

**BEFORE THE NEW MEXICO PUBLIC REGULATION COMMISSION**

**IN THE MATTER OF THE APPLICATION )  
OF PUBLIC SERVICE COMPANY OF NEW )  
MEXICO FOR APPROVAL OF THE )  
ABANDONMENT OF THE FOUR CORNERS )  
POWER PLANT AND ISSUANCE OF A )  
SECURITIZED FINANCING ORDER )      Case No. 21-00017-UT  
    )  
    )  
**PUBLIC SERVICE COMPANY OF NEW )  
MEXICO, )  
    )  
    )  
**Applicant )  
    )******

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**SUPPLEMENTAL TESTIMONY  
OF  
THOMAS S. BAKER**

**March 15, 2021**

**NMPRC CASE NO. 21-00017-UT**  
**INDEX TO THE SUPPLEMENTAL TESTIMONY OF**  
**THOMAS S. BAKER**

**WITNESS FOR**  
**PUBLIC SERVICE COMPANY OF NEW MEXICO**

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PNM Exhibit TSB-1 (3-15-21 Supplemental)	Exhibit A to Advice Notice 545
PNM Exhibit TSB-2 (3-15-21 Supplemental)	PNM's FCPP Debt Only Return on Calculation
PNM Exhibit TSB-3 (3-15-21 Supplemental)	Case No. 16-00276-UT Linkage and Test Period Capital Clearings
PNM Exhibit TSB-4 (3-15-21 Supplemental)	ETC Annual Revenue Requirement by FCPP Undepreciated Investment

**SELF-VERIFICATION**

**SUPPLEMENTAL TESTIMONY  
OF THOMAS S. BAKER  
NMPRC CASE NO. 21-00017-UT**

1

**I. INTRODUCTION AND PURPOSE**

2   **Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.**

3   **A.** My name is Thomas S. Baker. I am the Manager of Cost of Service for PNM  
4   Resources, Inc. (“PNMR”) and am employed by PNMR Services Company. My  
5   testimony is submitted on behalf of Public Service Company of New Mexico  
6   (“PNM” or “Company”). My address is 414 Silver Avenue, SW, Albuquerque,  
7   New Mexico 87102.

8

9   **Q. HAVE YOU FILED PRIOR TESTIMONY IN THIS PROCEEDING?**

10   **A.** Yes, I filed Direct Testimony in support of PNM’s Application on January 8, 2021.

11

12   **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

13   **A.** I respond, in conjunction with other PNM witnesses, to the Issues identified in the  
14   Hearing Examiner’s *Order on Sufficiency of PNM’s Application and Scope of*  
15   *Issues in Proceeding* (“February Order”) issued February 26, 2021. My testimony  
16   also addresses the rate treatment determination related to PNM’s investments in the  
17   Four Corners Power Plant (“FCPP”) ordered by the New Mexico Public Regulation  
18   Commission (“Commission”) in Case No. 16-00276-UT (“2016 Rate Case”) and  
19   the resulting financial impacts to PNM. Finally, I quantify the energy transition  
20   charge revenue requirement for specific tranches of FCPP undepreciated  
21   investment.

22

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1           **II. REQUIREMENTS FROM THE ORDER ON SUFFICIENCY**

2   **Q. PLEASE SUMMARIZE THE FCPP CAPITAL INVESTMENTS PNM IS  
3       REQUESTING TO BE FINANCED THROUGH SECURITIZATION.**

4   **A.** Please see PNM Table TSB-1 (3-15-21 Supplemental) below for a summary of  
5       FCPP capital investments PNM is requesting to recover through securitization  
6       financing and the applicable section of the Energy Transition Act (“ETA”)<sup>1</sup> that  
7       authorizes the recovery.

PNM Table TSB-1 (3-15-21 Supplemental)			
FCPP Capital Investments			
(in millions)			
	Capital Investment	Estimated 2024 NBV	ETA Reference
Investments made as of 6/30/2016	\$ 184.1	\$ 61.2	Section 2(H)(2)(c)
Investment made between 7/1/16 and 12/31/18	131.3	118.0	Section 2(H)(2)(c)
Investment made between 1/1/19 and 6/30/20	23.0	20.8	Section 2(H)(2)(d)
Projected Investments made between 7/1/20 and 12/31/24	73.0	70.5	Section 2(H)(2)(d)
Total FCPP Investments		270.5	
Remove Projected ARC Asset NBV at 12/31/24		(3.6)	Section 2(H)(2)(a)
Add: CWIP Balance at 12/31/24		3.4	Section 2(H)(2)(d)
Add: Retail Share FCPP Switchyard Assets Transferred to NTEC		1.0	Section 2(H)(2)(c)
FCPP Estimated 12/31/24 NBV - PNM Table TSB-4		\$ 271.3	

9       The ETA provides that abandonment costs are recoverable through securitized  
10      financing. Pursuant to Section 62-18-2(H)(2) of the ETA, abandonment costs  
11      include undepreciated investments in FCPP that were being recovered in rates as  
12      of January 1, 2019 as well as other undepreciated investments necessary to  
13      maintain safe and reliable operations prior to the plant’s abandonment. PNM

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<sup>1</sup> NMSA 1978, §§ 62-18-1 to -23.

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1       Table TSB-1 (3-15-21 Supplemental) breaks down undepreciated FCPP  
2       investments into four tranches: 1) investments that were made prior to the 2016  
3       Rate Case (made as of 6/30/2016), 2) investments reflected in the linkage and  
4       test periods in the 2016 Rate Case (made between 7/1/2016 and 12/31/2018), 3)  
5       investments made after the 2016 rate case that were in service and had cleared  
6       for accounting purposes by June 30, 2020 (made between 1/1/2019 and  
7       6/30/2020), and 4) anticipated investments that had not cleared for accounting  
8       purposes as of July 1, 2020 (made between 7/1/20 and 12/31/24).

9

10      **Q. PLEASE QUANTIFY THE ACTUAL CAPITAL INVESTMENTS IN**  
11      **FCPP BETWEEN JULY 1, 2016 AND DECEMBER 31, 2018.**  
12      **(FEBRUARY ORDER ISSUE 2)**

13      **A.** Between July 1, 2016 and December 31, 2018, PNM recorded \$131.3 million of  
14       generation capital additions to FCPP. The actual capital additions of \$131.3  
15       million during this period are consistent with the projected \$148.7 million capital  
16       additions that PNM is currently earning a debt-only return on pursuant to the  
17       Commission's orders in the 2016 Rate Case. Please see the supplemental  
18       testimony of PNM Witness Fallgren for further details on these capital additions.

19

**SUPPLEMENTAL TESTIMONY  
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1   **Q.   WHAT ACCOUNTS FOR THE DIFFERENCE BETWEEN THE \$148.7**  
2                   **MILLION FCPP CAPITAL INVESTMENTS IN THE 2016 RATE CASE**  
3                   **AND THE \$131.3 MILLION FCPP CAPITAL INVESTMENTS THAT**  
4                   **PNM INCURRED BETWEEN JULY 2016 AND DECEMBER 2018?**

5   **A.**   The \$148.7 million represented estimated clearings of FCPP capital investments  
6       in the 2016 rate case in PNM's linkage and test period (July 1, 2016 through  
7       December 31, 2018). The \$131.3 million represents the actual clearings of FCPP  
8       capital investments that were recorded during the same period. Generally,  
9       “clearing” an investment for accounting purposes reflects that the particular  
10      project has gone into service.

11  
12   **Q.   HAS PNM INCLUDED THE \$131.3 MILLION OF CAPITAL**  
13                   **ADDITIONS BETWEEN JULY 2016 AND DECEMBER 2018 IN THE**  
14                   **ESTIMATED ABANDONMENT COSTS TO BE FINANCED THROUGH**  
15                   **SECURITIZATION?**

16   **A.**   Yes. The undepreciated net book value at December 31, 2024 of the \$131.3  
17       million of capital additions has been included in PNM's estimated undepreciated  
18       investment requested to be financed through securitization. Please see the PNM  
19       Table TSB-4 in my direct testimony filed in this case.

20

**SUPPLEMENTAL TESTIMONY  
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1   **Q. WAS PNM AUTHORIZED TO INCLUDE THE \$148.7 MILLION OF**  
2   **FCPP INVESTMENTS IN RATES IN THE 2016 RATE CASE AND, IF**  
3   **SO, WERE THEY BEING RECOVERED IN RATES AS OF JANUARY 1,**  
4   **2019? (FEBRUARY ORDER ISSUE 3)**

5   A. Yes, PNM was authorized to include the capital investments in FCPP  
6   between July 1, 2016 and December 31, 2018 in rates at a debt-only return  
7   on the investments, pursuant to the Modified Revised Stipulation approved  
8   by the Commission in the 2016 Rate Case. Please see paragraph 8 of the  
9   Modified Revised Stipulation and Modified Revised Stipulation Exhibit 1,  
10   page 1, line 18 for phase one rates in effect February 1, 2018 through  
11   December 31, 2018 and phase two rates in effect January 1, 2019. Exhibit A  
12   in PNM's Advice Notice 545, which implemented the phase one rates, also  
13   includes the same illustrative cost of service, which I have attached to my  
14   supplemental testimony as PNM Exhibit TSB-1 (3-15-21 Supplemental).

15

16   As I discuss later in my testimony, PNM is required to include the full amount  
17   of the investment in its rate base and then reflect the Commission's rate  
18   disallowance by calculating the allowable debt-only return separately to  
19   prevent the application of a full debt and equity return allowed for other  
20   capital investments.

21

**SUPPLEMENTAL TESTIMONY  
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1   **Q.   WHAT WAS THE DOLLAR AMOUNT PNM WAS AUTHORIZED TO**  
2   **INCLUDE IN RATE BASE ASSOCIATED WITH THESE FCPP**  
3   **INVESTMENTS IN THE 2016 RATE CASE? (FEBRUARY ORDER**  
4   **ISSUE 4(a))**

5   A.   As confirmed in the Commission's approval of the Modified Revised  
6   Stipulation, PNM was authorized to include \$148,710,487 in rate base. Please  
7   see PNM Exhibit TSB-2 (3-15-21 Supplemental) for PNM's FCPP debt only  
8   return on calculation used to determine the appropriate adjustment to PNM's  
9   illustrative cost of service study in the 2016 Rate Case (Exhibit 1 to the  
10   Modified Revised Stipulation). PNM Exhibit TSB-2 (3-15-21 Supplemental)  
11   demonstrates that these assets were included in rate base for the development  
12   of the illustrative cost of service. The \$148.7 million of capital additions can  
13   be found in the record for the 2016 Rate Case at PNM Exhibit HEM-4, WP  
14   Plant – 2 Gross Plant Activity, lines 2,719-2,738, column AJ, which is a  
15   direct input to derive PNM's test period plant in service balances as a function  
16   of the fully functional cost of service model that PNM was required to include  
17   in its rate case filing package. The amount of detail in a fully functional  
18   electronic model that is filed and utilized under the Commission's Future  
19   Test Year Rule, 17.1.3 NMAC, requires that hard copy versions of the  
20   model's plant schedule data are "rolled up" in order to be meaningful. For  
21   convenience and clarity, I have provided the breakdown of the projects that

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1                   were included in PNM's filed cost of service in PNM Exhibit TSB-3 (3-15-  
2                   21 Supplemental).

3

4   **Q.   WHAT IS THE ESTIMATED NET BOOK VALUE OF THE CAPITAL  
5                   ADDITIONS BETWEEN JULY 1, 2016 AND DECEMBER 31, 2018,  
6                   INCLUDED     IN     PNM'S     ESTIMATED     UNDEPRECIATED  
7                   INVESTMENT TO BE FINANCED THROUGH SECURITIZATION?**

8   **A.**   PNM estimates that the December 31, 2024 net book value for these capital  
9                   additions will be approximately \$118.0 million. As discussed in my direct  
10                  testimony in this case, PNM proposes to true up the difference between the  
11                  estimated undepreciated net book value included in the abandonment costs, and  
12                  the actual undepreciated net book value to be included at the time the bonds are  
13                  issued. Please see PNM Table TSB-2 (3-15-21 Supplemental) below for the  
14                  derivation of the estimated net book value.

