | Sec. Dist | 16,157,184 | 1.0808 | 17,462,459 | 1.0060429 | \$0.0264140 | \$426,775 |
| 16 | 20 - Streetlighting | Sec. Dist | 49,986,012 | 1.0808 | 54,024,186 | 1.0060429 | \$0.0264140 | \$1,320,329 |
| 17 | Totals | | 8,312,976,406 | 1.0743 | 8,930,582,887 | 1.0000000 | \$0.0262553 | \$218,259,746 |

BEFORE THE NEW MEXICO PUBLIC REGULATION COMMISSION

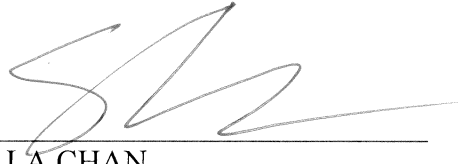
IN THE MATTER OF THE APPLICATION)
OF PUBLIC SERVICE COMPANY OF NEW)
MEXICO FOR REVISION OF ITS RETAIL) **Case No. 14-00332-UT**
ELECTRIC RATES PURSUANT TO ADVICE)
NOTICE NO. 507)
)
)
PUBLIC SERVICE COMPANY OF NEW MEXICO,)
Applicant.)
_____)

AFFIDAVIT

STATE OF NEW MEXICO)
) ss
COUNTY OF BERNALILLO)

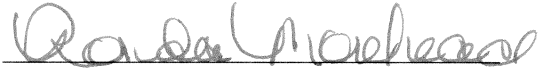
STELLA CHAN, Director of Pricing and Load Research for Public Service Company of New Mexico (“PNM” or “Company”), upon being duly sworn according to law, under oath, deposes and states: I have read the foregoing **Direct Testimony and Exhibits of Stella Chan** and it is true and accurate based on my own personal knowledge and belief.

SIGNED this 8th day of December, 2014.



STELLA CHAN

SUBSCRIBED AND SWORN to before me this 8th day of December, 2014.



NOTARY PUBLIC IN AND FOR
THE STATE OF NEW MEXICO