PNM Table TSB-2 (3-15-21 Supplemental)		
Estimated Four Corners Power Plant Net Book Value for Capital Clearings Between July 1, 2016 and December 31, 2018		
\$ in millions		
Capital Clearings - July 1, 2016 - December 31, 2018	\$	131.3
Increase to Accumulated Depreciation Reserve - July 1, 2016 - June 30, 2020		(5.1)
Undepreciated Investment at 6/30/2020 for Capital Clearings July 1, 2016 - December 31, 2018		126.2
Estimated Increase to Accumulated Depreciation Reserve - July 1, 2020 - December 31, 2024		(8.2)
Estimated Undepreciated Investment at 12/31/2024 for Capital Clearings July 1, 2016 - December 31, 2018	\$	118.0

15

16

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1   **Q.   WHAT AMOUNT OF THE CAPITAL ADDITIONS BETWEEN JULY 1,**  
2    **2016 AND DECEMBER 31, 2018 HAS ALREADY BEEN RECOVERED**  
3    **IN RATES AND WHAT AMOUNT REMAINS TO BE RECOVERED?**  
4    **(FEBRUARY ORDER ISSUE 4(b) AND (c))**

5   **A.**   As stated earlier, PNM is already recovering the capital investments from July 1,  
6    2016 through December 31, 2018 in rates, as they are receiving a debt-only return  
7    on and return of these investments through depreciation expense included in  
8    rates.    As shown in PNM Table TSB-2 (3-15-21 Supplemental) above, PNM  
9    has collected from customers approximately \$5.1 million related to the return of  
10    these investments as of June 30, 2020.   The additional return of the investment  
11    estimated to be collected in rates from July 1, 2020 through December 31, 2024  
12    is \$8.2 million.

13

14   **Q.   IS THE UNDEPRECIATED AMOUNT OF THESE INVESTMENTS**  
15    **SUBJECT TO RECOVERY PURSUANT TO THE ENERGY**  
16    **TRANSITION ACT?**

17   **A.**   Yes.   As discussed above, I confirm that these capital investments were included  
18    in PNM's rates as of January 1, 2019, as provided in Section 62-18-2(H)(2)(c)  
19    of the ETA.

20

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1   **Q. PLEASE QUANTIFY THE ACTUAL CAPITAL INVESTMENTS IN**  
2   **FCPP BETWEEN JANUARY 1, 2019 AND JUNE 30, 2020 THAT FALL**  
3   **WITHIN THE ETA'S DEFINITION OF ABANDONMENT COSTS.**

4   **A.** Between January 1, 2019 and June 30, 2020, PNM recorded \$23.0 million of  
5   generation capital additions to FCPP. Please see the supplemental testimony of  
6   PNM Witness Fallgren for further details on these capital additions. Mr. Fallgren  
7   explains that these projects were necessary to comply with law or necessary to  
8   maintain the safe and reliable operation of FCPP prior to PNM's exit and  
9   abandonment of FCPP. The undepreciated net book value at December 31, 2024  
10   of the \$23.0 million of capital additions has been included in PNM's estimated  
11   undepreciated investment requested to be financed through securitization. Please  
12   see the PNM Table TSB-4 in my direct testimony filed in this case. The  
13   investments are properly included in the amount to be recovered through  
14   securitization financing under the ETA because, as PNM witness Thomas G.  
15   Fallgren explains in his supplemental testimony, they are necessary to maintain  
16   the safe and reliable operation of FCPP before PNM leaves the plant.  
17

**SUPPLEMENTAL TESTIMONY  
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1    Q.    **WHAT IS THE ESTIMATED NET BOOK VALUE OF THE CAPITAL  
2            ADDITIONS BETWEEN JANUARY 1, 2019 AND JUNE 30, 2020,  
3            INCLUDED IN PNM'S ESTIMATED UNDEPRECIATED  
4            INVESTMENT TO BE FINANCED THROUGH SECURITIZATION?**

5    A.    PNM estimates that the December 31, 2024 net book value for these capital  
6        additions will be approximately \$20.8 million. As discussed in my direct  
7        testimony in this case, PNM proposes to true up the difference between the  
8        estimated undepreciated net book value included in the abandonment costs, and  
9        the actual undepreciated net book value to be included at the time the bonds are  
10      issued. Please see PNM Table TSB-3 (3-15-21 Supplemental) below for the  
11      derivation of the estimated net book value.

PNM Table TSB-3 (3-15-21 Supplemental)		
Estimated Four Corners Power Plant Net Book Value for Capital Clearings Between January 1, 2019 and June 30, 2020		
	\$ in millions	
Capital Clearings - January 1, 2019 - June 30, 2020	\$	23.0
Increase to Accumulated Depreciation Reserve - January 1, 2019 - June 30, 2020		(0.7)
Undepreciated Investment at 6/30/2020 for Capital Clearings January 1, 2019 to June 30, 2020		22.3
Estimated Increase to Accumulated Depreciation Reserve - July 1, 2020 - December 31, 2024		(1.6)
Estimated Undepreciated Investment at 12/31/2024 for Capital Clearings January 1, 2019 to June 30, 2020	\$	20.8

12

13

**SUPPLEMENTAL TESTIMONY  
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1   **Q.   WHAT IS THE ESTIMATED NET BOOK VALUE OF THE EXPECTED**  
2   **CAPITAL ADDITIONS BETWEEN JULY 1, 2020 AND DECEMBER 31,**  
3   **2024 INCLUDED IN PNM'S ESTIMATED UNDEPRECIATED**  
4   **INVESTMENT TO BE FINANCED THROUGH SECURITIZATION?**

5   A.   Between July 1, 2020 and December 31, 2024, PNM has projected it will incur  
6   approximately \$73.0 million of generation capital additions to FCPP. Please see  
7   the supplemental testimony of PNM Witness Fallgren for further detail on these  
8   capital additions. PNM Witness Fallgren addresses how these investments  
9   meet the ETA's definition of abandonment costs to be recovered through  
10   securitized financing. PNM estimates that the December 31, 2024 net book  
11   value for these capital additions will be approximately \$70.5 million. As  
12   discussed in my direct testimony in this case, PNM proposes to true up the  
13   difference between the estimated undepreciated net book value included in the  
14   abandonment costs, and the actual undepreciated net book value to be included  
15   at the time the bonds are issued. Please see PNM Table TSB-4 (3-15-21  
16   Supplemental) below for the derivation of the estimated net book value.

PNM Table TSB-4 (3-15-21 Supplemental)		
Estimated Four Corners Power Plant Net Book Value for Capital Clearings Between July 1, 2020 and December 31, 2024		
<i>\$ in millions</i>		
Estimated Capital Clearings - July 1, 2020 - December 31, 2024	\$ 73.0	
Increase to Accumulated Depreciation Reserve - July 1, 2020 - December 31, 2024	(2.4)	
Estimated Undepreciated Investment at 12/31/2024 for Estimated Capital Clearings July 1, 2020 - December 31, 2024	70.5	

17   18

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1   **Q. DO THE PROJECTED INVESTMENTS OF \$73 MILLION MADE**  
2   **BETWEEN JULY 1, 2020 AND DECEMBER 31, 2024 SATISFY THE**  
3   **CRITERIA OF SECTION 2(H)(2)(d) OF THE ETA? (FEBRUARY**  
4   **ORDER ISSUE 1(a))**

5   **A.** Yes. These investments are the same as those identified in Table TSB-4 to my  
6   direct testimony as “Capital Clearings – July 1, 2020 – December 31, 2024.” The  
7   investments are properly included in the amount to be recovered through  
8   securitization financing under the ETA because, as PNM witness Thomas G.  
9   Fallgren explains in his supplemental testimony, they are necessary to maintain  
10   the safe and reliable operation of FCPP before PNM leaves the plant.

11

12   **III. FINANCIAL IMPACT OF THE FCPP ADJUSTMENTS ORDERED IN**  
13   **THE 2016 RATE CASE**

14   **Q. WHAT ADJUSTMENTS RELATED TO FCPP DID THE COMMISSION**  
15   **ORDER IN THE 2016 RATE CASE?**

16   **A.** In the 2016 Rate Case, the Commission determined that the appropriate remedy for  
17   the potential imprudence of PNM’s decisions for FCPP was to require PNM to  
18   adjust the stipulated illustrative cost of service study to reflect a debt-only return  
19   on \$148.7 million of capital investments associated with PNM’s request to include  
20   in rate base investments for the FCPP selective catalytic reduction control project  
21   (approximately \$90.1 million) and other capital improvements in FCPP  
22   (approximately \$58.6 million) during the linkage and test period (July 1, 2016 –

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1           December 31, 2018). PNM filed these adjustments to its cost of service as part of  
2           its compliance filing required by the Commission, which is attached to my  
3           testimony as PNM Exhibit TSB-1 (3-15-21 Supplemental). In addition to the debt  
4           only return adjustment, the Commission required PNM to further reduce the  
5           stipulated illustrative cost of service study by \$4.4 million.<sup>2</sup> The stipulating parties  
6           filed a Modified Revised Stipulation and a modified illustrative cost of service  
7           reflecting the Commission's adjustments on January 23, 2018.

8

9     **Q.     WHAT FINANCIAL IMPACT DID THE DEBT-ONLY RETURN ON FCPP  
10           CAPITAL INVESTMENTS HAVE ON PNM?**

11    **A.**   As a result of the debt-only return on \$148.7 million of capital investments, PNM  
12           recorded a \$27.9 million pre-tax impairment loss for generally accepted accounting  
13           principles (“GAAP”) reporting purposes only. The impairment loss represents the  
14           net present value of the future uncollectable return on equity on the \$148.7 million  
15           projected capital investments.

16

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<sup>2</sup> *Revised Order Partially Adopting Certification of Stipulation* at ¶67 (January 10, 2018); *Order on Notice of Acceptance* at Ordering Paragraph A (January 17, 2018).

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1   **Q. HAS PNM REDUCED THE FCPP ESTIMATED UNDEPRECIATED**  
2   **INVESTMENTS FROM THE 2016 RATE CASE TO BE RECOVERED**  
3   **THROUGH SECURITIZATION?**

4   **A.** No. The Commission required and approved the treatment I have applied.  
5   Paragraph 8 of the Modified Revised Stipulation provides that any accounting  
6   requirements under GAAP affecting the valuation of these assets on PNM's  
7   financial statements shall not affect the rate base value of the \$148 million  
8   investment at FCPP for purposes of setting retail service rates. As specified in the  
9   approved Stipulation, PNM has not reduced rate base for regulatory reporting  
10   purposes by the GAAP impairment loss; therefore, the full value of the capital  
11   investments are properly included in the estimated undepreciated investment to be  
12   recovered through securitization financing pursuant to Section 2(H)(2)(c) of the  
13   ETA.

14

15   **Q. WILL THE COMMISSION'S DEBT-ONLY RETURN ON**  
16   **DETERMINATION FOR THESE FCPP INVESTMENTS BE CARRIED**  
17   **FORWARD THROUGH THE PROPOSED SECURITIZATION**  
18   **FINANCING?**

19   **A.** Yes. Under securitized financing, PNM would remove these FCPP investments, as  
20   well as other FCPP investments, from its rates and would issue securitized bonds  
21   that include the amounts removed from rates. PNM earns no further debt or equity  
22   return on these FCPP capital investments, and customers repay these bonds to the

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1 bondholders at generally more favorable interest rates than PNM's cost of debt, as  
2 discussed by PNM Witness Atkins in his Direct Testimony. This has the effect of  
3 applying the Commission's debt-only remedy at an anticipated lower interest rate  
4 to all of the undepreciated investments in FCPP, not just those at issue in the 2016  
5 Rate Case.

6

7 **IV. ENERGY TRANSITION CHARGE IMPACTS**

8 **Q. HAS PNM QUANTIFIED THE IMPACTS TO THE ENERGY  
9 TRANSITION CHARGE FOR EACH TRANCH OF UNDEPRECIATED  
10 INVESTMENT SHOWN IN PNM TABLE TSB-1 (SUPPLEMENTAL)?  
11 (FEBRUARY ORDER ISSUE 1)**

12 **A.** Yes. PNM Exhibit TSB-4 (3-15-21 Supplemental) reflects the amount of  
13 energy transition charge first year revenue requirement, as discussed in the  
14 direct testimony of PNM Witness Atkins, by each tranch of December 31,  
15 2024 undepreciated investment shown in PNM Table TSB-1 (3-15-21  
16 Supplemental). Please see the supplemental testimony of PNM Witness  
17 Michael Settlage for the associated estimated customer bill impacts.

18

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1

**V. CONCLUSION**

2   **Q.    DOES THIS CONCLUDE YOUR TESTIMONY?**

A.   Yes.

*GCG#527782*

**EXHIBIT A**  
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A	B	C	D	E
Description	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order
1 Exhibit A - PNM Exhibit HEM-3 - Test Period Change Log				
2 Commission's January 10, 2018 Order as Modified On January 17, 2018 ("Commission Final Order")				
3				
<b>4 As Filed (PNM Retail Jurisdiction)</b>				
<b>5 Revised Stipulation Adjustments</b>				
6 Adjustment 1: Set ROE to 9.575%	(10,638,616)	-	-	(10,638,616)
7 Adjustment 2: Debt Only Return on Four Corners SCR Investment	(3,073,734)	-	-	(3,073,734)
8 Adjustment 3: Accelerate Excess Deferred State Income Tax Amortization to 3 years	(6,103,000)	-	-	(6,103,000)
9 Adjustment 4: Correction to A&G Loads on RWIP & Planned Outage calculation	136,920	-	-	136,920
10 Adjustment 5: Correction to removal of PV2 ARO Accumulated Depreciation Balances	(32,772)	-	-	(32,772)
11 Adjustment 6: Correction to Transmission Deferral Balance in Working Capital	(5,323)	-	-	(5,323)
12 Adjustment 7: Correction to classification of Valencia scheduling fees from non-fuel to fuel	(435,115)	436,115	-	-
13 Adjustment 8: Correction to Cash Working Capital on Palo Verde O&M and Income Taxes, and above impacts	(236,709)	-	(236,709)	
14 Adjustment 9: Stipulation Adjustment to Reflect Changes to Rate Base, Operating Expenses, Revenues	(16,530,170)	-	-	(16,530,170)
<b>15 Commission Final Order Adjustments</b>				
16 Reverse Adjustment 9	16,530,170	16,530,170	16,530,170	16,530,170
17 Reverse Adjustment 2	3,073,734	3,073,734	3,073,734	3,073,734
18 Commission Final Order Adjustment 1: Debt Only Return On FCPP Capital Improvements (\$148.7 million)	(4,725,915)	(4,725,915)	(4,725,915)	(4,725,915)
19 Commission Final Order Adjustment 2: Removal of SJGS Capital Improvements (\$36.8 million)	(2,906,102)	(2,906,102)	(2,906,102)	(2,906,102)
20 Commission Final Order Adjustment 3: Black Box Adjustment to Adjustment 9 to reflect Commission Final Order	(11,971,888)	(11,971,888)	(11,971,888)	(11,971,888)
21 Commission Final Order Adjustment 4: Black Box Adjustment to Reduce \$62.3 million by \$4.4 million	(4,400,000)	(4,400,000)	(4,400,000)	(4,400,000)
22 Commission Final Order - Revenue Requirement	<b>750,318,860</b>	<b>141,421,852</b>	<b>891,740,712</b>	
23				
<b>24 Compliance Adjustments to Reflect Tax Reform and Cost of Debt Rate Update</b>				
25 Compliance Adjustment 1: Change to Corporate Federal Income Tax Rate (21%)	(30,637,905)	(30,637,905)	(30,637,905)	(30,637,905)
26 Compliance Adjustment 2: Amortization of Excess Deferred Federal Income Tax	(16,229,383)	(16,229,383)	(16,229,383)	(16,229,383)
27 Compliance Adjustment 3: Update to Reflect True-up to Embedded Cost of Debt	(792,367)	(792,367)	(792,367)	(792,367)
<b>28 Compliance Filing Revenue Requirement including Tax Reform and Cost of Debt Rate Update</b>	<b>\$ 70,659,204</b>	<b>\$ 141,421,852</b>	<b>\$ 844,081,057</b>	
29				
<b>30 Revenue at Existing Rates</b>	<b>\$ 691,387,505</b>	<b>\$ 141,421,852</b>	<b>\$ 833,809,357</b>	
31				
<b>32 Compliance Filing Revenue Deficiency</b>	<b>\$ 10,271,693</b>	<b>\$ -</b>	<b>\$ 10,271,693</b>	

EXHIBIT A  
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A	B	C	D	E	F	G	H	I	J	K	L	M
						Commission Final Order	Commission Final Order		Commission Final Order	Commission Final Order		
1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST											
2	Test Period Ending December 31, 2018											
3	FERC Account											
4	Rate Base											
5												
6	Net Plant											
7												
8	Net Production Plant											
9												
10	Steam Production Net Plant											
11	San Juan Unit 4 65 MW		101/106	Gen Dmd	522,472,437				522,472,437			
12	Total Steam Production Net Plant		101/106	Excluded	12,030,472				12,030,472			
13	Nuclear Production Net Plant - Palo Verde 1 & 2		101/106	Gen Dmd	534,562,909				534,562,909			
14	Nuclear Production Net Plant - Palo Verde 3		101/106	Gen Dmd	294,909,407				294,909,407			
15	Nuclear Production Net Plant - Palo Verde 3		101/106	Gen Dmd	142,245,915				142,245,915			
16	PV 1&2 Acquisition Adjustment		114	Gen Dmd	2,297,904				2,297,904			
17	PV 2 Lease Acquisition Adjustment - First Chicago		114	Gen Dmd	23,020,136				23,020,136			
18	PV 2 64.1 MW Lease Acquisition Adjustment		114	Gen Dmd	-				462,473,362			
19	Total Nuclear Production Net Plant		114	Gen Dmd	-				462,473,362			
20	Other Production Plant - Gas & 40 MW Solar		101/106	Gen Dmd	404,119,271				404,119,271			
21	Other Production Plant - Gas & 40 MW Solar		101/106	Renewables	148,974,509				148,974,509			
22	Other Production Plant - Renewable		101/106	Renewables	553,083,780				553,083,780			
23	Total Other Production Net Plant				-				404,119,271			
24	Total Net Production Plant				1,550,070,051				1,550,070,051			
25					-				1,389,085,070			
26					-				148,974,509			
27	Net Transmission Plant				-				-			
28	Step-Up Transformers - Excluding PV3		101/106	Gen Dmd	9,059,847				9,029,847			
29	Total Transmission Station Equipment - Step-up Xfrmr and Aux		101/106	Gen Dmd	189,869				189,869			
30	Step-Up Transformers - PV3		101/106	Gen Dmd	9,219,716				9,219,716			
31	Total Transmission Station Equipment - Step-up Xfrmr and Aux				-				-			
32	Transmission System Net Plant		101/106	Trans Dmd	586,725,027				586,725,027			
33	Transmission System Net Plant - PV 3		101/106	Trans Dmd	4,319,206				4,319,206			
34	Transmission System Net Plant - High Lonesome Mesa		101/106	Excluded	20,023,753				20,023,753			
35	Transmission System Net Plant - Dedicated Retail		101/106	Retail	3,049,614				3,049,614			
36	Transmission System Net Plant - Dedicated FERC		101/106	FERC	-				-			
37	Transmission System Net Plant - Dedicated FERC		114	Trans Dmd	4,394,758				4,394,758			
38	EIP Acquisition Adjustment		114	Trans Dmd	618,512,357				618,512,357			
39	Total Transmission System Net Plant				-				311,589,196			
40					-				286,899,409			
41	Total Net Transmission Plant				627,732,073				30,808,912			
42					-				-			
43					-				-			

**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I	J	K	R	S
	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST					Commission Final Order	Commission Final Order				Commission Final Order	Commission Final Order
1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST											
2	Test Period Ending December 31,2018											
3												
44	Net Distribution Plant											
45												
46	Distribution Substations Net Plant - Dedicated FERC	101/106	FERC									
47	Distribution Substations Net Plant - PNM	101/106	Retail	150,145,189			150,145,189					
48	Distribution Substations Net Plant - Renewables	101/106	Renewables	939,750			939,750					
49	Total Distribution Substations Net Plant			151,083,938			151,083,938					
50												
51	Primary Distribution System Net Plant - PNM	101/106	Retail	368,478,248			368,478,248					
52	Primary Distribution System Net Plant - Renewables	101/106	Renewables	2,358,596			2,358,596					
53	Total Primary Distribution Net Plant			370,836,944			370,836,944					
54												
55	Secondary Distribution System Net Plant - PNM	101/106	Retail	207,740,458			207,740,458					
56	Secondary Distribution System Net Plant - Renewables	101/106	Renewables	771,823			771,823					
57	Total Secondary Distribution Net Plant			208,512,282			208,512,282					
58												
59	Services Net Plant - PNM	101/106	Retail	52,806,644			52,806,644					
60												
61	Meters Net Plant - PNM	101/106	Retail	37,116,821			37,116,821					
62												
63	Private Lighting - 371	101/106	Retail	12,278			12,278					
64	Streetlighting - 373	101/106	Retail	10,735,759			10,735,759					
65	Total Lighting Net Plant			10,748,037			10,748,037					
66												
67	Total Net Plant Distribution Plant			631,104,666			631,104,666					
68												
69												
70	Net Plant General & Intangible Plant											
71	Production General & Intangible Net Plant	101/106	Gen Dmd	4,917,581			4,917,581					
72	PV Unit 3 General & Intangible Net Plant	101/106	Gen Dmd	524,404			524,404					
73	Renewables General & Intangible Net Plant	101/106	Renewables	29,978			29,978					
74	Bulk Power Operations	101/106	Prod Plt	2,840,861			2,840,861					
75	Energy Management System Facilities	101/106	Gen/Trans Dmd	4,534,181			4,534,181					
76	Other Division Offices/Customer Service	101/106	Retail	43,781,035			43,781,035					
77	Communications - Transmission	101/106	Trans Dmd	23,549,968			23,549,968					
78	Production Related (Shared Services)	101/106	Prod W&S	34,542,383			34,542,383					
79	Transmission Related (Shared Services)	101/106	Trans W&S	6,983,587			6,983,587					
80	Distribution/Customer Related (Shared Services)	101/106	Retail	53,776,457			53,776,457					
81	Total Net Plant General & Intangible Plant - PNM			175,490,447			175,490,447					
82												
83	Total Net Plant			3,164,397,238			3,164,397,238					
84												
85												

PNM Exhibit TSB-1 (3-15-21 Supplemental)  
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EXHIBIT A  
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1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST											
2	Test Period Ending December 31, 2018											
3												
86	Accumulated Deferred Income Taxes											
87	Injury & Damages											
88	Palo Verde Gain 1 & 2											
93	Excess Deferred State and Federal Income Tax (EDSIT) and (EDFIT)											
90	Palo Verde Construction Credits 1 & 2											
91	Pension Prepaid Tax Outlifted											
92	Pension Prepaid Tax NDRP											
93	Eastern Interconnect Project Gain											
94	Line Extension Policy											
95	Tax Capitalized Interest											
96	Palo Verde Dry Cask Storage 1 & 2											
97	Palo Verde Dry Cask Storage 3											
98	Contributions in Aid of Construction											
99	Coal Mine Decommissioning											
100	Pollution Control Facilities 4 Corners											
101	FERC Customer Depreciation											
102	Liberalized Depreciation - Renewables											
103	Liberalized Depreciation - Other											
104	Liberalized Depreciation - Generation											
105	Liberalized Depreciation - Distribution											
106	Liberalized Depreciation - Transmission											
107	Liberalized Depreciation - PV 3											
108	Palo Verde Start-Up Authorization											
109	Nuclear Fuel Amortization PV 1&2											
110	Nuclear Fuel Amortization PV 3											
111	Debt A FEUDC											
112	Pre-1981 Repair Allowance											
113	Palo Verde Licensing Authorization											
114	Asset Retirement Obligation											
115	After V Whendown											
116	Loss on Recaptured Debt											
117	Book Capitalized Interest											
118	Prepaid Expenses											
119	Net Operating Loss (NOL)											
120	Deferred Federal Tax Credits											
121	PCB Refinancing											
122	LVGS Decommissioning											
123	Renewable NM AETC											
124	Rate Case Expense											
125	DOE Spent Fuel Settlement											
126	DOE Spent Fuel Settlement PV3											
127	50% S/GS 243											
128	Liberalized Depreciation - SJ4 132 MW											
129	Liberalized Depreciation - SJ4 65 MW											
130	S/GS Agreement Costs											
131	Liberalized Depreciation - HLM											
132	Total Accumulated Deferred Income Taxes											
133												

**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I	J	K	R	S
				Commission Final Order HEM-3 COS TEST				Commission Final Order				Commission Final Order
				FERC				Commission Final Order				Commission Final Order
				Test Period Ending December 31, 2018				Test Period				Total FERC Jurisdiction
1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST	2	Test Period Ending December 31, 2018	3	Account	Allocator	PNM	Other Manual Adjustments	PNM Retail Jurisdiction	Renewables	Total FERC Jurisdiction	Excluded
134	Regulatory Assets & Liabilities											
135	Coal Mine Decommissioning-Surface			182	Retail		3,917,924				3,917,924	
136	PV 1&2 Combustion Engineering			254	Retail		(35,484)				(35,484)	
137	PV 1&2 DOE Spend Fuel Refund			254	Retail		-				-	
138	PV 3 DOE Spend Fuel Refund			254	Retail		-				-	
139	Reg Asset LGGS Decommission			182	Retail		93,041				93,041	
140	Reg Lib LGGS Decommission			254	Retail		(512,013)				(512,013)	
141	Reg Lib LGGS Decommission			182	Retail		13,503,562				13,503,562	
142	FCB Refinancing Hedge			254	Renewables		(17,443,984)				(17,443,984)	
143	Reg Lib Renewables Fed Grant			254	Renewables		(3,360,608)				(3,360,608)	
144	Reg Lib Renewables St Credit			186	Retail		1,184,382				1,184,382	
145	2015 Rate Case Expenses			146	Gen Dmd		125,018,584				125,018,584	
147	San Juan Units 2 & 3 50% Undepreciated Investment											
148	Total Regulatory Assets & Liabilities											
149							122,365,434				143,169,955	
150							-				(20,804,582)	
151	Other Rate Base Items											
152												
153	Customer Deposits			235	Retail		(12,363,018)				(12,363,018)	
154	RWIP-Production			108	Gen Dmd		-				-	
155	RWIP-Transmission			108	Trans Dmd		-				-	
156	RWIP-Distribution			108	Retail		-				-	
157	RWIP-PV3			108	Gen Dmd		-				-	
158	AFO Liability - Production			230	Gen Dmd		(15,421,036)				(15,421,036)	
159	AFO Liability - Transmission			230	Trans Dmd		-				-	
160	AFO Liability - Distribution			230	Retail		(1,337,402)				(1,337,402)	
161	AFO Liability - PV3			230	Gen Dmd		-				-	
162	Injuries and Damages PNM			228	Total W&S		(6,865,623)				(6,249,355)	
163	NQRP - Expense in Excess of Funding			228	Total W&S		(5,826,882)				(5,303,827)	
164	PV 1&2 Dry Cask Storage			253	Gen Dmd		-				(15,937)	
165	PV 3 Dry Cask Storage			253	Gen Dmd		-				(276,653)	
166	PV 1&2 Excess Gain Amortization			253	FERC		(321,177)				(321,177)	
167	High Lonesome Mesa -			253	Excluded		(8,113,311)				(8,113,311)	

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EXHIBIT A  
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1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST											
2	Test Period Ending December 31, 2018											
3												
168	CWIP - Production											
169	CWIP - Transmission											
170	CWIP - Distribution											
171	CWIP - PVS											
172	CWIP - Renewables											
173	CWIP - Production Related											
174	Pueblo Transmission Rights-of-Way											
175	Pueblo Distribution Rights-of-Way											
176	Prepaid Pension Asset											
177	Unamortized Loss on Reacquired Debt											
178	Rate Case Expense											
179	SAGS Coal Agreement Transaction Costs											
180												
181												
182												
183	Total Other Rate Base Items											
184												
185	Working Capital											
186												
187	Fuel Stock											
188	Production Fuel Stock											
189	PV 1&2 Nuclear Fuel (120.1 - 5)											
190	PV 3 Nuclear Fuel (120.1 - 9)											
191	Total Fuel Stock											
192												
193	Materials & Supplies											
194	Production											
195	Transmission											
196	Distribution											
197	Palo Verde Unit 3											
198	Total Materials & Supplies											
199												
200	Prepayments											
201	Production											
202	Transmission											
203	Distribution											
204	Renewables											
205	Palo Verde Unit 3											
206	Total Prepayments											
207												
208	Total Cash Working Capital (see Rule 530 schedule E-1)											
209												
210	Total Working Capital											
211												
212	Total Rate Base Adjustments & Working Capital											
213												
214	Total Net Original Cost Rate Base											

EXHIBIT A  
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A	B	C	D	E	F	G	H	I	J	K	R	S
						Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order		
1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST											
2	Test Period Ending December 31, 2018											
3				FERC Account	Allocation	Test Period PNM	Other Manual Adjustments	Test Period PNM manual adjustments	PNM Retail Jurisdiction	Total FERC Renewables Jurisdiction		
215	<b>Operations and Maintenance Expenses</b>											
217	<b>218 Production Fuel related expenses</b>											
219	220 Production - FPPCAC Fuel Related											
221	Steam Generation			501	Direct Assignment	123,673,365		123,673,365	12,917,097	-	-	
222	Nuclear			501	Direct Assignment	10,206,775		10,206,775	9,905,506	-	-	
223	Steam Fuel Handling and Disposal			518	Direct Assignment	25,020,716		25,020,716	25,020,716	-	-	
224	Nuclear Disposal			518	Direct Assignment	1,071,737		1,071,737	1,071,737	-	-	
225	Gas Generation			547	Direct Assignment	47,587,888		47,587,888	47,587,888	-	-	
226	Renewables - Owned			547	Direct Assignment	-		-	-	-	-	
227	Wind (MNWEC)			555	Direct Assignment	-		-	-	-	-	
228	Renewables - PPA			555	Direct Assignment	27,750,811		27,750,811	27,750,811	-	-	
229	Purchased Power Energy			555	Direct Assignment	7,042,966		7,042,966	7,042,966	-	-	
230	Spinning reserves			555	Direct Assignment	730,000		730,000	730,000	-	-	
231	Tri State Hazard Sharing			555	Direct Assignment	20,077,990		20,077,990	20,077,990	-	-	
232	Total Fuel Costs (before OSS)					263,162,248		263,162,248	224,353,901	27,750,811	-	11,057,536
233												
234	Off-system Sales			447	Direct Assignment	(55,093,534)		(55,093,534)	(55,093,534)	-	-	
235	Off-system Sales - PV 3			447	Direct Assignment	(10,935,849)		(10,935,849)	(10,935,849)	-	-	
236	Off-system Sales - 65 MW			447	Direct Assignment	(20,077,990)		(20,077,990)	(20,077,990)	-	-	
237	Tri State Hazard Sharing			447	Direct Assignment	-		-	-	-	-	
238	Off-system Sales Credit			501	Direct Assignment	(4,232,341)		(4,232,341)	(4,232,341)	-	-	
239	Refined Coal Credit			447	Direct Assignment	(4,017,689)		(4,017,689)	(4,017,689)	-	-	
240	DOE Spent Fuel Credit			456.1	Direct Assignment	-		-	-	-	-	
241	Load Side from Transmission Customers											
242	Physical Sales of Gas (under FAC hedge plan)											
243	Total Other Fuel											
244	Total Fuel (net OSS)					168,804,845		168,804,845	141,421,852	27,750,811	-	(367,816)
245												
246	Production - Non Fuel Items			501	Energy	-		-	-	-	-	
247	Coal Fuel Handling			518	Energy	-		-	-	-	-	
248	Nuclear Fuel Handling			547	Energy	11,760,008		11,760,008	11,760,008	-	-	
249	Gas Plants - Fuel Transportation			555	Gen Dmd	19,305,970		19,305,970	19,305,970	-	-	
250	Gas PPA - Valencia - Demand			555	Retail	-		-	-	-	-	
251	Purchase Power for Economy Service Customer											
252	Purchase power for Rate 368											
253	Deferred Energy											
254	REC Purchases and Renewable Energy Amortization			555	Renewables FERC	8,276,981		8,276,981	8,276,981	-	-	
255	Gas Swaps - Non Fuel Clause Settlements and Excess Gas Physical Purchases			501.15	Retail	7,651,459		7,651,459	7,651,459	-	-	
256	Coal Mine Decommissioning - Allowed			501.15	Excluded FERC	1,773,461		1,773,461	1,773,461	-	-	
257	Coal Mine Decommissioning - Disallowed			501.15	FERC	-		-	-	-	-	
258	Coal Mine Decommissioning - FERC											
259	Hedge - FERC											
260	Spinning reserves											
261	Broker Fees											
262	Total Non Fuel Items											
263												
264	Total Fuel Related Expense					218,805,725		218,805,725	180,825,290	36,021,792	-	1,405,642
265												

**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I	J	K	L	M
Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST				Commission Final Order				Commission Final Order				Commission Final Order
1	Test Period Ending December 31, 2018	FERC Account	Allocator	Test Period	Other Manual Adjustments	PNM	PNM Retail	PNM	PNM	Renewables	Total FERC Jurisdiction	Excluded Jurisdiction
286												
287	O&M											
288	Steam Production											
289	Open-Sup & Eng-Prod	500	Gen Dmd	5,244,530			5,244,530					
270	Oper-Steam Expense-Major	502	Gen Dmd	10,501,717			10,501,717					
271	Oper - Steam from Other Sources	503	Gen Dmd	-			-					
272	Oper-Electric Exp-Major	505	Gen Dmd	5,017,163			5,017,163					
273	Oper-Misc Steam Power Exp	506	Gen Dmd	3,294,835			3,294,835					
274	Oper-Rents-Steam Power	507	Gen Dmd	162,533			162,533					
275	Maint-Sup & Eng-Steam	510	Energy	4,087,873			4,087,873					
276	Maint-Structures-Steam	511	Gen Dmd	5,962,123			5,962,123					
277	Maint-Boiler Plant	512	Energy	20,071,661			20,071,661					
278	Maint-Electric Plant	513	Energy	5,787,918			5,787,918					
279	Maint-Gen & Elec Plant	514	Gen Dmd	4,568,906			4,568,906					
280	SI Unit 4 65MW - Steam Prod Production		Excluded	5,145,665			5,145,665					
281	Nuclear Production											5,145,665
282	Open-Sup & Eng-Nuclear	517	Gen Dmd	9,636,519			9,636,519					
283	Oper-Coolants and Water	519	Gen Dmd	4,668,802			4,668,802					
284	Oper-Steam Expenses-Nuclear	520	Gen Dmd	3,904,655			3,904,655					
285	Oper-Electric Exp	523	Gen Dmd	2,939,032			2,939,032					
286	Oper-Misc Nuclear Power, excluding PV 1&2 Decom & CE Credit	524	Gen Dmd	15,687,003			15,687,003					
287	Oper-Misc Nuclear Power - PV 1&2 Decom & CE Credit	524	Retail	(6,295,317)			(6,295,317)					
288	Oper-Rents-Nuclear, excluding PV 1&2 CE Credit & Excess Gain Amort	525	Gen Dmd	19,566,091			19,566,091					
289	Oper-Rents-Nuclear - PV 1&2 CE Credit	525	Retail	0			0					
290	Oper-Rents-Nuclear - PV 1&2 Excess Gain Amort	525	FERC	(39,820)			(39,820)					
291	Maint-Sup Eng-Nuclear	526	Energy	2,003,678			2,003,678					
292	Maint-Structures-Major	528	Gen Dmd	789,263			789,263					
293	Maint-Reactor Plant	530	Energy	5,187,454			5,187,454					
294	Maint-Elec Plant	531	Gen Dmd	5,102,050			5,102,050					
295	Maint-Misc Plant	532	Gen Dmd	1,133,899			1,133,899					
296	Palo Verde 3 - Nuclear Production, FERC 517,519-532											

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1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST					Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order
2	Test Period Ending December 31, 2018	FERC	Account	Allocator	Test Period	Other Manual Adjustments	Test Period with manual adjustments)	PNM Retail Jurisdiction	PNM	Total FERC Jurisdiction	Excluded	
3												
297	Other Production											
298	Open-Sun & Engg-Other	546	Energy		4,144,974		4,144,974					
299	Open-Off Pwr Gen Exp-Other	549	Energy		446,611		346,611					
300	Open-Off Pwr Gen Exp-Other - Renewables	549	Renewables		548,500		548,500					
301	Main - Structures	552	Gen Dmd		931,245		931,245					
302	Main-Gen & Elec Plant	553	Energy		8,325,309		8,325,309					
303	Main-Gen & Elec Plant - Renewables	553	Renewables		1,108,051		1,108,051					
304	Main-Gen & Elec Plant	556	Gen Dmd		4,129,076		4,129,076					
305	Total Production O&M				153,642,528		146,860,112		1,656,551		(39,320)	5,145,685
306												
307	Transmission O&M, (560-574, excluding 565).											
308	Open-Sup & Engg-ETrans	560	Trans Dmd		1,753,310		908,516					
309	Open-Load Dispatch-ETrans	561	Trans Dmd		920,235		476,840					
310	Open-Station Exp-ETrans	562	Trans Dmd		521,416		270,183					
311	Open-Overhead lines-ETrans	563	Trans Dmd		103,785		53,778					
312	Open-Misc Transmission-E	565	Trans Dmd		3,201,073		1,658,705					
313	Open-Rents Transmission-E	567	Trans Dmd		11,285,684		5,847,921					
314	Main Sup & Engg-ETrans	568	Trans Dmd		5,264		2,728					
315	Main-Structures-ETrans	569	Trans Dmd		207		108					
316	Main-Equip-ETrans	570	Trans Dmd		3,175,047		1,645,219					
317	Main-Overhead Lns-ETrans	571	Trans Dmd		294,006		152,345					
318	Main-Misc Trans Pil-Msg-E	573	Trans Dmd		182		94					
319	Main-Trans Plant-NonMtg-E	574	Trans Dmd		9,641		9,641					
320	HLM - Transmission O&M	560-564,565-574	Excluded		20,300		20,300					
321	Total Transmission O&M, excluding FERC 565				21,290,150		11,021,433					
322												
323	Transmission O&M by Others (565).											
324	Owned Generation Wheeling	565	Gen Dmd		10,064,647		10,064,647					
325	Pv-3 Wheeling	565	Gen Dmd		6,373,238		6,373,238					
326	Retail Wheeling	565	Retail		1,497,200		1,497,200					
327	FERC Wholesale Customer Wheeling	565	FERC		1,619,479							
328	WAFA Exchange	565	Gen Dmd		3,184,557		3,186,557					
329	Transmission By Others	565	Gen Dmd		3,181,319		3,181,319					
330	Total Transmission by Others, FERC 565				26,521,440		24,901,961					
331												
332	Total Transmission O&M				47,811,590		35,923,394					
333												

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Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST				Commission Final Order				Commission Final Order		Commission Final Order		Commission Final Order
2	Test Period	Ending December 31, 2018	FERC	Account	Allocator	Test Period	Other Manual Adjustments	Test Period (with manual adjustments)	PNM Retail Jurisdiction	Renewables	Total FERC Jurisdiction	Excluded
334	Total Dist O&M	(500-500)										
335	PNM Street & Private Lighting											
337	Oper-Sheet Light/Signal-E			585	Retail	84,117		84,117		84,117		-
338	Maint-Streetlight/Signal-E			596	Retail	978,291		978,291		978,291		-
339	Total Street and Private Lighting					1,062,407		1,062,407		1,062,407		-
340												
341	PNM Meters											
342	Oper-Meter Expense-EDist			586	Retail	3,054,955		3,054,955		3,054,955		-
343	Maint-Meters-EDist			597	Retail	229,901		229,901		229,901		-
344	Total Meters					3,284,856		3,284,856		3,284,856		-
345												
346	All Other Distribution O&M											
347	Oper-Supp & Eng-EDist			590	Retail	2,115,894		2,115,894		2,115,894		-
348	Oper-Station Exp-EDist			592	Retail	152,685		152,685		152,685		-
349	Oper-Overhead Lines-EDist			593	Retail	1,886,382		1,886,382		1,886,382		-
350	Oper-Under Grid Line-EDist			594	Retail	498,832		498,832		498,832		-
351	Oper-Misc Dist Exp-EDist			598	Retail	5,405,376		5,405,376		5,405,376		-
352	Oper-Rents-Distribution-E			599	Retail	335,728		335,728		335,728		-
353	Maint-Sup & Eng-EDist			590	Retail	777,207		777,207		777,207		-
354	Maint-Structures-EDist			591	Retail	41,1539		41,1539		41,1539		-
355	Maint-Station Equip-EDist			592	Retail	1,002,889		1,002,889		1,002,889		-
356	Maint-Overhead Lns-EDist			593	Retail	2,918,805		2,918,805		2,918,805		-
357	Maint-Und Lnes-EDist			594	Retail	1,293,634		1,293,634		1,293,634		-
358	Maint-Misc Dist Plant-E			596	Retail	468,198		468,198		468,198		-
359	Total Other Distribution O&M					16,997,770		16,997,770		16,997,770		-
360	Total Distribution O&M					21,244,433		21,244,433		21,244,433		-
361	Customer Related O&M											
362												
363												
364												

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						Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order
1	Commission Final Order	Exhibit A - PNM Exhibit HEM-3 COS TEST										
2	Test Period Ending	December 31, 2018				FERC	Test Period	Test Period (with manual adjustments)	PNM Retail	Total FERC		
3						Account	Allocator	PNM	PNM	Jurisdiction		
365	PNM Related Customer Accounts Esc											
366	Supervision-Customer Accts											
367	Meier, Reaktion Expenses											
368	Customer Record and Coll											
369	Uncollectible Expenses											
370	Misc Customer Accts Exp											
371	Cust Serviceline Expenses											
372	Customer Assistance Exps											
373	Informational Adven Exps											
374	Info & Selling Expenses - Excluding Production											
375	Demol & Selling Expenses - Production											
376	Demol & Selling Expenses - Production											
377	Total Customer Related O&M											
378												
379	Administrative & General Expenses											
380												
381	Production - Admin and General Salaries											
382	Transmission - Admin and General Salaries											
383	Distribution - Admin and General Salaries											
384	Production - AG Office Supplies Exp											
385	Transmission - AG Office Supplies Exp											
386	Distribution - AG Office Supplies Exp											
387	A&G Charged to CWP - Production											
388	A&G Charged to CWP - Transmission											
389	A&G Charged to CWP - Distribution											
390	Production Related - Shared Services											
391	Transmission Related - Shared Services											
392	Distribution/Customer Related - Shared Services											
393	Production - Outside Services											
394	Transmission - Outside Services											
395	Distribution - Outside Services											
396	Production - Property Insurance											
397	Transmission - Property Insurance											
398	Distribution - Property Insurance											
399	Production - Injuries or Damages-Safety											
400	Transmission - Injuries or Damages-Safety											

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Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST												Commission Final Order
Test Period Ending December 31, 2018			FERC			Commission Final Order			Commission Final Order			Commission Final Order
												Commission Final Order
3			Account	Allocator	Test Period	Other Manual	Test Period (with manual adjustments)	PNM	PNM Retail Jurisdiction	Renewables	Total FERC	Jurisdiction
401	Distribution - Injuries or Damages-Safety			925	Retail	1,040,213		1,040,213				-
402	Production - Emp1 Pension and Benefits			926	Gen Dmd	7,722,593		7,722,593				-
403	Transmission - Emp1 Pension and Benefits			926	Trans W&S	1,187,970		1,187,970				-
404	Distribution - Emp1 Pension and Benefits			926	Retail	9,143,978		9,143,978				-
405	Production - Regulatory Commission Exp			928	Gen Dmd	1,773,740		1,773,740				-
406	Transmission - Regulatory Commission Exp			928	Trans W&S	97,457		97,457				-
407	Distribution - Regulatory Commission Exp			928	Retail	1,028,374		1,028,374				-
408	Production - Misc AG Expenses			928	Gen Dmd	10,113,748		10,113,748				-
409	Transmission - Misc AG Expenses			928	Trans W&S	(30,331)		(30,331)				-
410	Distribution - Misc AG Expenses			930	Retail	73,591		73,591				-
411	Transmission - Rent-Cut			931	Trans W&S	20,516		20,516				-
412	Production - Maint of General Plant			935	Gen Dmd	(36,205)		(36,205)				-
413	Transmission - Maint of General Plant			935	Trans W&S	508,338		508,338				-
414	Distribution - Maint of General Plant			935	Retail	212,477		212,477				-
415	Renewables - A&G (920 - 935)			920-935	Renewables	229,479		229,479				-
416	PV3 - AG (920 - 935)			920-935	Gen Dmd	0		0				-
417	SJ Unit 4.25MW A&G (920 - 935)			920-935	Excluded	2,039,538		2,039,538				-
418	Total Administrative & General Expense					102,706,028		102,706,028				-
419												-
420	Total Operations & Maintenance Expense					396,248,671		396,248,671				-
421												-
422	<b>Depreciation and Amortization Expense</b>											-
423												-
424	Production Depreciation and Amortization											-
425	Production Depreciation and Amortization			403	Gen Dmd	20,505,289		20,505,289				-
426	Steam Production Plant			403	Excluded	318,426		318,426				-
427	San Juan Unit 4.65 MW			403	Gen Dmd	11,079,717		11,079,717				-
428	Nuclear Production Net Plant - Palo Verde 1 & 2			403	Gen Dmd	5,176,958		5,176,958				-
429	Nuclear Production Net Plant - Palo Verde 3			403	Gen Dmd	365,112		365,112				-
430	PV 182 Acquisition Adjustment Amortization			406	Gen Dmd	832,053		832,053				-
431	PV 2 Lease Acquisition Adjustment - First Chicago Amortization			406	Gen Dmd							-
432	PV 264.1 MW Lease Acquisition Adjustment Amortization			403	Gen Dmd	14,822,668		14,822,668				-
433	Other Production Plant - Gas & 10 MW Solar			403	Renewables	5,790,259		5,790,259				-
434	Other Production Plant - Renewable					56,890,482		56,890,482				-
435	Total Production Depreciation and Amortization Expense											-
436	<b>Transmission Depreciation and Amortization</b>											-
437	Step-Up Transformers - Excluding PV3			403	Gen Dmd	471,828		471,828				-
438	Step-Up Transformers - PV3			403	Gen Dmd	13,034		13,034				-
439	Transmission System Plant			403	Trans Dmd	23,133,310		23,133,310				-
440	Transmission System Plant - PV 3			403	Trans Dmd	222,492		222,492				-
441	Transmission System Plant - High Lonesome Mesa			403	Excluded	644,572		644,572				-
442	Transmission System Plant - Dedicated Retail			403	Retail	349,768		349,768				-
443	Transmission System Plant - Dedicated FERC			403	FERC							-
444	EIP Acquisition Adjustment Amortization			406	Trans Dmd	585,972		585,972				-
445	Total Transmission Depreciation and Amortization					25,420,976		25,420,976				-
446												-

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Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST				Commission Final Order				Commission Final Order				Commission Final Order
2	Test Period Ending December 31, 2018	FERC Account	Allocator	Test Period PNM	Other Manual Adjustments	Test Period (with manual adjustments) PNM	PNM Retail Jurisdiction	PNM Retail Jurisdiction	PNM Retail Jurisdiction	Total FERC Jurisdiction	Commission Final Order	Commission Final Order
<b>447 Distribution Depreciation and Amortization</b>												
448 Distribution Substations Net Plant - Dedicated FERC	403	FERC Rec'd.		6,076,367		6,076,367					-	-
449 Distribution Substations Net Plant - PNM	403	Renewables		297,391		297,391					-	-
450 Distribution Substations Net Plant - Renewables	403	Retail		16,674,988		16,674,988					-	-
451 Primary Distribution System Net Plant - PNM	403	Renewables		70,569		70,569					-	-
452 Secondary Distribution System Net Plant - Renewables	403	Retail		9,867,554		9,867,554					-	-
453 Secondary Distribution System Net Plant - PNM	403	Renewables		22,159		22,159					-	-
454 Services Net Plant - PNM	403	Retail		4,263,256		4,263,256					-	-
455 Meiers Net Plant - PNM	403	Retail		2,369,745		2,369,745					-	-
456 Private Lighting - 371	403	Retail		221,860		221,860					-	-
457 Street Lighting - 373	403	Retail		702,322		702,322					-	-
458 Total Distribution Depreciation and Amortization				40,565,823		40,565,823					390,120	
459 General Depreciation and Amortization												
460 Production General & Intangible Net Plant	403	Gen Dmd		224,951		224,951					-	-
461 PV Unit 0 General & Intangible Net Plant	403	Gen Dmd		70,868		70,868					-	-
462 Renewables General & Intangible Net Plant	403	Renewables		2,377		2,377					-	-
463 Bulk Power Operations	403	Prod Plt		310,402		310,402					-	-
464 Energy Management System Facilities	403	Gen/Trans Dmd		1,005,094		1,005,094					-	-
465 Other Division Offices/Customer Service	403	Retail		4,200,810		4,200,810					-	-
466 Communications - Transmission Services	403	Trans Dmd		3,078,960		3,078,960					-	-
467 Production Relied (Shared Services)	403	Prod W&S		6,451,464		6,451,464					-	-
468 Transmission Related (Shared Services)	403	Trans W&S		1,380,588		1,380,588					-	-
469 Distribution/Customer Related (Shared Services)	403	Retail		10,858,676		10,858,676					-	-
470 Total General Depreciation and Amortization				27,564,089		27,564,089					-	-
471 Total Depreciation Expense				152,441,370		152,441,370					40,648	2,463,521
472 General Taxes												517,593
473 Property Taxes												
474 Production Property Taxes												
475 Steam Production Plant	408	Gen Dmd		4,404,018		4,404,018						-
476 San Juan Unit 4 65 MW	408	Excluded		2,415		2,415						2,415
477 Nuclear Production Net Plant - Palo Verde 1 & 2	408	Gen Dmd		2,682,639		2,682,639						-
478 Nuclear Production Net Plant - Palo Verde 3	408	Gen Dmd		1,022,367		1,022,367						-
479 Other Production Plant - Palo Verde Solar	408	Gen Dmd		4,207,044		4,207,044						-
480 Other Production Plant - Renewable	408	Renewables		1,668,778		1,668,778						-
481 Total Production Property Taxes				13,997,261		13,997,261						1,668,778
482 Other Production Plant - 40 MW Solar												1,668,778
483 Total Production Property Taxes												1,668,778
484												
485												
486												
487												

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1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST											
2	Test Period Ending December 31,2018											
3												
488	Transmission Property Taxes											
489	Step-Up Transformers - Excluding PV3											
490	Step-Up Transformers - PV3											
491	Transmission System Plant - PV3											
492	Transmission System Plant - High Lonesome Mesa											
493	Transmission System Plant - Dedicated Retail											
494	Transmission System Plant - Dedicated FERC											
495	Total Transmission Property Taxes											
496												
497												
498	Distribution Property Taxes											
499	Distribution Substations Net Plant - Dedicated FERC											
500	Distribution Substations Net Plant - PNM											
501	Distribution Substations Net Plant - Renewables											
502	Primary Distribution System Net Plant - PNM											
503	Secondary Distribution System Net Plant - Renewables											
504	Secondary Distribution System Net Plant - PNM											
505	Secondary Distribution System Net Plant - Renewables											
506	Services Net Plant - PNM											
507	Meiers Net Plant - PNM											
508	Private Lighting - 371											
509	Street Lighting - 373											
510	Total Distribution Property Taxes											
511												
512	General Property Taxes											
513	Production General & Intangible Net Plant											
514	PV Unit 3 General & Intangible Net Plant											
515	Renewables General & Intangible Net Plant											
516	Bulk Power Operations											
517	Energy Management System Facilities											
518	Other Division Offices/Customer Service											
519	Communications - Transmission											
520	Production Related (Shared Services)											
521	Transmission Related (Shared Services)											
522	Distribution/Customer Related (Shared Services)											
523	Total General Property Taxes											
524												
525												
526	Total Property Taxes											
527												

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1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST																	
2	Test Period Ending December 31, 2018																	
3																		
528	Payroll Taxes																	
529	Production Related																	
530	Transmission Related																	
531	Distribution Related																	
532	Total Payroll Taxes																	
533																		
534	Other Taxes																	
535	Misc Taxes - Production Related																	
536	Misc Taxes - Renewable																	
537	Misc Taxes - Transmission Related																	
538	Misc Taxes - Distribution Related																	
539	Regulatory Commission Fees (IES) PNM																	
540	Joint Projects Four Comers																	
541	Joint Projects PVNGS																	
542	Joint Projects Transmission																	
543	Native American Taxes - Production																	
544	Native American Taxes - Transmission																	
545	Native American Taxes - Distribution																	
546	Total Other Taxes																	
547																		
548	Total General Taxes																	
549																		
550	Other Allowable Expenses																	
551																		
552	Interest on Customer Deposits																	
553	Amortization Loss on Recaptured Debt																	
554	Amortization Retail Rate Case Expenses																	
555	Renewable Grant Amortization																	
556	Accretion ARO - Production Related																	
557	Accretion ARO - PV 3																	
558	Accretion ARO - Distribution Related																	
559	Amortization of LVGS Regulatory Liability																	
560	Amortization of LVGS Regulation Asset																	
561	Amortization of SJS Coal Agreement Transaction Costs																	
562	Amortization of SJS Units 2 & 3 50% Undepreciated Investment																	
563																		
564																		
565	Total Other Allowable Expenses																	
566																		
567	Stipulation Adjustment to Reflect Changes to Rate Base, Operating Expenses, Revenues																	
568	Total Operating Expenses																	
569	Excl Income & Revenue Retitled Taxes																	
570																		
571	Total Net Original Cost Rate Base																	
572	Weighted Cost of Capital																	
573	Return on Rate Base																	
574	FCPP Capital Improvements Debt Only Return Adjustment																	
575																		

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						Commission Final Order		Commission Final Order				
1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST					Test Period (with manual adjustments)	Total FERC Jurisdiction	Commission Final Order Excluded				
2	Test Period Ending December 31, 2018	FERC Account	Allocator	Test Period PNM	Other Manual Adjustments	PNM	PNM Retail Jurisdiction	PNM Retail Jurisdiction	PNM Retail Jurisdiction	PNM Retail Jurisdiction	PNM Retail Jurisdiction	PNM Retail Jurisdiction
3												
576	Federal Income Tax											
577	Return Adjustments											
578	Interest on Long-Term Debt											
579	Interest on FCPP Capital Improvements Debt Only Return Adjustment											
580	Tax Book Adjustments											
581												
582	Non-deductible Meals											
583	Eastern Interconnected Project											
584	Palo Verde 1 & 2 Gain Amort Flow Through											
585	Palo Verde 1 & 2 Prudence Audit Flow Through											
586	AFUDC Equity Flow Through - Renewables											
587	AFUDC Equity Flow Through - Renewables											
588	Federal Grant Amortization - Renewables											
589	Federal Grant Basis Adj - Renewables											
590	Gain/Loss Flow Through											
591	ACRE Flow Through											
592	San Juan ACRS Flow Through											
593	Four Corners SO2 Reverse Flow Through											
594	SLG/Depreciation											
595	Amortization of EIP Prepaid Tax Reversal											
596	Total Tax Book Adjustments											
597												
598	Total Return Adjustments											
599												
600	Net Taxable Equity Return											
601												
602	Federal Tax Adjustments											
603												
604	Net Provision For Deferred Income Tax											
605	Excess Payroll Tax Reversal											
606	EDFIT Amortization											
607	ARAM Deferred Tax Reversal											
608	Total Provision For Deferred Income Tax											
609												
610	Investment Tax Credits											
611	Palo Verde 1&2 Production ITC Amortization											
612	Generation ITC Amortization											
613	Renewables ITC Amortization											
614	PV Valley Transmission ITC Amortization											
615	Research and Development & Other Credits											
616	All Other ITC Amortization											
617	Total Investment Tax Credit Amortization & Other Credits											

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Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST				Commission Final Order				Commission Final Order				Commission Final Order
2	Test Period Ending December 31, 2018			FERC Account		Allocator	Test Period PNM	Other Manual Adjustments	Test Period (with manual adjustments) PNM	PNM Retail Jurisdiction	Total FERC Jurisdiction	Commission Final Order Excluded
618							(783,032)	(14,776,966)	(15,556,989)	(13,853,796)	(704,092)	(1,046,978) (155,133)
619							127,413,698	(18,063,854)	109,349,844	93,994,668	3,040,445	12,336,937 952,236
620							26,582,23%	26,582,23%	26,582,23%	26,582,23%	26,582,23%	26,582,23%
621							33,859,464	(4,801,754)	29,061,680	24,799,902	808,220	3,279,439 253,126
622												
623												
624												
625							(152,412)	(14,776,966)	(14,929,379)	(13,033,114)	(693,154)	(1,046,978) (155,133)
626							(630,620)	-	(630,620)	(619,982)	(10,538)	0 0
627												
628												
629							33,086,432	(19,578,750)	13,507,681	11,146,105	104,128	2,232,461 97,983
630												
631												
632							197,663,183	(366,779)	197,216,404	169,101,166	6,459,739	20,222,775 1,667,108
633							(66,804,246)	(2,920,109)	(69,724,356)	(60,003,742)	(2,182,978)	(6,834,002) (563,316)
634							(2,662,206)	-	(2,682,206)	(2,682,206)	(532,224)	(4,859) 3,637
635							33,096,432	(19,578,750)	13,307,681	11,146,105	104,128	2,232,461 97,983
636												
637												
638												
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**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I	J	K	R	S
				Commission Final Order				Commission Final Order				Commission Final Order
				FERC				Test Period PNM				Total FERC
				Allocation				Offt Manual Adjustments				Excluded Jurisdiction
3				Account				PNM				
660	Revenue Credits:											
661	Sale of SOZ Credits			411	FERC	39			39			39
662	Rent For Electric Property - Transmission			454	Trans Pnt	(451,278)		(230,630)			(206,252)	(14,395)
663	Rent For Electric Property - Distribution			454	Retail	(3,766,572)		(3,766,572)			-	-
664	Late Payment Charges			451	Retail	(971,546)		(971,546)			-	-
665	Misc Service Charge Revenue			451	Retail	(1,572,690)		(1,572,690)			-	-
666	Other Retail Revenue - Transmission			456	Trans Dmd	(70,108)		(70,108)			(33,780)	-
667	Other Retail Revenue - Distribution			456	Retail	(303,716)		(303,716)			-	-
668	Generation Ancillary Services Credit Sch 2-5			456100	Gen Dmd	(1,631,518)		(1,631,518)			-	-
669	Real Power Losses (Financial)			456100	Gen Dmd	(304,920)		(304,920)			-	-
670	Transmission redispatch contract revenues			456100	Gen Dmd	(191,836)		(191,836)			-	-
671	Ancillary Services-Sch 1 and Non-Firm			456100	Trans Dmd	(954,076)		(954,076)			(459,701)	-
672	Short Term Firm Transmission			456100	Trans Dmd two NTS	(430,080)		(430,080)			(98,384)	-
673	Ancillary Services-Sch 1 ST PTP and Other			456100	Trans Dmd	(270,550)		(270,550)			(140,191)	-
674	Economy Service Customer Revenue Credits			456100	Retail	(4,527,355)		(4,527,355)			(130,356)	-
675	Co-7 Revenue				G&P/I	(120,175)		(120,175)			(627,355)	-
676											(11,095)	(1,907)
677												
678												
679	Total Revenue Credits					(15,668,379)		(14,712,545)			(939,532)	(16,302)
680												
681	Total Revenue Requirements Before Revenue Tax					1,002,961,546		(40,954,152)			50,276,081	55,163,308
682											12,607,161	
683	Revenue Tax Factor (10S Fee) '100506(1-00506)'					0.508573%		0.508573%			0.508573%	0.508573%
684	Revenue Tax					5,100,797		(208,282)			253,701	280,546
685	Black Box Adjustment to Reduce \$62.3 million by \$4.4 million					4,892,515		4,293,311			64,117	
686	NON-FUEL REVENUE REQUIREMENT - Commission Final Order					(4,400,000)		(4,400,000)				
687						793,656,064		705,659,204			55,443,654	13,039,086
688	FUEL REVENUE REQUIREMENT - Commission Final Order					168,804,845		141,421,852			27,750,811	-
689	TOTAL REVENUE REQUIREMENT					1,008,063,343		(41,162,432)			50,233,782	55,443,654
						962,500,909		844,081,057			12,671,278	

**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I	J	K	R	S
	Commission Final Order			Commission Final Order		Commission Final Order		Commission Final Order		Commission Final Order		Commission Final Order
1	Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST											
2	Test Period Ending December 31,2018			FERC		Test Period		Test Period (with manual adjustments)		Test Period		
3				Account	Allocator							
630				PNM								
631	Weighted Cost of Capital											
632	Long term Debt											
633	Preferred Stock											
634	Common Stock											
635	Total Weighted Cost of Capital											
636												
637	Federal Income Tax Rate											
638												
639	Effective State Income Tax Rate											
700												
701	I&S Fee Rate											
702												
703	Key Allocators											
704												
705	Sales (MWh)											
706												
707	Allocator											
708	Wage and Salary Ratios											
709	Production Other Prod O&M											
710												
711	Transmission Trans O&M											
712												
713	Distribution Dist O&M											
714												
715												
716	Total PTD											
717	Allocator											
718	Customer Accounting CA O&M											
719												
720	Cust Service & Information CS&I O&M											
721	Sales Sales O&M											
722	Total PTD/CAS											
723	Allocator											
724												
725	Administrative and General											
726												
727	Total Wages and Salaries											
728	Allocator											
729												

**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I	J	K	R	S
Commission Final Order	Exhibit A - PNM Exhibit HEM-3 COS TEST					Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order		Commission Final Order
2 Test Period Ending	December 31, 2018	FERC Account	Allocator	Test Period	Other Manual Adjustments	Test Period (with manual adjustments)	PNM Retail Jurisdiction	PNM Retail Jurisdiction	PNM Retail Jurisdiction	Total FERC Excluded Jurisdiction		
3				PNM	Adjustments	PNM	Renewables	Renewables	Renewables			
730	Net Plant In Service Retus											
731	Total Production Plant					1,401,095,542	1,359,055,070			-	12,020,472	
732	Prod Pit					100.00%	99.14%	0.00%	0.00%	0.00%	0.86%	
733	Allocator					627,732,073	340,808,912			286,899,409	20,023,753	
734	Total Transmission Plant					100.00%	51.11%	0.00%	45.70%	3.19%		
735	Allocator											
736	Total Distribution Plant					827,035,497	827,035,497			-		
737	Dist Pit					100.00%	100.00%	0.00%	0.00%	0.00%		
738	Total General & Intangible Plant					175,255,566	156,283,635			16,180,504	2,781,417	
739	Allocator					100.00%	89.18%	0.00%	9.23%	1.59%		
740	Total Net Plant					3,031,118,668	2,663,203,114			303,079,913	34,835,642	
741	Allocator					100.00%	88.45%	0.00%	10.00%	1.15%		
742	Total ADT					(94,102,206)	(823,976,267)	(44,216,322)	(65,984,286)	(9,754,930)		
743	Allocator					100.00%	87.28%	4.69%	6.99%	1.03%		
744	Gen Dmd											
745	Energy allocator											
746	Total Gen Trans Dmd											
747	Total ADT											
748	Allocator											
749												
750												
751												
752												
753												
754												
755												
756	Generation Demand allocator					1,451	1,451	-	-	-		
757						100.00%	100.00%	0.00%	0.00%	0.00%		
758												
759												
760	Energy allocator					8,827,804	8,827,804	-	-	-		
761						100.00%	100.00%	0.00%	0.00%	0.00%		
762												
763	Generation and Transmission Demand											
764												
765												
766	Transmission Demand					2,903	1,504	-	1,399	-		
767						100.00%	51.82%	0.00%	46.16%	0.00%		
768												
769	Transmission Demand without Network					1,946	1,501	-	445	-		
770						100.00%	77.12%	0.00%	22.88%	0.00%		
771												

**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I	J	K	L	M
Commission Final Order Exhibit A - PNM Exhibit HEM-3 COS TEST						Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order	Commission Final Order
2 Test Period Ending December 31, 2018	FERC					Test Period	Test Period (with manual adjustments)	PNM Retail	PNM	Total FERC		Commission Final Order Excluded
3				Allocator	PNM	Other Manual Adjustments	PNM	Jurisdiction	Renewables	Jurisdiction		
772 Other Allocators												
773							100.00%	0.00%	0.00%	0.00%	0.00%	100.00%
774 Excluded Costs												
775												
776 Direct Assignment to NEC				NEC			100.00%	0.00%	0.00%	0.00%	0.00%	100.00%
777												
778 Allocation to FERC Wholesale Customers				FERC			100.00%	0.00%	0.00%	0.00%	0.00%	100.00%
779												
780 Direct Assignment to FERC Transmission				FERC Transmission			100.00%	0.00%	0.00%	0.00%	0.00%	100.00%
781												
782 Direct Assignment to Retail				Retail			100.00%	0.00%	0.00%	0.00%	0.00%	100.00%
783												
784 Allocation to Palo Verde				PV			100.00%	100.00%	0.00%	0.00%	0.00%	100.00%
785												
786 Direct Assignment to Renewables				Renewables			100.00%	0.00%	100.00%	0.00%	0.00%	100.00%

**EXHIBIT A**  
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A	B	C	D	E	F	G	H	I
Line No.	Capital Component	Total Capitalization Test Period	Percentage of Total Capitalization	Capital Component Cost	Weighted Average Cost			
8								
9	1 Long Term Debt	1,465,870	50.00%	4.87%	2.43%		4.93% As Filed Debt Rate	
10								4.87% Updated Debt Rate
11	2 Preferred Stock	11,529	0.39%	4.62%	0.02%			
12								
13	3 Common Equity	1,454,341	49.61%	9.575%	4.75%			
14								
15	4 Total	2,931,739	100.00%		7.20%			
16								
17				Tax Rate	25.40%	38.62%		
18								
19					Tax gross up	Tax gross up		
20					Debt	2.43%	2.43%	
21					Preferred	0.02%	0.03%	
22					Common	6.37%	7.74%	
23					Total	8.83%	10.20%	1.38%

A	B	C	D	E	F	G	H	I
1	PNM Exhibit TSB-2 (3-15-21 Supplemental)							
2	16-00276-UT Test Period Non-Fuel Revenue Requirement for Debt-Only Return on Four Corners \$148.7 million Additions							
3								
4								
5								
6								
7								
8	Generation Gross Plant	\$ 129,812,295	\$ 129,812,295	\$ -				
9	Transmission Gross Plant	18,898,191	18,898,191	\$ -				
10	<b>Total Gross Plant</b>	<b>148,710,487</b>	<b>148,710,487</b>	<b>-</b>				
11								
12	Generation Average Gross Plant	102,510,640	102,510,640	\$ -				
13	Transmission Average Gross Plant	14,923,592	14,923,592	\$ -				
14	<b>Total Average Gross Plant</b>	<b>117,434,232</b>	<b>117,434,232</b>	<b>-</b>				
15								
16	Generation Accumulated Reserve	(754,260)	(754,260)	\$ -				
17	Transmission Accumulated Reserve	(196,233)	(196,233)	\$ -				
18	<b>Total Accumulated Reserve</b>	<b>(950,493)</b>	<b>(950,493)</b>	<b>-</b>				
19								
20	Generation Net Book Value	101,756,380	101,756,380	\$ -				
21	Transmission Net Book Value	14,727,359	14,727,359	\$ -				
22	<b>Total Average NBV</b>	<b>116,483,739</b>	<b>116,483,739</b>	<b>-</b>				
23								
24								
25	Generation ADIT	(19,275,116)	(19,275,116)	\$ -				
26	Transmission ADIT	(2,772,683)	(2,772,683)	\$ -				
27	<b>Total ADIT</b>	<b>(22,047,799)</b>	<b>(22,047,799)</b>	<b>-</b>				
28								
29	Generation Rate Base	82,481,265	82,481,265	\$ -				
30	Transmission Rate Base	11,954,676	11,954,676	\$ -				
31	<b>Total Rate Base</b>	<b>\$ 94,435,940</b>	<b>\$ 94,435,940</b>	<b>\$ -</b>				
32								
33								
34	<b>WACC (Stipulated)</b>	<b>7.20%</b>	<b>4.87%</b>	<b></b>				
35								
36	Generation Return on Rate Base	\$ 5,941,138	\$ 4,016,838	\$ (1,924,300)				
37	Transmission Return on Rate Base	851,097	582,193	(278,904)				
38	<b>Total Return on Rate Base</b>	<b>\$ 6,802,235</b>	<b>\$ 4,599,030</b>	<b>\$ (2,203,204)</b>	<b>Note 3</b>			
39								
40								
41								
42								
43								
44								
45								
46								
47	<b>Note 1</b>	16-00276-UT PNM Exhibit HEM-4, WP Plant - 2 Gross Plant Activity, Col A, lines 2719-2738						
48	<b>Note 2</b>	16-00276-UT PNM Response to July 25th Bench Request (PNM Exhibit 7-25 BR-10, column G, line 8)						
49	<b>Note 3</b>	\$2,203,204 can be found in PNM's Adive Notice 545, Exhibit A, page 15, col 1, line 575						
50	<b>Note 4</b>	\$2,068,820 can be found in PNM's Adive Notice 545, Exhibit A, page 15, col 1, line 575						
51	<b>Note 5</b>	\$2,299,515 can be found in PNM's Adive Notice 545, Exhibit A, page 15, col 1, line 579						
52	<b>Note 6</b>	\$2,159,257 can be found in PNM's Adive Notice 545, Exhibit A, page 15, col 1, line 579						

	A	B	C	D	E	F	G	H	I	J	K	L
1	PNM Exhibit TSB-3 (3-15-21 Supplemental)											
2	16-00276-UT Linkage & Test Period Capital Clearings											
3	Four Corners Power Plant											
4	Source>16-00276-UT, PNM Exhibit H&M-4, WP Plant - 2 Gross Plant Activity, lines 2719-2738											
5												
6												
7	Project code / Beginning Balance	Location	FERC Account	Loc/FERC	July Activity	Aug Activity	September Activity	October Activity	November Activity	December Activity	January Activity	February Activity
8	71519017 - Four Corners Facility Improvements	715 311	715311	-	-	-	-	-	-	-	1,038	2,267
9	71519017 - Four Corners Facility Improvements	715 312	715312	-	-	-	-	-	-	-	2,677	5,849
10	71519017 - Four Corners Facility Improvements	715 315	715315	-	-	-	-	-	-	-	798	1,743
11	71519017 - Four Corners Facility Improvements	715 316	715316	-	-	-	-	-	-	-	720	1,574
12	71519017 - Four Corners Facility Improvements	201 353	201353	-	-	-	-	-	-	-	762	1,665
13	71519117 - Four Corners Facility Improvements - Switchyard	715 311	715311	-	-	-	-	-	-	-	-	-
14	71519117 - Four Corners Facility Improvements - Switchyard	715 312	715312	-	-	-	-	-	-	-	-	-
15	71519117 - Four Corners Facility Improvements - Switchyard	715 315	715315	-	-	-	-	-	-	-	-	-
16	71519117 - Four Corners Facility Improvements - Switchyard	715 316	715316	-	-	-	-	-	-	-	-	-
17	71519117 - Four Corners Facility Improvements - Switchyard	201 353	201353	-	-	-	-	-	-	-	-	-
18	71519210 - Four Corners Facility Improvement	715 311	715311	48,748	439,629	176,417	13,415	243,740	120,597	5,803	2,619	6,756
19	71519210 - Four Corners Facility Improvement	715 312	715312	125,758	1,134,138	455,114	34,608	628,792	311,112	14,971	4,461	2,013
20	71519210 - Four Corners Facility Improvement	715 315	715315	37,469	337,907	135,598	10,311	187,343	92,693	4,029	1,818	1,922
21	71519210 - Four Corners Facility Improvement	715 316	715316	33,844	305,222	122,481	9,314	169,222	83,727	88,532	4,260	
22	71519210 - Four Corners Facility Improvement	201 353	201353	35,787	322,738	129,510	9,848	178,933				
23	71522912 - FC SCR U4U5	715 311	715311	-	-	-	-	-	-	-	-	-
24	71522912 - FC SCR U4U5	715 312	715312	-	-	-	-	-	-	-	-	-
25	71522912 - FC SCR U4U5	715 315	715315	-	-	-	-	-	-	-	-	-
26	71522912 - FC SCR U4U5	715 316	715316	-	-	-	-	-	-	-	-	-
27	71522912 - FC SCR U4U5	201 353	201353	-	-	-	-	-	-	-	-	-
28												
29	Total SCR				-	-	-	-	-	-	-	-
30	Total Non-SCR				281,606	2,539,633	1,019,120	77,497	1,408,031	696,662	39,520	28,226
31	Total FCPP Projected Additions in 16-00276-UT				281,606	2,539,633	1,019,120	77,497	1,408,031	696,662	39,520	28,226

	A	B	C	D	M	N	O	P	Q	R	S	T
2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	
1	PNM Exhibit TSB-3 (3-15-21 Supplemental)											
2	16-00276-UT Linkage & Test Period Capital Clearings											
3	Four Corners Power Plant											
4	Source>16-00276-UT, PNM Exhibit H&M-4, WP Plant - 2 Gross Plant Activity, lines 2719-2738											
5												
6												
7	Project code / Beginning Balance	Location	FERC Account	Loc/FERC	Activity	March	April	May	June	July	August	September
8	71519017 - Four Corners Facility Improvements	715 311	715311	3,752	4,552	6,834	8,467	9,267	12,593	19,676	19,676	25,892
9	71519017 - Four Corners Facility Improvements	715 312	715312	9,678	11,847	17,631	21,843	23,908	32,487	50,758	50,758	66,796
10	71519017 - Four Corners Facility Improvements	715 315	715315	2,883	3,530	5,253	6,508	7,123	9,679	15,123	15,123	19,901
11	71519017 - Four Corners Facility Improvements	715 316	715316	2,605	3,188	4,745	5,878	6,434	8,743	13,660	13,660	17,976
12	71519017 - Four Corners Facility Improvements	201 353	201353	2,754	3,371	5,017	6,216	6,803	9,245	14,444	14,444	19,008
13	71519117 - Four Corners Facility Improvements - Switchyard	715 311	715311	4,569	-	-	8,058	-	-	10,723	-	-
14	71519117 - Four Corners Facility Improvements - Switchyard	715 312	715312	11,787	-	-	20,789	-	-	27,663	-	-
15	71519117 - Four Corners Facility Improvements - Switchyard	715 315	715315	3,512	-	-	6,194	-	-	8,242	-	-
16	71519117 - Four Corners Facility Improvements - Switchyard	715 316	715316	3,172	-	-	5,955	-	-	7,445	-	-
17	71519117 - Four Corners Facility Improvements - Switchyard	201 353	201353	3,354	-	-	5,916	-	-	7,872	-	-
18	71519210 - Four Corners Facility Improve	715 311	715311	775	-	299,111	-	34,818	-	118,815	-	-
19	71519210 - Four Corners Facility Improve	715 312	715312	2,000	-	771,635	-	89,821	-	306,515	-	-
20	71519210 - Four Corners Facility Improve	715 315	715315	596	-	229,902	-	26,761	-	91,324	-	-
21	71519210 - Four Corners Facility Improve	715 316	715316	538	-	207,664	-	24,173	-	82,490	-	-
22	71519210 - Four Corners Facility Improve	201 353	201353	569	-	219,581	-	25,560	-	87,224	-	-
23	71522912 - FC SCR U4U5	715 311	715311	-	-	-	-	-	-	-	-	-
24	71522912 - FC SCR U4U5	715 312	715312	-	-	-	-	-	-	-	-	-
25	71522912 - FC SCR U4U5	715 315	715315	-	-	-	-	-	-	-	-	-
26	71522912 - FC SCR U4U5	715 316	715316	-	-	-	-	-	-	-	-	-
27	71522912 - FC SCR U4U5	201 353	201353	-	-	-	-	-	-	-	-	-
28												
29	Total SCR				-	-	-	-	-	-	-	-
30	Total Non-SCR				52,546	26,527	1,767,375	95,463	254,668	72,746	861,972	149,573
31	Total FCPP Projected Additions in 16-00276-UT				52,546	26,527	1,767,375	95,463	254,668	72,746	861,972	149,573

	A	B	C	D	U	V	W	X	Y	Z	AA	AB
1	PNM Exhibit TSB-3 (3-15-21 Supplemental)											
2	16-00276-UT Linkage & Test Period Capital Clearings											
3	Four Corners Power Plant											
4	Source > 16-00276-UT, PNM Exhibit H&M-4, WP Plant - 2 Gross Plant Activity, lines 2719-2738											
5												
6												
7	Project code / Beginning Balance	Location	FERC Account	Loc/FERC	Activity	January Activity	February Activity	March Activity	April Activity	May Activity	June Activity	Activity
8	71519017 - Four Corners Facility Improvements	715 311	715311	35,569	1,298,388	10,201	12,363	14,448	16,460	1,231,135	11,457	
9	71519017 - Four Corners Facility Improvements	715 312	715312	91,761	3,349,530	26,317	31,893	37,273	42,463	3,176,035	29,558	
10	71519017 - Four Corners Facility Improvements	715 315	715315	27,339	997,965	7,841	9,502	11,105	12,652	946,274	8,806	
11	71519017 - Four Corners Facility Improvements	715 316	715316	24,695	901,433	7,082	8,583	10,031	11,428	854,741	7,955	
12	71519017 - Four Corners Facility Improvements	201 353	201353	26,112	953,164	7,489	9,076	10,607	12,084	903,793	8,411	
13	71519017 - Four Corners Facility Improvements - Switchyard	715 311	715311	-	12,758	-	-	14,388	-	-	15,628	
14	71519017 - Four Corners Facility Improvements - Switchyard	715 312	715312	-	32,912	-	-	37,116	-	-	40,317	
15	71519017 - Four Corners Facility Improvements - Switchyard	715 315	715315	-	9,806	-	-	11,059	-	-	12,012	
16	71519017 - Four Corners Facility Improvements - Switchyard	715 316	715316	-	8,857	-	-	9,989	-	-	10,850	
17	71519017 - Four Corners Facility Improvements - Switchyard	201 353	201353	-	9,366	-	-	10,562	-	-	11,473	
18	71519017 - Four Corners Facility Improvement	715 311	715311	-	1,305,304	207,896	-	-	-	1,766,996	98,780	
19	71519017 - Four Corners Facility Improvement	715 312	715312	-	3,367,373	536,323	-	-	-	4,542,949	254,828	
20	71519017 - Four Corners Facility Improvement	715 315	715315	-	1,003,281	159,793	-	-	-	1,353,535	75,924	
21	71519017 - Four Corners Facility Improvement	715 316	715316	-	906,235	144,336	-	-	-	1,222,608	68,580	
22	71519017 - Four Corners Facility Improvement	201 353	201353	-	958,242	152,620	-	-	-	1,292,771	72,516	
23	71522912 - FC SCR U4US	715 311	715311	-	7,721,068	26,822	28,274	29,778	27,795,830	-	-	
24	71522912 - FC SCR U4US	715 312	715312	-	19,918,512	69,193	72,941	76,691	20,111,380	-	-	
25	71522912 - FC SCR U4US	715 315	715315	-	5,934,558	20,616	21,732	22,830	5,992,022	-	-	
26	71522912 - FC SCR U4US	715 316	715316	-	5,360,512	18,621	19,630	20,639	5,412,417	-	-	
27	71522912 - FC SCR U4US	201 353	201353	-	5,668,142	19,690	20,756	21,824	5,723,026	-	-	
28												
29	Total SCR				-	44,602,793	154,942	163,333	171,732	45,034,675	-	-
30	Total Non-SCR				-	205,476	15,114,614	1,259,899	71,417	166,578	95,087	17,284,837
31	Total FCPP Projected Additions in 16-00276-UT				-	205,476	59,717,407	1,414,841	234,750	338,310	45,129,762	17,284,837
												727,095

	A	B	C	D	AC	AD	AE	AF	AG	AH	AI
1	PNM Exhibit TSB-3 (3-15-21 Supplemental)										
2	16-00276-UT Linkage & Test Period Capital Clearings										
3	Four Corners Power Plant										
4	Source>16-00276-UT, PNM Exhibit H&M-4, WP Plant - 2 Gross Plant Activity, lines 2719-2738										
5											
6											
7	Project code / Beginning Balance	Location	FERC Account	Loc/FERC	Activity	July	August	September	October	November	December
8	71519017 - Four Corners Facility Improvements	715 311	715311	24,262	34,553	37,555	40,270	42,725	44,946	2,948,711	
9	71519017 - Four Corners Facility Improvements	715 312	715312	62,590	89,139	96,882	103,886	110,220	115,950	7,606,970	
10	71519017 - Four Corners Facility Improvements	715 315	715315	18,648	26,558	28,865	30,952	32,839	34,546	2,266,435	
11	71519017 - Four Corners Facility Improvements	715 316	715316	16,844	23,989	26,073	27,958	29,663	31,205	2,047,204	
12	71519017 - Four Corners Facility Improvements	201 353	201353	17,811	25,366	27,569	29,562	31,365	32,995	2,164,689	
13	71519017 - Four Corners Facility Improvements - Switchyard	715 311	715311	-	-	16,573	-	-	17,929	99,988	
14	71519017 - Four Corners Facility Improvements - Switchyard	715 312	715312	-	-	42,754	-	-	44,608	257,946	
15	71519017 - Four Corners Facility Improvements - Switchyard	715 315	715315	-	-	12,738	-	-	13,291	76,853	
16	71519017 - Four Corners Facility Improvements - Switchyard	715 316	715316	-	-	11,506	-	-	12,005	69,419	
17	71519017 - Four Corners Facility Improvements - Switchyard	201 353	201353	-	-	12,166	-	-	12,694	73,403	
18	71519017 - Four Corners Facility Improveme	715 311	715311	278,694	254,134	893,886	449,162	225,696	113,409	7,092,447	
19	71519017 - Four Corners Facility Improveme	715 312	715312	718,964	655,605	2,306,013	1,158,732	582,243	292,267	18,296,818	
20	71519017 - Four Corners Facility improveme	715 315	715315	214,209	195,332	687,058	345,235	173,475	87,168	5,451,388	
21	71519017 - Four Corners Facility improveme	715 316	715316	193,489	176,488	620,599	311,840	156,694	78,736	4,924,078	
22	71519017 - Four Corners Facility improveme	201 353	201353	204,593	186,563	656,214	329,736	165,687	83,255	5,206,662	
23	71522912 - FC SCR U4U5	715 311	715311	-	-	-	-	-	-	15,601,723	
24	71522912 - FC SCR U4U5	715 312	715312	-	-	-	-	-	-	40,248,717	
25	71522912 - FC SCR U4U5	715 315	715315	-	-	-	-	-	-	11,991,777	
26	71522912 - FC SCR U4U5	715 316	715316	-	-	-	-	-	-	10,831,820	
27	71522912 - FC SCR U4U5	201 353	201353	-	-	-	-	-	-	11,453,438	
28											
29	Total SCR									90,127,475	
30	Total Non-SCR									58,583,012	
31	Total FCPP Projected Additions in 16-00276-UT									148,710,487	

	A	B	C	D	E	F	G	H
1	<b>PNM Exhibit TSB-4 (3-15-21 Supplemental)</b>							
2	<b>ETC Annual Revenue Requirement by FCPP Undepreciated Investment</b>							
3	(in millions)							
4								
5								
6	<b>Estimated 2024 NBV - Table TSB-1 (3-15-21 Supplemental):</b>							
7	Investments made as of 6/30/2016	\$ 61.2	\$ 3.6	\$ 64.8	21.6%	\$ 3.6		
8	Investment made between 7/1/16 and 12/31/18	118.0	6.9	124.8	41.7%	7.0	A	- Includes ARC Net Impact with ARC below
9	Investment made between 1/1/19 and 6/30/20	20.8	1.2	22.0	7.3%	1.2	B	
10	Projected Investments made between 7/1/20 and 12/31/24	70.5	4.1	74.6	24.9%	4.2	C	
11							D	
12	Remove: Projected ARC NEV Included as Plant Decommissioning	(3.6)	(0.2)	(3.8)	-1.3%	(0.2)	A	- Removal of ARC included in 6/30/2016 Balance
13	Add: Estimated CWP Balance at 12/31/24	3.4	0.2	3.6	1.2%	0.2	E	
14	Add: Retail Share FCPP Switchyard Assets Transferred to NTEC	1.0	0.1	1.0	0.3%	0.1	A	- Existing assets at 6/30/2016
15	FCPP Estimated Undepreciated Investment - PNM Table TSB-4 (Direct)	\$ 271.3	\$ 15.8	\$ 287.1	95.8%	\$ 16.0		
16								
17	<b>Other Upfront Energy Transition Costs:</b>							
18	Upfront Financing Costs (Table TSB-1 (Direct))	7.3	0.4	7.7	2.6%	0.4		
19	Plant Decommissioning (Table TSB-1 (Direct))	4.6	0.3	4.9	1.6%	0.3		
20	Total State Agency Section 16 Payments	16.5						
21	Total Upfront Energy Transition Costs (Table TSB-1 (Direct))	\$ 29.7	\$ 16.5	\$ 299.7	100%	\$ 16.7		
22								
23	ETC Annual Revenue Requirement - Table TSB-7 (Direct)							
24								
25								
26	Note 1: In order to calculate the appropriate impact to the ETC revenue requirement for assets in place as of 6/30/2016, PNM must remove the ARC asset since that is included in the decommissioning costs. PNM also combined the switchyard assets, as these are existing assets as of 6/30/2016.							
27	General Note: Estimated customer impacts do not include any indirect impact to potential change to interest rates, lower variable bond issuance costs, or lower ongoing servicing fees or other ongoing financing costs due to lower bond issuance.							

**BEFORE THE NEW MEXICO PUBLIC REGULATION COMMISSION**

**IN THE MATTER OF THE APPLICATION )  
OF PUBLIC SERVICE COMPANY OF NEW )  
MEXICO FOR APPROVAL OF THE )  
ABANDONMENT OF THE FOUR CORNERS )  
POWER PLANT AND ISSUANCE OF A ) Case No. 21-00017-UT  
SECURITIZED FINANCING ORDER )  
 )  
PUBLIC SERVICE COMPANY OF )  
NEW MEXICO, )  
 )  
Applicant.)**

**SELF AFFIRMATION**

**THOMAS S. BAKER, Manager, Cost of Service for PNMR Services Company,** upon being duly sworn according to law, under oath, deposes and states: I have read the foregoing **Supplemental Testimony of Thomas S. Baker** and it is true and accurate based on my own personal knowledge and belief.

DATED this 15th day of March, 2021.

/s/ Thomas S. Baker  
**THOMAS S. BAKER**

*GCG #527765*